



BUSINESS PAPER

Extraordinary Council Meeting

28 April 2020

ETHICAL DECISION MAKING & CONFLICT OF INTEREST

A Guiding Checklist for Councillors, Officers & Community Committees

ETHICAL DECISION MAKING

- Is the decision or conduct legal?
- Is it consistent with Government policy, Council's objectives and Code of Conduct?
- What will the outcome be for you, your colleagues, the Council, anyone else?
- Does it raise a conflict of Interest?
- Could your possible conflict of interest lead to private gain or loss at public expense?
- Can the decision be justified in terms of public interest?
- Would it withstand public scrutiny?

CONFLICT OF INTEREST

A Conflict of Interest is a clash between private interests and public duty. There are two types of conflict: Pecuniary – regulated by the Local Government Act and Department of Local Government and, Non-pecuniary – regulated by Codes of Conduct, ICAC, Ombudsman, Department of Local Government (advice only).

THE TEST FOR CONFLICT OF INTEREST

- Is it likely I could be influenced by personal interest in carrying out my public duty?
- Would a fair and reasonable person believe I could be so influenced?
- Conflict of interest is closely tied to the layperson's definition of "corruption" – using public office for private gain.
- Important to consider public perceptions of whether you have a conflict of interest.

IDENTIFYING PROBLEMS

- 1 Do I have private interest affected by a matter I am officially involved in?
- 2 Is my official role one of influence or perceived influence over the matter?
- 3 Do my private interests conflict with my official role?

Whilst seeking advice is generally useful, the ultimate decision rests with the person concerned.

AGENCY ADVICE

Officers of the following agencies are available during Office Hours to discuss the obligations placed on Councillors, Officers and Community Committee members by various pieces of legislation, regulation and codes.

<u>Contact</u>	<u>Phone</u>	<u>Email</u>
Narrandera Shire Council	02-6959 5510	council@narrandera.nsw.gov.au
ICAC	02-8281 5999	icac@icac.nsw.gov.au
Toll Free	1800 463 909	
Department of Local Government	02-4428 4100	olg@olg.nsw.gov.au
NSW Ombudsman	02-8286 1000	nswombo@ombo.nsw.gov.au
Toll Free	1800 451 524	

COMMUNITY STRATEGIC PLAN

Themes

Agenda Section 16 ~ Our Community

- 1.1 To live in a healthy community and one that demonstrates a positive attitude
- 1.2 To advocate for quality educational and cultural opportunities
- 1.3 To live in an inclusive and tolerant community
- 1.4 To feel connected and safe

Agenda Section 17 ~ Our Environment

- 2.1 To value, care for and protect our natural environment
- 2.2 To effectively manage and beautify our public spaces
- 2.3 To live in a community where there are sustainable practices

Agenda Section 18 ~ Our Economy

- 3.1 To encourage new business and industry that can be sustained
- 3.2 To support local business and industry to grow and prosper
- 3.3 To strongly promote our Shire and to improve its attractiveness
- 3.4 To grow our population

Agenda Section 19 ~ Our Infrastructure

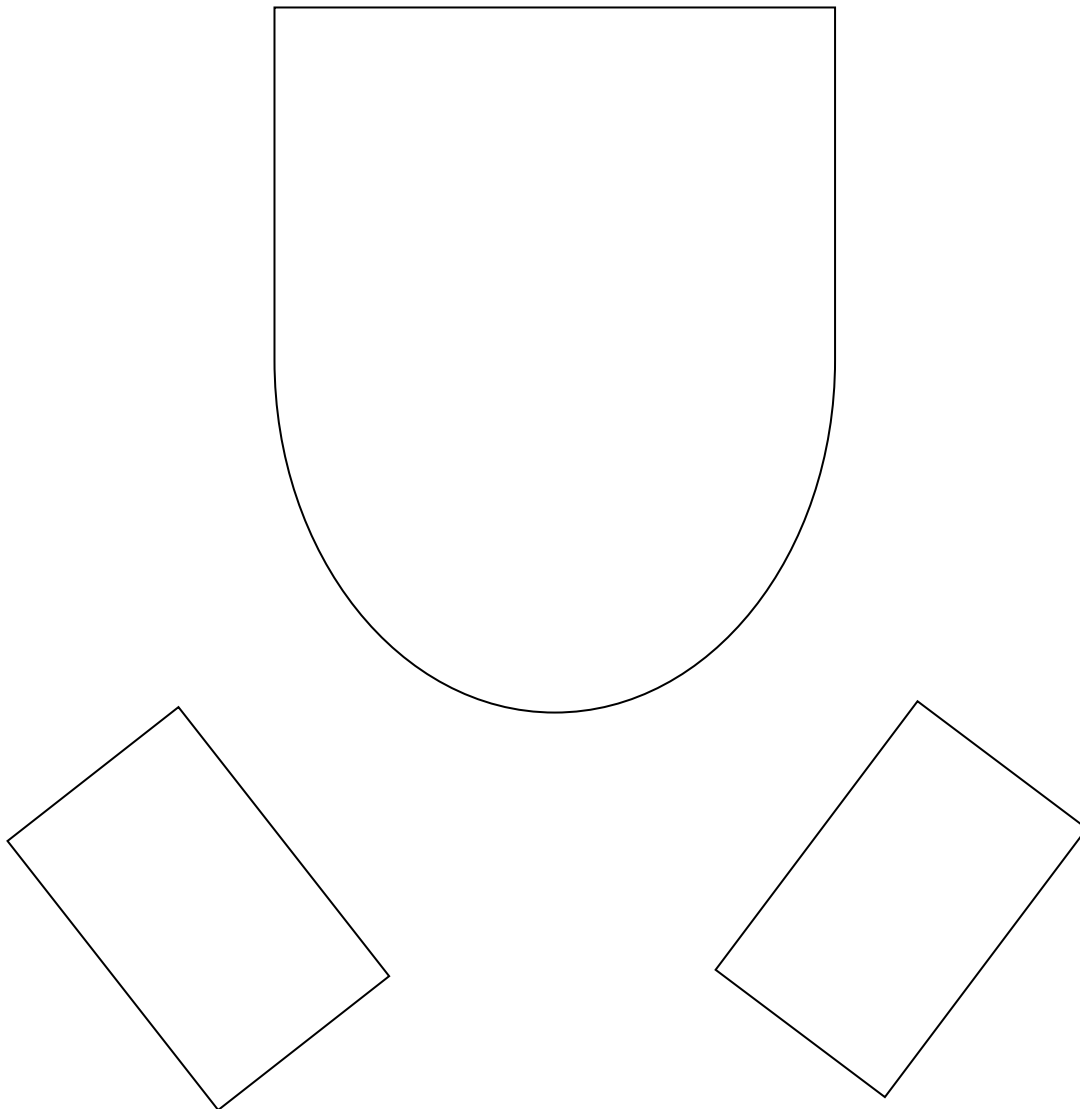
- 4.1 To have an improved and adequately maintained road network
- 4.2 To improve, maintain and value-add to our public and recreational infrastructure
- 4.3 To improve and enhance our water and sewer networks
- 4.4 To have a say when planning for new facilities or refurbishing existing facilities

Agenda Section 20 ~ Our Civic Leadership

- 5.1 To have a Council that demonstrates effective management consistently
- 5.2 To have a progressive Council that communicates and engages well with all of the community and is a role model for inclusivity
- 5.3 To have a community and a Council that works collaboratively with harmony, respect and understanding

SEATING

General Manager	MAYOR	Deputy General Manager Infrastructure	Deputy General Manager Corporate & Community
George Cowan	Cr Kschenka	Shane Wilson	Martin Hiscox



**Notice is hereby given that the Extraordinary Meeting of the Narrandera Shire Council will be held in the Council Chambers on:
Tuesday 28 April 2020 at 2:00pm**

Order Of Business

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- 1 ACKNOWLEDGEMENT OF COUNTRY**
- 2 HOUSE KEEPING**
- 3 DISCLOSURE OF POLITICAL DONATIONS**
- 4 PRESENT**
- 5 APOLOGIES**
- 6 DECLARATIONS OF INTEREST**
- 7 PUBLIC QUESTION TIME**

No Public Question Time

8 OUR CIVIC LEADERSHIP**8.1 DRAFT 2020-2021 FINANCIAL YEAR STRATEGIC DOCUMENTS...****Document ID: 469224****Author: Senior Finance Officer****Authoriser: Deputy General Manager Corporate and Community****Theme: Our Civic Leadership****Attachments:**

1. **Unchanged Delivery Program 2018-2022**
2. **Draft Operational Plan 2020-2021**
3. **General Fund Budget Summary 2020-2030**
4. **CAPEX Spreadsheet 2020-2024**
5. **2020-2021 DRAFT Revenue Policy**
6. **DRAFT Fees and Charges**
7. **General Fund Optimistic Scenario**
8. **General Fund Pessimistic Scenario**
9. **General Fund Recommended Scenario**
10. **Water Fund Optimistic Scenario**
11. **Water Fund Pessimistic Scenario**
12. **Water Fund Recommended Scenario**
13. **Sewer Fund Optimistic Scenario**
14. **Sewer Fund Pessimistic Scenario**
15. **Sewer Fund Recommended Scenario**
16. **Consolidated Statement 2020-2030**
17. **Reserves Balance 30-6-2021**
18. **FFTF 2020-21**

RECOMMENDATION

That Council:

1. Adopt the following for the purpose of public exhibition for a period of 28 days:
 - (a) The unchanged Delivery Program 2018-2022;
 - (b) The draft Operational Plan 2020-2021 as presented;
 - (c) The maximum 2.6% rate pegging limit increase for permissible yield for the 2020-2021 ordinary rate;
 - (d) The maximum interest penalty rate for 2020-2021 when determined and to be applied to overdue rates & charges;
 - (e) The waste management charges for 2020-2021 as presented;
 - (f) The water charges for 2020-2021 as presented for both potable and non-potable water service access and consumption;
 - (g) The sewer charges for 2020-2021 as presented for sewer service access, sewer usage and liquid trade waste;
 - (h) The stormwater management charges for 2020-2021 as presented;
 - (i) The schedule of Fees and Charges for 2020-2021 as presented;
 - (j) The 2020-2030 Long Term Financial Plan as presented;
 - (k) The 2020-2024 schedule of Capital Works as presented;

- (l) The 2020-2021 Fit For The Future benchmarks;
- (m) At the conclusion of the 28 day public exhibition period that Council further consider the strategic documents in conjunction with any community comments or submissions received at June 2020 meeting.

PURPOSE

The purpose of this report is for Council to adopt a number of strategic documents for the 2020-2021 financial year such as the draft Operational Plan 2020-2021 also the draft Revenue Policy and the draft 2020-2021 fees and charges for the purpose of public exhibition for a period of 28 days commencing Wednesday 29 April 2020.

SUMMARY

The Integrated Planning and Reporting Framework of the Local Government Act 1993 requires Council to have a Community Strategic Plan (CSP) for a period of at least 10 years, a Delivery Program (DP) for a period of 4 years and an Operational Plan (OP) for each financial year.

Supporting these documents are a number of key annual documents such as the Revenue Policy, Fees and Charges, General Fund financial predictions as well as financial predictions for both the water and sewer funds.

BACKGROUND

A & B – DELIVERY PROGRAM 2018-2022 & OPERATIONAL PLAN 2020-2021 (Attachments 1 & 2)

Council adopted its Community Strategic Plan 2017-2030 (CSP) at its meeting 20 June 2017 with the CSP being the highest level of strategic planning by Council; all other plans developed by Council must reflect the aspirations of the CSP and to support the CSP.

The current Delivery Program (DP) was rewritten and adopted by Council at its 19 June 2018 meeting and details the principal activities that Council will undertake to achieve the objectives established in the CSP; the performance targets and measurables are reported to Council on a quarterly basis. Given that the Delivery Program was re-written and re-formatted for the 2019-2020 financial year and beyond it is not proposed to make any amendments to the program for 2020-2021.

The Operational Plan (OP) outlines the activities to be undertaken that year to achieve the commitments of the DP however there are no major amendments proposed.

Recommendation 1(a) & 1(b)

That Council adopt the unchanged Delivery Program 2018-2022 also the draft Operational Plan 2020-2021 as presented, and they be approved for the purpose of public exhibition.

THE 2020-2021 FINANCIAL DOCUMENTS**Key elements of the General Fund budget:**

Item	\$ positive/ (negative)
IPART Rate Cap 2.6% increase in general rate	\$ 128,760
Roads to Recovery Grant (balance of 2019-24 program)	\$ 4,929,492
Financial Assistance Grant indexation	\$ 0

Parameters influencing the budget

Local Government Award increase from 1 July 2020	TBA
Operating Income	\$ 16,058,022
Operating Expenditure	\$ 15,787,341
Operating Surplus (deficit)	\$ 270,681

Capital Expenditure Items: -

Roads (incl Ancillary Works)	\$ 3,475,132
Plant purchases	\$ 1,391,096
Recreation (Parks, Ovals, Library)	\$ 288,790
Playground on the Murrumbidgee	\$ 8,781,424
Buildings renewal	\$ 140,000
Airport	\$ 1,507,550
Other	\$ 651,000
TOTAL	<u>\$ 16,234,992</u>

Key assumptions to the 10 year Long Term Financial Plan:

General Fund rates and annual charges have been indexed 2.6% for 2020-2021 and 2.0% for future years.

Water Fund annual charges have been indexed by 2.6% for 2020-2021 and 2.0% for future years.

Sewer fund annual charges have been indexed 10% for 2020-2021, 5% for 2021-2022 and 2.0% for future years.

The Federal Assistance Grants has been not been indexed for 2020-2021, 1.0% for 2021-2022 and 2.0% for future years.

Employee Costs indexation is yet to be confirmed, an allowance of 2.5% has been provided for 2020-2021 and 2.0% for future years.

Materials & Contracts beyond 2020-2021 have been indexed by 1.5%.

Other expenses beyond 2020-2021 have been indexed by 2.0%.

Attachment 3 General Fund Budget Summary 2020-2021 indicates the cash provided or (consumed) by each activity within the proposed 2020-2021 budget.

The following commentary is provided for items with material variations in the 2020-2021 budget: -**Governance**

Council election and Integrated Planning management expenses of \$97,000 has been deferred to 2021/2022, cash has been restricted in the 2020/21 budget to fund these costs.

Finance

To ensure farmland properties are being levied in accordance with the Local Government Act a review of this category will be conducted with an estimated expense of \$15,000. Act.

Depreciation expenses for new and renewed assets have increased \$167,000.

Interest on Investment revenue has been decreased by \$152,000 to reflect actual anticipated income and current market rates.

The Federal Assistance Grant has not been indexed for 2020/21 due the calculation including a growth factor that will be influenced negatively by COVID-19.

HR

Increase of \$22,000 in School based apprentice expenses for 3 additional members.

The HR Training Budget has been increased by \$46,000 to meet staff training requests.

An Allowance of \$100,000 has been included for COVID-19 Expenses.

IT

An increase in software expenses of \$40,000 for Microsoft subscriptions. This is due to the current product reaching its end of life.

Open Space & Rec

To meet service delivery requirements the budget has been increased for Public Toilets (\$13,059), Cemetery (\$15,873) and Street Trees (\$32,227).

Total capital budget of \$254,500 including Narrandera stadium upgrade, Outdoor courts, Street Tree Audit, Narrandera sportsground grand stand upgrade, Henry Mathieson oval perimeter fencing and Narrandera Parks irrigation management system.

Community

Community programs have been included in the budget for the Disability Inclusion Action Plan (\$3,000), Reconciliation week (\$1,000), Cultural plan (\$5,000) and Domestic Violence Advisory Committee (\$2,500).

The provision for a library trainee to assist with Saturday morning programs (\$5,845).

Playground on the Murrumbidgee

\$10,049,771 to be completed over 2 financial years, projects include Lake Talbot pool master plan (\$3,950,772), Lake Talbot Tourist Park upgrades (\$1,476,000), Northbank Pedestrian bridge and Walking track (\$694,032), Destination and discovery hub (\$3,025,000), Lattice railway bridge and extension of the bike and hike trails (\$903,967).

Roads budgets

1. Total budgeted operational and capital expenditure for roads has been increased by 2.5% from 2019-20210. An amount of \$1,470,044 for the Roads to Recovery program has been fully funded by the Federal Government. The detailed works program will be

presented to council when this has become available. The table below outlines the roads expenditure and funding sources.

2.

Detail	19/20	20/21	21/22
Maintenance			
Urban roads	723,500	641,600	755,502
Rural Sealed	281,700	188,700	294,020
Rural Unsealed	797,880	817,800	832,002
Bridges	5,125	5,250	5,344
Regional Roads	210,400	207,600	211,356
State Road Contract	170,500	170,500	173,646
State Road Ordered	164,000	164,000	166,857
Capital			
Urban Roads	429,875	465,549	451,638
Rural local roads	769,050	840,239	807,983
Regional Roads	430,600	435,200	452,500
Roads to Recovery	997,362	1,470,045	997,362
Total	4,979,992	5,406,483	5,148,210
Source of Funds			
Roads to Recovery	997,362	1,470,045	997,362
RMS State Roads	170,500	170,500	173,646
RMS ordered Works	164,000	164,000	166,857
Regional Road Block	641,000	649,000	649,000
Any other Grants			
Revenue	3,007,130	2,952,938	3,161,345
Total	4,979,992	5,406,483	5,148,210

Active Transport Program

Programed expenditure of \$264,100 with 50/50 RMS funding.

Economic Development

Signage to be placed at the Airport (\$5,000) and town entry promotional banners and signs (\$10,000).

Destination marketing joint venture expenses to allow increased promotion across several media outlets (\$10,000).

Community events budget to support community groups and organisations (\$5,000)

Plant Operation

Gross fleet replacements from the plant reserve are: -

Light vehicles	\$ 277,296
Trucks & Trailers	\$ 564,500
Heavy Plant	\$ 529,300
Other Plant	\$ 20,000

Aerodrome

Capital expenditure of \$1,507,550 the program includes runway, taxiway and apron resealing, installation of three flood lights and security and wildlife perimeter fencing. Funding includes \$753,775 grant and \$376,838 contribution from Leeton Shire Council.

General Purpose Revenue

Rates increase at 2.6% plus catch up amount of \$22,000 from 2019-2020 yields a total of \$150,760.

Capital Works 2020-2024

Attachment 4 details the proposed capital works program for 2020-2024; each line item indicates the proposed projects and the source of funding for the draft four year capital works schedule.

Proposed Borrowings

There are proposed borrowings for the Lake Talbot Pool Masterplan \$2,000,000 (\$1,450,000 internal loan and \$550,000 external loan) and external borrowings for the Barellan Sewer project \$1,370,000. Presented in the table below is the current and proposed loan liabilities, including interest expenses.

Internal Loans	Opening	20/21	21/22	22/23	23/24	24/25	Balance
Coaches Boxes	118,823	- 16,975	- 16,975	- 16,975	- 16,975	- 16,975	33,949
Airport - Lighting	79,215	- 11,316	- 11,316	- 11,316	- 11,316	- 11,316	22,633
Brln Changeroom	45,266	- 5,658	- 5,658	- 5,658	- 5,658	- 5,658	16,975
Festoon Lighting	54,319	- 6,790	- 6,790	- 6,790	- 6,790	- 6,790	20,370
LT Pool Masterplan	1,651,781	- 110,119	- 110,119	- 110,119	- 110,119	- 110,119	1,101,187
External Loans	Opening	20/21	21/22	22/23	23/24	24/25	Balance
LT Pool Masterplan	633,389	- 42,226	- 42,225	- 42,226	- 42,226	- 42,226	422,260
Barellan Sewer	2,039,007	- 135,934	- 135,933	- 135,934	- 135,934	- 135,933	1,359,339
Total	4,621,800	- 329,018	- 329,016	- 329,018	- 329,018	- 329,017	2,976,713

Key elements of the Water Fund budget:

Asset renewals of \$5.740 million are included in the 10 year program with \$3,500,000 for reticulation mains replacements. The budget also provides for the design and construction of a water treatment plant at a cost of \$18 million across two financial years. The project is planned for commencement in 2021-2022 and will be 75% funded from grants. The upgrade will result in improved water quality and increased operational costs for future years.

Key elements of the Sewer Fund budget:

The sewer fund capital budget provides for \$4,725,000 in capital renewals over the 10 year period. Provision of sewer in the Barellan Village at a total cost of \$6.5m has been included in the capital program, construction is to commence in 2020-2021. Council's 25% share of the project of \$1,620,000 is proposed to be borrowed with repayments over 15 years.

Summary

The draft budget provides for the following results in the income statement before grants and contributions provided for capital purposes.

General Fund	\$ 270,681
Water Fund	\$ 361,591
Sewer Fund	<u>\$ 181,602</u>
Consolidated	\$ 813,875

The General Fund is forecast to have a positive unrestricted cash flows while the water and sewer funds are forecasted to have nil cash result.

General Fund	\$ 616,734
Water Fund	\$ 0
Sewer Fund	<u>\$ 0</u>
Consolidated	<u>\$ 616,734</u>

Revenue Policy

The following areas are addressed as part of the revenue policy for 2020-2021

- Proposed rates
- Statement of proposed pricing policy
- Proposed Charges
- Statement of unit rates for private works
- Statement of borrowings proposed
- Schedule of proposed fees and charges

C: Rating (Attachment 5)

Council has historically adopted the maximum rate increase available under rate pegging legislation to remain financially viable.

The rate pegging limit for 2020-2021 has been set at 2.6%. Accordingly, the existing rate structure has been extended by 2.6% for the 2020-2021 ordinary rate yielding approximately \$128,760 in additional rate revenue which includes adjustments from previous financial years.

The yield from categories within the rating structure is consistent with previous years:

- Farmland 59%
- Residential 32%
- Business 9%

All general rates will be influenced by the general revaluation of properties which occurs on a three year cycle. Council has also made some amendments to the rating method used in the villages of Barellan & Grong Grong to implement a single methodology across the Shire. Each of the categories will be impacted in different ways through the revaluation and change in methodology.

Farmland

The revaluation has seen farmland properties in the northern and central sectors of the shire increase to a greater extent than properties in the southern section. Increases in valuation in broad terms are North 79% Central 74% and Southern 61%. The impact of this on rates is to generally reduce the burden on southern properties and move this to northern properties.

In the coming year council will be reviewing the properties categorised as “Farmland” to determine that the property meets the “Farmland” criteria set out in the Local Government Act. Council will contact individual ratepayers to advise them if their property is being reviewed.

Barellan and Grong Grong Villages

Rates in the Barellan and Grong Grong villages have in the past been raised using a Base and Ad Valorem methodology while the remainder of the Shire is rated on a Minimum and Ad Valorem method. This inconsistency was necessary to meet legislative requirements. Amendments to the Local Government Act allow this to be addressed and a single method Minimum and Ad Valorem applied across the Shire. The impact of this is that a single residential minimum rate of \$480 will apply across the Shire and be levied against the majority of the properties in the Barellan and Grong Grong villages.

Narrandera Town

The revaluation has seen properties in the town centre decrease in value by an average of 5.75% while those in the surrounds have increased by 28%. Properties in the town surrounds in the 2019-20 rating structure paid 51% of the rate in the dollar levied in the town centre. If the structure had been rolled into 2020-21 with the new valuations this situation would have extended as the valuations moved further apart. Council has reviewed the structure to make the rate for the surrounds 65% of the rate in the dollar levied in the town centre.

In the coming year council intends to review the boundary of the Narrandera Residential and Business Subcategories. These have not been considered for many years and do not reflect the change in the land use and council operations. It is also appropriate to consider these boundaries in parallel to the Local Environmental Plan review which is underway.

The tables below give examples of the changes to rates levied on residential assessments in the Narrandera (town centre) and Ordinary (town surrounds) using the new valuations and revised rating structure.

Comparison of Residential Assessments				
Rate levy 2019-2020				
Location	Narrandera	Narrandera	Ordinary	Ordinary
Leeton Rd	2021-0	2015-01	1711-21	1703-0
LV	73,500	34,600	60,600	55,100
Levy	\$1,270	\$598	\$537	\$488
Area	2023 Sqm	1357 Sqm	15,300 Sqm	12,300 Sqm
Nallabooma	2021-0	2015-01	4090-11	4090-07
LV	73,500	34,600	71,600	75,000
Levy	\$1,270	\$598	\$634	\$664
Area	2023 Sqm	1357 Sqm	5,548 Sqm	7,616 Sqm
Bells	1927-0	3237-5702	1864-24	1881-2
LV	30,000	45,000	90,400	65,600
Levy	\$518	\$777	\$801	\$581
Area	2023 Sqm	932 Sqm	17,288 Sqm	9,950 Sqm
Pine Hill	3532-03	1878-022	1795-1	1805-11
LV	60,900	81,500	79,400	88,200
Levy	\$1,052	\$1,408	\$703	\$781
Area	1,325 Sqm	11,640 Sqm	15,960 Sqm	23,650 Sqm
Ordinary Rate \$	0.885864			
Narrandera Rate \$	1.727223			
Ordinary/Narrandera	51.29%			

Comparison of Residential Assessments				
Rate levy 2020 - 2021 Proposed				
Location	Narrandera	Narrandera	Ordinary	Ordinary
Leeton Rd	2021-0	2015-01	1711-21	1703-0
LV	68,400	32,200	100,000	100,000
Levy	\$1,105	\$520	\$1,063	\$1,063
Area	2023 Sqm	1357 Sqm	15,300 Sqm	12,300 Sqm
Nallabooma	2021-0	2015-01	4090-11	4090-07
LV	68,400	32,200	82,700	86,500
Levy	\$1,105	\$520	\$879	\$920
Area	2023 Sqm	1357 Sqm	5,548 Sqm	7,616 Sqm
Bells	1927-0	3237-5702	1864-24	1881-2
LV	27,900	45,000	117,000	85,200
Levy	\$480	\$727	\$1,244	\$906
Area	2023 Sqm	932 Sqm	17,288 Sqm	9,950 Sqm
Pine Hill	3532-03	1878-022	1795-1	1805-11
LV	56,700	76,000	103,000	114,000
Levy	\$916	\$1,228	\$1,095	\$1,212
Area	1,325 Sqm	11,640 Sqm	15,960 Sqm	23,650 Sqm
Ordinary Rate \$	1.063037			
Narrandera Rate \$	1.615931			
Ordinary/Narrandera	65.78%			

Recommendation 1(c)

That Council adopt the maximum 2.6% rate pegging limit increase for permissible yield for the 2020-2021 ordinary rate and be approved for the purpose of public exhibition.

D: Extra Charges on Unpaid Rates (Attachment 5)

Council has yet to be advised of the maximum interest rate to be levied on overdue rates and charges for 2020-2021. Historically Council has adopted the maximum rate to avoid an accumulation of arrears of rates and charges. For the 2019-2020 financial year the maximum interest rate is 7.5%.

Recommendation 1(d)

That Council adopt the maximum interest rate prescribed when determined for 2020-2021 to be applied to overdue rates & charges.

E: Waste Management Charges (Attachment 5)

The Minister for Local Government does not set a limit on waste charges but requires Council to levy a charge to operate waste services without cross subsidy with the ordinary rate.

The draft budget proposes a 2.6% (or \$1.30) increase in waste availability charges, a proposed 2.6% (or \$5.50) increase for waste collection charges and a proposed 2.6% (or \$2.10) for recycling services.

Recommendation 1(e)

That Council adopt the waste charges for Barellan, Grong Grong and Narrandera collection areas for 2020-2021 as presented and be approved for the purpose of public exhibition:

Domestic Waste Management

Waste Collection (per 240L bin unit collected)	\$ 217.40 pa
Recycling Collection (per 240L bin unit collected)	\$ 82.60 pa
Availability Charge (per assessment)	\$ 51.30 pa

Non Domestic Waste Management

Waste Collection (per 240L bin unit collected)	\$ 217.40 pa
Waste Collection bi-weekly (per 240L bin unit collected)	\$ 434.00 pa
Recycling Collection (per 240L bin unit collected)	\$ 82.60 pa
Availability Charge (per assessment)	\$ 51.30 pa

F: Water Fund (Attachment 5)

In accordance with direction from the Office of Local Government Council is continuing with 'best practice' water supply management, therefore it is proposed that access charges increase by 2.6% and that potable water consumption charges remain at \$1.13 per kilolitre for the first meter read and increase by 2.6% to \$1.16 for the second and third reads; increases are also proposed for the non-potable water supply.

Recommendation 1(f)

That Council adopt the water charges for 2020-2021 as presented for both potable and non-potable water service access and consumption charges and that they be approved for the purpose of public exhibition:

1. Levy \$1.13 per kilolitre of potable water measured as being consumed for the water consumption account payable 30 November 2020;
2. Increase the normal potable water consumption charge by 2.6% or 3 cents (\$0.03) per kilolitre to \$1.16 cents per kilolitre of water measured as being consumed for the water consumption accounts payable 28 February 2021 and 31 May 2021;

3. Standard potable water access charges for 2020-2021 increased and charged as follows:

Water Access Charge 20mm	\$ 299.50
Water Access Charge 25mm	\$ 299.50
Water Access Charge 32mm	\$ 764.70
Water Access Charge 40mm	\$ 1,195.70
Water Access Charge 50mm	\$ 1,869.50
Water Access Charge 80mm	\$ 4,781.80
Water Access Charge 100mm	\$ 7,470.50
Water Access Charge Unmetered	\$ 299.50
Water Access Charge Strata	\$ 299.50

4. Increase the non-potable water charge by 3.85% or 1 cent to 27 cents (\$0.27) per kilolitre of non-potable water measured as being consumed during off-peak periods and increase to 57 cents (\$0.57) per kilolitre of non-potable water measured as being consumed during peak periods for the 2020-2021 financial year;

5. Standard non-potable water access charges for 2020-2021 increased and charged as follows:

Water Access Charge 20mm	\$ 133.20
Water Access Charge 25mm	\$ 133.20
Water Access Charge 32mm	\$ 341.20
Water Access Charge 40mm	\$ 532.70
Water Access Charge 50mm	\$ 833.10
Water Access Charge 80mm	\$ 1,200.00
Water Access Charge 100mm	\$ 1,500.00

G: Sewer Fund (Attachment 5)

In accordance with direction from the Office of Local Government, Council is continuing with the staged implementation of “best practice” sewer services management.

The financial position of the fund has improved however it is still in an unsatisfactory financial position and therefore the budget has been framed so that it can return to a sustainable financial position over several years. It is therefore proposed that the sewer rate be increased by 10% per for 2020/2021 and 5% for 2021/2022. If the rate is not increased there will be insufficient cash to fund its operation including the capital renewal program and the proposed capital works at Barellan. With these increases the rate will remain substantially lower than the average for councils a similar size to Narrandera.

Recommendation 1(g)

That Council adopt the sewer charges for 2020-2021 as presented for sewer service access, sewer usage and liquid trade waste and that they be approved for the purpose of public exhibition:

1. The standard residential sewer access charge be increased by 10% (or \$65.20) to \$716.70;
2. Residential multiple occupancies be levied the standard residential sewer access charge of \$716.70 multiplied by the number of separate occupancies;
3. Non-residential multiple occupancies be levied the minimum non-residential sewer access charge of \$716.70 multiplied by the number of separate occupancies;
4. Non-residential sewer access charges calculated and levied as per industry standard formula with base charges as follows: -

Minimum charge	\$ 716.70
Unmetered premises	\$ 716.70
Sewer Access Charge 20mm water meter	\$ 519.40
Sewer Access Charge 25mm water meter	\$ 811.10
Sewer Access Charge 32mm water meter	\$ 1,329.50
Sewer Access Charge 40mm water meter	\$ 2,077.10
Sewer Access Charge 50mm water meter	\$ 3,245.60
Sewer Access Charge 80mm water meter	\$ 8,308.30
Sewer Access Charge 100mm water meter	\$12,984.80

5. The non-residential sewer usage charge be increased by 3.0% (or \$0.04) to \$1.39 per kilolitre of estimated sewage discharged to the sewer.

6. Liquid Trade Waste Fees and Charges as follows: -

Annual Trade Waste Fee	\$ 163.80
Annual Trade Waste Inspection Fee	\$ 95.00
Annual Trade Waste Charge per KL x discharge factor	\$ 1.29

Trade Waste – new service	\$ 1,123.70
Trade Waste – existing service	\$ 1,123.70

H: Stormwater Management Levy (Attachment 5)

The stormwater levy is a statutory charge and is therefore not able to be altered.

Both the Narrandera and Barellan residential stormwater charge remain unchanged at \$25.00 for 2020-2021.

Both the Narrandera and Barellan non-residential stormwater charge for properties with an assessment area equal to or less than 350m² remains unchanged at \$25.00

Both the Narrandera and Barellan non-residential assessments with an area of greater than 350m² an amount of \$25.00 shall be charged for each 350m² or part thereof capped at a maximum charge of \$425.00, remaining unchanged from 2019-2020.

Recommendation 1(h)

That Council adopt the stormwater management charges for 2020-2021 as presented and that they be approved for the purpose of public exhibition:

Residential Stormwater Charge	\$25.00
Residential Strata Stormwater Charge	\$12.50
Non-residential Stormwater Charge	\$25.00 charged per 350m ² or part thereof of total assessment area with the maximum charge capped at \$425.00pa
Non-residential Strata Stormwater Charge	\$12.50 charge per 350m ² or part thereof of total assessment area with the maximum charge capped at \$212.50pa

I: Fees and Charges (Attachment 6)

Fees and charges are subject to regulations on pricing policy. The schedule for fees and charges provides for the following code references.

Code	A	Regulatory charges fixed by legislation
	B	Regulatory charges not fixed by legislation
	C	Full cost recovery charges plus commercial mark up
	D	Full cost recovery charges
	E	Zero or partial cost recovery charges
	F	Fee Waived During COVID-19 Pandemic

Recommendation 1(i)

That Council adopt the schedule of fees and charges for 2020-2021 as presented and they be approved for the purpose of public exhibition.

J: Budget Component (Attachments 7 to 17)

The draft budget provides for the following results in the income statement before grants and contributions provided for capital purposes.

General Fund (Attachments 7, 8 & 9)	\$ 270,681
(Attachment 9 recommended)	
Water Fund (Attachments 10, 11 & 12)	\$ 361,591
(Attachment 12 recommended)	
Sewer Fund (Attachments 13, 14 & 15)	<u>\$ 181,602</u>
(Attachment 15 recommended)	
Consolidated (Attachment 16)	\$ 813,875

The General Fund is forecast to have positive unrestricted cash flows while the water and sewer funds are forecasted to have nil cash result.

General Fund	\$ 616,734
Water Fund	\$ 0
Sewer Fund	<u>\$ 0</u>
Consolidated	<u>\$ 616,734</u>

Attachment 17 provides the balances for internal and externally restricted cash, including proposed budget transfers for 2020-2021. The Sale of Water Reserve account displays a balance of \$886,000 with a further transfer of \$473,895 anticipated in the March Quarterly Budget review providing for a balance of \$783,007 after the proposed budgeted transfers for 2020-2021. The table below provides details of all proposed 2020-2021 budget transfers.

Description	Amount	Reserve	Type
LTTP - Capital	-246,567	Crown Lands	External
LTTP - Operating	90,500	Crown Lands	External
LT Pool Internal Loan - Capital	-1,450,000	Domestic Waste	External
Waste - Operating	267,322	Domestic Waste	External
CT - Operating	-7,078	Specific Purpose Unexpended Grants	External
Barellan Stormwater - Operating	8,850	Stormwater - Barellan	External
Narrandera Stormwater - Operating	63,150	Stormwater - Narrandera	External
Water Fund	-78,558	Water Fund	External
Sewer Fund	26,552	Sewer Fund	External
Narrandera Cemetery Fencing - Capital	-24,776	Community Activities Reserve	Internal
Information Technology - Capital	-90,000	Computer Replacement Reserve	Internal
VIC Building - Capital	-243,704	Construction of Buildings Reserve	Internal
Council Election & IPPE – Operating	96,500	Other - Council Election & IPPE	Internal
COVID-19 - Operating	-100,000	Other - Sale of Water	Internal
Solar Panels - Capital	-100,000	Other - Sale of Water	Internal
Airport - Capital	-376,888	Other - Sale of Water	Internal
Plant - Capital	-1,391,096	Plant and vehicle replacement	Internal
Plant - Operating	1,087,604	Plant and vehicle replacement	Internal
Total	-2,468,189		

Recommendation 1(j)

That Council adopt the 2020-2030 Long Term Financial Plan as presented and be approved for the purpose of public exhibition.

K: Asset Replacement – Capital Works (Attachment 4)

Council's capital works for 2020-2021 continues to focus on roads with 20% of the capital works budget expended directly on roads and 9% on the replacement of plant items.

Major asset renewal programs for the Playground on the Murrumbidgee project along with general building renewals and renewals within the roads program see Council projected building and infrastructure renewal ratio at 167% which is well above the 100% benchmark.

Council has included in the Capital Works Program Solar Panelling of \$100,000 each for the General, Water and Sewer fund being funded from reserves. This will provide energy efficiency and future savings in operational expenses.

Recommendation 1(k)

That Council adopt the 2020-2030 schedule of Capital Works as presented and be approved for the purpose of public exhibition.

L: Fit for the Future Action Plan and Benchmarks (Attachment 18)

Based on the draft budget proposals it is anticipated that Council will continue to meet or exceed the Fit for the Future Benchmarks established by TCorp; a full overview is provided within the attachment.

Recommendation 1(l)

That Council note the 2020-2021 Fit for the Future benchmarks and be approved for the purpose of public exhibition.

RELEVANCE TO COMMUNITY STRATEGIC PLAN AND OTHER STRATEGIES / MASTERPLANS / STUDIES**Theme**

Our Civic Leadership

Strategy

5.1 - To have a Council that demonstrates effective management consistently, also a Council that communicates and engages well with the community and works collaboratively

Action

5.1.1 - Accountable, transparent and ensure open communication between the community and Council

ISSUES AND IMPLICATIONS

Policy

Community Engagement Policy - ES310

Financial

The Community Strategic Plan 2017-2030 and its supporting documents are significant drivers of human, financial and asset resources

Legal / Statutory

Local Government Act 1993

Integrated Planning and Reporting Reform 2009

Community Engagement / Communication

The existing Community Strategic Plan 2017-2030, the Delivery Program 2018-2022 and the proposed Operational Plan 2020-2021 have been developed to respond to the priorities and challenges identified through extensive community and organisational consultation during 2017

The strategic and financial documents subject to this report are to be placed on exhibition for community comment for 28 days, any comments received or submissions made will be presented to Council at its June 2020 meeting for consideration

Human Resources / Industrial Relations (if applicable)

Council's suite of strategic documents is the drivers of human, financial and asset resources

RISKS

That Council is not able to meet all of the expectation of the community

OPTIONS

The options available to Council are:

- Adopt the draft strategic documents and financial document as presented prior to public exhibition for a period of 28 days; or
- Require amendment(s) to be made prior to public exhibition for a period of 28 days.

CONCLUSION

The draft Operational Plan 2020-2021 as presented and the financial documents has been prepared in accordance with the *Local Government Act 1993*, once these documents have been adopted by Council they are to be publicly advertised for a period of 28 days for community comment.

Any submissions received will be considered at the June 2020 meeting of Council.

The recommendation will be for Council to adopt the draft Operational Plan 2020-2021 as presented along with the other financial documents for community comment.

RECOMMENDATION

That Council:

1. Adopt the following for the purpose of public exhibition for a period of 28 days:
 - (a) The unchanged Delivery Program 2018-2022;
 - (b) The draft Operational Plan 2020-2021 as presented;
 - (c) The maximum 2.6% rate pegging limit increase for permissible yield for the 2020-2021 ordinary rate;
 - (d) The maximum interest penalty rate for 2020-2021 when determined and to be applied to overdue rates & charges;
 - (e) The waste management charges for 2020-2021 as presented;
 - (f) The water charges for 2020-2021 as presented for both potable and non-potable water service access and consumption;
 - (g) The sewer charges for 2020-2021 as presented for sewer service access, sewer usage and liquid trade waste;
 - (h) The stormwater management charges for 2020-2021 as presented;
 - (i) The schedule of Fees and Charges for 2020-2021 as presented;
 - (j) The 2020-2030 Long Term Financial Plan as presented;
 - (k) The 2020-2024 schedule of Capital Works as presented;
 - (l) The 2020-2021 Fit For The Future benchmarks;
 - (m) At the conclusion of the 28 day public exhibition period that Council further consider the strategic documents in conjunction with any community comments or submissions received at June 2020 meeting.

2018
2022



DELIVERY
PROGRAM



ADOPTED DELIVERY PROGRAM 2018-2022

THEME 1: OUR COMMUNITY							
STRATEGY 1: TO LIVE IN AN INCLUSIVE, TOLERANT AND HEALTHY COMMUNITY WHICH DEMONSTRATES A POSITIVE ATTITUDE							
ACTION	PERFORMANCE TARGET	MEASURED BY	WHO WILL COORDINATE	18/19	19/20	20/21	21/22
1. Develop relationships with both local and regional communities fostering healthy and community attitude.	1. Regular media items broadcast to the community.	The number of items broadcast for each reporting period with cumulative totals combined along with available web page and Facebook statistics. In 2020 the community survey will measure success since the 2016 survey.	General Manager	*	*	*	*
	2. Number of formal Councillor and Senior Staff engagement opportunities.	Details of engagement opportunities for each reporting period with cumulative totals.	General Manager	*	*	*	*
	3. Proactive S.355 Committees with the monitoring of outcomes achieved and compliance with LGA.	Proactive committees with meetings conducted as per terms of reference and held as scheduled. Minutes of Committees made available to Council and the community.	Deputy General Manager Corporate and Community	*	*	*	*

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ADOPTED DELIVERY PROGRAM 2018-2022

<p>2. Continue with strategic advocacy for the delivery of integrated health and wellbeing programs.</p>	<p>1. Details of the number of meetings held and details of outcomes from these meetings.</p>	<p>Details of advocacy efforts during the reporting period and outcomes.</p>	<p>General Manager</p>	<p>*</p>	<p>*</p>	<p>*</p>	<p>*</p>
<p>3. Continue positive interactions with the Narrandera Interagency also the Aboriginal representative bodies within the community.</p>	<p>1. Where possible attend meetings with the outcome being stronger links for inclusiveness in service planning and delivery.</p>	<p>Number of meetings attended and outcomes from the meetings.</p>	<p>Community Development and Library Manger</p>	<p>*</p>	<p>*</p>	<p>*</p>	<p>*</p>
<p>4. Implementation and monitoring of the Positive Aging Strategy & Disability Inclusion Action Plan.</p>	<p>1. Documented achievements arising from both the Positive Aging Strategy and the Disability Inclusion Action Plan.</p>	<p>Details of progressive achievements measured against the relevant plan.</p>	<p>Community Development and Library Manager</p>	<p>*</p>	<p>*</p>	<p>*</p>	<p>*</p>
<p>5. Transport options are available to identified members of the community.</p>	<p>1. Details of the number of clients utilising the service and cumulative totals categorised as Aged, Transport Disadvantaged and Aboriginal.</p>	<p>The number of clients provided with community transport during the reporting period.</p>	<p>Community Transport & Home Support Manager</p>	<p>*</p>	<p>*</p>	<p>*</p>	<p>*</p>

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Adopted by Council at its meeting 19 June 2018

ADOPTED DELIVERY PROGRAM 2018-2022

<p>6. Information about community services accessible within the Shire to be broadcast through various means.</p>	<p>1. Current information delivered through traditional print material and also Council social media opportunities.</p>	<p>The currency and accuracy of information available to the community also the number of website page hits and Facebook page likes.</p>	<p>Community Transport & Home Support Manager</p>	<p>*</p>	<p>*</p>	<p>*</p>	<p>*</p>
<p>7. Where possible ensure socially disadvantaged members of the community have access to or are advised of how services that can reduce their isolation.</p>	<p>1. Through other activities of Council also Ageing, Disability and Home Care identify members of the community where social isolation may be an issue.</p>	<p>The number of persons that have been assisted with social support during the reporting period who may have been referred through the My Aged Care portal or NDIS planners.</p>	<p>Community Transport & Home Support Manager</p>	<p>*</p>	<p>*</p>	<p>*</p>	<p>*</p>

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ADOPTED DELIVERY PROGRAM 2018-2022

THEME 1: OUR COMMUNITY							
STRATEGY 2: TO ADVOCATE FOR QUALITY EDUCATIONAL AND CULTURAL OPPORTUNITIES							
ACTION	PERFORMANCE TARGET	MEASURED BY	WHO WILL COORDINATE	18/19	19/20	20/21	21/22
1. Continued strategic advocacy for strengthening of the Narrandera centres of learning.	1. Outcomes of advocacy efforts for Narrandera TAFE as well as early childhood centres to secondary schools.	When required details of advocacy efforts.	General Manager	*	*	*	*
2. Develop a Narrandera Shire Cultural Plan to increase community participation in the Arts and cultural activities.	1. Increased usage and patronage of the Narrandera Arts and Community Centre.	Details of events held at the centre including type of event and attendance statistics.	Community Development and Library Manager	*	*	*	*
	2. Events that cater for a wide spectrum of the community, making the Arts accessible and increasing community involvement.	Regular review of strategies and target groups in response to event statistics.	Community Development and Library Manager	*	*	*	*

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Adopted by Council at its meeting 19 June 2018

ADOPTED DELIVERY PROGRAM 2018-2022

THEME 1: OUR COMMUNITY							
STRATEGY 3: TO FEEL CONNECTED AND SAFE							
ACTION	PERFORMANCE TARGET	MEASURED BY	WHO WILL COORDINATE	18/19	19/20	20/21	21/22
1. Strategic advocacy for an enhanced Police presence, at the very least the maintenance of current levels.	1. Details on the number of advocacy meetings held with decision makers.	Number of advocacy interactions and outcomes.	General Manager	*	*	*	*
2. Maintain and enhance the current network of CCTV cameras in key locations.	2. Maintain current CCTV cameras in working order and plan for enhancements so to assist the Police and local community to discourage crime and anti-social behaviour.	Number of cameras within current network and a timeline for upgrade and/or the installation of new cameras; also ongoing statistical information on how many times the footage has been requested for viewing by NSW Police.	Manager Information Technology	*	*	*	*

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Adopted by Council at its meeting 19 June 2018

ADOPTED DELIVERY PROGRAM 2018-2022

THEME 2: OUR ENVIRONMENT							
STRATEGY 1: TO VALUE, CARE FOR AND PROTECT OUR NATURAL ENVIRONMENT							
ACTION	PERFORMANCE TARGET	MEASURED BY	WHO WILL COORDINATE	18/19	19/20	20/21	21/22
1. Encourage and promote environmental awareness.	1. Council’s key environmentally sensitive areas are managed to ensure those areas are protected and enhanced.	Project delivery and works programs result in minimal environmental harm.	Deputy General Manager Infrastructure	*	*	*	*
	2. Update on targeted 300 property inspections across the Shire for noxious weeds.	Statistical information on the number of inspections performed also a summary of the inspections results – are we being effective, are we achieving control.	Open Spaces and Recreation Manager	*	*	*	*
	3. Update on programs for works originating from the 2nd generation Tree Audit with the aim to do the utmost to preserve and maintain our signature treescape.	Works finalised against the schedule of works, progressive and comparative statistical data on trees removed, trees replaced and new plantings.	Open Spaces and Recreation Manager	*	*	*	*

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ADOPTED DELIVERY PROGRAM 2018-2022

	4. Update on preservation measures to protect our unique koala population.	Strategies and plans to preserve a unique feature of our native fauna.	Open Spaces and Recreation Manager	*	*	*	*
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Adopted by Council at its meeting 19 June 2018

ADOPTED DELIVERY PROGRAM 2018-2022

THEME 2: OUR ENVIRONMENT							
STRATEGY 2: TO EFFECTIVELY MANAGE AND BEAUTIFY OUR PUBLIC SPACES							
ACTION	PERFORMANCE TARGET	MEASURED BY	WHO WILL COORDINATE	18/19	19/20	20/21	21/22
1. Focus on the Narrandera CBD Masterplan.	1. Finalise design concepts, costings and identify funding opportunities for the Narrandera CBD upgrade.	Achieving project milestones.	Manager of Projects and Assets	*	*	*	*
	2. The needs of all members of the community are considered within designs such as pedestrian access, disabled parking and loading zones.	Spaces where the needs of the community as a whole are considered.	Manager of Projects and Assets	*	*	*	*
2. Develop a small parks strategy.	1. The needs of the community for parks and recreation opportunities are met through a hierarchy of parks.	Accessible parks that provide for local play, passive recreation, general open space and urban beautification within easy access of residents and visitors.	Open Spaces and Recreation Manager	*	*	*	*

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Adopted by Council at its meeting 19 June 2018

ADOPTED DELIVERY PROGRAM 2018-2022

THEME 2: OUR ENVIRONMENT							
STRATEGY 3: TO LIVE IN A COMMUNITY WHERE THERE ARE SUSTAINABLE PRACTICES							
ACTION	PERFORMANCE TARGET	MEASURED BY	WHO WILL COORDINATE	18/19	19/20	20/21	21/22
1. Consider and where possible implement sustainable environmental practices.	1. Develop a Waste Management Masterplan to minimise waste to landfill and promoting recycling and resource recovery.	Progress of the Masterplan also statistical data on the tonnage of waste diverted from landfill by recycling and other waste diversion methods. Lobbying efforts for and promotion of a container deposit scheme facility for Narrandera.	Manager Development and Environment	*	*	*	*
	2. Council continues to implement energy saving infrastructure at its facilities to reduce costs and CO ₂ emissions where economically viable.	Actions taken by Council to reduce its environmental footprint such as quantifiable billing trends.	Manager of Projects and Assets	*	*	*	*
	3. Initiate projects to water community parks and reserves with re-use or untreated water rather than potable water.	Council managed parks and reserves to be watered with re-use or untreated water rather than potable water.	Manager of Projects and Assets	*	*	*	*

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Adopted by Council at its meeting 19 June 2018

ADOPTED DELIVERY PROGRAM 2018-2022

THEME 3: OUR ECONOMY							
STRATEGY 1: TO ENCOURAGE NEW BUSINESS AND INDUSTRY THAT CAN BE SUSTAINED ALSO SUPPORT LOCAL BUSINESS AND INDUSTRY TO GROW AND PROSPER							
ACTION	PERFORMANCE TARGET	MEASURED BY	WHO WILL COORDINATE	18/19	19/20	20/21	21/22
1. Continued delivery of actions contained within the Economic Development Strategy.	1. Report on actions and outcomes contained within the Economic Development Strategy (EDS).	Information to Council and the community on efforts to encourage new business and industry but also support existing enterprises.	Manager Economic Development	*	*	*	*
	2. Support and nurture existing businesses – EDS 3.2	Attend Narrandera Business Group Meetings; facilitate guest speakers at Business Group functions; provide information, advice and leverage opportunities for information sharing.	Manager Economic Development	*	*	*	*
	3. Strengthen and grow key sectors; explore new development opportunities for processing and value-adding opportunities also use of waste products – EDS 3.3	Facilitate an industry specific forum to inform landholders and investors of opportunities in the Shire for the pig and chicken industry.	Manager Economic Development	*	*	*	*

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Adopted by Council at its meeting 19 June 2018

ADOPTED DELIVERY PROGRAM 2018-2022

	<p>4. Facilitate further development of the Red Hill Industrial Estate – EDS 4.2.</p>	<p>Review sales policy for Council owned land in the Industrial Estate to address incentives for developers; enhance appearance of the Estate with signage, flags and landscaping including 'gateway' treatment.</p>	<p>Manager Economic Development</p>	<p>*</p>	<p>*</p>	<p>*</p>	<p>*</p>
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ADOPTED DELIVERY PROGRAM 2018-2022

THEME 3: OUR ECONOMY							
STRATEGY 2: POPULATION GROWTH, RETENTION AND IDENTIFY NEEDS FOR OUR YOUTH							
ACTION	PERFORMANCE TARGET	MEASURED BY	WHO WILL COORDINATE	18/19	19/20	20/21	21/22
1. Strategic advocacy to support population retention with particular focus on the youth of our Shire.	1. Report on the outcomes achieved by the Youth Development Officer.	Youth projects and engagement opportunities.	Community Development and Library Manager	*	*		
2. Strategic advocacy for diverse housing options.	1. When opportunities arise advocate for accommodation options that align with our population demographics.	Enhanced accommodation options that may be made available to members of the community.	Community Development and Library Manager	*	*	*	*

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ADOPTED DELIVERY PROGRAM 2018-2022

THEME 4: OUR INFRASTRUCTURE							
STRATEGY 1: TO HAVE AN IMPROVED AND ADEQUATELY MAINTAINED ROAD NETWORK							
ACTION	PERFORMANCE TARGET	MEASURED BY	WHO WILL COORDINATE	18/19	19/20	20/21	21/22
1. Through advocacy seek funding commitments for identified roadway projects and strategies.	1. Secure funding from each of the transport strategy funding streams.	Advocacy efforts and the reporting of successful outcomes using a timeline.	Works Manager	*	*	*	*
2. Road assets are managed in accordance with the road service review and asset management plans.	1. The road service review and asset management plans are to be consulted when planning for works.	Strategic mapping of reseal, re-sheeting or grading works made available to the community also details of works undertaken during the reporting period.	Works Manager	*	*	*	*
3. Maintain the condition rating of the road network across the Shire in accordance with agreed service levels.	1. Maintain the road network in accordance with adopted levels of service.	A complete and reliable asset management plan.	Works Manager	*	*	*	*

ADOPTED DELIVERY PROGRAM 2018-2022

THEME 4: OUR INFRASTRUCTURE							
STRATEGY 2: TO IMPROVE, MAINTAIN AND VALUE-ADD TO OUR ESSENTIAL PUBLIC AND RECREATIONAL INFRASTRUCTURE							
ACTION	PERFORMANCE TARGET	MEASURED BY	WHO WILL COORDINATE	18/19	19/20	20/21	21/22
1. Plan and source funding for redevelopment of or the construction of key facilities and infrastructure.	1. Implementation of an asset management system.	Availability of accurate and relevant data for all classes of assets.	Manager of Projects and Assets	*	*	*	*
	2. Preparation of future plans for the renewal or replacement of assets.	Completion of projects identified within projected timeframe and budget.	Manager of Projects and Assets	*	*	*	*
	3. Funding opportunities to replace key facilities and infrastructure.	Details of applications submitted and the outcome.	Manager of Water and Sewer Operations	*	*	*	*
2. Continuation and monitoring of the Integrated Water Cycle Management Plan (IWCMP).	1. Implement IWCMP; report on direct actions derived from the IWCMP with relevant timeline and Key Performance Indicators.	Reporting of milestones achieved within the IWCMP.	Manager of Water and Sewer Operations	*	*	*	*

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Adopted by Council at its meeting 19 June 2018

ADOPTED DELIVERY PROGRAM 2018-2022

<p>3. An ongoing program of capital works for both water and sewer operations of Council.</p>	<p>1. Ongoing 10 year Capital Works Program within funding.</p>	<p>Progress of proposed works followed by the completion of projects within budget and effectiveness measured by a timeline.</p>	<p>Manager of Water and Sewer Operations</p>	<p>*</p>	<p>*</p>	<p>*</p>	<p>*</p>
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UNCHANGED

ADOPTED DELIVERY PROGRAM 2018-2022

THEME 5: OUR CIVIC LEADERSHIP							
STRATEGY 1: TO HAVE A COUNCIL THAT DEMONSTRATES EFFECTIVE MANAGEMENT CONSISTENTLY, ALSO A COUNCIL THAT COMMUNICATES AND ENGAGES WELL WITH THE COMMUNITY AND WORKS COLLABORATIVELY							
ACTION	PERFORMANCE TARGET	MEASURED BY	WHO WILL COORDINATE	18/19	19/20	20/21	21/22
1. Accountable, transparent and ensure open communication between the community and Council.	1. Continued three monthly reporting on measureables contained within the Delivery Program.	Report submitted to Council and community during September, December, March and June annually on outcomes.	Governance and Engagement Manager	*	*	*	*
	2. Undertake a second Community Survey early 2020.	Scheduled for early 2020 and will inform Council of the views of the community against industry benchmarks.	Governance and Engagement Manager		*		
	3. Report on Fit for the Future strategies.	Outcomes promised by Council in its Fit for the Future Improvement Plan.	Deputy General Manager Corporate and Community	*	*	*	*

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Adopted by Council at its meeting 19 June 2018

ADOPTED DELIVERY PROGRAM 2018-2022

	4.	Update the Customer Service Charter to include reference to AS/NZS 1002:2014 'Guidelines for complaint management in organisations'.	Amendments to be made by 31 December 2018.	Governance and Engagement Manager	*	*		
			Review the Customer Request System reporting to ensure requests are dealt with as per the Charter and ways to determine if the customer is happy with the outcome.	Governance and Engagement Manager	*	*		
	5.	Where possible support community projects where groups or organisations have clear goals and outcomes.	Council to consider any requests in accordance with the Community Strategic Plan 2017-2030.	Governance and Engagement Manager	*	*	*	*
	6.	Ensure that the Council website is compliant with current industry standards.	Compliance with Australian Government Digital Service Standard also details of website content review and where possible details of website visits and pages most frequently visited.	Communications Officer	*	*	*	*
	7.	Council procurement provides best value and protects against fraud and corruption.	Revise Council's Procurement Policy by 31 December 2018.	Governance and Engagement Manager	*			

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Adopted by Council at its meeting 19 June 2018

ADOPTED DELIVERY PROGRAM 2018-2022

2. A highly skilled and motivated workforce.	1. Ensure workforce policies remain current in a changing work environment.	Reviewed at least every 2 years or when there is legislative or award changes.	Manager of Human Resources	*	*	*	*
	2. Develop and implement succession planning.	Action recommendations within the Workforce Strategic Plan 2017-2021; report September annually on staff demographics in comparison to previous 3 years.	Manager of Human Resources	*	*	*	*
	3. Implement approved revisions of the salary administration and Employee Performance Management System.	Amendments are made as soon as possible; report September annually performance appraisal outcomes.	Manager of Human Resources	*	*	*	*
	4. Identified Council staff undertake training for excellent written communication and presentation skills.	Information presented is accurate, relevant and easy to read.	Manager of Human Resources	*	*	*	*
3. As an organisation the information management capability meets the needs of the users and the community.	1. Maintain an Information Management Strategy providing best value contemporary services.	Implement actions within the Information Management Strategy 2014-2019. Review and update the Information Strategy 2014-2019 during 2020.	Manager of Information Technology	*	*	*	*
			Manager of Information Technology	*	*	*	*

ADOPTED DELIVERY PROGRAM 2018-2022

4. Financial sustainability is critical with maximum rate revenue to be achieved and other income sources maximised.	1. Monitor Council's financial situation and progress against Fit for the Future benchmarks.	Recommendations to maximise Council's financial position.	Manager of Finance	*	*	*	*
	2. Monitor the level of State and Federal Government grants payable to Council.	Have systems in place that details grants applied for, and where successful that monies have been received, expended and acquitted in accordance with the funding body requirements.	Manger of Finance	*	*	*	*
	3. Ensure that Council funds are invested in accordance with legislative provisions and income yield is maintained within Council's risk profile.	Reported monthly to Council against a timeline.	Manager of Finance	*	*	*	*
5. The community displays a high level of understanding and compliance with legislative in regard to the keeping of and control of companion animals and other animals.	1. Number of dogs registered under the Companion Animals Act.	Updated statistics for each reporting period with cumulative totals also to be reported.	Manger of Development & Environment	*	*	*	*
	2. Number of cats registered under the Companion Animals Act.	Updated statistics for each reporting period with cumulative totals also to be reported.	Manger of Development & Environment	*	*	*	*

ADOPTED DELIVERY PROGRAM 2018-2022

6.	The Narrandera Shire Local Environmental Plan 2013 (LEP) is reviewed within a 5 year cycle.	1.	Maintain the LEP to meet community aspirations, land needs and environmental outcomes.	Review the current LEP within the timeframe established by the Department of Planning and Environment.	Deputy General Manager Infrastructure			*	*
7.	Planning instruments reflect the intent and direction of land use strategies and facilitate development and growth of the Shire.	1.	Documents are reviewed against intended outcomes.	Compliance with guidelines from the Department of Planning and Environment.	Deputy General Manager Infrastructure			*	*
8.	Development Applications received and assessed within statutory timeframes.	1.	Statistical data on Development Applications received, also comparing to previous years.	The number of Development Applications received during the reporting period also financial year cumulative totals.	Manager of Development & Environment	*	*	*	*
				Comparative yearly data to past 2 year's data.	Manager of Development & Environment	*	*	*	*
		2.	Compliance with statutory timeframes for assessment.	Comparison of assessment timeframe against Department of Planning & Environment averages.	Manager of Development & Environment	*	*	*	*

ADOPTED DELIVERY PROGRAM 2018-2022

<p>9. Maintain a strong voice in regional groups such as RAMROC, the proposed RAMJO also Destination NSW.</p>	<p>1. Proactive engagement at appropriate forums and continued political lobbying with our partners.</p>	<p>Details of engagement opportunities.</p>	<p>General Manager</p>	<p>*</p>	<p>*</p>	<p>*</p>	<p>*</p>
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UNCHANGED



DRAFT OPERATIONAL PLAN 2020-2021

THEME 1: OUR COMMUNITY					
STRATEGY 1: TO LIVE IN AN INCLUSIVE, TOLERANT AND HEALTHY COMMUNITY WHICH DEMONSTRATES A POSITIVE ATTITUDE					
ACTION	PERFORMANCE TARGET	WHAT WILL BE THE RESULT	HOW WILL WE MEASURE IT	WHO WILL COORDINATE	BUDGET REFERENCE
1. Develop relationships with both local and regional communities fostering healthy and community attitude.	1. Regular media items broadcast to the community.	A more informed community.	At least three media items broadcast per week; the use of web page and Facebook analytics also new Community Survey 2020 will assist.	General Manager	211
	2. Number of Councillor and Senior Staff engagement opportunities.	A more personalised Council with which the community can engage with.	Councillor engagement such as participating in the monthly roster.	General Manager	111
	3. Proactive S.355 Committees with the monitoring of outcomes achieved and compliance with LGA.	Proactive committees that have clear goals and objectives, meetings managed per the terms of reference.	Achievements also reporting and financial compliance.	Deputy General Manager Corporate and Community	111

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DRAFT Operational Plan 2020-2021 presented to Council at its meeting 21 April 2020

DRAFT OPERATIONAL PLAN 2020-2021

<p>2. Continue with strategic advocacy for the delivery of integrated health and wellbeing programs.</p>	<p>1. Details of the number of meetings held and details of outcomes from these meetings.</p>	<p>A Council that continues with its advocacy efforts.</p>	<p>Details of advocacy opportunities and any outcomes.</p>	<p>General Manager</p>	<p>111</p>
<p>3. Continue positive interactions with Narrandera Interagency also the Aboriginal representative bodies within the community.</p>	<p>1. Details of the number of meetings held with outcomes forging stronger links for inclusiveness in service planning and delivery.</p>	<p>A Council that is more engaged with the Aboriginal community.</p>	<p>The number of opportunities to interact with the Aboriginal community.</p>	<p>Community Development and Library Manger</p>	<p>211</p>
<p>4. Implementation and monitoring of the Positive Aging Strategy & Disability Inclusion Action Plan.</p>	<p>1. Documents achievements from both the Positive Aging Strategy and the Disability Inclusion Action Plan.</p>	<p>A more inclusive community.</p>	<p>Documented achievements within respective plans.</p>	<p>Community Development and Library Manager</p>	<p>610</p>
<p>5. Transport options are available to identified members of the community.</p>	<p>1. Details of the number of clients utilising the service and cumulative totals categorised as Aged, Transport Disadvantaged and Aboriginal.</p>	<p>A more inclusive community.</p>	<p>The number of clients provided with services also assessing any feedback received.</p>	<p>Community Transport & Home Support Manager</p>	<p>613</p>

DRAFT OPERATIONAL PLAN 2020-2021

<p>6. Information about community services accessible within the Shire to be broadcast through various means.</p>	<p>1. Current information delivered through traditional print material and also Council social media opportunities.</p>	<p>A more inclusive community.</p>	<p>The currency and accuracy of information available also the number of website page hits and Facebook likes.</p>	<p>Community Transport & Home Support Manager</p>	<p>616</p>
<p>7. Where possible ensure socially disadvantaged members of the community have access to or are advised of how services that can reduce their isolation.</p>	<p>1. Through other activities of Council also Ageing, Disability and Home Care identify members of the community where social isolation may be an issue.</p>	<p>A more inclusive community.</p>	<p>The number of clients assisted with social support also the number of new clients through networking and referral from the My Aged Care Portal or NDIS planners.</p>	<p>Community Transport & Home Support Manager</p>	<p>610</p>

DRAFT OPERATIONAL PLAN 2020-2021

THEME 1: OUR COMMUNITY					
STRATEGY 2: TO ADVOCATE FOR QUALITY EDUCATIONAL AND CULTURAL OPPORTUNITIES					
ACTION	PERFORMANCE TARGET	WHAT WILL BE THE RESULT	HOW WILL WE MEASURE IT	WHO WILL COORDINATE	BUDGET REFERENCE
1. Continued strategic advocacy for strengthening of Narrandera centres of learning.	1. Outcomes of advocacy efforts for Narrandera TAFE as well as early childhood centres to secondary schools.	Retained and enhanced educational opportunities.	The number of advocacy opportunities and any outcomes.	General Manager	111
2. Development of a Narrandera Shire Cultural Plan to increase community participation in the Arts and cultural activities.	1. Increased usage and patronage of the Narrandera Arts and Community Centre.	A facility that is utilised most of the time.	Statistics such as number of events held, the types of events and attendance statistics.	Community Development and Library Manager	1015
	2. Events that cater for a wide spectrum of the community, making the Arts accessible and increasing community involvement.	Regular review of strategies and target groups in response to event statistics.	Relevant strategies and statistical data.	Community Development and Library Manager	1015

DRAFT OPERATIONAL PLAN 2020-2021

THEME 1: OUR COMMUNITY					
STRATEGY 3: TO FEEL CONNECTED AND SAFE					
ACTION	PERFORMANCE TARGET	WHAT WILL BE THE RESULT	HOW WILL WE MEASURE IT	WHO WILL COORDINATE	BUDGET REFERENCE
1. Strategic advocacy for an enhanced Police presence, at the very least the maintenance of current levels.	1. Details on the number of advocacy meetings held with decision makers.	A community that is represented to decision makers.	The number of advocacy opportunities and any outcomes.	General Manager	1015
2. Maintain and enhance the current network of CCTV cameras in key locations.	2. Maintain current CCTV cameras in working order and plan for enhancements so to assist the Police and local community to discourage crime and anti-social behaviour.	A community that feels safe in the knowledge that some key locations are monitored.	The number of cameras in key locations also ongoing statistic information on how many occasions the footage has been requested for viewing by NSW Police.	Manger Information Technology	311

DRAFT OPERATIONAL PLAN 2020-2021

THEME 2: OUR ENVIRONMENT					
STRATEGY 1: TO VALUE, CARE FOR AND PROTECT OUR NATURAL ENVIRONMENT					
ACTION	PERFORMANCE TARGET	WHAT WILL BE THE RESULT	HOW WILL WE MEASURE IT	WHO WILL COORDINATE	BUDGET REFERENCE
1. Encourage and promote environmental awareness.	1. Council’s key environmentally sensitive areas are managed to ensure those areas are protected and enhanced.	Works programs result in minimal environment damage.	How effective the works have been in limiting any adverse effects.	Deputy General Manager Infrastructure	711
	2. Update on targeted 300 property inspections across the Shire for noxious weeds.	A proactive and educational approach to noxious weeds.	Whether the target of 300 property inspections was achieved, what are the results and are we being effective and in control.	Open Spaces and Recreation Manager	511
	3. Update on programs for works originating from the 2nd generation Tree Audit with the aim to do the utmost to preserve and maintain our signature treescape.	Preservation of a unique feature of the Narrandera landscape.	Actions on the recommendations contained within the report also details of trees removed, trees replaced and new plantings.	Open Spaces and Recreation Manager	500



DRAFT Operational Plan 2020-2021 presented to Council at its meeting 21 April 2020

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	4. Update on preservation measures to protect our unique koala population.	Protection for our unique native fauna.	Strategies and plans to preserve a unique feature of our native fauna.	Open Spaces and Recreation Manager	711
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DRAFT OPERATIONAL PLAN 2020-2021

THEME 2: OUR ENVIRONMENT					
STRATEGY 2: TO EFFECTIVELY MANAGE AND BEAUTIFY OUR PUBLIC SPACES					
ACTION	PERFORMANCE TARGET	WHAT WILL BE THE RESULT	HOW WILL WE MEASURE IT	WHO WILL COORDINATE	BUDGET REFERENCE
1. Focus on the Narrandera CBD Masterplan.	1. Finalise design concepts, costings and identify funding opportunities for the Narrandera CBD upgrade.	A revitalised Narrandera CBD.	Achievement of project milestones.	Manager of Projects and Assets	714
	2. The needs of all members of the community are considered within designs such as pedestrian access, disabled parking and loading zones.	Spaces where the needs of the community as a whole are considered.	Practical parking arrangements.	Manager of Projects and Assets	714
2. Develop a small parks strategy.	1. The needs of the community for parks and recreation opportunities are met through a hierarchy of parks.	Accessible parks that provide for local play, passive recreation, general open space and urban beautification within easy access of residents and visitors.	The development of a strategy and the achievement of milestones.	Open Spaces and Recreation Manager	300

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THEME 2: OUR ENVIRONMENT					
STRATEGY 3: TO LIVE IN A COMMUNITY WHERE THERE ARE SUSTAINABLE PRACTICES					
ACTION	PERFORMANCE TARGET	WHAT WILL BE THE RESULT	HOW WILL WE MEASURE IT	WHO WILL COORDINATE	BUDGET REFERENCE
1. Consider and where possible implement sustainable environmental practices.	1. Develop a Waste Management Masterplan to minimise waste to landfill and promoting recycling and resource recovery.	A better understanding of waste management across this Shire and estimated life span of current sites.	Progression of the Masterplan.	Manager Development and Environment	512
	2. Council continues to implement energy saving infrastructure at its facilities to reduce costs and CO ₂ emissions where economically viable.	Council works toward reducing its environmental footprint.	Actions taken to work toward reducing the environmental footprint such as analysing electricity billing.	Manager of Projects and Assets	512
	3. Initiate projects to water community parks and reserves with re-use or untreated water rather than potable water.	A reduction in the reliance on potable water to water parks and reserves.	Details of parks and reserves watered with non-potable water.	Open Spaces and Recreation Manager	2000

DRAFT OPERATIONAL PLAN 2020-2021

THEME 3 : OUR ECONOMY					
STRATEGY 1: TO ENCOURAGE NEW BUSINESS AND INDUSTRY THAT CAN BE SUSTAINED ALSO SUPPORT LOCAL BUSINESS AND INDUSTRY TO GROW AND PROSPER					
ACTION	PERFORMANCE TARGET	WHAT WILL BE THE RESULT	HOW WILL WE MEASURE IT	WHO WILL COORDINATE	BUDGET REFERENCE
1. Continued delivery of actions contained within the Economic Development Strategy.	1. Report on actions and outcomes contained within the Economic Development Strategy.	Information to Council and the community on efforts to encourage new business and industry but also support existing enterprises.	Completed and ongoing actions and outcomes contained with the strategy.	Manager Economic Development	1013
	2. Support and nurture existing businesses – EDS 3.2.	A business community that is supported.	Attendance at business group meetings, promote information sharing.	Manager Economic Development	1013
	3. Strengthen and grow key sectors; explore new development opportunities for processing and value-adding opportunities also use of waste products – EDS 3.3	Exploration of new development opportunities and value-adding opportunities.	Facilitation of industry specific forums.	Manager Economic Development	1013

DRAFT OPERATIONAL PLAN 2020-2021

	4. Facilitate further development of the Red Hill Industrial Estate – EDS 4.2	Amended sales policy and an enhanced Estate.	Progress of policy review and visual enhancements.	Manager of Economic Development	1013
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DRAFT OPERATIONAL PLAN 2020-2021

THEME 3: OUR ECONOMY					
STRATEGY 2: POPULATION GROWTH, RETENTION AND IDENTIFY NEEDS FOR OUR YOUTH					
ACTION	PERFORMANCE TARGET	WHAT WILL BE THE RESULT	HOW WILL WE MEASURE IT	WHO WILL COORDINATE	BUDGET REFERENCE
1. Strategic advocacy to support population retention with particular focus on the youth of our Shire.	1. Report on the outcomes achieved by the Youth Development Officer.	Projects and engagement opportunities by the Youth Development Officer.	The engagement of a Youth Development Officer and resulting projects and engagement opportunities.	Community Development and Library Manager	617
2. Strategic advocacy for diverse housing options.	2. When opportunities arise advocate for accommodation options that align with our demographics.	Enhanced accommodation options.	The number of advocacy opportunities and any outcomes.	Community Development and Library Manager	111

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THEME 4: OUR INFRASTRUCTURE					
STRATEGY 1: TO HAVE AN IMPROVED AND ADEQUATELY MAINTAINED ROAD NETWORK					
ACTION	PERFORMANCE TARGET	WHAT WILL BE THE RESULT	HOW WILL WE MEASURE IT	WHO WILL COORDINATE	BUDGET REFERENCE
1. Through advocacy seek funding commitments for identified roadway projects and strategies.	1. Secure funding from each of the transport strategy funding streams.	Demonstrated commitment to advocacy where possible using a timeline.	The number of advocacy opportunities and any outcomes.	Works Manager	915
2. Road assets are managed in accordance with the road service review and asset management plans.	1. The road service review and asset management plans are to be consulted when planning for works.	Strategic mapping of proposed roadworks made available to the community.	Details of roadworks undertaken during the reporting period.	Works Manager	920
3. Maintain the condition rating of the road network across the Shire in accordance with agreed service levels.	1. Maintain the road network in accordance with adopted levels of service.	A complete and reliable asset management plan.	Roads maintained in accordance with adopted levels of service.	Works Manager	920

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THEME 4: OUR INFRASTRUCTURE					
STRATEGY 2: TO IMPROVE, MAINTAIN AND VALUE-ADD TO OUR ESSENTIAL PUBLIC AND RECREATIONAL INFRASTRUCTURE					
ACTION	PERFORMANCE TARGET	WHAT WILL BE THE RESULT	HOW WILL WE MEASURE IT	WHO WILL COORDINATE	BUDGET REFERENCE
1. Plan and source funding for redevelopment of or the construction of key facilities and infrastructure.	1. Implementation of an asset management system.	Accurate and relevant data for all classes of assets.	Progress of the implementation of the asset management system.	Manager of Projects and Assets	220
	2. Prepare of future plans for the renewal or replacement of assets.	Assets identified and potential funding identified.	Completion of projects identified within the plans.	Manager of Projects and Assets	220
	3. Funding opportunities to replace key facilities and infrastructure.	The submission of grant applications.	Details of applications submitted and the outcomes.	Manager of Projects and Assets	220
2. Continuation and monitoring of the Integrated Water Cycle Management Plan (IWCMP).	1. Implement IWCMP; report on direct actions derived from the IWCMP with relevant timeline and Key Performance Indicators.	A schedule of proposed actions and a timeline of milestones to be achieved.	Reporting of milestones achieved within the IWCMP.	Manager of Water and Sewer Operations	2000

DRAFT OPERATIONAL PLAN 2020-2021

<p>3. An ongoing program of capital works for both water and sewer operations of Council.</p>	<p>1. Ongoing 10 year Capital Works Program with funding.</p>	<p>Works undertaken within budget and timeframe.</p>	<p>Funding of proposed works followed by the completion of projects within budget and effectiveness.</p>	<p>Manager of Water and Sewer Operations</p>	<p>3000</p>
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DRAFT OPERATIONAL PLAN 2020-2021

THEME 5: OUR CIVIC LEADERSHIP					
STRATEGY 1: TO HAVE A COUNCIL THAT DEMONSTRATES EFFECTIVE MANAGEMENT CONSISTENTLY, ALSO A COUNCIL THAT COMMUNICATES AND ENGAGES WELL WITH THE COMMUNITY AND WORKS COLLABORATIVELY					
ACTION	PERFORMANCE TARGET	WHAT WILL BE THE RESULT	HOW WILL WE MEASURE IT	WHO WILL COORDINATE	BUDGET REFERENCE
1. Accountable, transparent and ensure open communication between the community and Council.	1. Continued three monthly reporting on measureables contained within the Delivery Program.	September, December, March and June annually.	By providing quarterly comments to Council and the community.	Governance and Engagement Manager	211
	2. Undertake a second Community Survey early 2020.	The 2020 survey will inform Council of the views of the community.	Views of the community against industry benchmarks.	Governance and Engagement Manager	111
	3. Report on Fit for the Future strategies.	Outcomes promised by Council in its Fit for the Future Improvement Plan.	Measures established by the Office of Local Government.	Deputy General Manager Corporate and Community	111

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	4. Update the Customer Service Charter to include reference to AS/NZS 1002:2014 'Guidelines for complaint management in organisations'.	Amendments will make the Charter more contemporary with database searches providing the number of customer requests and the outcomes achieved.	Assessment of requests received following the adoption of the revised Charter.	Governance and Engagement Manager	211
	5. Where possible support community projects where groups or organisations have established clear goals and outcomes.	A partnership between Council and the community.	Outcomes of the partnership.	Governance and Engagement Manager	111
	6. Ensure that the Council website is compliant with current industry standards.	A website that is informative to most members of the community.	Ensure website is Australian Government Digital Service Standard and information is relevant.	Communications Officer	211
	7. Council procurement provides best value and protects against fraud and corruption.	Amendments will make the policy more contemporary.	Assessment of procurement following the adoption of the revised Policy.	Governance and Engagement Manager	111

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2. A highly skilled and motivated workforce.	1. Ensure workforce policies remain current in a changing work environment.	A workforce that is aware of its obligations.	Polices reviewed and over a period of time gauge effectiveness.	Manager of Human Resources	213
	2. Develop and implement succession planning.	A workforce where knowledge and skills can be freely transferred to others.	Completion of plan and monitor effectiveness.	Manager of Human Resources	213
	3. Implement approved revisions of the salary administration and Employee Performance Management System.	A workforce that is remunerated correctly and that staff have access to up to date management tools.	Employee satisfaction also feedback from employees about the annual assessment process.	Manager of Human Resources	213
	4. Identified Council staff undertake training for excellent written communication and presentation skills.	Information that is accurate, relevant and easy to read.	Through the presentation of reports to Councillors and the community.	Manager of Human Resources	213
3. As an organisation the information management capability meets the needs of the users and the community.	1. Maintain an information Management Strategy to have Council's Information and Communication Technology system providing best value contemporary services.	Implement actions within the Information Management Strategy 2014-2019. An updated strategy in 2020.	Actions on the recommendations contained within the strategy. A contemporary strategy.	Manager of Information Technology Manager of Information Technology	211 211

DRAFT OPERATIONAL PLAN 2020-2021

4. Financial sustainability is critical with maximum rate revenue to be achieved and other income sources maximised.	1. Monitor Council’s financial situation and progress against Fit for the Future benchmarks.	Maximised income opportunities.	Maximised income opportunities.	Manager of Finance	211
	2. Monitor the level of State and Federal Government grants payable to Council.	Have systems that monitor applications, funds, expenditure and acquittal.	Determine deficiencies in current remote access arrangements and find a solution.	Manger of Finance	211
	3. Ensure that Council funds are invested in accordance with legislative provisions and income yield is maintained within Council’s risk profile.	Investments that generate revenue.	Reported monthly as part of the Business Paper of Council.	Manager of Finance	211
5. The community displays a high level of understanding and compliance with legislative in regard to the keeping of and control of companion animals and other animals.	1. Number of dogs registered under the Companion Animals Act.	Updated statistics for each reporting period with cumulative totals to be reported.	Education programs and an analysis of new registration statistics.	Manger of Development & Environment	310
	2. Number of cats registered under the Companion Animals Act.	Updated statistics for each reporting period with cumulative totals to be reported.	Education programs and an analysis of new registration statistics.	Manger of Development & Environment	310

DRAFT OPERATIONAL PLAN 2020-2021

6.	The Narrandera Shire Local Environmental Plan (LEP) is revised within a 7 year cycle.	1. Maintain the LEP to meet community aspirations, land needs and environmental outcomes.	A planning document that remains relevant.	Proposed amendments to the existing LEP.	Deputy General Manager Infrastructure	714
7.	Planning instruments reflect the intent and direction of land use strategies and facilitate development and growth of the Shire.	1. Documents are reviewed against intended outcomes.	A planning document that remains relevant.	Proposed amendments to the existing LEP.	Deputy General Manager Infrastructure	714
8.	Development Applications received and assessed within statutory timeframes.	1. To gauge the number of Development Applications received in comparison to previous years.	A measure of Development Application history.	Is the current level of Development Applications comparable to previous years.	Manger of Development & Environment	714
		2. To meet or exceed statutory timeframes for assessment.	A measure of how Council assessment of Development Applications compares to statutory timeframes.	Does the assessment timeline meet or exceed statutory timeframes.	Manger of Development & Environment	714
9.	Maintain a strong voice in regional groups such as RAMROC, the proposed RAMJO also Destination NSW.	1. Proactive engagement at appropriate forums and continued political lobbying with our partners.	Our Council has a voice in regional issues.	Details of engagement opportunities.	General Manager	111

**Narrandera Shire Council
10 Year Financial Plan for the Years ending
30 June 2030
SUMMARY OF ALL G/L ACCOUNTS - GENERAL
FUND**

by Budget Summary

Scenario: Budget 2020-2030

Code Description

		Projected Years													
		2020/21													
		\$	\$	\$	\$	\$	\$	\$	\$	\$	\$	\$	\$	\$	
		Operating Income	Operating Expenditure	Capital Income	Capital Expenditure	Reserve Income	Reserve Expenditure	Internal Income	Internal Expenditure	Net Result after Dep'n	Add back Depreciation	Net Result before Dep'n	Add back other non-cash Exp.	Less other non-cash Inc.	Net Result after all non-cash
1,010	Economic Development / Real Estate	-	-	-	10,000	-	-	-	-	(10,000)	-	(10,000)	-	-	(10,000)
1,012	Industrial Subdivision	-	15,759	-	-	-	-	-	-	(15,759)	-	(15,759)	-	-	(15,759)
1,013	Industrial Promotion	-	174,101	-	20,000	-	-	-	-	(194,101)	500	(193,601)	-	-	(193,601)
1,014	Marketing & Tourism	2,100	153,566	-	-	243,704	-	-	-	92,238	-	92,238	-	-	92,238
1,015	Aris Centre	-	-	-	-	-	-	-	-	-	-	-	-	-	-
1,016	Visitors Services	53,200	369,669	-	-	-	-	-	-	(316,469)	9,061	(307,408)	-	-	(307,408)
1,017	Saleyards	100	11,700	-	-	-	-	-	-	(11,600)	8,800	(2,800)	-	-	(2,800)
1,018	Caravan Parks	90,500	96,367	-	-	246,567	90,500	-	-	150,200	82,367	232,567	-	-	232,567
1,019	Plant	90,000	(258,204)	349,400	1,391,096	1,391,096	1,087,604	-	-	(300,000)	590,000	200,000	-	-	200,000
1,020	External Plant Revenues	-	(66,000)	-	-	-	-	-	-	66,000	-	66,000	-	-	66,000
1,021	Private Works	150,000	95,000	-	-	-	-	-	-	55,000	-	55,000	-	-	55,000
1,022	Council Buildings	-	-	-	-	-	-	-	-	-	-	-	-	-	-
1,023	Council Buildings	107,691	260,005	-	240,000	-	-	-	-	(392,314)	145,900	(246,414)	-	-	(246,414)
1,025	Aerodrome	155,090	417,511	1,130,693	1,507,590	376,888	-	11,316	-	(273,736)	151,000	(122,736)	-	-	(122,736)
1,110	General Purpose Income	10,332,720	-	-	-	-	-	-	-	10,332,720	-	10,332,720	-	(91,500)	10,241,220
2,000	Water Services	-	-	-	-	-	-	-	-	-	-	-	-	-	-
3,000	Sewer Services	-	-	-	-	-	-	-	-	-	-	-	-	-	-
9,000	Trust Fund	-	-	-	-	-	-	-	-	-	-	-	-	-	-
		16,058,022	15,431,822	8,620,266	15,853,422	4,084,700	1,616,696	110,118	150,858	(4,179,692)	4,265,443	85,751	-	(91,500)	(5,749)

**2020
2021**



PROPOSED RATES & CHARGES

RATES:

ORDINARY RATE

The Local Government Act, 1993 permits Council to use either of the following rating options for 2020-2021.

Minimum or Ad-Valorem Rate

- (a) An ad-valorem rate is a value of financial cost that is graduated according to the value of the subject matter, in rating terms this is a cents in the dollar amount applied to the rateable valuation of the land. A minimum rate is an amount levied that reflects the lowest financial contribution required from a rateable property to the overall ordinary rate yield. Where an ad-valorem rate is lower than the minimum rate, the minimum rate shall be levied; conversely where an ad-valorem rate is greater than the minimum rate the ad-valorem rate shall be levied.

Or

Base Amount & Ad-Valorem Rate

- (b) An ad-valorem rate is a value of financial cost that is graduated according to the value of the subject matter, in rating terms this is a cents in the dollar amount applied to the rateable valuation of the land. A base amount is an amount levied that reflects the lowest financial contribution required to cover the cost of common services. In this rating option a base amount is levied in addition to an ad-valorem amount. The two amounts are added together to form the ordinary rate levy.

Council's present rating structure (2019-2020) utilises both of these options but will move to a Minimum or Ad-Valorem rating structure for the 2020/2021 financial year.

The proposed Ad-Valorem Rate is subject to change should Council receive notification from the Valuer General of any successful land valuation objections resulting from the 2019 land revaluation.

CATEGORISATION OF LANDS:

Pursuant to the provisions of Section 514 to 531 of the Local Government Act 1993, the following categories and sub-categories shall apply for the purpose of ordinary rating within the Narrandera Shire for 2020-2021.

CATEGORY - FARMLAND ORDINARY RATE

- 1) A parcel of rateable land valued as one assessment, and its dominant use is for farming, which:
 - o has a significant and substantial commercial purpose or character; and
 - o is engaged in for the purpose of profit on a continuous or repetitive basis (whether or not a profit is actually made).
- 2) Land is not to be categorised as farmland if it is rural residential land. Rural Residential Land is the site of a dwelling, is between two (2) hectares and forty (40) hectares in area, is zoned for non-urban purposes and does not have a significant and substantial commercial purpose or character.

CATEGORY - RESIDENTIAL ORDINARY RATE

A parcel of rateable land valued as one assessment and:

- i) its dominant use is for residential accommodation (otherwise than as a hotel, motel, guest house etc); or
- ii) in the case of vacant land, is zoned or designated for residential purposes; or
- iii) it is rural residential land.

SUB CATEGORIES

**RESIDENTIAL ORDINARY NARRANDERA
RESIDENTIAL ORDINARY BARELLAN
RESIDENTIAL ORDINARY GRONG GRONG**

CATEGORY - BUSINESS ORDINARY RATE

Land is to be categorised as business, if it cannot be categorised as farmland or residential.

SUB CATEGORIES

**BUSINESS ORDINARY NARRANDERA
BUSINESS ORDINARY BARELLAN
BUSINESS ORDINARY GRONG GRONG**

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RECOMMENDED RATING CATEGORIES & SUBCATEGORIES

(The maximum rate pegging limit set by the Independent Pricing and Regulatory Tribunal (IPART) for 2020-2021 is 2.6% and the proposed ordinary rate reflects a 2.6% increase)

ORDINARY RATE YIELD

Comprising:

Minimum and Ad-Valorem (Minimum Rate or Cents in the \$)

Rate Category	Sub-Category	Rate (cents) in \$	Minimum Rate	Estimated Yield	No. Assessments Levied on the Minimum
F	Farmland Ordinary Rate	0.336418	\$ 480.00	\$ 3,014,492	56
R	Residential Ordinary Rate	1.067110	\$ 480.00	\$ 396,845	195
R	Residential Narrandera	1.621560	\$ 480.00	\$ 1,135,530	380
R	Residential Barellan	2.055000	\$ 480.00	\$ 80,876	168
R	Residential Grong Grong	1.931000	\$ 480.00	\$ 30,810	63
B	Business Ordinary Rate	1.867330	\$ 480.00	\$ 124,763	48
B	Business Narrandera	2.301581	\$ 480.00	\$ 289,589	29
B	Business Barellan	1.882200	\$ 480.00	\$ 19,904	31
B	Business Grong Grong	1.945000	\$ 480.00	\$ 6,258	12
				<u>Estimated Yield</u>	<u>\$5,099,066</u>

PRICING POLICY

Where permissible, Council intends to charge fees for the provision of all goods and services that it provides.

In the setting of the fees for its goods and services, the Council is endeavouring to adopt a "user-pay" principle, whilst being mindful of the capacity of the client to pay the fees being set. Accordingly, the fees set by Council in some cases will not recover the full cost of providing the goods and services.

NATIONAL COMPETITION POLICY

Council acknowledges the principles of National Competition Policy and their application to Council's operations. In particular with regard to the principle of Competitive Neutrality Council has identified its Water Supply Operation and Sewerage Operations as Category 2 Businesses (Category 2 are for Businesses of less than \$2 m sales/turnover). With regard to these Businesses, Council will be complying with the requirements of the National Competition Policy guidelines, in respect of Strategic and Business Planning, Accountability, Complaints Handling Systems and applying Competitive Neutrality Pricing requirements.

CHARGES

WATER:

Introduction

In 2003 the NSW Department of Local Government advised Councils by circular numbered 03/11 that “as prudent managers of community resources, it is incumbent on Councils to adopt ‘best-practice’ management and charging policies for services such as water supply and sewerage”.

To comply with the directive of the Department and with the 'best-practice' pricing guidelines issued by the Department of Water & Energy, it is intended that for all lands that are supplied with water from a water pipe of the Council and for lands situated within 225 metres of a water pipe of the Council that the following water access charges be levied based upon the size of each water connection to a single assessment.

For the 2020-2021 financial year, Council proposes to levy the following water charges:-

Water Access Charges – Potable Charges

Water Connection Size	Charge	No. Levied	Estimated Income
Water Access Charge 20mm	\$ 299.50	1894	\$ 567,253.00
Water Access Charge 25mm	\$ 299.50	245	\$ 73,377.50
Water Access Charge 32mm	\$ 764.70	22	\$ 16,823.40
Water Access Charge 40mm	\$ 1,195.70	10	\$ 11,957.00
Water Access Charge 50mm	\$ 1,869.50	21	\$ 39,259.50
Water Access Charge 80mm	\$ 4,781.80	1	\$ 4,781.80
Water Access Charge 100mm	\$ 7,470.50	2	\$ 14,491.00
Water Access Charge Unmetered	\$ 299.50	116	\$ 34,742.00
Water Access Charge Strata	\$ 299.50	25	\$ 7,487.50

Water Access Charges – Non - Potable Charges

Water Connection Size	Charge	No. Levied	Estimated Income
Water Access Charge 20mm	\$ 133.20	0	\$ 0
Water Access Charge 25mm	\$ 133.20	0	\$ 0
Water Access Charge 32mm	\$ 341.20	0	\$ 0
Water Access Charge 40mm	\$ 532.70	0	\$ 0
Water Access Charge 50mm	\$ 833.10	1	\$ 833.10
Water Access Charge 80mm	\$ 1,200.00	3	\$ 3,600.00
Water Access Charge 100mm	\$ 1,500.00	7	\$ 10,500.00

Standard Water Consumption Charge – Potable Supply

General Consumption (November 2020 account)

To avoid the imposition of a higher tariff on water consumed during the final months of the 2019-2020 financial year it is proposed to continue to levy one dollar thirteen cents (\$1.13) per kilolitre of water measured as being consumed for the water consumption account payable 30 November 2020. This account represents the billing period from early March 2020 to late August 2020.

General Consumption (February & May 2021 accounts)

One dollar sixteen cents (\$1.16) per kilolitre of water measured as being consumed for the water consumption accounts payable 28 February 2021 and 31 May 2021.

Standard Water Consumption Charge – Non –Potable Supply

Off-Peak levied per kilolitre (Not for profit organisations)	\$0.27
Peak levied per kilolitre	\$0.57

Estimated Water Consumption Accounts

Water meters may not accurately record water consumption or may cease to record water consumption for a number of reasons such as construction material deterioration, the build-up of sediment within the water meter, weather conditions such as extreme frost or physical damage by either intentional or non-intentional means.

Where a water meter has been determined to not be recording correctly or has ceased to record water consumption during a routine reading cycle, an estimated water consumption account shall be prepared and issued to the property owner based on the property water consumption data for the same routine reading and billing cycle 12 months prior to the current routine reading and billing cycle. An increased or decreased adjustment shall be made at the time of preparing the account based on the overall water consumption statistical data for all consumers between the two relevant billing periods. The estimated account shall be charged at the applicable water consumption charge for the relevant reading and billing cycle.

For example during the normal reading cycle for accounts payable at the end of February the routine reading cycle commences late November and concludes during December. Where a water meter has been found not to be recording accurately or has ceased to record water consumption, an estimated account shall be calculated using water consumption data derived for that property from the period late November and December 12 months prior. The value of the account shall be increased or decreased by the percentage variation in overall consumer consumption between the two water billing cycles.

Water Consumption Allowance for identified Medical Conditions

Upon application to Council by an individual for a water consumption allowance due to a specified medical condition, Council shall assess the needs of the individual on a case by case basis. An example of a specified medical condition is renal haemodialysis performed at home using a dialysis machine.

Issues to be addressed with a renal haemodialysis patient would be the frequency of dialysation and the volume of water used during each occasion.

SEWER:**Introduction**

In 2003 the NSW Department of Local Government advised Councils by circular numbered 03/11 that “as prudent managers of community resources, it is incumbent on Councils to adopt ‘best-practice’ management and charging policies for services such as water supply and sewerage”.

To comply with the directive of the Department of Local Government and with the 'best-practice' pricing guidelines issued by the Department of Water & Energy, Council intends to levy the following sewerage charges to all properties, regardless of current rateability status, that are connected to the Narrandera sewer system.

For the 2020-2021 financial year, Council proposes to levy the following sewer charges:-

Sewer Access Charges**Sewer Access Charge – Residential**

Standard residential charge	\$716.70
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Sewer Access Charge - Residential Multiple Occupancies

Standard residential charge multiplied by the number of separate occupancies	\$ as calculated
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Sewer Access Charge – Non- Residential Multiple Occupancies

Standard non-residential minimum charge multiplied by the number of separate occupancies	\$ as calculated
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Sewer Access Charge - Non-Residential

Sewer access charge is levied per water meter connected to the property capable of discharging waste water to the sewerage system (charge levied is the applicable sewer access charge MULTIPLIED by the applicable sewer discharge factor (SDF). The following charges are the base charges and are derived by using an industry standard formula.

Connection Size	Charge	No. Levied	Estimated Income
Minimum charge Unmetered Premises (being combined sewer access charge & sewer usage charge)	\$ 716.70	1,754	\$ 1,256,916.40
Unmetered premises	\$ 716.70	40	\$ 28,668.00
20mm Water Meter	\$ 519.40	122	\$ 63,366.80
25mm Water Meter	\$ 811.10	32	\$ 25,955.20
32mm Water Meter	\$ 1,329.50	9	\$ 11,965.50
40mm Water Meter	\$ 2,077.10	6	\$ 12,462.60
50mm Water Meter	\$ 3,245.60	11	\$ 35,701.60
80mm Water Meter	\$ 8,308.30	1	\$ 8,308.30
100mm Water Meter	\$12,984.80	0	\$ 0

Sewer Usage Charge

Levied per kilolitre of estimated sewage discharged to the sewer \$1.39 per kilolitre

Liquid Trade Waste Pricing

Liquid trade waste is waste water containing chemicals or other impurities from any business, trade or manufacturing premises other than domestic sewage, stormwater or unpolluted water.

All properties have been assessed, and those liable for charges will be advised and billed during 2020-2021.

Annual Trade Waste

Standard charge for 2020/2021	\$163.80
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Annual Inspection Charge

Standard inspection charge*	\$95.00
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Trade Waste Charge

Levied per kilolitre of estimated trade waste	\$1.29 per kilolitre
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Trade Waste – New Service

Levied per tenement for new developments where sewer service is supplied or proposed to be supplied	\$1,123.70
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Trade Waste – Existing Service

Levied per equivalent tenement for connecting to the sewer reticulation network where there has not been a previous connection	\$1,123.70
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**Denotes fee waived during COVID-19 Pandemic*

Sewer discharge factors

The following sewer discharge factors shall apply to those non-residential assessments connected to the sewerage network.

Band A 0% discharge
(0% of water consumed discharged to the sewerage system)

Carpark with no amenities, vacant land

Band B 20% discharge
(20% of water consumed discharged to the sewerage system)

Education facility where water meter includes large area of sporting surface, caravan park where water meter includes large area of peripheral grounds, child care facility where water meter includes large area of recreational surface, showground where water meter includes large area of peripheral grounds, sporting club or facility where water meter includes large area of sporting surface, concrete batching plant, plant nursery

Band C 40% discharge
(40% of water consumed discharged to the sewerage system)

Education facility where water meter excludes large area of sporting surface, caravan park where water meter excludes large area of peripheral grounds, child care facility where water meter excludes large area of recreational surface, showground where water meter excludes large area of peripheral grounds

Band D 70% discharge
(70% of water consumed discharged to the sewerage system)

Aged care accommodation, assisted living accommodation, backpacker accommodation, bed & breakfast accommodation, emergency service property, guest house accommodation, health care facility, mixed commercial & residential property, motel, religious property

Band E 90% discharge
(90% of water consumed discharged to the sewerage system)

Abattoir, accountant, antique store, agricultural product retail centre, agricultural product processing and/or storage facility, amusement centre, animal or animal bi-product dealer and/or processing and/or storage facility, art gallery, automotive electrical workshop, automotive sales dealer, automotive spare parts retailer, bakery, bank, barber, beauty salon, bituminous product storage and/or works depot, building supply depot, bus depot, butcher, cabinet maker, café, carwash, car detailing, cattery, charity outlet,

chiropractor, coffee shop, commercial kitchen, community hall, craft store, delicatessen, dental surgery, dental technician, department store, drapery, dry cleaner, chemist, clothing store, community group meeting hall, community services centre, computer retailer and/or repairer, court house, dry cleaner, eatery, electrical goods retailer, electrical contractor, engineering workshop, fish shop, fish and chip shop, florist, fruit shop, funeral parlour, furniture store, general retail premises, general retail depot, general storage depot, general works premises, general workshop premises, gift store, grain depot, hairdresser, gunsmith, gym and/or sporting centre, hardware store, hotel, internet café, ironing service, jewellery store, juice bar, kennel, laboratory, landscape supplies, laundromat, legal practice, library, licensed club, lawn mower retailer and/or workshop, mechanical workshop, medical centre, group meeting hall, mortuary, motorcycle sales dealer and/or repairer, museum, music store, newsagent, nightclub, office, office and adjoining workshop, optometrist, panel beater, pathology centre, pawnbroker, pet store, petroleum storage facility, photographic processing, photographic studio, picture framing, pizzeria, police station, post office, printer, publisher, radiator repairer, restaurant, second-hand goods retailer, service station, scout or girl guide hall, sporting club or facility where water meter excludes large area of sporting surface, spray painter, supermarket, take-away food premises, tavern, telephone exchange, transport depot, travel agent, tyre retailer, veterinary surgery, video/dvd store, warehouse

(NOTE: The abovementioned non-residential activity list is not exhaustive and where a non-residential activity is being carried out on a property which is not listed above, an individual assessment shall be made to determine the most appropriate band for charging purposes)

WASTE MANAGEMENT:**Introduction**

The Local Government Act, 1993 provides that waste management services of the Council are to be financed by a specific annual charge made and levied for that purpose alone.

For the 2020-2021 financial year, Council proposes to levy the following waste management charges noting that waste collection is a weekly service whilst the collection of recycling materials is a fortnightly service:-

Domestic Waste Management (Section 496)

Waste Service	Charge	No. Levied	Estimated Income
Waste Collection (per 240L bin unit collected)	\$ 217.40 pa	2,196	\$ 477,410.40
Recycling Collection (per 240L bin unit collected)	\$ 82.60 pa	2,147	\$ 177,342.20
Availability Charge (per assessment)	\$ 51.30 pa	2,249	\$ 115,373.70

Non-Domestic Waste Management (Section 501)

Waste Service	Charge	No. Levied	Estimated Income
Waste Collection (per 240L bin unit collected)	\$ 217.40 pa	377	\$ 81,959.80
Waste Collection 2 x Weekly, Narrandera only (per 240L bin unit collected)	\$ 434.00 pa		
Recycling Collection (per 240L bin unit collected)	\$ 82.60 pa	310	\$ 25,606.00
Availability Charge (per assessment)	\$ 51.30 pa	211	\$ 10,824.30

STORMWATER MANAGEMENT:**Introduction**

In recognition of Councils key role in storm water management and the need for ongoing funding for storm water management, the NSW Government amended the Local Government Act, 1993 in October 2005 to allow Councils the option of levying a storm water management service charge.

Rather than fund storm water management services from ordinary rate yield, the income derived from this charge is to cover some or all of the costs of providing new/additional storm water management services within a catchment area.

The guidelines state that the upper charge limit is set at \$25.00 for residential land and \$25 per 350m² or part thereof for non-residential land. For residential and non-residential strata assessments the property may only be charged 50% of the adopted charge as applied to standard properties.

Exempt properties from the charge are: - Crown land, Council owned land, land held under lease for private purposes under the Housing Act, 2001 (Department of Housing) or the Aboriginal Housing Act, 1998 (Aboriginal Housing Office), vacant land as in containing no buildings and no other impervious surfaces, land belonging to charities and public benevolent institutions.

For the 2020-2021 financial year, Council proposes to levy the following stormwater management charges:-

Stormwater Management Charges

Assessment Type	Charge	No. Levied	Estimated Income
Residential assessments – non strata (per assessment)	\$ 25.00 pa	1,772	\$ 44,300.00
Residential assessments – strata (per assessment)	\$ 12.50 pa	30	\$ 375.00
Non-Residential assessments - non strata (per 350m ² or part thereof of total assessment area)	\$ 25.00 pa / 350m ² (capped at \$425.00)	902	\$ 22,550.00
Non-Residential assessments - strata (per 350m ² or part thereof of total assessment area)	\$ 12.50 pa / 350m ² (capped at \$212.50)		

EXTRA CHARGES:

For the 2020-2021 financial year, Council proposes to levy the maximum penalty interest rate set by the Division of Local Government when this has been made. The 2019–2020 maximum penalty interest rate is currently 7.5% per annum calculated daily.

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UNIT RATES FOR PRIVATE WORKS

The Council may, by agreement with the owner or occupier of any private land, carry out on the land any kind of work that may lawfully be carried out on the land.

In cases where Council does carry out such work it is the policy of the Council to charge a rate for such work, which is sufficient to ensure full cost recovery of such work, plus a normal commercial mark-up to provide for a profit. In this respect, the Council does not wish to actively compete with local contractors but will endeavour to meet the demands for the provision of plant and machinery to residents of the area, whenever convenient, without unduly interrupting other works programs.

Council's plant is to be operated by Council employees wherever possible; only under special circumstances may plant be hired to other experienced persons. Persons wishing to hire plant, or have private works completed, are to sign Council's standard request form for this purpose prior to the undertaking of any such work.

BORROWINGS PROPOSED**General Fund**

Proposed borrowings planned for 2020-2021 are Lake Talbot Pool Masterplan \$2,000,000 (\$1,450,000 internal borrowings and \$550,000 external borrowings)

Water Fund

No proposed borrowings are planned for 2020-2021

Sewer Fund

Proposed borrowings planned for 2020-2021 are \$1,620,000 Barellan Sewer Project.

Future Trends

It is likely that Council will take up future loans for long-term projects. Strategic Business Plans for Council's Water & Sewerage operations provide for take up of loans for further capital works after 2020-2021.

Loan funds may be required to finance future improvements to infrastructure in General Fund.

FEES & CHARGES

Council may charge a fee for any service that it provides. The purpose of raising these fees, is to recover, or assist the Council in recovering, the cost of providing those services.

Council proposes to charge the fees as are shown in the following schedules, during the 2020-2021 financial year:

(Schedule of all proposed fees and charges are as follows)

The schedule for fees and charges provides for the following code references.

Code A	Regulatory charges fixed by legislation
B	Regulatory charges not fixed by legislation
C	Full cost recovery charges plus commercial mark up
D	Full cost recovery charges
E	Zero or partial cost recovery charges
F	Fee waived during COVID-19 Pandemic

**2020
2021**

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**FEES AND
CHARGES**



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NARRANDERA SHIRE COUNCIL

ADMINISTRATION

BARELLAN HALL

Name	Year 19/20	Year 20/21				Comment	GST	Pricing Policy
	Last YR Fee (incl. GST)	Fee (excl. GST)	GST	Fee (incl. GST)	Increase %			
Debutante Ball Practice	\$10.00	\$10.00	\$0.00	\$10.00	0.00%		N	n/a
Venue Hire	\$100.00	\$90.91	\$9.09	\$100.00	0.00%		Y	n/a
Venue Hire (Hourly)		\$25 for 1 hour or if using in a block \$20 per hour per week Min. Fee: \$25.00					N	n/a
Chair Hire	\$1.10	\$1.00	\$0.10	\$1.10	0.00%		Y	D
Coolroom Hire	\$50.00	\$45.45	\$4.55	\$50.00	0.00%		Y	D
Table Hire	\$5.50	\$5.00	\$0.50	\$5.50	0.00%		Y	D

GRONG GRONG HALL

Name	Year 19/20	Year 20/21				Comment	GST	Pricing Policy
	Last YR Fee (incl. GST)	Fee (excl. GST)	GST	Fee (incl. GST)	Increase %			
Annual Availability – Seniors Group	\$0.00	\$200.00	\$20.00	\$220.00	∞		Y	E
Hall Hire (Only)	\$100.00	\$90.91	\$9.09	\$100.00	0.00%		Y	
Supper Room Hire (Only)	\$50.00	\$45.45	\$4.55	\$50.00	0.00%		Y	n/a
Supper Room & Kitchen Hire	\$80.00	\$72.73	\$7.27	\$80.00	0.00%		Y	n/a
Hall, Supper & Kitchen Room Hire (Private)	\$200.00	\$181.82	\$18.18	\$200.00	0.00%		Y	n/a
Hall, Supper & Kitchen Room Hire (Public Event-Entry Fee)	\$250.00	\$227.27	\$22.73	\$250.00	0.00%		Y	n/a
Coolroom Hire (3 day hire)	\$30.00	\$27.27	\$2.73	\$30.00	0.00%		Y	n/a
Food Warmer Hire	\$20.00	\$18.18	\$1.82	\$20.00	0.00%		Y	n/a
Table Hire (Old Trestles Only)	\$5.50	\$5.00	\$0.50	\$5.50	0.00%		Y	n/a
Chair Hire	\$1.10	\$1.00	\$0.10	\$1.10	0.00%		Y	n/a

PARKSIDE MUSEUM COTTAGE

Name	Year 19/20	Year 20/21				Comment	GST	Pricing Policy
	Last YR Fee (incl. GST)	Fee (excl. GST)	GST	Fee (incl. GST)	Increase %			
Adult Admission					Entry by Donation	Parkside committee have requested that fees be adjusted to "Entry by Donation" to increase usage of the museum	Y	D
Pensioner/Senior Admission					Entry by Donation	Parkside committee have requested that fees be adjusted to "Entry by Donation" to increase usage of the museum	Y	D
Children / Student Admission					Entry by Donation	Parkside committee have requested that fees be adjusted to "Entry by Donation" to increase usage of the museum	Y	D

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PARKSIDE MUSEUM COTTAGE [continued]

Name	Year 19/20	Year 20/21				Comment	GST	Pricing Policy
	Last YR Fee (incl. GST)	Fee (excl. GST)	GST	Fee (incl. GST)	Increase %			
Children Under 5 – Free					Entry by Donation	Parkside committee have requested that fees be adjusted to "Entry by Donation" to increase usage of the museum	N	D
Tour Group (Pre-booked per adult)					Entry by Donation	Parkside committee have requested that fees be adjusted to "Entry by Donation" to increase usage of the museum	Y	D
Family Discount (2x2)					Entry by Donation	Parkside committee have requested that fees be adjusted to "Entry by Donation" to increase usage of the museum	Y	D

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ROOM HIRE CHARGES**COUNCIL CHAMBERS**

Name	Year 19/20	Year 20/21				Comment	GST	Pricing Policy
	Last YR Fee (incl. GST)	Fee (excl. GST)	GST	Fee (incl. GST)	Increase %			
Full day uncatered	\$187.00	\$173.64	\$17.36	\$191.00	2.14%		Y	D
Half day or less uncatered	\$98.50	\$91.82	\$9.18	\$101.00	2.54%		Y	D

INTERVIEW ROOM

Name	Year 19/20	Year 20/21				Comment	GST	Pricing Policy
	Last YR Fee (incl. GST)	Fee (excl. GST)	GST	Fee (incl. GST)	Increase %			
Full day uncatered	\$49.50	\$45.45	\$4.55	\$50.00	1.01%		Y	E
Half day or less uncatered	\$27.50	\$25.45	\$2.55	\$28.00	1.82%		Y	E

RAILWAY STATION MEETING ROOM

Name	Year 19/20	Year 20/21				Comment	GST	Pricing Policy
	Last YR Fee (incl. GST)	Fee (excl. GST)	GST	Fee (incl. GST)	Increase %			
Full day uncatered	\$51.50	\$48.18	\$4.82	\$53.00	2.91%		Y	E
Half day or less uncatered	\$25.50	\$23.64	\$2.36	\$26.00	1.96%		Y	E

COMMUNITY SERVICES BUILDING

Name	Year 19/20	Year 20/21				Comment	GST	Pricing Policy
	Last YR Fee (incl. GST)	Fee (excl. GST)	GST	Fee (incl. GST)	Increase %			
Hire of Large Meeting Room Full day uncatered	\$188.00	\$175.45	\$17.55	\$193.00	2.66%		Y	D
Hire of Large Meeting Room Half day or less uncatered	\$99.50	\$92.73	\$9.27	\$102.00	2.51%		Y	D
Hire of large meeting room for a full day – uncatered	\$51.50	\$50.91	\$5.09	\$56.00	8.74%		Y	E

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COMMUNITY SERVICES BUILDING [continued]

Name	Year 19/20	Year 20/21				Comment	GST	Pricing Policy
	Last YR Fee (incl. GST)	Fee (excl. GST)	GST	Fee (incl. GST)	Increase %			
Hire of small meeting room for half day or less – uncatered	\$29.00	\$29.09	\$2.91	\$32.00	10.34%		Y	E

EMERGENCY OPERATIONS CENTRE

Name	Year 19/20	Year 20/21				Comment	GST	Pricing Policy
	Last YR Fee (incl. GST)	Fee (excl. GST)	GST	Fee (incl. GST)	Increase %			
Emergency Centre (Old RFS Room Only) Hire – Full day uncatered	\$77.00	\$70.00	\$7.00	\$77.00	0.00%		Y	D
Emergency Centre Building Hire (Excl Old RFS room) – Full day Uncatered	\$174.00	\$158.18	\$15.82	\$174.00	0.00%		Y	D

KEY DEPOSIT

Name	Year 19/20	Year 20/21				Comment	GST	Pricing Policy
	Last YR Fee (incl. GST)	Fee (excl. GST)	GST	Fee (incl. GST)	Increase %			
Installation of new keying system if lost key is a significant key					Actual Cost		Y	D
Deposit for a key providing access to a Council asset (excluding the Narrandera Shire Library)	\$41.00	\$44.00	\$0.00	\$44.00	7.32%	No revenue is expected to be received.	N	E
Replacement cost of a Council asset key by hirer if the key is lost	\$72.00	\$72.27	\$7.23	\$79.50	10.42%	No revenue is expected to be received.	Y	D

PHOTOCOPYING

Name	Year 19/20	Year 20/21				Comment	GST	Pricing Policy
	Last YR Fee (incl. GST)	Fee (excl. GST)	GST	Fee (incl. GST)	Increase %			
A4 per page (B&W)	\$1.00	\$0.91	\$0.09	\$1.00	0.00%		Y	C
A3 per page (B&W)	\$1.50	\$1.36	\$0.14	\$1.50	0.00%		Y	C
A4 per page (Colour)	\$3.50	\$3.18	\$0.32	\$3.50	0.00%		Y	C
A3 per page (Colour)	\$4.10	\$3.73	\$0.37	\$4.10	0.00%		Y	C
A4 multiple pages 10 – 100 (B&W)	\$0.75	\$0.68	\$0.07	\$0.75	0.00%		Y	C
A4 multiple pages > 100 (B&W)	\$0.50	\$0.45	\$0.05	\$0.50	0.00%		Y	C
A3 multiple pages 10 – 100 (B&W)	\$1.00	\$0.91	\$0.09	\$1.00	0.00%		Y	C
A3 multiple pages > 100 (B&W)	\$0.75	\$0.68	\$0.07	\$0.75	0.00%		Y	C
A4 multiple pages 10 – 100 (Colour)	\$2.50	\$2.27	\$0.23	\$2.50	0.00%		Y	C
A4 multiple pages > 100 (Colour)	\$2.00	\$1.82	\$0.18	\$2.00	0.00%		Y	C
A3 multiple pages 10 – 100 (Colour)	\$3.50	\$3.18	\$0.32	\$3.50	0.00%		Y	C
A3 multiple pages > 100 (Colour)	\$3.00	\$2.73	\$0.27	\$3.00	0.00%		Y	C

SHIRE BOOKS & MAPS**MAPS**

Name	Year 19/20	Year 20/21				Comment	GST	Pricing Policy
	Last YR Fee (incl. GST)	Fee (excl. GST)	GST	Fee (incl. GST)	Increase %			
A4 single page map	\$4.00	\$3.64	\$0.36	\$4.00	0.00%		Y	C
A4 multiple page map	\$3.60	\$3.27	\$0.33	\$3.60	0.00%		Y	C
A3 single page map	\$6.00	\$5.45	\$0.55	\$6.00	0.00%		Y	C
A3 multiple page map	\$5.50	\$5.00	\$0.50	\$5.50	0.00%		Y	C
A2 single page map	\$10.00	\$9.09	\$0.91	\$10.00	0.00%		Y	C
A1 single page map	\$15.00	\$13.64	\$1.36	\$15.00	0.00%		Y	C
A0 single page map	\$26.00	\$23.64	\$2.36	\$26.00	0.00%		Y	C
Scanning or download of information per page onto customer supplied CD/DVD/USB	\$10.00	\$9.09	\$0.91	\$10.00	0.00%		Y	C

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MAPS [continued]

Name	Year 19/20	Year 20/21				Comment	GST	Pricing Policy
	Last YR Fee (incl. GST)	Fee (excl. GST)	GST	Fee (incl. GST)	Increase %			
Map layout and information preparation per hour	\$51.00	\$46.36	\$4.64	\$51.00	0.00%		Y	C

STALLHOLDERS

Name	Year 19/20	Year 20/21				Comment	GST	Pricing Policy
	Last YR Fee (incl. GST)	Fee (excl. GST)	GST	Fee (incl. GST)	Increase %			
General street stallholder booking fee per occasion in CBD areas	\$6.00	\$5.45	\$0.55	\$6.00	0.00%	There is no proposal to increase this fee.	Y	B
Event stallholder food vendor per occasion in CBD areas	\$40.00	\$36.36	\$3.64	\$40.00	0.00%		Y	D
Event stallholder regular merchandise vendor per occasion in CBD areas	\$25.00	\$22.73	\$2.27	\$25.00	0.00%		Y	D
Event stallholder food vendor per occasion other than in CBD areas	\$40.00	\$36.36	\$3.64	\$40.00	0.00%		Y	D
Event stallholder regular merchandise vendor other than in CBD areas	\$25.00	\$22.73	\$2.27	\$25.00	0.00%		Y	D

LEASES, RATING & PROPERTY MATTERS

LEASE OF UNUSED ROADS/LAND

Name	Year 19/20	Year 20/21				Comment	GST	Pricing Policy
	Last YR Fee (incl. GST)	Fee (excl. GST)	GST	Fee (incl. GST)	Increase %			
Annual lease/licence fee	\$156.00	\$145.45	\$14.55	\$160.00	2.56%		Y	C
Annual lease/licence fee for a pipeline or similar located on/under/adjacent to Council managed land	\$155.00	\$144.55	\$14.45	\$159.00	2.58%	No revenue is expected to be received.	Y	C

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LEASE OF UNUSED ROADS/LAND [continued]

Name	Year 19/20	Year 20/21				Comment	GST	Pricing Policy
	Last YR Fee (incl. GST)	Fee (excl. GST)	GST	Fee (incl. GST)	Increase %			
Annual lease/licence fee for grazing purposes per hectare	\$18.00	\$16.82	\$1.68	\$18.50	2.78%	No revenue is expected to be received.	Y	C
Assessment of an application to lease/licence/purchase Council managed land	\$503.00	\$519.09	\$51.91	\$571.00	13.52%	This increased charge represents the amount of time that it takes to assess an application by researching the locality, consultation where required and determining the application. Potentially there are two applications which may be submitted during the 2019-2020 financial year.	Y	C
Lodgement of an application with a third party such as Crown Lands associated with the lease/licence/purchase of Council managed land					Actual		Y	C
Costs of advertising, survey, registration transfer and associated costs					Actual		Y	D

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COMMUNICATIONS TOWER, NGURANG ROAD

Name	Year 19/20	Year 20/21				Comment	GST	Pricing Policy
	Last YR Fee (incl. GST)	Fee (excl. GST)	GST	Fee (incl. GST)	Increase %			
Government & not for profit users (by negotiation but not less than the applicable commercial user charge set by Council)	\$2,828.25	\$2,702.27	\$270.23	\$2,972.50	5.10%		Y	C
Commercial user	\$2,828.25	\$2,702.27	\$270.23	\$2,972.50	5.10%		Y	C

RATING/PROPERTY MATTERS

Name	Year 19/20	Year 20/21				Comment	GST	Pricing Policy
	Last YR Fee (incl. GST)	Fee (excl. GST)	GST	Fee (incl. GST)	Increase %			
Administration & processing Fee	\$33.00	\$30.00	\$3.00	\$33.00	0.00%		Y	D
Reprinting of Notices	\$7.70	\$7.00	\$0.70	\$7.70	0.00%		Y	C
Section 603 Certificates (rates & charges) – Local Government Act, 1993	\$85.00	\$85.00	\$0.00	\$85.00	0.00%		N	A
Rating Records – Enquiry < 15 mins	\$64.00	\$65.00	\$0.00	\$65.00	1.56%		N	E
Rating Records – Enquiry > 15 mins – (hourly charge pro-rata)	\$93.00	\$95.00	\$0.00	\$95.00	2.15%		N	D
Interest penalty rate on overdue rates and charges					7.5%		N	A

RURAL ADDRESSING

Name	Year 19/20	Year 20/21				Comment	GST	Pricing Policy
	Last YR Fee (incl. GST)	Fee (excl. GST)	GST	Fee (incl. GST)	Increase %			
Numbered plate (supplied and installed by Council)	\$67.00	\$61.82	\$6.18	\$68.00	1.49%	At the most 2 numbers would be requested to be supplied and installed by Council and this would occur through non-urban area subdivisions.	Y	D
Numbered plate (supplied only)	\$38.00	\$35.45	\$3.55	\$39.00	2.63%	At the most 5 numbers would be requested to be supplied by Council and this would occur through non-urban area subdivisions.	Y	D

GOVERNMENT INFORMATION (PUBLIC ACCESS) ACT 2009

Name	Year 19/20	Year 20/21				Comment	GST	Pricing Policy
	Last YR Fee (incl. GST)	Fee (excl. GST)	GST	Fee (incl. GST)	Increase %			
Scanning of Documents < 10 pages	\$5.00	\$5.00	\$0.00	\$5.00	0.00%		N	E
Scanning of documents > 10 Sheets	\$15.00	\$15.00	\$0.00	\$15.00	0.00%		N	E

APPLICATION FEE

Name	Year 19/20	Year 20/21				Comment	GST	Pricing Policy
	Last YR Fee (incl. GST)	Fee (excl. GST)	GST	Fee (incl. GST)	Increase %			
Application fee – Initial Formal Application – own personal affairs (no reductions permissible for this application fee)	\$30.00	\$30.00	\$0.00	\$30.00	0.00%	It is unknown at this point in time whether the Information Privacy Commissioner is intending to increase the current fee. There are no applications expected to be received for the 2019-2020 financial year.	N	A
Application fee – Initial Formal Application – all other requests (no reductions permissible for this application fee)	\$30.00	\$30.00	\$0.00	\$30.00	0.00%	It is unknown at this point in time whether the Information Privacy Commissioner is intending to increase the current fee. In any given year a maximum of five formal access applications would be expected.	N	A

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APPLICATION FEE [continued]

Name	Year 19/20	Year 20/21				Comment	GST	Pricing Policy
	Last YR Fee (incl. GST)	Fee (excl. GST)	GST	Fee (incl. GST)	Increase %			
Application fee – Internal Review of determination (no reductions permissible for this application fee)	\$40.00	\$40.00	\$0.00	\$40.00	0.00%	It is unknown at this point in time whether the Information Privacy Commissioner is intending to increase the current fee. No revenue is expected to be generated.	N	A
Application fee – Amendment of records	\$0.00	\$0.00	\$0.00	\$0.00	∞	No revenue is expected to be received.	N	A

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PROCESSING FEE

Name	Year 19/20	Year 20/21				Comment	GST	Pricing Policy
	Last YR Fee (incl. GST)	Fee (excl. GST)	GST	Fee (incl. GST)	Increase %			
Processing fee per hour – Initial Formal Application – own personal affairs after first 20 hours (50% reduction applies if applicant is the holder of a valid Pensioner Concession card, a full-time student or is a non-profit organisation)	\$30.00	\$30.00	\$0.00	\$30.00	0.00%	It is unknown at this point in time whether the Information Privacy Commissioner is intending to increase the current fee. No revenue is expected to be received.	N	A
Processing fee per hour – Initial Formal Application – all other requests after first hour (50% reduction applies if applicant is the holder of a valid Pensioner Concession card, a full-time student or is a non-profit organisation)	\$30.00	\$30.00	\$0.00	\$30.00	0.00%	It is unknown at this point in time whether the Information Privacy Commissioner is intending to increase the current fee. No revenue is expected to be received.	N	A

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PROCESSING FEE [continued]

Name	Year 19/20	Year 20/21				Comment	GST	Pricing Policy
	Last YR Fee (incl. GST)	Fee (excl. GST)	GST	Fee (incl. GST)	Increase %			
Processing fee per hour – Internal Review of determination	\$0.00	\$0.00	\$0.00	\$0.00	∞	It is unknown at this point in time whether the Information Privacy Commissioner is intending to increase the current fee. No revenue is expected to be received.	N	A
Processing fee per hour – Amendment of records	\$0.00	\$0.00	\$0.00	\$0.00	∞	No revenue is expected to be received.	N	A

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RESEARCH FEE

Name	Year 19/20	Year 20/21				Comment	GST	Pricing Policy
	Last YR Fee (incl. GST)	Fee (excl. GST)	GST	Fee (incl. GST)	Increase %			
General research fee <15 mins	\$72.00	\$73.00	\$0.00	\$73.00	1.39%	Mpst of the revenue will be derived from additional charges through the processing of GIPA requests which are set at \$30 per hour. This fee is for more general enquiries and it is not anticipated that revenue for other research requests will be received.	N	D

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RESEARCH FEE [continued]

Name	Year 19/20	Year 20/21				Comment	GST	Pricing Policy
	Last YR Fee (incl. GST)	Fee (excl. GST)	GST	Fee (incl. GST)	Increase %			
General research fee >15 mins (calculated hourly on a pro-rata basis)	\$101.00	\$103.00	\$0.00	\$103.00	1.98%	Most of the revenue will be derived from additional charges through the processing of GIPA requests which are set at \$30 per hour. This fee is for more general enquiries and it is not anticipated that revenue for other research requests will be received.	N	D

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USE OF FOOTPATH

Name	Year 19/20	Year 20/21				Comment	GST	Pricing Policy
	Last YR Fee (incl. GST)	Fee (excl. GST)	GST	Fee (incl. GST)	Increase %			
Assessment of application for the use of part of a Council footpath such as a hoarding or other barrier	\$100.00	\$102.00	\$0.00	\$102.00	2.00%	Based on past revenue information there is no revenue expected to be received for 2019-2020..	N	D

PUBLIC ORDER & SAFETY**ANIMAL CONTROL – PETS**

Name	Year 19/20	Year 20/21				Comment	GST	Pricing Policy
	Last YR Fee (incl. GST)	Fee (excl. GST)	GST	Fee (incl. GST)	Increase %			
Registration – dog or cat NOT desexed					As gazetted	N	A	
Registration – dog or cat IS desexed (CERTIFIED)					As gazetted	N	A	
Registration – dog or cat OWNED by recognised breeder					As gazetted	N	A	
Registration – dog or cat IS desexed (CERTIFIED) and OWNED by pensioner					As gazetted	N	A	
Registration – dog or cat CERTIFIED as an assistance animal/working dog					As gazetted	N	A	
Certificate of Compliance – prescribed enclosure (maximum fee)					As gazetted	N	A	
Microchipping of animals by Council officer	\$37.00	\$34.55	\$3.45	\$38.00	2.70%	Y	D	
Microchipping of animals – Undertaken by contractor					Actual + 5%	Y	C	
Veterinary expenses for impounded animals					Actual + 5%	N	D	
Surrender fee per animal – Dog	\$54.00	\$55.00	\$0.00	\$55.00	1.85%	N	C	
Surrender fee per animal – Cat	\$33.00	\$34.00	\$0.00	\$34.00	3.03%	N	C	
Weekly hire of animal traps – in advance	\$11.00	\$10.00	\$1.00	\$11.00	0.00%	Y	E	
Bond for animal traps – refundable	\$50.00	\$50.00	\$0.00	\$50.00	0.00%	N	D	
Euthanasia fee – identifiable owner					Actual costs 5%	N	D	
Euthanasia administration fee – identifiable owner	\$59.00	\$61.00	\$0.00	\$61.00	3.39%	N	D	
Impounding release fee – 1st offence	\$59.00	\$61.00	\$0.00	\$61.00	3.39%	N	B	
Impounding release fee – 2nd or further offences	\$93.00	\$95.00	\$0.00	\$95.00	2.15%	N	B	

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ANIMAL CONTROL – PETS [continued]

Name	Year 19/20	Year 20/21				Comment	GST	Pricing Policy
	Last YR Fee (incl. GST)	Fee (excl. GST)	GST	Fee (incl. GST)	Increase %			
Daily maintenance and sustenance fee per dog/cat	\$25.00	\$15.00	\$0.00	\$15.00	-40.00%	Reduction reflects actual cost to council. Previous fee prohibitive to pet owners who have needed time to get funds together for release. Fee is still sufficient to dissuade irresponsible pet owners who are more likely to surrender and allow Council to rehome.	N	D

ANIMAL CONTROL – STOCK

Name	Year 19/20	Year 20/21				Comment	GST	Pricing Policy
	Last YR Fee (incl. GST)	Fee (excl. GST)	GST	Fee (incl. GST)	Increase %			
Vehicle rate per hour	\$27.00	\$28.00	\$0.00	\$28.00	3.70%		N	D
Ranger rate per hour	\$50.00	\$51.00	\$0.00	\$51.00	2.00%		N	D
Transport costs					Actual + 5%		N	C
Veterinary expenses for impounded animals					Actual + 5%		N	C
Daily maintenance and sustenance fee per animal	\$25.00	\$26.00	\$0.00	\$26.00	4.00%		N	D
Release fee per animal	\$18.00	\$18.00	\$0.00	\$18.00	0.00%		N	B

OFFENCE FEES

BICYCLE & SKATEBOARD OFFENCES

Name	Year 19/20	Year 20/21				Comment	GST	Pricing Policy
	Last YR Fee (incl. GST)	Fee (excl. GST)	GST	Fee (incl. GST)	Increase %			
Bike offences – impound and release fee – 1st offence	\$55.00	\$56.00	\$0.00	\$56.00	1.82%		N	B
Bike offences – impound and release fee – 2nd offence	\$110.00	\$110.00	\$0.00	\$110.00	0.00%		N	B
Bike offences – sale of bike following 3rd offence					Actual + 5%		N	B
Skateboard offences – impound and release fee – per offence	\$15.00	\$15.00	\$0.00	\$15.00	0.00%		N	B

ABANDONED VEHICLES

Name	Year 19/20	Year 20/21				Comment	GST	Pricing Policy
	Last YR Fee (incl. GST)	Fee (excl. GST)	GST	Fee (incl. GST)	Increase %			
Abandoned vehicles – impounding fee	\$245.00	\$245.00	\$0.00	\$245.00	0.00%		N	B
Abandoned vehicles – towing fee					Actual + 5%	To cover administrative costs	N	B
Abandoned vehicles – administration fee	\$60.00	\$60.00	\$0.00	\$60.00	0.00%		N	B

NOXIOUS WEEDS CONTROL CERTIFICATE

Name	Year 19/20	Year 20/21				Comment	GST	Pricing Policy
	Last YR Fee (incl. GST)	Fee (excl. GST)	GST	Fee (incl. GST)	Increase %			
Noxious Weeds Control Certificate					Actual		N	D

HEALTH ADMINISTRATION

INSPECTION FEES

Name	Year 19/20	Year 20/21				Comment	GST	Pricing Policy
	Last YR Fee (incl. GST)	Fee (excl. GST)	GST	Fee (incl. GST)	Increase %			
Hairdressing Salons/Beauty Parlours	\$156.00	\$160.00	\$0.00	\$160.00	2.56%		N	F
Food Premises	\$156.00	\$160.00	\$0.00	\$160.00	2.56%		N	F
Boarding Houses	\$156.00	\$160.00	\$0.00	\$160.00	2.56%		N	F
Mobile Food Vendors	\$156.00	\$160.00	\$0.00	\$160.00	2.56%		N	F
Skin Penetration – Public Health Act (Div 4)	\$156.00	\$160.00	\$0.00	\$160.00	2.56%		N	F
Caravan Parks	\$156.00	\$160.00	\$0.00	\$160.00	2.56%		N	F
Health inspection – undertaken by contractor					Actual + 5%		N	F

LOCAL GOVERNMENT ACT S68 APPROVAL

Name	Year 19/20	Year 20/21				Comment	GST	Pricing Policy
	Last YR Fee (incl. GST)	Fee (excl. GST)	GST	Fee (incl. GST)	Increase %			
Any given activity requiring s68 approval – other than Mobile Food Vendors	\$250.00	\$250.00	\$0.00	\$250.00	0.00%		N	B
Mobile Food Vendors s68 – approval and annual renewal	\$125.00	\$125.00	\$0.00	\$125.00	0.00%		N	D

SWIMMING POOLS

Name	Year 19/20	Year 20/21				Comment	GST	Pricing Policy
	Last YR Fee (incl. GST)	Fee (excl. GST)	GST	Fee (incl. GST)	Increase %			
Sale of CPR charts	\$24.00	\$21.82	\$2.18	\$24.00	0.00%		Y	D
Certificate of compliance application – swimming pool	\$150.00	\$136.36	\$13.64	\$150.00	0.00%		Y	A
Application for certificate of compliance – swimming pool – reinspection fee	\$100.00	\$90.91	\$9.09	\$100.00	0.00%		Y	A
Fee for Council officer to process pool registration	\$15.00	\$13.64	\$1.36	\$15.00	0.00%		Y	A

DEVELOPMENT

DEVELOPMENT APPLICATIONS

Name	Year 19/20	Year 20/21				Comment	GST	Pricing Policy
	Last YR Fee	Fee	GST	Fee	Increase			
	(incl. GST)	(excl. GST)		(incl. GST)	%			
DA fee – development not involving building, demolition or subdivision (cl 250 EPAR 2000)	\$285.00	\$285.00	\$0.00	\$285.00	0.00%		N	A
DA fee – dwelling with estimated construction cost \$100,000 or less (cl 247 EPAR 2000)	\$455.00	\$455.00	\$0.00	\$455.00	0.00%		N	A
DA fee – estimated cost up to \$5,000 (cl 246B EPAR 2000)	\$110.00	\$110.00	\$0.00	\$110.00	0.00%		N	A
DA fee – estimated cost \$5,001 – \$50,000 (cl 246B EPAR 2000)	\$170, plus an additional \$3.00 for each \$1,000 (or part of \$1,000) of the estimated cost.						N	A
DA fee – estimated cost \$50,001 – \$250,000 (cl 246B EPAR 2000)	\$352.00, plus an additional \$3.64 for each \$1,000 (or part of \$1,000) by which the estimated cost exceeds \$50,000.						N	A
DA fee – estimated cost \$250,001 – \$500,000 (cl 246B EPAR 2000)	\$1,160.00 plus an additional \$2.34 for each \$1,000 (or part of \$1,000) over \$250,000						N	A
DA fee – estimated cost up to \$500,001 – \$1,000,000 (cl 246 EPAR 2000)	\$1,745.00, plus an additional \$1.64 for each \$1,000 (or part of \$1,000) by which the estimated cost exceeds \$500,000.						N	A
DA fee – estimate cost \$1,000,001 – \$10,000,000 (cl 246B EPAR 2000)	\$2,615.00, plus an additional \$1.44 for each \$1,000 (or part of \$1,000) by which the estimated cost exceeds \$1,000,000.						N	A
DA fee – estimated cost more than \$10,000,000 (cl 246B EPAR 2000)	\$15,875.00 plus an additional \$1.19 for each \$1,000 (or part of \$1,000) over \$10,000,000						N	A
DA fee for advertisements (cl 246B EPAR 2000)	\$285.00, plus \$93.00 for each advertisement in excess of one						N	A

SUBDIVISIONS

Name	Year 19/20	Year 20/21				Comment	GST	Pricing Policy
	Last YR Fee	Fee	GST	Fee	Increase			
	(incl. GST)	(excl. GST)		(incl. GST)	%			
Subdivisions – with new public and/or private road (cl 249 EPAR 2000)				\$665.00 plus \$65.00 per additional lot created		Fee corrected to \$665.	N	A
Subdivisions – no new public and/or private road (cl 249 EPAR 2000)				\$330.00 plus \$53.00 per additional lot created			N	A
Subdivisions – strata subdivision (cl 249 EPAR 2000)							N	A

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SUBDIVISIONS [continued]

Name	Year 19/20	Year 20/21				Comment	GST	Pricing Policy
	Last YR Fee (incl. GST)	Fee (excl. GST)	GST	Fee (incl. GST)	Increase %			
Subdivisions – strata subdivision (cl 249 EPAR 2000)		\$330.00 plus \$65.00 per additional lot created					N	A
Application for Subdivision Certificate	\$171.00	\$175.00	\$0.00	\$175.00	2.34%		N	n/a

MODIFICATION OF DEVELOPMENT CONSENT

Name	Year 19/20	Year 20/21				Comment	GST	Pricing Policy
	Last YR Fee (incl. GST)	Fee (excl. GST)	GST	Fee (incl. GST)	Increase %			
Modification of development consent – s4.55 (1) minor error, misdescription or miscalculation (cl 258 EPAR 2000)					As gazetted		N	A
Modification of development consent – s4.55 (1A) minimal environmental impact (cl 258 EPAR 2000)					As gazetted		N	A
Modification of development consent – s4.55 (2) not of minimal environmental impact (cl 258 EPAR 2000)					As gazetted		N	A

COMPLYING DEVELOPMENTS

Name	Year 19/20	Year 20/21				Comment	GST	Pricing Policy
	Last YR Fee (incl. GST)	Fee (excl. GST)	GST	Fee (incl. GST)	Increase %			
Complying Development Certificate – Class 1 & 10 – development cost up to \$10,000	\$220.00	\$200.00	\$20.00	\$220.00	0.00%		Y	B
Complying Development Certificate – Class 1 & 10 – development cost \$10,001 – \$20,000	\$310.00	\$281.82	\$28.18	\$310.00	0.00%		Y	B
Complying Development Certificate – Class 1 & 10 – development cost \$20,001 – \$50,000	\$430.00	\$390.91	\$39.09	\$430.00	0.00%		Y	B
Complying Development Certificate – Class 1 & 10 – development cost \$50,001 – \$100,000	\$610.00	\$554.55	\$55.45	\$610.00	0.00%		Y	B
Complying Development Certificate – Class 1 & 10 – development cost \$100,001 – \$150,000	\$850.00	\$772.73	\$77.27	\$850.00	0.00%		Y	B
Complying Development Certificate – Class 1 & 10 – development cost \$150,001 – \$250,000	\$1,184.00	\$1,076.36	\$107.64	\$1,184.00	0.00%		Y	B

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COMPLYING DEVELOPMENTS [continued]

Name	Year 19/20	Year 20/21				Comment	GST	Pricing Policy
	Last YR Fee (incl. GST)	Fee (excl. GST)	GST	Fee (incl. GST)	Increase %			
Complying Development Certificate – Class 1 & 10 – development cost over \$250,001	\$1,660.00	\$1,509.09	\$150.91	\$1,660.00	0.00%		Y	B
Complying Development Certificate – Class 2 to 9 – development cost up to \$10,000	\$355.00	\$322.73	\$32.27	\$355.00	0.00%		Y	B
Complying Development Certificate – Class 2 to 9 – development cost \$10,001 – \$20,000	\$430.00	\$390.91	\$39.09	\$430.00	0.00%		Y	B
Complying Development Certificate – Class 2 to 9 – development cost \$20,001 – \$50,000	\$550.00	\$500.00	\$50.00	\$550.00	0.00%		Y	B
Complying Development Certificate – Class 2 to 9 – development cost \$50,001 – \$100,000	\$905.00	\$822.73	\$82.27	\$905.00	0.00%		Y	B
Complying Development Certificate – Class 2 to 9 – development cost \$100,001 – \$250,000	\$1,990.00	\$1,809.09	\$180.91	\$1,990.00	0.00%		Y	B
Complying Development Certificate – Class 2 to 9 – development cost \$250,001 – \$500,000	\$2,560.00	\$2,327.27	\$232.73	\$2,560.00	0.00%		Y	B
Complying Development Certificate – Class 2 to 9 – development cost over \$500,001	\$3,660.00	\$3,327.27	\$332.73	\$3,660.00	0.00%		Y	B

LODGEMENT OF CERTIFICATES

Name	Year 19/20	Year 20/21				Comment	GST	Pricing Policy
	Last YR Fee (incl. GST)	Fee (excl. GST)	GST	Fee (incl. GST)	Increase %			
Lodgement of Complying Development Certificate – external PCA (cl 263 EPAR 2000)	\$36.00	\$36.00	\$0.00	\$36.00	0.00%		N	A
Lodgement of Part 6 – Construction / Occupation / Subdivision Certificate – external PCA (cl 263 EPAR 2000)	\$36.00	\$36.00	\$0.00	\$36.00	0.00%		N	A

ADDITIONAL FEES

Name	Year 19/20	Year 20/21				Comment	GST	Pricing Policy
	Last YR Fee (incl. GST)	Fee (excl. GST)	GST	Fee (incl. GST)	Increase %			
Title Searches				Or as invoiced by third party		N	D	
				Min. Fee: \$22.73				
Designated Development – in addition to Development Application fee (cl 251 EPAR 2000)	\$920.00	\$920.00	\$0.00	\$920.00	0.00%	N	A	
Designated Development – advertising fees in addition to Development Application fee (cl 252 EPAR 2000)	\$2,220.00	\$2,220.00	\$0.00	\$2,220.00	0.00%	N	A	
Development requiring advertising (cl 252 EPAR 2000) in accordance with an environmental planning instrument or development control plan; not designated, advertised or prohibited development	\$1,105.00	\$1,105.00	\$0.00	\$1,105.00	0.00%	N	A	
Advertising Base Fee – in addition to Development Application fee	\$210.00	\$210.00	\$0.00	\$210.00	0.00%	N	A	
Development requiring concurrence – processing fee for each concurrence authority / approval body (cl 252A EPAR 2000)	\$140.00	\$140.00	\$0.00	\$140.00	0.00%	N	A	
Concurrence fee for each concurrence authority / approval body (cl 252A EPAR 2000)	\$320.00	\$320.00	\$0.00	\$320.00	0.00%	N	A	

DEVELOPMENT CERTIFICATES

Name	Year 19/20	Year 20/21				Comment	GST	Pricing Policy
	Last YR Fee (incl. GST)	Fee (excl. GST)	GST	Fee (incl. GST)	Increase %			
Certificate – 735A – certificate as to outstanding notices / orders – per lot (LGA 1993)	\$135.00	\$138.00	\$0.00	\$138.00	2.22%	N	D	
Certificate – s9.34-s9.37 – certificate as to outstanding notices / orders – per lot (EP&A 1979)	\$135.00	\$138.00	\$0.00	\$138.00	2.22%	N	D	
Section 10.7 (2) Certificate – per lot (cl 259 EPAR 2000)	\$53.00	\$53.00	\$0.00	\$53.00	0.00%	N	A	
Section 10.7 (5) Certificate – per lot (cl 259 EPAR 2000)	\$80.00	\$80.00	\$0.00	\$80.00	0.00%	N	A	

REVIEW OF DEVELOPMENT APPLICATIONS

Name	Year 19/20	Year 20/21				Comment	GST	Pricing Policy
	Last YR Fee (incl. GST)	Fee (excl. GST)	GST	Fee (incl. GST)	Increase %			
Development Application review of determination (cl257 EPAR 2000)					As gazetted		Y	A
Development Application review of decision to reject (cl257A EPA 2000)					As gazetted		Y	A

DEVELOPMENT OTHER

Name	Year 19/20	Year 20/21				Comment	GST	Pricing Policy
	Last YR Fee (incl. GST)	Fee (excl. GST)	GST	Fee (incl. GST)	Increase %			
Building records search – per hour				\$100 per hour. Minimum half hour.			N	B
Re-zoning application				\$1,000 deposit, plus balance of actual cost			N	B
Certified copy – document, plan, or map (cl 262 EPAR 2000)	\$53.00	\$53.00	\$0.00	\$53.00	0.00%		N	A
Dwelling entitlement search	\$121.00	\$124.00	\$0.00	\$124.00	2.48%		N	D
Section 7.12 contribution fees (where applicable) – cost of works \$100,001-\$200,000					0.5% of cost of works		N	E
Section 7.12 contribution fees (where applicable) – cost of works \$200,001 and greater					1.0% of cost of works		N	D

CONSTRUCTION CERTIFICATES

Name	Year 19/20	Year 20/21				Comment	GST	Pricing Policy
	Last YR Fee (incl. GST)	Fee (excl. GST)	GST	Fee (incl. GST)	Increase %			
Construction Certificate – building cost up to \$5,000	\$81.00	\$73.64	\$7.36	\$81.00	0.00%		Y	B
Construction Certificate – building cost \$5,001 – \$100,000					\$103.00 plus 0.35% of cost over \$5,000	Amended to bring fees into line with other councils and market expectations	Y	B

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CONSTRUCTION CERTIFICATES [continued]

Name	Year 19/20	Year 20/21				Comment	GST	Pricing Policy
	Last YR Fee (incl. GST)	Fee (excl. GST)	GST	Fee (incl. GST)	Increase %			
Construction Certificate – building cost \$100,001 – \$250,000				\$359.00 plus 0.22% of cost over \$100,000		Amended to bring fees into line with other councils and market expectations	Y	B
Construction Certificate – building cost over \$250,001				\$717.00 plus 0.11% of cost over \$250,000		Amended to bring fees into line with other councils and market expectations	Y	B

CONSTRUCTION INSPECTIONS

Name	Year 19/20	Year 20/21				Comment	GST	Pricing Policy
	Last YR Fee (incl. GST)	Fee (excl. GST)	GST	Fee (incl. GST)	Increase %			
Critical stage inspection as per consent conditions – up to 6 inspections	\$575.00	\$522.73	\$52.27	\$575.00	0.00%		Y	B
Critical stage inspection as per consent conditions – up to 3 inspections	\$285.00	\$259.09	\$25.91	\$285.00	0.00%		Y	B
Critical stage inspection as per consent conditions – up to 6 inspections – undertaken by contractor	\$935.00	\$850.00	\$85.00	\$935.00	0.00%		Y	D
Critical stage inspection as per consent conditions – up to 3 inspections – undertaken by contractor	\$480.00	\$436.36	\$43.64	\$480.00	0.00%		Y	D
Additional inspection – per inspection	\$273.00	\$248.18	\$24.82	\$273.00	0.00%		Y	B
Critical stage additional and other inspections – undertaken by contractor					Actual + 5%		Y	B

BUILDING CERTIFICATES

Name	Year 19/20	Year 20/21				Comment	GST	Pricing Policy
	Last YR Fee (incl. GST)	Fee (excl. GST)	GST	Fee (incl. GST)	Increase %			
Building certificate – dwellings and outbuildings, eg: sheds – Class 1a, 10a, 10b (cl 260 EPA 1979)	\$250.00	\$250.00	\$0.00	\$250.00	0.00%		N	A
Building certificate – classes 2 to 9 – up to 200 square metres	\$250.00	\$250.00	\$0.00	\$250.00	0.00%		N	A
Building certificate – classes 2 to 9 – 200 to 2,000 metres square	\$250.00, plus an additional \$0.50 per square metre over 200 square metres						N	A
Building certificate – classes 2 to 9 – over 2,000 square metres	\$1,165.00 plus an additional \$0.075 per metre square over 2,000 metres square						N	A
Copy of building certificate (cl 261 EPAR 2000)	\$13.00	\$13.00	\$0.00	\$13.00	0.00%		N	A

ENGINEERING INSPECTIONS

Name	Year 19/20	Year 20/21				Comment	GST	Pricing Policy
	Last YR Fee (incl. GST)	Fee (excl. GST)	GST	Fee (incl. GST)	Increase %			
Inspection – 48 hours notice	\$160.00	\$145.45	\$14.55	\$160.00	0.00%		Y	B
Inspection – less than 48 hours notice	\$216.00	\$200.91	\$20.09	\$221.00	2.31%		Y	B
Inspection – undertaken by contractor					Actual + 5%		Y	B

ENVIRONMENTAL

ENVIRONMENTAL

Name	Year 19/20	Year 20/21				Comment	GST	Pricing Policy
	Last YR Fee	Fee	GST	Fee	Increase			
	(incl. GST)	(excl. GST)		(incl. GST)	%			
UPSS Inspections	\$0.00	\$248.18	\$24.82	\$273.00	∞		Y	A
Drum Muster approved containers – by prior arrangement only	\$0.00	\$0.00	\$0.00	\$0.00	∞		Y	E

DRAFT

WASTE**DEPOT DISPOSAL FEES****DRUM MUSTER**

Name	Year 19/20	Year 20/21				Comment	GST	Pricing Policy
	Last YR Fee (incl. GST)	Fee (excl. GST)	GST	Fee (incl. GST)	Increase %			
Car boot load – sorted waste into designated area	\$0.00	\$0.00	\$0.00	\$0.00	∞		Y	E
Car boot load – unsorted waste	\$10.00	\$9.09	\$0.91	\$10.00	0.00%		Y	D
Box trailer or utility – clean green waste	\$0.00	\$0.00	\$0.00	\$0.00	∞		Y	E
Box trailer or utility – unsorted waste	\$25.00	\$22.73	\$2.27	\$25.00	0.00%		Y	D
Large trailer – clean green waste	\$0.00	\$0.00	\$0.00	\$0.00	∞		Y	E
Large trailer – sorted waste into designated area	\$0.00	\$0.00	\$0.00	\$0.00	∞		Y	E
Large trailer – unsorted waste	\$40.00	\$37.27	\$3.73	\$41.00	2.50%		Y	D
Truck – less than 5 cubic metres	\$210.50	\$196.36	\$19.64	\$216.00	2.61%		Y	D
Small tyre, eg: car, 4WD – per tyre	\$10.00	\$9.09	\$0.91	\$10.00	0.00%		Y	D
Medium tyre, eg: truck, super single – per tyre	\$25.00	\$23.18	\$2.32	\$25.50	2.00%		Y	D
Large tyre, eg: tractor – per tyre	\$35.00	\$32.73	\$3.27	\$36.00	2.86%		Y	D
Very large tyre, eg: 4WD tractor, earthmoving – per tyre	\$70.00	\$64.55	\$6.45	\$71.00	1.43%		Y	D
Refrigerator / freezers / air conditioners – non degassed	\$85.50	\$79.55	\$7.95	\$87.50	2.34%		Y	D
White goods / scrap steel – clean	\$0.00	\$0.00	\$0.00	\$0.00	∞		Y	E
Mattress / furniture / soft furnishings	\$0.00	\$0.00	\$0.00	\$0.00	∞		Y	E
Batteries	\$0.00	\$0.00	\$0.00	\$0.00	∞		Y	E

NARRANDERA DEPOT

Name	Year 19/20	Year 20/21				Comment	GST	Pricing Policy
	Last YR Fee (incl. GST)	Fee (excl. GST)	GST	Fee (incl. GST)	Increase %			
Recyclable waste, eg: cans, glass, plastic – sorted into designated area	\$0.00	\$0.00	\$0.00	\$0.00	∞		Y	E

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NARRANDERA DEPOT [continued]

Name	Year 19/20	Year 20/21				Comment	GST	Pricing Policy
	Last YR Fee (incl. GST)	Fee (excl. GST)	GST	Fee (incl. GST)	Increase %			
Box trailer or utility – sorted waste into designated area	\$0.00	\$0.00	\$0.00	\$0.00	∞		Y	E
Truck – over 5 cubic metres but less than 10 cubic metres	\$355.00	\$330.91	\$33.09	\$364.00	2.54%		Y	D
Truck – over 10 cubic metres	\$631.00	\$588.18	\$58.82	\$647.00	2.54%		Y	D
Skip bin or dumpster – less than 5 cubic metres	\$211.00	\$196.36	\$19.64	\$216.00	2.37%		Y	D
Skip bin or dumpster – over 5 cubic metres	\$355.00	\$330.91	\$33.09	\$364.00	2.54%		Y	D
Car bodies	\$55.00	\$50.91	\$5.09	\$56.00	1.82%		Y	D
Asbestos or materials containing asbestos – per cubic metre – only accepted with compliance to current EPA requirements and by prior arrangement only	\$256.00	\$239.09	\$23.91	\$263.00	2.73%		Y	D
Gas bottles and fire extinguishers up to 9kg – commercial	\$0.00	\$18.18	\$1.82	\$20.00	∞	EPA does not permit commercial gas bottles and fire extinguishers to be disposed of at no charge at Community Recycling Centre.	Y	D
Gas bottles and fire extinguishers – over 9kg commercial	\$0.00	\$23.64	\$2.36	\$26.00	∞	EPA does not permit commercial gas bottles and fire extinguishers to be disposed of at no charge at Community Recycling Centre.	Y	D
Motor oil – up to 20L	\$0.00	\$0.00	\$0.00	\$0.00	∞		Y	n/a
Clean fill – virgin, excavated, natural material	\$0.00	\$0.00	\$0.00	\$0.00	∞		Y	n/a
Animal carcass – companion animal / pet, eg: cat, dog	\$6.00	\$5.45	\$0.55	\$6.00	0.00%		Y	D

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NARRANDERA DEPOT [continued]

Name	Year 19/20	Year 20/21				Comment	GST	Pricing Policy
	Last YR Fee (incl. GST)	Fee (excl. GST)	GST	Fee (incl. GST)	Increase %			
Animal carcass – small stock, eg: sheep, goat	\$10.00	\$9.09	\$0.91	\$10.00	0.00%		Y	n/a
Animal carcass – large stock, eg: cattle, horse	\$40.00	\$36.36	\$3.64	\$40.00	0.00%		Y	D

GARBAGE BINS

Name	Year 19/20	Year 20/21				Comment	GST	Pricing Policy
	Last YR Fee (incl. GST)	Fee (excl. GST)	GST	Fee (incl. GST)	Increase %			
Replacement garbage bin – new	\$113.00	\$116.00	\$0.00	\$116.00	2.65%		N	D
Replacement garbage bin – second hand if available	\$60.00	\$62.00	\$0.00	\$62.00	3.33%		N	D

WASTE AVAILABILITY & COLLECTION CHARGES**NARRANDERA, BARELLAN & GRONG GRONG**

Name	Year 19/20	Year 20/21				Comment	GST	Pricing Policy
	Last YR Fee (incl. GST)	Fee (excl. GST)	GST	Fee (incl. GST)	Increase %			
Domestic waste availability	\$50.00	\$51.30	\$0.00	\$51.30	2.60%		N	D
Domestic waste collection 240L – per bin	\$211.90	\$217.40	\$0.00	\$217.40	2.60%		N	D
Domestic recycled waste collection 240L – per bin	\$80.50	\$82.60	\$0.00	\$82.60	2.61%		N	D
Non-domestic waste availability	\$50.00	\$51.30	\$0.00	\$51.30	2.60%		N	D
Non-domestic waste collection 240L – per bin	\$211.90	\$217.40	\$0.00	\$217.40	2.60%		N	D
Non-domestic recycled waste collection 240L – per bin	\$80.50	\$82.60	\$0.00	\$82.60	2.61%		N	D
Non-domestic waste collection 240L – per bin – 2x weekly (Narrandera)	\$423.00	\$434.00	\$0.00	\$434.00	2.60%		N	n/a

CEMETERY**GENERAL CEMETERY****NARRANDERA, BARELLAN & GRONG GRONG**

Name	Year 19/20	Year 20/21				Comment	GST	Pricing Policy
	Last YR Fee (incl. GST)	Fee (excl. GST)	GST	Fee (incl. GST)	Increase %			
Land	\$1,035.00	\$987.27	\$98.73	\$1,086.00	4.93%		Y	C
Land – Perpetual maintenance	\$451.00	\$430.00	\$43.00	\$473.00	4.88%		Y	C
Interment – double depth – 1st interment	\$946.00	\$902.73	\$90.27	\$993.00	4.97%		Y	C
Interment – double depth – 2nd interment	\$946.00	\$902.73	\$90.27	\$993.00	4.97%		Y	C
Interment – single depth	\$946.00	\$902.73	\$90.27	\$993.00	4.97%		Y	C
Interment – stillborn/infant/child/adolescent up to 18 years or ashes only	\$473.00	\$450.91	\$45.09	\$496.00	4.86%		Y	C
Interment Permit	\$178.00	\$186.00	\$0.00	\$186.00	4.49%		N	C
Headstone/Monument Permit	\$99.00	\$103.00	\$0.00	\$103.00	4.04%		N	C
Outside of normal working hours charge	\$78.00	\$73.64	\$7.36	\$81.00	3.85%		Y	C
Travel to Barellan (per round trip)	\$288.00	\$200.00	\$20.00	\$220.00	-23.61%	Travel costs reference actual travel cost	Y	C
Travel to Grong Grong (per round trip)	\$178.00	\$109.09	\$10.91	\$120.00	-32.58%		Y	C

LAWN CEMETERY**NARRANDERA & BARELLAN**

Name	Year 19/20	Year 20/21				Comment	GST	Pricing Policy
	Last YR Fee (incl. GST)	Fee (excl. GST)	GST	Fee (incl. GST)	Increase %			
Land	\$1,035.00	\$987.27	\$98.73	\$1,086.00	4.93%		Y	C
Land – Perpetual maintenance	\$451.00	\$430.00	\$43.00	\$473.00	4.88%		Y	C

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NARRANDERA & BARELLAN [continued]

Name	Year 19/20	Year 20/21				Comment	GST	Pricing Policy
	Last YR Fee (incl. GST)	Fee (excl. GST)	GST	Fee (incl. GST)	Increase %			
Interment – single depth adult	\$946.00	\$902.73	\$90.27	\$993.00	4.97%		Y	C
Interment – stillborn/infant/child/adolescent up to 18 years or ashes only	\$473.00	\$450.91	\$45.09	\$496.00	4.86%		Y	C
Interment Permit	\$178.00	\$186.00	\$0.00	\$186.00	4.49%		N	C
Headstone/Monument Permit	\$99.00	\$103.00	\$0.00	\$103.00	4.04%		N	C
Outside of normal working hours charge	\$78.00	\$73.64	\$7.36	\$81.00	3.85%		Y	C
Interment – double depth – 1st interment (Barellan only)	\$946.00	\$902.73	\$90.27	\$993.00	4.97%		Y	C
Interment – double depth – 2nd interment (Barellan Only)	\$946.00	\$902.73	\$90.27	\$993.00	4.97%		Y	C
Travel to Barellan (per round trip)	\$288.00	\$200.00	\$20.00	\$220.00	-23.61%		Y	C

NICHE WALL

NARRANDERA, BARELLAN & GRONG GRONG

Name	Year 19/20	Year 20/21				Comment	GST	Pricing Policy
	Last YR Fee (incl. GST)	Fee (excl. GST)	GST	Fee (incl. GST)	Increase %			
Allocation of niche, interment of ashes, memorial plaque and perpetual maintenance	\$805.00	\$768.18	\$76.82	\$845.00	4.97%		Y	C
Interment permit	\$178.00	\$186.00	\$0.00	\$186.00	4.49%		N	C
Supply and fixation of vase to both new and existing interment	\$99.00	\$93.64	\$9.36	\$103.00	4.04%		Y	C
Interment of ashes into existing reserved niche, memorial plaque and perpetual mntce	\$288.00	\$274.55	\$27.45	\$302.00	4.86%		Y	C
Disinterment of ashes, repairs to exterior of niche	\$236.00	\$224.55	\$22.45	\$247.00	4.66%		Y	C
Reservation of niche and fixation of reserve plaque	\$515.00	\$490.91	\$49.09	\$540.00	4.85%		Y	C
Travel to Barellan (per round trip)	\$288.00	\$200.00	\$20.00	\$220.00	-23.61%		Y	C
Travel to Grong Grong (per round trip)	\$178.00	\$109.09	\$10.91	\$120.00	-32.58%		Y	C

ROSE GARDEN**NARRANDERA & BARELLAN**

Name	Year 19/20	Year 20/21				Comment	GST	Pricing Policy
	Last YR Fee (incl. GST)	Fee (excl. GST)	GST	Fee (incl. GST)	Increase %			
Allocation of allotment, interment of ashes, refill, memorial plaque and perpetual mtce	\$805.00	\$768.18	\$76.82	\$845.00	4.97%		Y	C
Interment permit	\$178.00	\$186.00	\$0.00	\$186.00	4.49%		N	C
Interment of ashes into existing reserved almtnt, memorial plaque and perpetual mtce	\$288.00	\$274.55	\$27.45	\$302.00	4.86%		Y	C
Disinterment of ashes, repairs to garden edge	\$236.00	\$224.55	\$22.45	\$247.00	4.66%		Y	C
Reservation of allotment and fixation of reserve plaque	\$515.00	\$490.91	\$49.09	\$540.00	4.85%		Y	C
Travel to Barellan (per round trip)	\$294.00	\$200.00	\$20.00	\$220.00	-25.17%		Y	C

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WATER**WATER ACCESS CHARGE****ANNUAL ACCESS CHARGE FOR CONNECTION TO A SINGLE ASSESSMENT**

Name	Year 19/20	Year 20/21				Comment	GST	Pricing Policy
	Last YR Fee (incl. GST)	Fee (excl. GST)	GST	Fee (incl. GST)	Increase %			
Water Access Charge unmetered service	\$291.90	\$299.50	\$0.00	\$299.50	2.60%		N	B
Water Access Charge strata unit	\$291.90	\$299.50	\$0.00	\$299.50	2.60%		N	B
Water Access Charge 20mm service	\$291.90	\$299.50	\$0.00	\$299.50	2.60%		N	B
Water Access Charge 25mm service	\$291.90	\$299.50	\$0.00	\$299.50	2.60%		N	B
Water Access Charge 32mm service	\$745.30	\$764.70	\$0.00	\$764.70	2.60%		N	B
Water Access Charge 40mm service	\$1,165.40	\$1,195.70	\$0.00	\$1,195.70	2.60%		N	B
Water Access Charge 50mm service	\$1,822.10	\$1,869.50	\$0.00	\$1,869.50	2.60%		N	B
Water Access Charge 80mm service	\$4,660.60	\$4,781.80	\$0.00	\$4,781.80	2.60%		N	B
Water Access Charge 100mm service	\$7,281.20	\$7,470.50	\$0.00	\$7,470.50	2.60%		N	B

METERED CONNECTION

Name	Year 19/20	Year 20/21				Comment	GST	Pricing Policy
	Last YR Fee (incl. GST)	Fee (excl. GST)	GST	Fee (incl. GST)	Increase %			
20mm metered connection	\$1,386.40	\$1,422.40	\$0.00	\$1,422.40	2.60%		N	B
25mm metered connection	\$1,749.20	\$1,794.70	\$0.00	\$1,794.70	2.60%		N	B
32mm metered connection	\$2,098.40	\$2,153.00	\$0.00	\$2,153.00	2.60%		N	B
40mm metered connection	\$2,324.50	\$2,384.90	\$0.00	\$2,384.90	2.60%		N	B
50mm metered connection	\$3,496.00	\$3,586.90	\$0.00	\$3,586.90	2.60%		N	B
100mm metered connection					Actual		N	B
Metered or unmetered dedicated fire service					Actual		N	B
Additional Cost > 24m Water Service Length					Quotation to be obtained		N	B
20mm meter installation	\$245.80	\$252.20	\$0.00	\$252.20	2.60%		N	B

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METERED CONNECTION [continued]

Name	Year 19/20	Year 20/21				Comment	GST	Pricing Policy
	Last YR Fee (incl. GST)	Fee (excl. GST)	GST	Fee (incl. GST)	Increase %			
25mm meter installation	\$328.30	\$336.80	\$0.00	\$336.80	2.59%		N	B

TESTING FEES

Name	Year 19/20	Year 20/21				Comment	GST	Pricing Policy
	Last YR Fee (incl. GST)	Fee (excl. GST)	GST	Fee (incl. GST)	Increase %			
Water Meter Testing Fee	\$218.00	\$223.00	\$0.00	\$223.00	2.29%		N	D
20mm metered connection	\$219.00	\$224.70	\$0.00	\$224.70	2.60%		N	D
25mm metered connection	\$240.00	\$246.20	\$0.00	\$246.20	2.58%		N	D
32mm metered connection	\$284.30	\$291.70	\$0.00	\$291.70	2.60%		N	D
40mm metered connection	\$306.40	\$314.40	\$0.00	\$314.40	2.61%		N	D
50mm metered connection	\$349.50	\$358.60	\$0.00	\$358.60	2.60%		N	D
80mm metered connection	\$393.80	\$404.00	\$0.00	\$404.00	2.59%		N	D
100mm metered connection	\$437.90	\$449.30	\$0.00	\$449.30	2.60%		N	D

OTHER FEES

Name	Year 19/20	Year 20/21				Comment	GST	Pricing Policy
	Last YR Fee (incl. GST)	Fee (excl. GST)	GST	Fee (incl. GST)	Increase %			
Water Meter Upsize or Downsize	\$278.90	\$286.20	\$0.00	\$286.20	2.62%		N	D
Hydrant Testing Fee	\$278.90	\$278.90	\$0.00	\$278.90	0.00%		N	D
Water Meter Testing Fee to be paid by applicant					Actual		N	D
Water Meter Special Reading Fee	\$62.00	\$63.50	\$0.00	\$63.50	2.42%		N	D
Water Service Alteration					Actual		N	B
Water Service Disconnection Fee					Actual		N	B
Water Service Reconnection Fee					Actual		N	B

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OTHER FEES [continued]

Name	Year 19/20	Year 20/21				Comment	GST	Pricing Policy
	Last YR Fee (incl. GST)	Fee (excl. GST)	GST	Fee (incl. GST)	Increase %			
Levied per equivalent tenement for new developments where water is supplied or proposed to be supplied	\$1,965.90	\$2,017.00	\$0.00	\$2,017.00	2.60%		N	B
Levied per equivalent tenement for assessments connecting to the water reticulation network where there has not been a previous network	\$1,965.90	\$2,017.00	\$0.00	\$2,017.00	2.60%		N	B
Red Hill Road Water Supply – Single payment * (indexed annually Syd Mar CPI)	\$0.00	\$0.00	\$0.00	\$0.00	∞		N	B
Red Hill Road Water Supply – Instalment payment * (indexed annually Syd Mar CPI)	\$0.00	\$0.00	\$0.00	\$0.00	∞		N	B

WATER CONSUMPTION CHARGES

Name	Year 19/20	Year 20/21				Comment	GST	Pricing Policy
	Last YR Fee (incl. GST)	Fee (excl. GST)	GST	Fee (incl. GST)	Increase %			
Consumption charge per kilolitre recorded as consumed (November Account)	\$1.10	\$1.13	\$0.00	\$1.13	2.73%		N	B
Consumption charge per kilolitre recorded as consumed (Feb & May Accounts)	\$1.13	\$1.16	\$0.00	\$1.16	2.65%		N	B
Estimate Account – based on same period 12 months previous					As Calculated		N	B
Volume charge per kilolitre – Standpipe	\$1.35	\$1.39	\$0.00	\$1.39	2.96%		N	B

RAW WATER REUSE SYSTEM ACCESS CHARGE

Name	Year 19/20	Year 20/21				Comment	GST	Pricing Policy
	Last YR Fee (incl. GST)	Fee (excl. GST)	GST	Fee (incl. GST)	Increase %			
20mm connection	\$129.80	\$133.20	\$0.00	\$133.20	2.62%		N	B
25mm connection	\$129.80	\$133.20	\$0.00	\$133.20	2.62%		N	B
32mm connection	\$332.50	\$341.20	\$0.00	\$341.20	2.62%		N	B
40mm connection	\$519.20	\$532.70	\$0.00	\$532.70	2.60%		N	B

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RAW WATER REUSE SYSTEM ACCESS CHARGE [continued]

Name	Year 19/20	Year 20/21				Comment	GST	Pricing Policy
	Last YR Fee (incl. GST)	Fee (excl. GST)	GST	Fee (incl. GST)	Increase %			
50mm connection	\$812.00	\$833.10	\$0.00	\$833.10	2.60%		N	B
80mm connection	\$2,120.80	\$1,200.00	\$0.00	\$1,200.00	-43.42%		N	B
100mm connection	\$3,312.30	\$1,500.00	\$0.00	\$1,500.00	-54.71%		N	B

RAW WATER REUSE SYSTEM METERED CONNECTION

Name	Year 19/20	Year 20/21				Comment	GST	Pricing Policy
	Last YR Fee (incl. GST)	Fee (excl. GST)	GST	Fee (incl. GST)	Increase %			
20mm connection	\$690.20	\$708.20	\$0.00	\$708.20	2.61%		N	B
25mm connection	\$870.80	\$893.40	\$0.00	\$893.40	2.60%		N	B
32mm connection	\$1,040.70	\$1,067.80	\$0.00	\$1,067.80	2.60%		N	B
40mm connection	\$1,155.50	\$1,185.50	\$0.00	\$1,185.50	2.60%		N	B
50mm connection	\$1,741.60	\$1,786.90	\$0.00	\$1,786.90	2.60%		N	B
80mm connection					Actual		N	B
100mm connection					Actual		N	B

RAW WATER REUSE CONSUMPTION CHARGES

Name	Year 19/20	Year 20/21				Comment	GST	Pricing Policy
	Last YR Fee (incl. GST)	Fee (excl. GST)	GST	Fee (incl. GST)	Increase %			
Off-peak levied per kilolitre (Not for profit organisations)	\$0.26	\$0.27	\$0.00	\$0.27	3.85%		N	B
Peak levied per kilolitre	\$0.56	\$0.57	\$0.00	\$0.57	1.79%		N	B

SEWER**SEWER ACCESS CHARGE**

Name	Year 19/20	Year 20/21				Comment	GST	Pricing Policy
	Last YR Fee (incl. GST)	Fee (excl. GST)	GST	Fee (incl. GST)	Increase %			
Residential Standard charge	\$651.50	\$716.70	\$0.00	\$716.70	10.01%		N	B
Residential Multiple Occupancies – Standard charge multiplied by the number of separate occupancies					As calculated		N	B
Non-Residential Multiple Occupancies – Standard charge multiplied by the number of separate occupancies					As calculated		N	B
Non-Residential – Sewer access charge is levied per water meter connected capable of having discharge to the sewerage system					Sewer access charge multiplied by SDF		N	B
Minimum charge annually (combined access charge & useage charge)	\$651.50	\$716.70	\$0.00	\$716.70	10.01%		N	B
Minimum charge annually Unmetered premises	\$651.50	\$716.70	\$0.00	\$716.70	10.01%		N	B
Minimum charge annually 20mm water meter	\$472.20	\$519.40	\$0.00	\$519.40	10.00%		N	B
Minimum charge annually 25mm water meter	\$737.40	\$811.10	\$0.00	\$811.10	9.99%		N	B
Minimum charge annually 32mm water meter	\$1,208.60	\$1,329.50	\$0.00	\$1,329.50	10.00%		N	B
Minimum charge annually 40mm water meter	\$1,888.30	\$2,077.10	\$0.00	\$2,077.10	10.00%		N	B
Minimum charge annually 50mm water meter	\$2,950.50	\$3,245.60	\$0.00	\$3,245.60	10.00%		N	B
Minimum charge annually 80mm water meter	\$7,553.00	\$8,308.30	\$0.00	\$8,308.30	10.00%		N	B
Minimum charge annually 100mm water meter	\$11,804.40	\$12,984.80	\$0.00	\$12,984.80	10.00%		N	B

SEWER USEAGE CHARGE

Name	Year 19/20	Year 20/21				Comment	GST	Pricing Policy
	Last YR Fee (incl. GST)	Fee (excl. GST)	GST	Fee (incl. GST)	Increase %			
Non-Residential – Levied per kilolitre of sewage discharge to sewer	\$1.35	\$1.39	\$0.00	\$1.39	2.96%		N	B

SEWER OTHER CHARGES

Name	Year 19/20	Year 20/21				Comment	GST	Pricing Policy
	Last YR Fee (incl. GST)	Fee (excl. GST)	GST	Fee (incl. GST)	Increase %			
Annual Trade Waste charge per K/L	\$1.26	\$1.29	\$0.00	\$1.29	2.38%		N	C
Annual Trade Waste Fee	\$159.70	\$163.80	\$0.00	\$163.80	2.57%		N	
Annual Trade Waste Inspection Fee	\$92.60	\$95.00	\$0.00	\$95.00	2.59%		N	F
New connection	\$1,458.40	\$1,496.30	\$0.00	\$1,496.30	2.60%		N	B
Alteration to existing connection					Actual		N	C
Sewerage Diagrams – sewer connection and sewer main – per lot	\$43.50	\$44.50	\$0.00	\$44.50	2.30%		N	B
Levied per equivalent tenement for new developments where sewer service is supplied or proposed to be supplied	\$1,095.20	\$1,123.70	\$0.00	\$1,123.70	2.60%		N	B
Levied per equivalent tenement for assessments connecting to the sewer reticulation network where there has not been a previous connection	\$1,095.20	\$1,123.70	\$0.00	\$1,123.70	2.60%		N	B
Trade Waste Non-Compliant Fee Category 1 (per kL sewer discharged)	\$1.03	\$1.06	\$0.00	\$1.06	2.91%		N	D
Trade Waste Non-Compliance Fee Category 2 (per kL sewer discharged)	\$2.60	\$2.70	\$0.00	\$2.70	3.85%		N	D

STORMWATER CHARGES

Name	Year 19/20	Year 20/21				Comment	GST	Pricing Policy
	Last YR Fee (incl. GST)	Fee (excl. GST)	GST	Fee (incl. GST)	Increase %			
Residential assessments – non strata	\$25.00	\$25.00	\$0.00	\$25.00	0.00%		N	A
Residential assessments – strata	\$12.50	\$12.50	\$0.00	\$12.50	0.00%		N	A
Non-residential assessments – non strata \$25 first 350m sq or part thereof	\$25.00	\$25.00	\$0.00	\$25.00	0.00%		N	A
Non-Residential assessments – non strata \$25 charged per 350m sq or part thereof of total assessment area with the maximum charge capped at \$425	\$425.00	\$425.00	\$0.00	\$425.00	0.00%		N	B
Non-Residential assessments – strata	\$12.50	\$12.50	\$0.00	\$12.50	0.00%		N	A
Non-Residential assessments – non strata \$12.50 charged per 350m sq or part thereof of total assessment area with the maximum charge capped at \$212.50	\$212.50	\$212.50	\$0.00	\$212.50	0.00%		N	B

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STORMWATER CHARGES [continued]

Name	Year 19/20	Year 20/21				Comment	GST	Pricing Policy
	Last YR Fee (incl. GST)	Fee (excl. GST)	GST	Fee (incl. GST)	Increase %			
Barellan Residential assessment – non strata	\$25.00	\$25.00	\$0.00	\$25.00	0.00%		N	A
Barellan Residential assessment – strata	\$12.50	\$12.50	\$0.00	\$12.50	0.00%		N	A
Barellan Non-Residential assessments – non strata \$25 first 350m sq or part thereof	\$25.00	\$25.00	\$0.00	\$25.00	0.00%		N	A
Barellan Non-Residential assessments – non strata \$25 charged per 350m sq or part thereof of total assessment area with the maximum charge capped at \$425	\$425.00	\$425.00	\$0.00	\$425.00	0.00%		N	B
Barellan Non-Residential assessments – strata	\$12.50	\$12.50	\$0.00	\$12.50	0.00%		N	A
Barellan Non-Residential assessments – non strata \$12.50 charged per 350m sq or part thereof of total assessment area with the maximum charge capped at \$212.50	\$212.50	\$212.50	\$0.00	\$212.50	0.00%		N	B

DRAFT

RECREATION**SPORTS STADIUM**

Name	Year 19/20	Year 20/21				Comment	GST	Pricing Policy
	Last YR Fee	Fee	GST	Fee	Increase			
	(incl. GST)	(excl. GST)		(incl. GST)	%			
Week Day Use per hour	\$67.00	\$61.82	\$6.18	\$68.00	1.49%		Y	D
Night Competition Use per hour	\$120.00	\$111.82	\$11.18	\$123.00	2.50%		Y	D
Weekend Competition Use per hour	\$96.00	\$89.09	\$8.91	\$98.00	2.08%		Y	D
Public Holiday Use per hour	\$120.00	\$111.82	\$11.18	\$123.00	2.50%		Y	D
Western Junior League	\$79.00	\$73.64	\$7.36	\$81.00	2.53%		Y	D

OUTDOOR NETBALL COURTS

Name	Year 19/20	Year 20/21				Comment	GST	Pricing Policy
	Last YR Fee	Fee	GST	Fee	Increase			
	(incl. GST)	(excl. GST)		(incl. GST)	%			
Outdoor Court Hire – no lights	\$14.00	\$12.73	\$1.27	\$14.00	0.00%	per hour	Y	D
Outdoor Court Hire – with lights	\$25.00	\$22.73	\$2.27	\$25.00	0.00%	per hour	Y	D

SPORTSGROUNDS**NARRANDERA SPORTSGROUND**

Name	Year 19/20	Year 20/21				Comment	GST	Pricing Policy
	Last YR Fee	Fee	GST	Fee	Increase			
	(incl. GST)	(excl. GST)		(incl. GST)	%			
Annual Key Deposit	\$90.00	\$90.00	\$0.00	\$90.00	0.00%		N	D
RFL Grand Final	\$0.00	\$1,090.91	\$109.09	\$1,200.00	∞	Fee previously set by council resolution	Y	D

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NARRANDERA SPORTSGROUND [continued]

Name	Year 19/20	Year 20/21				Comment	GST	Pricing Policy
	Last YR Fee (incl. GST)	Fee (excl. GST)	GST	Fee (incl. GST)	Increase %			
RFL Minor Finals	\$0.00	\$545.45	\$54.55	\$600.00	∞	Fee previously set by council resolution	Y	E
Venue bond	\$1,100.00	\$1,100.00	\$0.00	\$1,100.00	0.00%		N	E
All Codes – senior home game, ground hire & cleaning charge	\$473.00	\$438.18	\$43.82	\$482.00	1.90%	Cleaning charge for pre match ground preparation, Additional charge of \$70/ hr if the venue is left in an unsuitable condition.	Y	E
All Codes – senior finals and special matches	\$1,189.00	\$1,094.55	\$109.45	\$1,204.00	1.26%		Y	E
All Codes – Other Events	\$473.00	\$438.18	\$43.82	\$482.00	1.90%	minor events, individual matches	Y	E
Representative matches all junior Codes – ground hire & cleaning charge	\$473.00	\$438.18	\$43.82	\$482.00	1.90%	Additional cleaning charge of \$70/ hr if the venue is left in an unsuitable condition.	Y	E
Charge per use of the lights	\$0.00	\$0.00	\$0.00	\$0.00	∞	as per previous years for 100, 200 and 500 lux	Y	D
Telephone charges – responsibility of AFL club					Actual	current cost \$1000 2 lines plus internet.	Y	D

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NARRANDERA SPORTSGROUND [continued]

Name	Year 19/20	Year 20/21				Comment	GST	Pricing Policy
	Last YR Fee (incl. GST)	Fee (excl. GST)	GST	Fee (incl. GST)	Increase %			
Lighting 100 lux (full oval per hour)	\$25.50	\$23.64	\$2.36	\$26.00	1.96%		Y	D
Lighting 200 lux (full oval per hour)	\$47.00	\$43.64	\$4.36	\$48.00	2.13%		Y	D
Lighting 500 lux (full oval per hour)	\$72.00	\$63.64	\$6.36	\$70.00	-2.78%		Y	D
Electricity & Gas charges – responsibility of AFL club					Actual	Club house to be metered and charged	Y	D

HENRY MATHIESON OVAL

Name	Year 19/20	Year 20/21				Comment	GST	Pricing Policy
	Last YR Fee (incl. GST)	Fee (excl. GST)	GST	Fee (incl. GST)	Increase %			
No charge to Junior sporting bodies for use of the oval	\$0.00	\$0.00	\$0.00	\$0.00	∞		Y	E
Narrandera Junior Aussie Rules	\$0.00	\$0.00	\$0.00	\$0.00	∞		Y	E
Narrandera Junior Cricket Assoc.	\$0.00	\$0.00	\$0.00	\$0.00	∞		Y	E
Other Users – 2 hours (Includes deposit of \$25.00 for key)	\$78.00	\$72.73	\$7.27	\$80.00	2.56%		Y	D
Other Users – 4 hours (Includes deposit of \$25.00 for key)	\$104.00	\$96.36	\$9.64	\$106.00	1.92%		Y	D
Other Users – full day (Includes deposit of \$25.00 for key)	\$146.00	\$135.45	\$13.55	\$149.00	2.05%		Y	D
Charges applicable will be determined at the time according to proposed use					Negotiable		Y	E

BARELLAN SPORTSGROUND

Name	Year 19/20	Year 20/21				Comment	GST	Pricing Policy
	Last YR Fee (incl. GST)	Fee (excl. GST)	GST	Fee (incl. GST)	Increase %			
Football – Rugby League/AFL annual ground user charge	\$557.00	\$520.00	\$52.00	\$572.00	2.69%	Additional cleaning charge of \$70/ hr if the venue is left in an unsuitable condition. 2019-20	Y	E
Football – Rugby League/AFL clean charge for home games (per game)	\$90.00	\$86.36	\$8.64	\$95.00	5.56%	Cleaning charge is for general cleaning pre match, an additional charge of \$70/hr will incur if the venue is left in an unsuitable condition.	Y	E

OTHER

Name	Year 19/20	Year 20/21				Comment	GST	Pricing Policy
	Last YR Fee (incl. GST)	Fee (excl. GST)	GST	Fee (incl. GST)	Increase %			
Preparation of wickets, cleaning – all fields per match	\$84.00	\$78.18	\$7.82	\$86.00	2.38%		Y	E

TRANSPORT**PLANT HIRE**

Name	Year 19/20	Year 20/21				Comment	GST	Pricing Policy
	Last YR Fee (incl. GST)	Fee (excl. GST)	GST	Fee (incl. GST)	Increase %			
Plant Hire Operator Hourly Rate	\$56.00	\$52.27	\$5.23	\$57.50	2.68%		Y	C
Plant Hire Operator Costs (Overtime Rate)	\$90.80	\$84.73	\$8.47	\$93.20	2.64%		Y	C
Motor Grader (Price includes Operator)	\$169.00	\$153.64	\$15.36	\$169.00	0.00%		Y	C
Front End Loader (Price includes Operator)	\$204.50	\$185.91	\$18.59	\$204.50	0.00%		Y	C
Backhoe (Price includes Operator)	\$141.30	\$131.82	\$13.18	\$145.00	2.62%		Y	C
Tractor (Price includes Operator)	\$110.10	\$102.73	\$10.27	\$113.00	2.63%		Y	C
S.P. Vibrating Roller (Price includes Operator)	\$133.90	\$124.91	\$12.49	\$137.40	2.61%		Y	C
Tipping Truck – Large 10m3 (Price includes Operator)	\$175.90	\$164.09	\$16.41	\$180.50	2.62%		Y	C
Tipping Truck – Medium 6m3 (Price includes Operator)	\$99.30	\$92.64	\$9.26	\$101.90	2.62%		Y	C
Tipping Truck – Light 2m3 (Price includes Operator)	\$85.90	\$80.09	\$8.01	\$88.10	2.56%		Y	C
Jet Patcher (Price includes Operator)	\$181.30	\$169.09	\$16.91	\$186.00	2.59%		Y	C
Street Sweeper (Price includes Operator)	\$187.80	\$175.18	\$17.52	\$192.70	2.61%		Y	C
Dog Trailer – Tri-axle (exclusive of Operator Cost)	\$48.50	\$45.27	\$4.53	\$49.80	2.68%		Y	C
Combination Roller (exclusive of Operator Cost)	\$26.90	\$25.09	\$2.51	\$27.60	2.60%		Y	C
Slasher – <2m (exclusive of Operator Cost)	\$39.80	\$37.09	\$3.71	\$40.80	2.51%		Y	C
Tip Truck (Price includes Operator)	\$166.10	\$154.91	\$15.49	\$170.40	2.59%		Y	C
Twin Steer Water Truck (Price includes Operator)	\$142.40	\$132.82	\$13.28	\$146.10	2.60%		Y	C
John Deere 5090 Tractor Loader (Price includes Operator)	\$119.80	\$111.73	\$11.17	\$122.90	2.59%		Y	C
Slasher – 3.6m (exclusive of Operator Cost)	\$47.40	\$44.18	\$4.42	\$48.60	2.53%		Y	C
Tri Axle Float (exclusive of Operator Cost)	\$109.00	\$101.64	\$10.16	\$111.80	2.57%		Y	C
High Pressure Water Jetting Machine (exclusive of Operator Cost)	\$93.90	\$87.55	\$8.75	\$96.30	2.56%		Y	C
Electric Eel Rodding Machine (exclusive of Operator Cost)	\$32.40	\$30.18	\$3.02	\$33.20	2.47%		Y	C
Excavator (Price includes Operator)	\$119.00	\$111.00	\$11.10	\$122.10	2.61%		Y	C
Skid Steer (Price includes Operator)	\$119.70	\$108.82	\$10.88	\$119.70	0.00%		Y	C

ANCILLARY (PRIVATE WORKS)

Name	Year 19/20	Year 20/21				Comment	GST	Pricing Policy
	Last YR Fee (incl. GST)	Fee (excl. GST)	GST	Fee (incl. GST)	Increase %			
Kerb & Gutter – non standard layback						POA	Y	C
Kerb & guttering – frontages						POA	Y	C
Kerb & guttering – back & sides						POA	Y	C
Footpaving – frontages						POA	Y	C
Footpaving – sides						POA	Y	C
Restoration of road openings < 10m2						POA	Y	C
Restoration of road openings > 10m2						POA	Y	C
Stormwater drainage infrastructure contribution on subdivision						POA	Y	B
Roadway drainage infrastructure contribution on subdivision						POA	Y	B
Heavy Vehicle Inspection Fee – Set by RMS						Set by RMS	Y	B
Bore site – rent per annum	\$0.00	\$0.00	\$0.00	\$0.00	∞		Y	B
Footpath opening fee – minimum	\$92.80	\$86.55	\$8.65	\$95.20	2.59%		Y	B
Footpath opening fee – restoration					Actual + GST		Y	D
Gravel road opening fee	\$185.80	\$173.27	\$17.33	\$190.60	2.58%		Y	B
Sealed road opening fee – minimum	\$296.10	\$276.18	\$27.62	\$303.80	2.60%		Y	B
Grids and gates – application fee, inspection and advertising						POA	Y	B
supply levels for layback & driveway construction – minimum						POA	Y	B
Local facility sign – annual charge						POA	Y	B
Local facility charge – initial charge						POA	Y	B
Restoration of road openings						Cost + 45%	Y	C
Permanent closure and transfer of land						Cost + 45%	Y	C

TRAFFIC COUNT INFORMATION

Name	Year 19/20	Year 20/21				Comment	GST	Pricing Policy
	Last YR Fee (incl. GST)	Fee (excl. GST)	GST	Fee (incl. GST)	Increase %			
Collection, processing and supply of new traffic count information	\$0.00	\$0.00	\$0.00	\$0.00	∞		N	B

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TRAFFIC COUNT INFORMATION [continued]

Name	Year 19/20	Year 20/21				Comment	GST	Pricing Policy
	Last YR Fee (incl. GST)	Fee (excl. GST)	GST	Fee (incl. GST)	Increase %			
Supply of existing traffic count information	\$0.00	\$0.00	\$0.00	\$0.00	∞		N	B

HEAVY VEHICLE ACCESS PERMIT

Name	Year 19/20	Year 20/21				Comment	GST	Pricing Policy
	Last YR Fee (incl. GST)	Fee (excl. GST)	GST	Fee (incl. GST)	Increase %			
Permit Application – Class 1 or Class 3 heavy vehicles	\$0.00	\$0.00	\$0.00	\$0.00	∞		N	B
Route Assessment	\$0.00	\$0.00	\$0.00	\$0.00	∞		N	B

CAR PARK HIRE

Name	Year 19/20	Year 20/21				Comment	GST	Pricing Policy
	Last YR Fee (incl. GST)	Fee (excl. GST)	GST	Fee (incl. GST)	Increase %			
Hire of regulated timed car park spaces	\$0.00	\$0.00	\$0.00	\$0.00	∞		N	B

SIGNAGE

Name	Year 19/20	Year 20/21				Comment	GST	Pricing Policy
	Last YR Fee (incl. GST)	Fee (excl. GST)	GST	Fee (incl. GST)	Increase %			
Assessment / Application fee	\$0.00	\$0.00	\$0.00	\$0.00	∞		N	B
Five year Licence Fee – Initial	\$0.00	\$0.00	\$0.00	\$0.00	∞		N	B
Five year Licence fee – renewal	\$0.00	\$0.00	\$0.00	\$0.00	∞		N	B
Non standard sign	\$0.00	\$0.00	\$0.00	\$0.00	∞		N	B
Relocate an existing sign	\$0.00	\$0.00	\$0.00	\$0.00	∞		N	B
Replace or repair damaged sign	\$0.00	\$0.00	\$0.00	\$0.00	∞		N	B
Supply and installation of a new standard sign	\$0.00	\$0.00	\$0.00	\$0.00	∞		N	B

TRUCK WASH

Name	Year 19/20	Year 20/21				Comment	GST	Pricing Policy
	Last YR Fee (incl. GST)	Fee (excl. GST)	GST	Fee (incl. GST)	Increase %			
Truck Wash User Fee – minimum charge per 10 minutes	\$7.20	\$7.27	\$0.73	\$8.00	11.11%		Y	D
Truck Wash access key	\$0.00	\$30.00	\$3.00	\$33.00	∞		Y	B

AERODROME

Name	Year 19/20	Year 20/21				Comment	GST	Pricing Policy
	Last YR Fee (incl. GST)	Fee (excl. GST)	GST	Fee (incl. GST)	Increase %			
Passenger landing fees (charged per passenger)	\$7.00	\$6.36	\$0.64	\$7.00	0.00%	Passenger fee revised to \$7.00 exclusive of GST in line with five year partnership agreement with Regional Express.	Y	D
Aircraft landing fee > 2000 kg MTOW (per tonne)	\$13.50	\$13.18	\$1.32	\$14.50	7.41%		Y	D
Council Hangar rental – single engine / ultra lights (per week – 1 month minimum rental)	\$29.27	\$27.30	\$2.73	\$30.03	2.60%		Y	D
**Private Hangar rental – 1100m2 sites (rent per annum)	\$1,631.60	\$1,521.84	\$152.18	\$1,674.02	2.60%		Y	D

COMMUNITY SERVICES

HOME AND COMMUNITY CARE

COMMUNITY TRANSPORT

Name	Year 19/20	Year 20/21				Comment	GST	Pricing Policy
	Last YR Fee (incl. GST)	Fee (excl. GST)	GST	Fee (incl. GST)	Increase %			
NDIS Services				\$1.50 per km + \$15 administration fee Additional Charges for extra trips may apply Min. Fee: \$18.00		N	n/a	
From Narrandera to Albury	\$63.00	\$63.00	\$0.00	\$63.00	0.00%	N	E	
From Narrandera to Wagga Wagga	\$38.00	\$38.00	\$0.00	\$38.00	0.00%	N	E	
From Narrandera to Griffith	\$38.00	\$38.00	\$0.00	\$38.00	0.00%	N	E	
From Narrandera to Leeton	\$18.00	\$18.00	\$0.00	\$18.00	0.00%	N	E	
From Leeton to Albury	\$70.00	\$70.00	\$0.00	\$70.00	0.00%	N	E	
From Leeton to Wagga Wagga	\$45.00	\$45.00	\$0.00	\$45.00	0.00%	N	E	
From Leeton to Griffith	\$35.00	\$35.00	\$0.00	\$35.00	0.00%	N	E	
From Leeton to Narrandera	\$18.00	\$18.00	\$0.00	\$18.00	0.00%	N	E	
From Leeton to Golden Apple (subsidised)	\$8.00	\$8.00	\$0.00	\$8.00	0.00%	N	E	
From Leeton to Yanco/Wamoon	\$10.00	\$10.00	\$0.00	\$10.00	0.00%	N	E	
From Leeton to Whitton	\$18.00	\$18.00	\$0.00	\$18.00	0.00%	N	E	
From Barellan to Albury	\$70.00	\$70.00	\$0.00	\$70.00	0.00%	N	E	
From Barellan to Wagga Wagga	\$45.00	\$45.00	\$0.00	\$45.00	0.00%	N	E	
From Barellan to Griffith	\$35.00	\$35.00	\$0.00	\$35.00	0.00%	N	E	
From Barellan to Leeton (Medical)	\$22.00	\$22.00	\$0.00	\$22.00	0.00%	N	E	
From Barellan to Narrandera	\$23.00	\$23.00	\$0.00	\$23.00	0.00%	N	E	
Narrandera and/or Leeton Local Trips – one way	\$5.00	\$5.00	\$0.00	\$5.00	0.00%	N	E	
Narrandera and/or Leeton Local Trips – return	\$10.00	\$10.00	\$0.00	\$10.00	0.00%	N	E	
Prescheduled Bus Trips From Narrandera to Wagga Wagga	\$15.00	\$15.00	\$0.00	\$15.00	0.00%	N	E	
Prescheduled Bus Trips From Leeton to Wagga Wagga	\$18.00	\$18.00	\$0.00	\$18.00	0.00%	N	E	
Prescheduled Bus Trips From Barellan to Wagga Wagga	\$15.00	\$15.00	\$0.00	\$15.00	0.00%	N	E	

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COMMUNITY TRANSPORT [continued]

Name	Year 19/20	Year 20/21				Comment	GST	Pricing Policy
	Last YR Fee (incl. GST)	Fee (excl. GST)	GST	Fee (incl. GST)	Increase %			
Prescheduled Bus Trips From Barellan to Leeton	\$13.00	\$13.00	\$0.00	\$13.00	0.00%		N	E
Leeton Local Bus Run	\$8.00	\$8.00	\$0.00	\$8.00	0.00%		N	E

HOME MODIFICATION

Name	Year 19/20	Year 20/21				Comment	GST	Pricing Policy
	Last YR Fee (incl. GST)	Fee (excl. GST)	GST	Fee (incl. GST)	Increase %			
Home Modification – Full Pension					65% of Total Cost		N	E
Home Modification – No Pension					85% of Total Cost		N	E
Home Modification – Part Pension					75% of Total Cost		N	E

HOME MAINTENANCE

Name	Year 19/20	Year 20/21				Comment	GST	Pricing Policy
	Last YR Fee (incl. GST)	Fee (excl. GST)	GST	Fee (incl. GST)	Increase %			
Home Maintenance					POA Min. Fee: \$15.00		N	E
Maintenance – Gardening & Mowing					POA Min. Fee: \$15.00		N	E

SOCIAL SUPPORT

Name	Year 19/20	Year 20/21				Comment	GST	Pricing Policy
	Last YR Fee (incl. GST)	Fee (excl. GST)	GST	Fee (incl. GST)	Increase %			
Local Social Support Trip							N	E

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SOCIAL SUPPORT [continued]

Name	Year 19/20	Year 20/21				Comment	GST	Pricing Policy
	Last YR Fee (incl. GST)	Fee (excl. GST)	GST	Fee (incl. GST)	Increase %			
Local Social Support Trip		\$10 for the first hour and \$5.00 for every hour after Min. Fee: \$10.00					N	E
NDIS Services		\$44.72 per hour Min. Fee: \$44.72					N	n/a
Out of Town Social Support Trip		POA					N	E

LIBRARY

Name	Year 19/20	Year 20/21				Comment	GST	Pricing Policy
	Last YR Fee (incl. GST)	Fee (excl. GST)	GST	Fee (incl. GST)	Increase %			
Photocopying – A4 – Black & White – Per copy	\$0.30	\$0.27	\$0.03	\$0.30	0.00%		Y	E
Photocopying – A4 – Colour – Per copy	\$1.50	\$1.36	\$0.14	\$1.50	0.00%		Y	E
Photocopying – A3 – Black & White – Per copy	\$0.60	\$0.55	\$0.05	\$0.60	0.00%		Y	E
Photocopying – A3 – Colour – Per copy	\$3.00	\$2.82	\$0.28	\$3.10	3.33%		Y	E
Colour Printing Text – A4 Per copy	\$2.00	\$1.82	\$0.18	\$2.00	0.00%		Y	D
Colour printing Images – A4 Per copy	\$3.30	\$3.09	\$0.31	\$3.40	3.03%		Y	D
Scanning (per page)	\$1.00	\$0.91	\$0.09	\$1.00	0.00%		Y	D
Print outs B & W	\$0.40	\$0.36	\$0.04	\$0.40	0.00%		Y	D
Internet Charges – per hour	\$3.00	\$2.73	\$0.27	\$3.00	0.00%		Y	D
Local Fax – per page	\$1.00	\$0.91	\$0.09	\$1.00	0.00%		Y	D
STD Fax – per page	\$2.00	\$1.82	\$0.18	\$2.00	0.00%		Y	D
ISDN Fax – per page	\$5.20	\$4.82	\$0.48	\$5.30	1.92%		Y	D
Receipt of Fax – per page	\$1.00	\$0.91	\$0.09	\$1.00	0.00%		Y	D
Room Hire – Full Day Uncatered	\$86.50	\$80.91	\$8.09	\$89.00	2.89%		Y	D
Room Hire – Half Day Uncatered	\$43.00	\$40.00	\$4.00	\$44.00	2.33%		Y	D
2 hours or less	\$21.50	\$20.00	\$2.00	\$22.00	2.33%		Y	D

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LIBRARY [continued]

Name	Year 19/20	Year 20/21				Comment	GST	Pricing Policy
	Last YR Fee (incl. GST)	Fee (excl. GST)	GST	Fee (incl. GST)	Increase %			
Key & Electronic Device for access to Council Library (Deposit)	\$41.00	\$42.00	\$0.00	\$42.00	2.44%		N	E
Replacement of Key/Locks/Electronic Device if lost by Hirer					Actual	Actual cost to Council for the replacement process including key, fob and multiple lock replacements and recalibrating of the security system.	Y	D
Lost or Damaged Item – Replacement Cost					Actual + \$4.00 processing fee		N	D

ARTS & COMMUNITY CENTRE

Name	Year 19/20	Year 20/21				Comment	GST	Pricing Policy
	Last YR Fee (incl. GST)	Fee (excl. GST)	GST	Fee (incl. GST)	Increase %			
Four week hire – Gallery Rooms & Office Access	\$369.00	\$345.45	\$34.55	\$380.00	2.98%		Y	C
Three week hire – Gallery Rooms & Office Access	\$269.00	\$270.00	\$27.00	\$297.00	10.41%	Fee percentage increase to bring rate increments for 2, 3 and 4 week hire into proportion.	Y	C
Two week hire – Gallery Rooms & Office Access	\$208.00	\$193.64	\$19.36	\$213.00	2.40%		Y	C

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ARTS & COMMUNITY CENTRE [continued]

Name	Year 19/20	Year 20/21				Comment	GST	Pricing Policy
	Last YR Fee (incl. GST)	Fee (excl. GST)	GST	Fee (incl. GST)	Increase %			
One week hire – Gallery Rooms & Office Access	\$104.00	\$118.18	\$11.82	\$130.00	25.00%	Fee percentage increase to bring rate increments for 2, 3 and 4 week hire into proportion.	Y	
Day Hire – up to 8 hours – Gallery Rooms & Office Access	\$81.00	\$75.45	\$7.55	\$83.00	2.47%		Y	C
Cleaning Fee (To be charged at time of hire – non refundable).	\$154.00	\$143.64	\$14.36	\$158.00	2.60%		Y	C
Percentage Payable on artworks sold by exhibitors					10% Commission		Y	C
Use of kitchen	\$58.00	\$54.55	\$5.45	\$60.00	3.45%		Y	C
Office hire – per day	\$17.50	\$16.36	\$1.64	\$18.00	2.86%		Y	C
Office hire – per week	\$92.50	\$86.36	\$8.64	\$95.00	2.70%		Y	C
Venue Hire Bond (Payable upon hiring. Refundable following satisfactory post hire building inspection).	\$205.40	\$210.00	\$0.00	\$210.00	2.24%		N	C
Key Deposit (Refundable when key returned)	\$102.00	\$104.00	\$0.00	\$104.00	1.96%		N	C
"Friends of the Centre" hire for fundraiser for Centre	\$46.00	\$42.73	\$4.27	\$47.00	2.17%		Y	C
Replacement of Key/Locks/Electronic Device if lost by Hirer					Actual	Actual cost to Council for the replacement process including key, fob and multiple lock replacements and recalibrating of the security system.	Y	n/a

ECONOMIC AFFAIRS

VISITOR INFORMATION CENTRE

Name	Year 19/20	Year 20/21				Comment	GST	Pricing Policy
	Last YR Fee (incl. GST)	Fee (excl. GST)	GST	Fee (incl. GST)	Increase %			
Photocopies – A4 single sided copies (B&W)	\$1.00	\$0.91	\$0.09	\$1.00	0.00%		Y	
Photocopies – A3 single sided copies (B&W)	\$1.50	\$1.36	\$0.14	\$1.50	0.00%		Y	n/a
Photocopies – A4 single sided copies (Colour)	\$3.50	\$3.18	\$0.32	\$3.50	0.00%		Y	n/a
Photocopies – A3 single sided copies (Colour)	\$4.00	\$3.64	\$0.36	\$4.00	0.00%		Y	n/a
A4 multiple copies 10 – 100 (B&W)	\$0.75	\$0.68	\$0.07	\$0.75	0.00%		Y	n/a
A4 multiple copies > 100 (B&W)	\$0.50	\$0.45	\$0.05	\$0.50	0.00%		Y	n/a
A3 multiple copies 10 – 100 (B&W)	\$1.00	\$0.91	\$0.09	\$1.00	0.00%		Y	n/a
A3 multiple copies > 100 (B&W)	\$0.75	\$0.68	\$0.07	\$0.75	0.00%		Y	n/a
A4 multiple copies 10 – 100 (Colour)	\$2.50	\$2.27	\$0.23	\$2.50	0.00%		Y	n/a
A4 multiple copies > 100 (Colour)	\$2.00	\$1.82	\$0.18	\$2.00	0.00%		Y	n/a
A3 multiple copies 10 – 100 (Colour)	\$3.50	\$3.18	\$0.32	\$3.50	0.00%		Y	n/a
A3 multiple copies > 100 (Colour)	\$3.00	\$2.73	\$0.27	\$3.00	0.00%		Y	n/a
Tour Groups	Tours on Public Holidays will be subject to a surcharge of \$2 per person. Min. Fee: \$1.00					\$1 per person on coach tour	N	n/a

Explanation Table

Label Keys

Last YR Fee (incl. GST)	Fee (incl. GST) (19/20)
Fee (excl. GST)	Fee (excl. GST) (20/21)
GST	GST Amount (20/21)
Fee (incl. GST)	Fee (incl. GST) (20/21)
Increase %	Increase (%) on LY (20/21)
Comment	Comment (20/21)
GST	GST Flag (Y/N) (20/21)
Description	Description & Detail
Pricing Policy	Pricing Policy
Min. Fee	Minimum Fee excl. GST (for Descriptive Fees)

Classifications Keys

Pricing Policy

A	Regulatory charges fixed by legislation
B	Regulatory charges not fixed by legislation
C	Full cost recovery charges plus commercial mark up
D	Full cost recovery charges
E	Zero or partial cost recovery charges
F	Fee Waived During COVID-19 Pandemic
n/a	not applicable

Fee Name

Parent

Page

Index of all fees

Other

"Friends of the Centre" hire for fundraiser for Centre	[ARTS & COMMUNITY CENTRE]	59
**Private Hangar rental – 1100m2 sites (rent per annum)	[AERODROME]	54

1

100mm connection	[RAW WATER REUSE SYSTEM ACCESS CHARGE]	43
100mm connection	[RAW WATER REUSE SYSTEM METERED CONNECTION]	43
100mm metered connection	[METERED CONNECTION]	40
100mm metered connection	[TESTING FEES]	41

2

2 hours or less	[LIBRARY]	57
20mm connection	[RAW WATER REUSE SYSTEM ACCESS CHARGE]	42
20mm connection	[RAW WATER REUSE SYSTEM METERED CONNECTION]	43
20mm meter installation	[METERED CONNECTION]	40
20mm metered connection	[METERED CONNECTION]	40
20mm metered connection	[TESTING FEES]	41
25mm connection	[RAW WATER REUSE SYSTEM ACCESS CHARGE]	42
25mm connection	[RAW WATER REUSE SYSTEM METERED CONNECTION]	43
25mm meter installation	[METERED CONNECTION]	41
25mm metered connection	[METERED CONNECTION]	40
25mm metered connection	[TESTING FEES]	41

3

32mm connection	[RAW WATER REUSE SYSTEM ACCESS CHARGE]	42
32mm connection	[RAW WATER REUSE SYSTEM METERED CONNECTION]	43
32mm metered connection	[METERED CONNECTION]	40
32mm metered connection	[TESTING FEES]	41

4

40mm connection	[RAW WATER REUSE SYSTEM ACCESS CHARGE]	42
40mm connection	[RAW WATER REUSE SYSTEM METERED CONNECTION]	43
40mm metered connection	[METERED CONNECTION]	40
40mm metered connection	[TESTING FEES]	41

Fee Name	Parent	Page
5		
50mm connection	[RAW WATER REUSE SYSTEM ACCESS CHARGE]	43
50mm connection	[RAW WATER REUSE SYSTEM METERED CONNECTION]	43
50mm metered connection	[METERED CONNECTION]	40
50mm metered connection	[TESTING FEES]	41
8		
80mm connection	[RAW WATER REUSE SYSTEM ACCESS CHARGE]	43
80mm connection	[RAW WATER REUSE SYSTEM METERED CONNECTION]	43
80mm metered connection	[TESTING FEES]	41
A		
A0 single page map	[MAPS]	11
A1 single page map	[MAPS]	11
A2 single page map	[MAPS]	11
A3 multiple copies > 100 (B&W)	[VISITOR INFORMATION CENTRE]	60
A3 multiple copies > 100 (Colour)	[VISITOR INFORMATION CENTRE]	60
A3 multiple copies 10 – 100 (B&W)	[VISITOR INFORMATION CENTRE]	60
A3 multiple copies 10 – 100 (Colour)	[VISITOR INFORMATION CENTRE]	60
A3 multiple page map	[MAPS]	11
A3 multiple pages > 100 (B&W)	[PHOTOCOPYING]	11
A3 multiple pages > 100 (Colour)	[PHOTOCOPYING]	11
A3 multiple pages 10 – 100 (B&W)	[PHOTOCOPYING]	11
A3 multiple pages 10 – 100 (Colour)	[PHOTOCOPYING]	11
A3 per page (B&W)	[PHOTOCOPYING]	11
A3 per page (Colour)	[PHOTOCOPYING]	11
A3 single page map	[MAPS]	11
A4 multiple copies > 100 (B&W)	[VISITOR INFORMATION CENTRE]	60
A4 multiple copies > 100 (Colour)	[VISITOR INFORMATION CENTRE]	60
A4 multiple copies 10 – 100 (B&W)	[VISITOR INFORMATION CENTRE]	60
A4 multiple copies 10 – 100 (Colour)	[VISITOR INFORMATION CENTRE]	60
A4 multiple page map	[MAPS]	11
A4 multiple pages > 100 (B&W)	[PHOTOCOPYING]	11
A4 multiple pages > 100 (Colour)	[PHOTOCOPYING]	11
A4 multiple pages 10 – 100 (B&W)	[PHOTOCOPYING]	11
A4 multiple pages 10 – 100 (Colour)	[PHOTOCOPYING]	11
A4 per page (B&W)	[PHOTOCOPYING]	11
A4 per page (Colour)	[PHOTOCOPYING]	11
A4 single page map	[MAPS]	11
Abandoned vehicles – administration fee	[ABANDONED VEHICLES]	24

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Fee Name	Parent	Page
A [continued]		
Abandoned vehicles – impounding fee	[ABANDONED VEHICLES]	24
Abandoned vehicles – towing fee	[ABANDONED VEHICLES]	24
Additional Cost > 24m Water Service Length	[METERED CONNECTION]	40
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Allocation of niche, interment of ashes, memorial plaque and perpetual maintenance	[NARRANDERA, BARELLAN & GRONG GRONG]	38
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Animal carcass – large stock, eg: cattle, horse	[NARRANDERA DEPOT]	36
Animal carcass – small stock, eg: sheep, goat	[NARRANDERA DEPOT]	36
Annual Availability – Seniors Group	[GRONG GRONG HALL]	6
Annual Key Deposit	[NARRANDERA SPORTSGROUND]	47
Annual lease/licence fee	[LEASE OF UNUSED ROADS/LAND]	12
Annual lease/licence fee for a pipeline or similar located on/under/adjacent to Council managed land	[LEASE OF UNUSED ROADS/LAND]	12
Annual lease/licence fee for grazing purposes per hectare	[LEASE OF UNUSED ROADS/LAND]	13
Annual Trade Waste charge per K/L	[SEWER OTHER CHARGES]	45
Annual Trade Waste Fee	[SEWER OTHER CHARGES]	45
Annual Trade Waste Inspection Fee	[SEWER OTHER CHARGES]	45
Any given activity requiring s68 approval – other than Mobile Food Vendors	[LOCAL GOVERNMENT ACT S68 APPROVAL]	25
Application fee – Amendment of records	[APPLICATION FEE]	17
Application fee – Initial Formal Application – all other requests (no reductions permissible for this application fee)	[APPLICATION FEE]	16
Application fee – Initial Formal Application – own personal affairs (no reductions permissible for this application fee)	[APPLICATION FEE]	16
Application fee – Internal Review of determination (no reductions permissible for this application fee)	[APPLICATION FEE]	17
Application for certificate of compliance – swimming pool – reinspection fee	[SWIMMING POOLS]	25
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Fee Name	Parent	Page
A [continued]		
Asbestos or materials containing asbestos – per cubic metre – only accepted with compliance to current EPA requirements and by prior arrangement only	[NARRANDERA DEPOT]	35
Assessment / Application fee	[SIGNAGE]	53
Assessment of an application to lease/licence/purchase Council managed land	[LEASE OF UNUSED ROADS/LAND]	13
Assessment of application for the use of part of a Council footpath such as a hoarding or other barrier	[USE OF FOOTPATH]	21
B		
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Barellan Non-Residential assessments – non strata \$12.50 charged per 350m sq or part thereof of total assessment area with the maximum charge capped at \$212.50	[STORMWATER CHARGES]	46
Barellan Non-Residential assessments – non strata \$25 charged per 350m sq or part thereof of total assessment area with the maximum charge capped at \$425	[STORMWATER CHARGES]	46
Barellan Non-Residential assessments – non strata \$25 first 350m sq or part thereof	[STORMWATER CHARGES]	46
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Processing fee per hour – Initial Formal Application – own personal affairs after first 20 hours (50% reduction applies if applicant is the holder of a valid Pensioner Concession card, a full-time student or is a non-profit organisation)	[PROCESSING FEE]	18
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Registration – dog or cat IS desexed (CERTIFIED) and OWNED by pensioner	[ANIMAL CONTROL – PETS]	22
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S		
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Skip bin or dumpster – less than 5 cubic metres	[NARRANDERA DEPOT]	35
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Travel to Barellan (per round trip)	[NARRANDERA & BARELLAN]	38
Travel to Barellan (per round trip)	[NARRANDERA, BARELLAN & GRONG GRONG]	38
Travel to Barellan (per round trip)	[NARRANDERA & BARELLAN]	39
Travel to Grong Grong (per round trip)	[NARRANDERA, BARELLAN & GRONG GRONG]	37
Travel to Grong Grong (per round trip)	[NARRANDERA, BARELLAN & GRONG GRONG]	38
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Narrandera Shire Council												
10 Year Financial Plan for the Years ending 30 June 2030												
INCOME STATEMENT - GENERAL FUND												
Scenario: Budget 2020-2030 2.5% FAG all years												
	Actuals	Current Year	Projected Years									
	2018/19	2019/20	2020/21	2021/22	2022/23	2023/24	2024/25	2025/26	2026/27	2027/28	2028/29	2029/30
	\$	\$	\$	\$	\$	\$	\$	\$	\$	\$	\$	\$
Income from Continuing Operations												
Revenue:												
Rates & Annual Charges	5,701,000	5,745,944	5,927,576	6,047,387	6,169,596	6,294,247	6,421,395	6,551,082	6,683,361	6,816,293	6,955,919	7,096,295
User Charges & Fees	1,815,000	1,760,242	1,720,406	1,763,402	1,807,461	1,852,625	1,898,917	1,946,372	1,995,004	2,044,859	2,095,965	2,148,340
Interest & Investment Revenue	469,000	281,400	228,950	228,950	228,950	228,950	228,950	228,950	228,950	228,950	228,950	228,950
Other Revenues	772,000	1,544,771	753,343	673,356	678,470	683,683	689,003	694,428	699,961	705,606	711,364	717,235
Grants & Contributions provided for Operating Purposes	7,690,000	5,074,890	7,480,101	7,115,020	7,247,494	7,383,266	7,522,420	7,665,036	7,811,206	7,961,014	8,114,552	8,271,915
Grants & Contributions provided for Capital Purposes	3,895,000	5,097,868	8,270,866	3,920,847	1,079,500	580,500	547,500	637,500	540,000	535,000	520,000	495,000
Other Income:												
Net gains from the disposal of assets	-	877,214	91,500	91,500	91,500	91,500	91,500	91,500	91,500	91,500	91,500	91,500
Fair value increment on investment properties	-	-	-	-	-	-	-	-	-	-	-	-
Reversal of revaluation decrements on IPPE previously expensed	-	-	-	-	-	-	-	-	-	-	-	-
Reversal of impairment losses on receivables	-	-	-	-	-	-	-	-	-	-	-	-
Joint Ventures & Associated Entities	-	-	-	-	-	-	-	-	-	-	-	-
Total Income from Continuing Operations	20,342,000	20,382,329	24,452,742	19,840,462	17,302,971	17,114,771	17,399,685	17,814,668	18,049,982	18,385,222	18,718,250	19,049,235
Expenses from Continuing Operations												
Employee Benefits & On-Costs	7,045,000	6,488,872	6,653,231	6,708,750	6,850,720	6,979,824	7,116,610	7,256,131	7,399,446	7,543,604	7,691,665	7,842,659
Borrowing Costs	-	7,224	6,389	18,376	16,326	14,220	12,055	9,830	7,543	5,457	3,869	2,430
Materials & Contracts	3,554,000	4,496,205	3,402,833	3,253,371	3,255,195	3,326,188	3,348,058	3,397,285	3,448,355	3,490,842	3,531,708	3,580,305
Depreciation & Amortisation	4,106,000	4,098,412	4,265,443	4,289,775	4,314,536	4,339,731	4,365,369	4,391,459	4,418,010	4,445,029	4,472,523	4,500,508
Impairment of investments	-	-	-	-	-	-	-	-	-	-	-	-
Impairment of receivables	-	-	-	-	-	-	-	-	-	-	-	-
Other Expenses	1,410,000	1,484,344	1,459,445	1,558,042	1,490,198	1,519,430	1,634,242	1,579,656	1,610,670	1,642,309	1,766,566	1,707,507
Interest & Investment Losses	-	-	-	-	-	-	-	-	-	-	-	-
Net Losses from the Disposal of Assets	132,000	-	-	-	-	-	-	-	-	-	-	-
Revaluation decrement/impairment of IPPE	-	-	-	-	-	-	-	-	-	-	-	-
Fair value decrement on investment properties	-	-	-	-	-	-	-	-	-	-	-	-
Joint Ventures & Associated Entities	-	-	-	-	-	-	-	-	-	-	-	-
Total Expenses from Continuing Operations	16,247,000	16,575,057	15,787,341	15,828,314	15,926,975	16,179,393	16,476,334	16,634,361	16,883,024	17,127,241	17,466,351	17,633,439
Operating Result from Continuing Operations	4,095,000	3,807,272	8,665,401	4,012,148	1,375,996	935,378	923,351	1,180,507	1,166,958	1,257,981	1,251,899	1,415,796
Discontinued Operations - Profit/(Loss)	-	-	-	-	-	-	-	-	-	-	-	-
Net Profit/(Loss) from Discontinued Operations	-	-	-	-	-	-	-	-	-	-	-	-
Net Operating Result for the Year	4,095,000	3,807,272	8,665,401	4,012,148	1,375,996	935,378	923,351	1,180,507	1,166,958	1,257,981	1,251,899	1,415,796
Net Operating Result before Grants and Contributions provided for Capital Purposes	200,000	(1,290,596)	394,535	91,301	296,496	354,878	375,851	543,007	626,958	722,981	731,899	920,796

Narrandera Shire Council												
10 Year Financial Plan for the Years ending 30 June 2030												
BALANCE SHEET - GENERAL FUND												
Scenario: Budget 2020-2030 2.5% FAG all years												
	Actuals	Current Year	Projected Years									
	2018/19	2019/20	2020/21	2021/22	2022/23	2023/24	2024/25	2025/26	2026/27	2027/28	2028/29	2029/30
	\$	\$	\$	\$	\$	\$	\$	\$	\$	\$	\$	\$
ASSETS												
Current Assets												
Cash & Cash Equivalents	2,100,000	-	-	85,127	787,866	1,653,477	2,171,160	3,028,663	3,851,895	4,960,783	6,453,115	9,622,996
Investments	16,927,000	12,796,637	9,812,153	9,812,153	9,812,153	9,812,153	9,812,153	9,812,153	9,812,153	9,812,153	9,812,153	9,812,153
Receivables	3,200,000	1,669,533	1,918,766	1,515,356	1,312,683	1,305,094	1,330,444	1,370,187	1,394,301	1,430,232	1,470,288	1,529,797
Inventories	691,000	640,982	476,585	460,030	460,174	469,838	472,739	479,404	486,320	492,054	497,583	504,134
Other	-	-	-	-	-	-	-	-	-	-	-	-
Non-current assets classified as "held for sale"	-	-	-	-	-	-	-	-	-	-	-	-
Total Current Assets	22,918,000	15,067,152	12,207,504	11,872,666	12,372,997	13,240,562	13,786,496	14,690,407	15,544,670	16,695,222	18,233,118	21,469,081
Non-Current Assets												
Investments	-	-	-	-	-	-	-	-	-	-	-	-
Receivables	27,000	79,323	81,735	83,327	84,950	86,606	88,295	90,017	91,774	93,567	95,395	97,259
Inventories	438,000	437,944	437,944	437,944	437,944	437,944	437,944	437,944	437,944	437,944	437,944	437,944
Infrastructure, Property, Plant & Equipment	190,767,000	202,337,331	214,047,981	218,315,007	219,104,858	219,122,679	219,455,679	219,658,854	219,913,412	219,968,108	219,996,777	219,640,281
Investments Accounted for using the equity method	-	-	-	-	-	-	-	-	-	-	-	-
Investment Property	-	-	-	-	-	-	-	-	-	-	-	-
Intangible Assets	-	-	-	-	-	-	-	-	-	-	-	-
Non-current assets classified as "held for sale"	-	-	-	-	-	-	-	-	-	-	-	-
Other	-	-	-	-	-	-	-	-	-	-	-	-
Total Non-Current Assets	191,232,000	202,854,598	214,567,860	218,836,276	219,627,752	219,647,229	219,962,118	220,186,815	220,443,130	220,519,619	220,232,116	218,375,484
TOTAL ASSETS	214,150,000	217,921,750	226,775,364	230,708,944	232,000,749	232,887,791	233,768,614	234,877,223	235,987,801	237,214,841	238,465,234	239,844,565
LIABILITIES												
Current Liabilities												
Bank Overdraft	-	-	-	-	-	-	-	-	-	-	-	-
Payables	1,325,000	1,292,241	1,047,803	1,039,740	1,021,211	1,039,984	1,066,043	1,064,245	1,079,513	1,093,246	1,124,754	1,121,913
Income received in advance	207,000	235,583	176,330	173,694	177,199	180,790	184,469	188,238	192,099	196,055	200,108	204,260
Borrowings	34,000	34,351	67,669	69,167	70,899	72,267	73,889	75,508	76,630	77,307	77,777	78,499
Provisions	2,523,000	2,514,067	2,514,067	2,514,067	2,514,067	2,514,067	2,514,067	2,514,067	2,514,067	2,514,067	2,514,067	2,514,067
Liabilities associated with assets classified as "held for sale"	-	-	-	-	-	-	-	-	-	-	-	-
Total Current Liabilities	4,089,000	4,076,242	3,805,869	3,796,668	3,783,176	3,807,107	3,838,448	3,842,058	3,834,308	3,840,435	3,876,705	3,878,739
Non-Current Liabilities												
Payables	3,000	5,192	5,192	5,192	5,192	5,192	5,192	5,192	5,192	5,192	5,192	5,192
Income received in advance	-	-	-	-	-	-	-	-	-	-	-	-
Borrowings	271,000	237,112	695,498	626,331	555,631	483,365	409,495	333,887	285,357	248,290	210,513	172,014
Provisions	52,000	60,933	60,933	60,933	60,933	60,933	60,933	60,933	60,933	60,933	60,933	60,933
Investments Accounted for using the equity method	-	-	-	-	-	-	-	-	-	-	-	-
Liabilities associated with assets classified as "held for sale"	-	-	-	-	-	-	-	-	-	-	-	-
Total Non-Current Liabilities	326,000	303,237	761,622	692,456	621,756	549,489	475,620	400,112	351,482	314,415	276,638	238,139
TOTAL LIABILITIES	4,415,000	4,379,479	4,567,491	4,489,123	4,404,932	4,356,596	4,314,068	4,242,170	4,185,790	4,154,849	4,153,343	4,116,878
Net Assets	209,735,000	213,542,272	222,207,873	226,219,821	227,595,817	228,531,195	229,454,546	230,635,053	231,802,010	233,059,992	234,311,891	235,727,687
EQUITY												
Retained Earnings	113,595,000	117,402,272	126,067,673	130,079,821	131,455,817	132,391,195	133,314,546	134,495,053	135,662,010	136,919,992	138,171,891	139,587,687
Revaluation Reserves	93,820,000	93,820,000	93,820,000	93,820,000	93,820,000	93,820,000	93,820,000	93,820,000	93,820,000	93,820,000	93,820,000	93,820,000
Other Reserves	-	-	-	-	-	-	-	-	-	-	-	-
Council Equity Interest	207,415,000	211,222,272	219,887,673	223,899,821	225,275,817	226,211,195	227,134,546	228,315,053	229,482,010	230,739,992	231,991,891	233,407,687
Minority Equity Interest	-	-	-	-	-	-	-	-	-	-	-	-
Total Equity	207,415,000	211,222,272	219,887,673	223,899,821	225,275,817	226,211,195	227,134,546	228,315,053	229,482,010	230,739,992	231,991,891	233,407,687

Narrandera Shire Council 10 Year Financial Plan for the Years ending 30 June 2030 CASH FLOW STATEMENT - GENERAL FUND Scenario: Budget 2020-2030 2.5% FAG all years												
	Actuals 2018/19	Current Year 2019/20	2020/21	2021/22	2022/23	2023/24	Projected Years					2029/30
	\$	\$	\$	\$	\$	\$	2024/25	2025/26	2026/27	2027/28	2028/29	\$
Cash Flows from Operating Activities												
Receipts:												
Rates & Annual Charges	-	6,136,021	5,927,578	6,047,389	6,169,598	6,294,249	6,421,397	6,551,084	6,683,363	6,818,295	6,955,921	7,096,297
User Charges & Fees	-	1,675,133	1,724,686	1,758,763	1,802,728	1,847,773	1,893,944	1,941,274	1,989,779	2,039,503	2,090,474	2,142,713
Interest & Investment Revenue Received	-	354,097	241,050	234,223	217,077	215,224	221,127	217,362	218,081	214,409	210,009	190,290
Grants & Contributions	-	11,446,390	15,324,805	11,378,958	8,524,943	7,990,309	8,062,163	8,285,538	8,347,649	8,485,432	8,624,428	8,757,243
Bonds & Deposits Received	-	-	-	-	-	-	-	-	-	-	-	-
Other	-	1,400,201	832,225	728,791	701,681	665,241	686,186	690,414	697,600	702,315	708,087	713,970
Payments:												
Employee Benefits & On-Costs	-	(6,488,872)	(6,653,231)	(6,708,750)	(6,850,720)	(6,979,824)	(7,116,610)	(7,258,131)	(7,398,446)	(7,543,604)	(7,691,665)	(7,842,689)
Materials & Contracts	-	(4,476,668)	(3,482,874)	(3,244,879)	(3,273,868)	(3,317,079)	(3,324,899)	(3,405,748)	(3,440,004)	(3,482,843)	(3,505,709)	(3,589,717)
Borrowing Costs	-	(7,224)	(6,389)	(18,376)	(16,326)	(14,220)	(12,055)	(9,830)	(7,543)	(5,457)	(3,669)	(2,430)
Bonds & Deposits Refunded	-	-	-	-	-	-	-	-	-	-	-	-
Other	-	(1,484,344)	(1,458,449)	(1,556,042)	(1,490,198)	(1,519,430)	(1,534,242)	(1,579,656)	(1,610,670)	(1,642,309)	(1,766,586)	(1,707,507)
Net Cash provided (or used in) Operating Activities	-	8,554,703	12,448,405	8,618,096	5,784,913	5,202,242	5,197,019	5,434,308	5,479,808	5,585,742	5,621,091	5,758,170
Cash Flows from Investing Activities												
Receipts:												
Sale of Investment Securities	-	4,170,383	2,944,484	-	-	-	-	-	-	-	-	-
Sale of Investment Property	-	-	-	-	-	-	-	-	-	-	-	-
Sale of Real Estate Assets	-	-	-	-	-	-	-	-	-	-	-	-
Sale of Infrastructure, Property, Plant & Equipment	-	452,940	349,400	340,250	522,100	244,950	536,800	419,350	445,800	431,300	202,800	250,000
Sale of non-current assets classified as "held for sale"	-	-	-	-	-	-	-	-	-	-	-	-
Sale of Interests in Joint Ventures & Associates	-	-	-	-	-	-	-	-	-	-	-	-
Sale of Intangible Assets	-	-	-	-	-	-	-	-	-	-	-	-
Deferred Debtors Receipts	-	-	-	-	-	-	-	-	-	-	-	-
Sale of Disposal Groups	-	-	-	-	-	-	-	-	-	-	-	-
Distributions Received from Joint Ventures & Associates	-	-	-	-	-	-	-	-	-	-	-	-
Other Investing Activity Receipts	-	-	-	-	-	-	-	-	-	-	-	-
Payments:												
Purchase of Investment Securities	-	-	-	-	-	-	-	-	-	-	-	-
Purchase of Investment Property	-	-	-	-	-	-	-	-	-	-	-	-
Purchase of Infrastructure, Property, Plant & Equipment	-	(15,244,469)	(16,233,993)	(8,805,551)	(5,534,887)	(4,511,002)	(5,143,889)	(4,822,284)	(5,028,868)	(4,859,525)	(4,294,492)	(2,800,512)
Purchase of Real Estate Assets	-	-	-	-	-	-	-	-	-	-	-	-
Purchase of Intangible Assets	-	-	-	-	-	-	-	-	-	-	-	-
Deferred Debtors & Advances Made	-	-	-	-	-	-	-	-	-	-	-	-
Purchase of Interests in Joint Ventures & Associates	-	-	-	-	-	-	-	-	-	-	-	-
Contributions Paid to Joint Ventures & Associates	-	-	-	-	-	-	-	-	-	-	-	-
Other Investing Activity Payments	-	-	-	-	-	-	-	-	-	-	-	-
Net Cash provided (or used in) Investing Activities	-	(10,821,166)	(12,940,109)	(8,466,301)	(5,012,887)	(4,266,052)	(4,607,069)	(4,602,934)	(4,561,066)	(4,428,225)	(4,091,692)	(2,550,512)
Cash Flows from Financing Activities												
Receipts:												
Proceeds from Borrowings & Advances	-	-	550,000	-	-	-	-	-	-	-	-	-
Proceeds from Finance Lease	-	-	-	-	-	-	-	-	-	-	-	-
Other Financing Activity Receipts	-	-	-	-	-	-	-	-	-	-	-	-
Payments:												
Repayment of Borrowings & Advances	-	(33,537)	(58,297)	(67,669)	(69,167)	(70,699)	(72,267)	(73,869)	(75,508)	(48,630)	(37,067)	(37,777)
Repayment of Finance Lease Liabilities	-	-	-	-	-	-	-	-	-	-	-	-
Distributions to Minority Interests	-	-	-	-	-	-	-	-	-	-	-	-
Other Financing Activity Payments	-	-	-	-	-	-	-	-	-	-	-	-
Net Cash Flow provided (used in) Financing Activities	-	(33,537)	491,703	(67,669)	(69,167)	(70,699)	(72,267)	(73,869)	(75,508)	(48,630)	(37,067)	(37,777)
Net Increase/(Decrease) in Cash & Cash Equivalents	-	(2,100,000)	0	85,127	702,859	865,491	517,683	857,503	823,232	1,106,897	1,492,332	3,169,882
plus: Cash, Cash Equivalents & Investments - beginning of year	-	2,100,000	-	0	85,127	787,986	1,653,477	2,171,160	3,028,663	3,851,895	4,960,783	6,453,115
Cash & Cash Equivalents - end of the year	2,100,000	-	0	85,127	787,986	1,653,477	2,171,160	3,028,663	3,851,895	4,960,783	6,453,115	9,622,996
Cash & Cash Equivalents - end of the year	2,100,000	-	0	85,127	787,986	1,653,477	2,171,160	3,028,663	3,851,895	4,960,783	6,453,115	9,622,996
Investments - end of the year	16,927,000	12,756,637	9,812,153	9,812,153	9,812,153	9,812,153	9,812,153	9,812,153	9,812,153	9,812,153	9,812,153	9,812,153
Cash, Cash Equivalents & Investments - end of the year	19,027,000	12,756,637	9,812,153	9,897,280	10,600,139	11,465,630	11,983,313	12,840,816	13,664,049	14,772,936	16,265,268	19,435,150
Representing:												
- External Restrictions	4,765,408	3,544,002	2,250,179	2,589,777	3,025,538	3,470,778	3,876,051	4,341,246	4,816,928	5,303,461	5,801,213	6,310,553
- Internal Restrictions	11,786,422	7,975,379	6,833,019	6,461,373	6,357,477	6,703,024	6,630,744	6,784,696	6,801,566	7,034,686	7,388,584	7,189,575
- Unrestricted	2,475,170	1,237,256	728,955	846,130	1,217,124	1,291,828	1,476,518	1,734,874	2,045,555	2,434,789	3,095,471	5,935,022
	19,027,000	12,756,637	9,812,153	9,897,280	10,600,139	11,465,630	11,983,313	12,840,816	13,664,049	14,772,936	16,265,268	19,435,150

Narrandera Shire Council 10 Year Financial Plan for the Years ending 30 June 2030 EQUITY STATEMENT - GENERAL FUND Scenario: Budget 2020-2030 2.5% FAG all years												
	Actuals 2018/19 \$	Current Year 2019/20 \$	2020/21 \$	2021/22 \$	2022/23 \$	2023/24 \$	Projected Years					2029/30 \$
							2024/25 \$	2025/26 \$	2026/27 \$	2027/28 \$	2028/29 \$	
Opening Balance	203,320,000	207,415,000	211,222,272	219,887,673	223,899,821	225,275,817	226,211,195	227,134,546	228,315,053	229,482,010	230,739,992	231,991,891
Adjustments to opening balance	-	-	-	-	-	-	-	-	-	-	-	-
Restated Opening Balance	203,320,000	207,415,000	211,222,272	219,887,673	223,899,821	225,275,817	226,211,195	227,134,546	228,315,053	229,482,010	230,739,992	231,991,891
Net Operating Result for the Year	4,095,000	3,807,272	6,665,401	4,012,148	1,375,996	935,378	923,351	1,180,507	1,166,958	1,257,981	1,251,899	1,415,796
Adjustments to net operating result	-	-	-	-	-	-	-	-	-	-	-	-
Restated Net Operating Result for the Year	4,095,000	3,807,272	6,665,401	4,012,148	1,375,996	935,378	923,351	1,180,507	1,166,958	1,257,981	1,251,899	1,415,796
Current Year Income & Expenses Recognised direct to Equity												
- Transfers to/(from) Asset Revaluation Reserve	-	-	-	-	-	-	-	-	-	-	-	-
- Transfers to/(from) Other Reserves	-	-	-	-	-	-	-	-	-	-	-	-
- Other Income/Expenses recognised	-	-	-	-	-	-	-	-	-	-	-	-
- Other Adjustments	-	-	-	-	-	-	-	-	-	-	-	-
Net Income Recognised Directly in Equity	-	-	-	-	-	-	-	-	-	-	-	-
Total Recognised Income & Expenses	4,095,000	3,807,272	6,665,401	4,012,148	1,375,996	935,378	923,351	1,180,507	1,166,958	1,257,981	1,251,899	1,415,796
Distributions to/(Contributions from) Minority Interests	-	-	-	-	-	-	-	-	-	-	-	-
Transfers between Equity	-	-	-	-	-	-	-	-	-	-	-	-
Equity - Balance at end of the reporting period	207,415,000	211,222,272	219,887,673	223,899,821	225,275,817	226,211,195	227,134,546	228,315,053	229,482,010	230,739,992	231,991,891	233,407,687

Narrandera Shire Council												
10 Year Financial Plan for the Years ending 30 June 2030												
INCOME STATEMENT - GENERAL FUND												
Scenario: Budget 2020-2030 No FAG Prepayment 2020/2021												
	Actuals	Current Year	Projected Years									
	2018/19	2019/20	2020/21	2021/22	2022/23	2023/24	2024/25	2025/26	2026/27	2027/28	2028/29	2029/30
	\$	\$	\$	\$	\$	\$	\$	\$	\$	\$	\$	\$
Income from Continuing Operations												
Revenue:												
Rates & Annual Charges	5,701,000	5,745,944	5,927,576	6,047,387	6,169,596	6,294,247	6,421,395	6,551,082	6,683,361	6,816,293	6,955,919	7,096,295
User Charges & Fees	1,815,000	1,760,242	1,720,406	1,763,402	1,807,461	1,852,625	1,898,917	1,946,372	1,995,004	2,044,859	2,095,965	2,148,340
Interest & Investment Revenue	469,000	281,400	228,950	228,950	228,950	228,950	228,950	228,950	228,950	228,950	228,950	228,950
Other Revenues	772,000	1,544,771	753,343	673,356	678,470	683,683	689,003	694,428	699,961	705,606	711,364	717,235
Grants & Contributions provided for Operating Purposes	7,690,000	5,074,890	4,859,167	6,913,758	7,016,182	7,120,653	7,227,212	7,335,898	7,446,758	7,559,833	7,675,167	7,792,807
Grants & Contributions provided for Capital Purposes	3,895,000	5,097,868	8,270,866	3,920,847	1,079,500	580,500	547,500	637,500	540,000	535,000	520,000	495,000
Other Income:												
Net gains from the disposal of assets	-	877,214	91,500	91,500	91,500	91,500	91,500	91,500	91,500	91,500	91,500	91,500
Fair value increment on investment properties	-	-	-	-	-	-	-	-	-	-	-	-
Reversal of revaluation decrements on IPPE previously expensed	-	-	-	-	-	-	-	-	-	-	-	-
Reversal of impairment losses on receivables	-	-	-	-	-	-	-	-	-	-	-	-
Joint Ventures & Associated Entities	-	-	-	-	-	-	-	-	-	-	-	-
Total Income from Continuing Operations	20,342,000	20,382,329	21,851,808	19,639,200	17,071,659	16,852,158	17,104,477	17,485,730	17,685,534	17,984,041	18,278,865	18,570,127
Expenses from Continuing Operations												
Employee Benefits & On-Costs	7,045,000	6,488,872	6,653,231	6,708,750	6,850,720	6,979,824	7,116,610	7,256,131	7,399,446	7,543,604	7,691,665	7,842,659
Borrowing Costs	-	7,224	6,389	18,376	16,326	14,220	12,055	9,830	7,543	5,457	3,869	2,430
Materials & Contracts	3,554,000	4,496,205	3,402,833	3,253,371	3,255,195	3,326,188	3,348,058	3,397,285	3,448,355	3,490,842	3,531,708	3,580,305
Depreciation & Amortisation	4,106,000	4,098,412	4,265,443	4,289,775	4,314,536	4,339,731	4,365,369	4,391,459	4,418,010	4,445,029	4,472,523	4,500,508
Impairment of investments	-	-	-	-	-	-	-	-	-	-	-	-
Impairment of receivables	-	-	-	-	-	-	-	-	-	-	-	-
Other Expenses	1,410,000	1,484,344	1,459,445	1,558,042	1,490,198	1,519,430	1,634,242	1,579,656	1,610,670	1,642,309	1,766,586	1,707,507
Interest & Investment Losses	-	-	-	-	-	-	-	-	-	-	-	-
Net Losses from the Disposal of Assets	132,000	-	-	-	-	-	-	-	-	-	-	-
Revaluation decrement/impairment of IPPE	-	-	-	-	-	-	-	-	-	-	-	-
Fair value decrement on investment properties	-	-	-	-	-	-	-	-	-	-	-	-
Joint Ventures & Associated Entities	-	-	-	-	-	-	-	-	-	-	-	-
Total Expenses from Continuing Operations	16,247,000	16,575,057	15,787,341	15,828,314	15,926,975	16,179,393	16,476,334	16,634,361	16,883,024	17,127,241	17,466,351	17,633,439
Operating Result from Continuing Operations	4,095,000	3,807,272	6,064,467	3,810,886	1,144,684	672,765	628,143	851,369	802,510	856,800	812,514	936,688
Discontinued Operations - Profit/(Loss)	-	-	-	-	-	-	-	-	-	-	-	-
Net Profit/(Loss) from Discontinued Operations	-	-	-	-	-	-	-	-	-	-	-	-
Net Operating Result for the Year	4,095,000	3,807,272	6,064,467	3,810,886	1,144,684	672,765	628,143	851,369	802,510	856,800	812,514	936,688
Net Operating Result before Grants and Contributions provided for Capital Purposes	200,000	(1,290,596)	(2,206,399)	(109,961)	65,164	92,265	80,643	213,869	262,510	321,800	292,514	441,688

Narrandera Shire Council 10 Year Financial Plan for the Years ending 30 June 2030 BALANCE SHEET - GENERAL FUND Scenario: Budget 2020-2030 No FAG Prepayment 2020/2021												
	Actuals 2018/19	Current Year 2019/20	2020/21	2021/22	2022/23	2023/24	Projected Years					2029/30
	\$	\$	\$	\$	\$	\$	\$	\$	\$	\$	\$	\$
ASSETS												
Current Assets												
Cash & Cash Equivalents	2,100,000	-	-	-	479,012	1,087,434	1,315,960	1,850,875	2,316,727	3,032,040	4,093,152	6,792,672
Investments	16,927,000	12,796,637	7,455,496	7,141,395	7,141,395	7,141,395	7,141,395	7,141,395	7,141,395	7,141,395	7,141,395	7,141,395
Receivables	3,200,000	1,669,533	1,674,489	1,469,045	1,258,907	1,245,774	1,265,073	1,298,267	1,315,313	1,343,637	1,375,527	1,428,291
Inventories	691,000	640,982	476,585	460,030	460,174	469,838	472,739	479,404	486,320	492,054	497,583	504,134
Other	-	-	-	-	-	-	-	-	-	-	-	-
Non-current assets classified as "held for sale"	-	-	-	-	-	-	-	-	-	-	-	-
Total Current Assets	22,918,000	15,067,152	9,606,570	9,070,470	9,339,489	9,944,441	10,195,167	10,769,940	11,259,755	12,009,126	13,107,637	15,864,492
Non-Current Assets												
Investments	-	-	-	-	-	-	-	-	-	-	-	-
Receivables	27,000	79,323	81,735	83,327	84,950	86,606	88,295	90,017	91,774	93,567	95,395	97,259
Inventories	438,000	437,944	437,944	437,944	437,944	437,944	437,944	437,944	437,944	437,944	437,944	437,944
Infrastructure, Property, Plant & Equipment	190,767,000	202,337,331	214,047,981	218,315,007	219,104,858	219,122,679	219,455,679	219,658,854	219,913,412	219,968,108	219,696,777	217,640,281
Investments Accounted for using the equity method	-	-	-	-	-	-	-	-	-	-	-	-
Investment Property	-	-	-	-	-	-	-	-	-	-	-	-
Intangible Assets	-	-	-	-	-	-	-	-	-	-	-	-
Non-current assets classified as "held for sale"	-	-	-	-	-	-	-	-	-	-	-	-
Other	-	-	-	-	-	-	-	-	-	-	-	-
Total Non-Current Assets	191,232,000	202,854,598	214,567,860	218,836,276	219,627,752	219,647,229	219,962,118	220,186,815	220,443,130	220,519,619	220,232,116	218,375,484
TOTAL ASSETS	214,150,000	217,921,750	224,174,230	227,906,746	228,967,241	229,591,670	230,177,285	230,956,756	231,702,886	232,528,745	233,339,753	234,239,976
LIABILITIES												
Current Liabilities												
Bank Overdraft	-	-	-	-	-	-	-	-	-	-	-	-
Payables	1,325,000	1,292,241	1,047,803	1,039,740	1,021,211	1,039,984	1,066,043	1,064,245	1,079,513	1,093,246	1,124,754	1,121,913
Income received in advance	207,000	235,583	176,330	173,694	177,199	180,790	184,469	188,238	192,099	196,055	200,108	204,260
Borrowings	34,000	34,351	67,669	69,167	70,899	72,267	73,889	75,508	48,630	37,067	37,777	38,499
Provisions	2,523,000	2,514,067	2,514,067	2,514,067	2,514,067	2,514,067	2,514,067	2,514,067	2,514,067	2,514,067	2,514,067	2,514,067
Liabilities associated with assets classified as "held for sale"	-	-	-	-	-	-	-	-	-	-	-	-
Total Current Liabilities	4,089,000	4,076,242	3,805,869	3,796,668	3,783,176	3,807,107	3,838,448	3,842,058	3,834,308	3,840,435	3,876,705	3,878,739
Non-Current Liabilities												
Payables	3,000	5,192	5,192	5,192	5,192	5,192	5,192	5,192	5,192	5,192	5,192	5,192
Income received in advance	-	-	-	-	-	-	-	-	-	-	-	-
Borrowings	271,000	237,112	695,498	626,331	555,631	483,365	409,495	333,987	285,357	248,290	210,513	172,014
Provisions	52,000	60,933	60,933	60,933	60,933	60,933	60,933	60,933	60,933	60,933	60,933	60,933
Investments Accounted for using the equity method	-	-	-	-	-	-	-	-	-	-	-	-
Liabilities associated with assets classified as "held for sale"	-	-	-	-	-	-	-	-	-	-	-	-
Total Non-Current Liabilities	326,000	303,237	761,622	692,456	621,756	549,489	475,620	400,112	351,482	314,415	276,638	238,139
TOTAL LIABILITIES	4,415,000	4,379,479	4,567,491	4,489,123	4,404,932	4,356,596	4,314,068	4,242,170	4,185,790	4,154,849	4,153,343	4,116,878
Net Assets	209,735,000	213,542,272	219,606,739	223,417,623	224,562,309	225,235,074	225,863,217	226,714,586	227,517,095	228,373,896	229,186,410	230,123,098
EQUITY												
Retained Earnings	113,595,000	117,402,272	123,466,739	127,277,625	128,422,309	129,095,074	129,723,217	130,574,586	131,377,095	132,233,896	133,046,410	133,983,098
Revaluation Reserves	93,820,000	93,820,000	93,820,000	93,820,000	93,820,000	93,820,000	93,820,000	93,820,000	93,820,000	93,820,000	93,820,000	93,820,000
Other Reserves	-	-	-	-	-	-	-	-	-	-	-	-
Council Equity Interest	207,415,000	211,222,272	217,286,739	221,097,625	222,242,309	222,915,074	223,543,217	224,394,586	225,197,095	226,053,896	226,866,410	227,803,098
Minority Equity Interest	-	-	-	-	-	-	-	-	-	-	-	-
Total Equity	207,415,000	211,222,272	217,286,739	221,097,625	222,242,309	222,915,074	223,543,217	224,394,586	225,197,095	226,053,896	226,866,410	227,803,098

Narrandera Shire Council 10 Year Financial Plan for the Years ending 30 June 2030 CASH FLOW STATEMENT - GENERAL FUND Scenario: Budget 2020-2030 No FAG Prepayment 2020/2021												
	Actuals 2018/19	Current Year 2019/20	2020/21	2021/22	2022/23	2023/24	Projected Years					2029/30
	\$	\$	\$	\$	\$	\$	2024/25	2025/26	2026/27	2027/28	2028/29	\$
Cash Flows from Operating Activities												
Receipts:												
Rates & Annual Charges	-	6,136,021	5,927,578	6,047,389	6,169,598	6,294,249	6,421,307	6,551,084	6,683,363	6,818,295	6,955,921	7,096,297
User Charges & Fees	-	1,675,133	1,724,686	1,758,763	1,802,728	1,847,773	1,893,944	1,941,274	1,989,779	2,039,503	2,090,474	2,142,713
Interest & Investment Revenue Received	-	354,097	271,300	233,722	222,069	218,191	224,485	221,119	222,243	218,993	215,031	195,767
Grants & Contributions	-	11,446,390	12,913,932	11,002,342	8,295,827	7,729,983	7,769,337	7,958,879	7,985,782	8,086,935	8,187,835	8,281,037
Bonds & Deposits Received	-	-	-	-	-	-	-	-	-	-	-	-
Other	-	1,400,201	856,191	706,680	701,958	685,530	686,486	690,727	697,925	702,654	706,439	714,336
Payments:												
Employee Benefits & On-Costs	-	(6,488,872)	(6,653,231)	(6,708,750)	(6,850,720)	(6,979,824)	(7,116,610)	(7,256,131)	(7,398,446)	(7,543,604)	(7,691,665)	(7,842,689)
Materials & Contracts	-	(4,476,668)	(3,482,874)	(3,244,879)	(3,273,869)	(3,317,079)	(3,324,899)	(3,405,748)	(3,440,004)	(3,482,843)	(3,505,709)	(3,589,717)
Borrowing Costs	-	(7,224)	(6,389)	(18,376)	(16,326)	(14,220)	(12,055)	(9,830)	(7,543)	(5,457)	(3,669)	(2,430)
Bonds & Deposits Refunded	-	-	-	-	-	-	-	-	-	-	-	-
Other	-	(1,484,344)	(1,458,449)	(1,556,042)	(1,490,198)	(1,519,430)	(1,534,242)	(1,579,656)	(1,610,670)	(1,642,309)	(1,766,586)	(1,707,507)
Net Cash provided (or used in) Operating Activities	-	8,554,703	10,091,748	8,218,868	5,561,068	4,945,173	4,907,682	5,111,718	5,122,428	5,192,168	5,189,872	5,287,808
Cash Flows from Investing Activities												
Receipts:												
Sale of Investment Securities	-	4,170,383	5,301,141	314,101	-	-	-	-	-	-	-	-
Sale of Investment Property	-	-	-	-	-	-	-	-	-	-	-	-
Sale of Real Estate Assets	-	-	-	-	-	-	-	-	-	-	-	-
Sale of Infrastructure, Property, Plant & Equipment	-	452,940	349,400	340,250	522,100	244,950	536,800	419,350	445,800	431,300	202,800	250,000
Sale of non-current assets classified as "held for sale"	-	-	-	-	-	-	-	-	-	-	-	-
Sale of Interests in Joint Ventures & Associates	-	-	-	-	-	-	-	-	-	-	-	-
Sale of Intangible Assets	-	-	-	-	-	-	-	-	-	-	-	-
Deferred Debtors Receipts	-	-	-	-	-	-	-	-	-	-	-	-
Sale of Disposal Groups	-	-	-	-	-	-	-	-	-	-	-	-
Distributions Received from Joint Ventures & Associates	-	-	-	-	-	-	-	-	-	-	-	-
Other Investing Activity Receipts	-	-	-	-	-	-	-	-	-	-	-	-
Payments:												
Purchase of Investment Securities	-	-	-	-	-	-	-	-	-	-	-	-
Purchase of Investment Property	-	-	-	-	-	-	-	-	-	-	-	-
Purchase of Infrastructure, Property, Plant & Equipment	-	(15,244,469)	(16,233,993)	(8,805,551)	(5,534,887)	(4,511,002)	(5,143,889)	(4,822,284)	(5,028,869)	(4,859,525)	(4,294,492)	(2,800,512)
Purchase of Real Estate Assets	-	-	-	-	-	-	-	-	-	-	-	-
Purchase of Intangible Assets	-	-	-	-	-	-	-	-	-	-	-	-
Deferred Debtors & Advances Made	-	-	-	-	-	-	-	-	-	-	-	-
Purchase of Interests in Joint Ventures & Associates	-	-	-	-	-	-	-	-	-	-	-	-
Contributions Paid to Joint Ventures & Associates	-	-	-	-	-	-	-	-	-	-	-	-
Other Investing Activity Payments	-	-	-	-	-	-	-	-	-	-	-	-
Net Cash provided (or used in) Investing Activities	-	(10,821,166)	(10,583,452)	(8,151,200)	(5,012,887)	(4,266,052)	(4,607,069)	(4,602,934)	(4,561,066)	(4,428,225)	(4,091,692)	(2,550,512)
Cash Flows from Financing Activities												
Receipts:												
Proceeds from Borrowings & Advances	-	-	550,000	-	-	-	-	-	-	-	-	-
Proceeds from Finance Leases	-	-	-	-	-	-	-	-	-	-	-	-
Other Financing Activity Receipts	-	-	-	-	-	-	-	-	-	-	-	-
Payments:												
Repayment of Borrowings & Advances	-	(33,537)	(58,297)	(67,669)	(69,167)	(70,699)	(72,267)	(73,869)	(75,508)	(48,630)	(37,067)	(37,777)
Repayment of Finance Lease Liabilities	-	-	-	-	-	-	-	-	-	-	-	-
Distributions to Minority Interests	-	-	-	-	-	-	-	-	-	-	-	-
Other Financing Activity Payments	-	-	-	-	-	-	-	-	-	-	-	-
Net Cash Flow provided (used in) Financing Activities	-	(33,537)	491,703	(67,669)	(69,167)	(70,699)	(72,267)	(73,869)	(75,508)	(48,630)	(37,067)	(37,777)
Net Increase/(Decrease) in Cash & Cash Equivalents	-	(2,100,000)	-	0	479,012	608,421	228,527	534,915	465,853	715,313	1,061,113	2,699,520
plus: Cash, Cash Equivalents & Investments - beginning of year	-	2,100,000	-	-	0	479,012	1,087,434	1,315,960	1,850,875	2,316,727	3,032,040	4,093,152
Cash & Cash Equivalents - end of the year	2,100,000	-	-	0	479,012	1,087,434	1,315,960	1,850,875	2,316,727	3,032,040	4,093,152	6,792,672
Cash & Cash Equivalents - end of the year	2,100,000	-	-	0	479,012	1,087,434	1,315,960	1,850,875	2,316,727	3,032,040	4,093,152	6,792,672
Investments - end of the year	16,927,000	12,756,637	7,455,496	7,141,395	7,141,395	7,141,395	7,141,395	7,141,395	7,141,395	7,141,395	7,141,395	7,141,395
Cash, Cash Equivalents & Investments - end of the year	19,027,000	12,756,637	7,455,496	7,141,395	7,620,407	8,228,829	8,457,355	8,992,270	9,458,122	10,173,435	11,234,547	13,934,067
Representing:												
- External Restrictions	4,765,408	3,544,002	2,250,179	2,589,777	3,025,538	3,470,778	3,876,051	4,341,246	4,816,928	5,303,461	5,801,213	6,310,553
- Internal Restrictions	11,786,422	7,975,379	6,833,019	6,461,373	6,357,477	6,703,024	6,630,744	6,764,696	6,801,566	7,034,686	7,368,584	7,189,575
- Unrestricted	2,475,170	1,237,256	(1,827,702)	(1,909,765)	(1,782,608)	(1,944,973)	(2,049,440)	(2,113,672)	(2,160,372)	(2,164,712)	(1,935,280)	433,939
	19,027,000	12,756,637	7,455,496	7,141,395	7,620,407	8,228,829	8,457,355	8,992,270	9,458,122	10,173,435	11,234,547	13,934,067

Narrandera Shire Council												
10 Year Financial Plan for the Years ending 30 June 2030												
EQUITY STATEMENT - GENERAL FUND												
Scenario: Budget 2020-2030 No FAG Prepayment 2020/2021												
	Actuals	Current Year	Projected Years									
	2018/19	2019/20	2020/21	2021/22	2022/23	2023/24	2024/25	2025/26	2026/27	2027/28	2028/29	2029/30
	\$	\$	\$	\$	\$	\$	\$	\$	\$	\$	\$	\$
Opening Balance	203,320,000	207,415,000	211,222,272	217,286,739	221,097,625	222,242,309	222,915,074	223,543,217	224,394,586	225,197,095	226,053,896	226,866,410
Adjustments to opening balance	-	-	-	-	-	-	-	-	-	-	-	-
Restated Opening Balance	203,320,000	207,415,000	211,222,272	217,286,739	221,097,625	222,242,309	222,915,074	223,543,217	224,394,586	225,197,095	226,053,896	226,866,410
Net Operating Result for the Year	4,095,000	3,807,272	6,064,467	3,810,886	1,144,684	672,765	628,143	851,369	802,510	856,800	812,514	936,688
Adjustments to net operating result	-	-	-	-	-	-	-	-	-	-	-	-
Restated Net Operating Result for the Year	4,095,000	3,807,272	6,064,467	3,810,886	1,144,684	672,765	628,143	851,369	802,510	856,800	812,514	936,688
Current Year Income & Expenses Recognised direct to Equity												
- Transfers to/(from) Asset Revaluation Reserve	-	-	-	-	-	-	-	-	-	-	-	-
- Transfers to/(from) Other Reserves	-	-	-	-	-	-	-	-	-	-	-	-
- Other Income/Expenses recognised	-	-	-	-	-	-	-	-	-	-	-	-
- Other Adjustments	-	-	-	-	-	-	-	-	-	-	-	-
Net Income Recognised Directly in Equity	-	-	-	-	-	-	-	-	-	-	-	-
Total Recognised Income & Expenses	4,095,000	3,807,272	6,064,467	3,810,886	1,144,684	672,765	628,143	851,369	802,510	856,800	812,514	936,688
Distributions to/(Contributions from) Minority Interests	-	-	-	-	-	-	-	-	-	-	-	-
Transfers between Equity	-	-	-	-	-	-	-	-	-	-	-	-
Equity - Balance at end of the reporting period	207,415,000	211,222,272	217,286,739	221,097,625	222,242,309	222,915,074	223,543,217	224,394,586	225,197,095	226,053,896	226,866,410	227,803,098

Narrandera Shire Council 10 Year Financial Plan for the Years ending 30 June 2030 INCOME STATEMENT - GENERAL FUND Scenario: Budget 2020-2030												
	Actuals 2018/19	Current Year 2019/20	2020/21	2021/22	2022/23	2023/24	Projected Years					2029/30
	\$	\$	\$	\$	\$	\$	\$	\$	\$	\$	\$	\$
Income from Continuing Operations												
Revenue:												
Rates & Annual Charges	5,701,000	5,745,944	5,927,576	6,047,387	6,169,596	6,294,247	6,421,395	6,551,082	6,683,361	6,816,293	6,955,919	7,096,295
User Charges & Fees	1,815,000	1,760,242	1,720,406	1,763,402	1,807,461	1,852,625	1,898,917	1,946,372	1,995,004	2,044,859	2,095,965	2,148,340
Interest & Investment Revenue	469,000	281,400	228,950	228,950	228,950	228,950	228,950	228,950	228,950	228,950	228,950	228,950
Other Revenues	772,000	1,544,771	753,343	673,356	678,470	683,683	689,003	694,428	699,961	705,606	711,364	717,235
Grants & Contributions provided for Operating Purposes	7,690,000	5,074,890	7,336,247	6,913,758	7,016,182	7,120,653	7,227,212	7,335,898	7,446,758	7,559,833	7,675,167	7,792,807
Grants & Contributions provided for Capital Purposes	3,895,000	5,097,868	8,270,866	3,920,847	1,079,500	580,500	547,500	637,500	540,000	535,000	520,000	495,000
Other Income:												
Net gains from the disposal of assets	-	877,214	91,500	91,500	91,500	91,500	91,500	91,500	91,500	91,500	91,500	91,500
Fair value increment on investment properties	-	-	-	-	-	-	-	-	-	-	-	-
Reversal of revaluation decrements on IPPE previously expensed	-	-	-	-	-	-	-	-	-	-	-	-
Reversal of impairment losses on receivables	-	-	-	-	-	-	-	-	-	-	-	-
Joint Ventures & Associated Entities	-	-	-	-	-	-	-	-	-	-	-	-
Total Income from Continuing Operations	20,342,000	20,382,329	24,328,888	19,639,200	17,071,659	16,852,158	17,104,477	17,485,730	17,685,534	17,984,041	18,278,865	18,570,127
Expenses from Continuing Operations												
Employee Benefits & On-Costs	7,045,000	6,488,872	6,653,231	6,708,750	6,850,720	6,979,824	7,116,610	7,256,131	7,399,446	7,543,604	7,691,665	7,842,659
Borrowing Costs	-	7,224	6,389	18,376	16,326	14,220	12,055	9,830	7,543	5,457	3,869	2,430
Materials & Contracts	3,554,000	4,496,205	3,402,833	3,253,371	3,255,195	3,326,188	3,348,058	3,397,285	3,448,355	3,490,842	3,531,708	3,580,305
Depreciation & Amortisation	4,106,000	4,098,412	4,265,443	4,289,775	4,314,536	4,339,731	4,365,369	4,391,459	4,418,010	4,445,029	4,472,523	4,500,508
Impairment of investments	-	-	-	-	-	-	-	-	-	-	-	-
Impairment of receivables	-	-	-	-	-	-	-	-	-	-	-	-
Other Expenses	1,410,000	1,484,344	1,459,445	1,558,042	1,490,198	1,519,430	1,634,242	1,579,656	1,610,670	1,642,309	1,766,586	1,707,507
Interest & Investment Losses	-	-	-	-	-	-	-	-	-	-	-	-
Net Losses from the Disposal of Assets	132,000	-	-	-	-	-	-	-	-	-	-	-
Revaluation decrement/impairment of IPPE	-	-	-	-	-	-	-	-	-	-	-	-
Fair value decrement on investment properties	-	-	-	-	-	-	-	-	-	-	-	-
Joint Ventures & Associated Entities	-	-	-	-	-	-	-	-	-	-	-	-
Total Expenses from Continuing Operations	16,247,000	16,575,057	15,787,341	15,828,314	15,926,975	16,179,393	16,476,334	16,634,361	16,883,024	17,127,241	17,466,351	17,633,439
Operating Result from Continuing Operations	4,095,000	3,807,272	8,541,547	3,810,886	1,144,684	672,765	628,143	851,369	802,510	856,800	812,514	936,688
Discontinued Operations - Profit/(Loss)	-	-	-	-	-	-	-	-	-	-	-	-
Net Profit/(Loss) from Discontinued Operations	-	-	-	-	-	-	-	-	-	-	-	-
Net Operating Result for the Year	4,095,000	3,807,272	8,541,547	3,810,886	1,144,684	672,765	628,143	851,369	802,510	856,800	812,514	936,688
Net Operating Result before Grants and Contributions provided for Capital Purposes	200,000	(1,290,596)	270,681	(109,991)	65,184	92,265	80,643	213,869	262,510	321,800	292,514	441,688

Narrandera Shire Council 10 Year Financial Plan for the Years ending 30 June 2030 BALANCE SHEET - GENERAL FUND Scenario: Budget 2020-2030												
	Actuals 2018/19	Current Year 2019/20	2020/21	2021/22	2022/23	2023/24	Projected Years					2029/30
	\$	\$	\$	\$	\$	\$	2024/25	2025/26	2026/27	2027/28	2028/29	\$
ASSETS												
Current Assets												
Cash & Cash Equivalents	2,100,000	-	-	-	476,610	1,085,059	1,313,566	1,848,600	2,314,353	3,029,665	4,090,778	6,790,298
Investments	16,927,000	12,796,637	9,699,932	9,592,371	9,592,371	9,592,371	9,592,371	9,592,371	9,592,371	9,592,371	9,592,371	9,592,371
Receivables	3,200,000	1,669,533	1,907,133	1,485,149	1,287,412	1,274,252	1,293,551	1,326,745	1,343,791	1,372,115	1,404,005	1,454,769
Inventories	691,000	640,982	476,585	460,030	460,174	469,838	472,739	479,404	486,320	492,054	497,583	504,134
Other	-	-	-	-	-	-	-	-	-	-	-	-
Non-current assets classified as "held for sale"	-	-	-	-	-	-	-	-	-	-	-	-
Total Current Assets	22,918,000	15,067,152	12,083,650	11,547,550	11,816,569	12,421,521	12,672,247	13,247,020	13,736,835	14,466,206	15,584,717	18,341,572
Non-Current Assets												
Investments	-	-	-	-	-	-	-	-	-	-	-	-
Receivables	27,000	79,323	81,735	83,327	84,950	86,606	88,295	90,017	91,774	93,567	95,395	97,259
Inventories	438,000	437,944	437,944	437,944	437,944	437,944	437,944	437,944	437,944	437,944	437,944	437,944
Infrastructure, Property, Plant & Equipment	190,767,000	202,337,331	214,047,981	218,315,007	219,104,858	219,122,679	219,455,679	219,658,854	219,913,412	219,968,108	219,696,777	217,640,281
Investments Accounted for using the equity method	-	-	-	-	-	-	-	-	-	-	-	-
Investment Property	-	-	-	-	-	-	-	-	-	-	-	-
Intangible Assets	-	-	-	-	-	-	-	-	-	-	-	-
Non-current assets classified as "held for sale"	-	-	-	-	-	-	-	-	-	-	-	-
Other	-	-	-	-	-	-	-	-	-	-	-	-
Total Non-Current Assets	191,232,000	202,854,598	214,567,660	218,836,278	219,627,752	219,647,229	219,962,118	220,186,815	220,443,130	220,519,619	220,232,116	218,375,484
TOTAL ASSETS	214,150,000	217,921,750	226,651,310	230,383,828	231,444,321	232,068,750	232,654,365	233,433,836	234,179,966	235,005,825	235,816,833	236,717,056
LIABILITIES												
Current Liabilities												
Bank Overdraft	-	-	-	-	-	-	-	-	-	-	-	-
Payables	1,325,000	1,292,241	1,047,803	1,039,740	1,021,211	1,039,984	1,066,043	1,064,245	1,079,513	1,093,246	1,124,754	1,121,913
Income received in advance	207,000	235,583	176,330	173,694	177,199	180,790	184,469	188,238	192,099	196,055	200,108	204,260
Borrowings	34,000	34,351	67,669	69,167	70,899	72,267	73,889	75,508	48,630	37,067	37,777	38,499
Provisions	2,523,000	2,514,067	2,514,067	2,514,067	2,514,067	2,514,067	2,514,067	2,514,067	2,514,067	2,514,067	2,514,067	2,514,067
Liabilities associated with assets classified as "held for sale"	-	-	-	-	-	-	-	-	-	-	-	-
Total Current Liabilities	4,089,000	4,076,242	3,805,869	3,796,668	3,783,176	3,807,107	3,838,448	3,842,058	3,834,308	3,840,435	3,876,705	3,878,739
Non-Current Liabilities												
Payables	3,000	5,192	5,192	5,192	5,192	5,192	5,192	5,192	5,192	5,192	5,192	5,192
Income received in advance	-	-	-	-	-	-	-	-	-	-	-	-
Borrowings	271,000	237,112	695,498	626,331	555,631	483,365	409,495	333,987	285,357	248,290	210,513	172,014
Provisions	52,000	60,933	60,933	60,933	60,933	60,933	60,933	60,933	60,933	60,933	60,933	60,933
Investments Accounted for using the equity method	-	-	-	-	-	-	-	-	-	-	-	-
Liabilities associated with assets classified as "held for sale"	-	-	-	-	-	-	-	-	-	-	-	-
Total Non-Current Liabilities	326,000	303,237	761,622	692,456	621,756	549,489	475,620	400,112	351,482	314,415	276,638	238,139
TOTAL LIABILITIES	4,415,000	4,379,479	4,567,491	4,489,123	4,404,932	4,356,596	4,314,068	4,242,170	4,185,790	4,154,849	4,153,343	4,116,878
Net Assets	209,735,000	213,542,272	222,083,819	225,894,705	227,039,389	227,712,154	228,340,297	229,191,666	229,994,175	230,850,976	231,663,490	232,600,178
EQUITY												
Retained Earnings	113,595,000	117,402,272	125,943,819	129,754,705	130,899,389	131,572,154	132,200,297	133,051,666	133,854,175	134,710,976	135,523,490	136,460,178
Revaluation Reserves	93,820,000	93,820,000	93,820,000	93,820,000	93,820,000	93,820,000	93,820,000	93,820,000	93,820,000	93,820,000	93,820,000	93,820,000
Other Reserves	-	-	-	-	-	-	-	-	-	-	-	-
Council Equity Interest	207,415,000	211,222,272	219,763,819	223,574,705	224,719,389	225,392,154	226,020,297	226,871,666	227,674,175	228,530,976	229,343,490	230,280,178
Minority Equity Interest	-	-	-	-	-	-	-	-	-	-	-	-
Total Equity	207,415,000	211,222,272	219,763,819	223,574,705	224,719,389	225,392,154	226,020,297	226,871,666	227,674,175	228,530,976	229,343,490	230,280,178

Narrandera Shire Council 10 Year Financial Plan for the Years ending 30 June 2030 CASH FLOW STATEMENT - GENERAL FUND Scenario: Budget 2020-2030												
	Actuals 2018/19	Current Year 2019/20	2020/21	2021/22	2022/23	2023/24	Projected Years					2029/30
	\$	\$	\$	\$	\$	\$	\$	\$	\$	\$	\$	\$
Cash Flows from Operating Activities												
Receipts:												
Rates & Annual Charges	-	6,136,021	5,927,578	6,047,389	6,169,598	6,294,249	6,421,397	6,551,084	6,683,363	6,818,295	6,955,921	7,096,297
User Charges & Fees	-	1,675,133	1,724,686	1,758,763	1,802,728	1,847,773	1,893,944	1,941,274	1,989,779	2,039,503	2,090,474	2,142,713
Interest & Investment Revenue Received	-	354,097	242,491	236,428	219,667	218,219	224,485	221,119	222,243	218,993	215,031	195,767
Grants & Contributions	-	11,446,390	15,210,001	11,183,353	8,295,827	7,729,983	7,769,337	7,959,879	7,985,782	8,086,935	8,187,835	8,281,037
Bonds & Deposits Received	-	-	-	-	-	-	-	-	-	-	-	-
Other	-	1,400,201	833,366	729,504	701,958	685,530	686,486	690,727	697,925	702,654	706,439	714,336
Payments:												
Employee Benefits & On-Costs	-	(6,488,872)	(6,653,231)	(6,708,750)	(6,850,720)	(6,979,824)	(7,116,610)	(7,256,131)	(7,398,446)	(7,543,604)	(7,691,665)	(7,842,689)
Materials & Contracts	-	(4,476,668)	(3,482,874)	(3,244,879)	(3,273,869)	(3,317,079)	(3,324,899)	(3,405,748)	(3,440,004)	(3,482,843)	(3,505,709)	(3,589,717)
Borrowing Costs	-	(7,224)	(6,389)	(18,376)	(16,326)	(14,220)	(12,055)	(9,830)	(7,543)	(5,457)	(3,669)	(2,430)
Bonds & Deposits Refunded	-	-	-	-	-	-	-	-	-	-	-	-
Other	-	(1,484,344)	(1,459,449)	(1,556,042)	(1,490,198)	(1,519,430)	(1,534,242)	(1,579,656)	(1,610,670)	(1,642,309)	(1,766,586)	(1,707,507)
Net Cash provided (or used in) Operating Activities	-	8,554,703	12,336,184	8,425,410	5,558,664	4,945,200	4,907,682	5,111,718	5,122,428	5,192,168	5,189,872	5,287,808
Cash Flows from Investing Activities												
Receipts:												
Sale of Investment Securities	-	4,170,383	3,056,706	107,560	-	-	-	-	-	-	-	-
Sale of Investment Property	-	-	-	-	-	-	-	-	-	-	-	-
Sale of Real Estate Assets	-	-	-	-	-	-	-	-	-	-	-	-
Sale of Infrastructure, Property, Plant & Equipment	-	452,940	349,400	340,250	522,100	244,950	536,800	419,350	445,800	431,300	202,800	250,000
Sale of non-current assets classified as "held for sale"	-	-	-	-	-	-	-	-	-	-	-	-
Sale of Interests in Joint Ventures & Associates	-	-	-	-	-	-	-	-	-	-	-	-
Sale of Intangible Assets	-	-	-	-	-	-	-	-	-	-	-	-
Deferred Debtors Receipts	-	-	-	-	-	-	-	-	-	-	-	-
Sale of Disposal Groups	-	-	-	-	-	-	-	-	-	-	-	-
Distributions Received from Joint Ventures & Associates	-	-	-	-	-	-	-	-	-	-	-	-
Other Investing Activity Receipts	-	-	-	-	-	-	-	-	-	-	-	-
Payments:												
Purchase of Investment Securities	-	-	-	-	-	-	-	-	-	-	-	-
Purchase of Investment Property	-	-	-	-	-	-	-	-	-	-	-	-
Purchase of Infrastructure, Property, Plant & Equipment	-	(15,244,469)	(16,233,993)	(8,805,551)	(5,534,987)	(4,511,002)	(5,143,689)	(4,822,284)	(5,026,869)	(4,859,525)	(4,294,492)	(2,800,512)
Purchase of Real Estate Assets	-	-	-	-	-	-	-	-	-	-	-	-
Purchase of Intangible Assets	-	-	-	-	-	-	-	-	-	-	-	-
Deferred Debtors & Advances Made	-	-	-	-	-	-	-	-	-	-	-	-
Purchase of Interests in Joint Ventures & Associates	-	-	-	-	-	-	-	-	-	-	-	-
Contributions Paid to Joint Ventures & Associates	-	-	-	-	-	-	-	-	-	-	-	-
Other Investing Activity Payments	-	-	-	-	-	-	-	-	-	-	-	-
Net Cash provided (or used in) Investing Activities	-	(10,821,166)	(12,827,887)	(8,357,741)	(5,012,887)	(4,266,062)	(4,607,069)	(4,602,934)	(4,561,066)	(4,428,225)	(4,091,692)	(2,550,512)
Cash Flows from Financing Activities												
Receipts:												
Proceeds from Borrowings & Advances	-	-	550,000	-	-	-	-	-	-	-	-	-
Proceeds from Finance Lease	-	-	-	-	-	-	-	-	-	-	-	-
Other Financing Activity Receipts	-	-	-	-	-	-	-	-	-	-	-	-
Payments:												
Repayment of Borrowings & Advances	-	(33,537)	(58,297)	(67,669)	(69,167)	(70,699)	(72,267)	(73,869)	(75,508)	(48,630)	(37,067)	(37,777)
Repayment of Finance Lease Liabilities	-	-	-	-	-	-	-	-	-	-	-	-
Distributions to Minority Interests	-	-	-	-	-	-	-	-	-	-	-	-
Other Financing Activity Payments	-	-	-	-	-	-	-	-	-	-	-	-
Net Cash Flow provided (used in) Financing Activities	-	(33,537)	491,703	(67,669)	(69,167)	(70,699)	(72,267)	(73,869)	(75,508)	(48,630)	(37,067)	(37,777)
Net Increase/(Decrease) in Cash & Cash Equivalents	-	(2,100,000)	0	0	476,610	608,449	228,526	534,915	465,853	715,313	1,061,113	2,699,520
plus: Cash, Cash Equivalents & Investments - beginning of year	-	2,100,000	-	0	0	476,610	1,085,059	1,313,586	1,848,500	2,314,353	3,029,665	4,090,778
Cash & Cash Equivalents - end of the year	2,100,000	-	0	0	476,610	1,085,059	1,313,586	1,848,500	2,314,353	3,029,665	4,090,778	6,790,298
Cash & Cash Equivalents - end of the year	2,100,000	-	0	0	476,610	1,085,059	1,313,586	1,848,500	2,314,353	3,029,665	4,090,778	6,790,298
Investments - end of the year	16,927,000	12,756,637	9,699,932	9,592,371	9,592,371	9,592,371	9,592,371	9,592,371	9,592,371	9,592,371	9,592,371	9,592,371
Cash, Cash Equivalents & Investments - end of the year	19,027,000	12,756,637	9,699,932	9,592,371	10,068,982	10,677,431	10,905,957	11,440,872	11,906,724	12,622,037	13,683,149	16,382,669
Representing:												
- External Restrictions	4,765,408	3,544,002	2,250,179	2,589,777	3,025,538	3,470,778	3,876,051	4,341,246	4,816,928	5,303,461	5,801,213	6,310,553
- Internal Restrictions	11,786,422	7,975,379	6,833,019	6,461,373	6,357,477	6,703,024	6,630,744	6,764,696	6,801,566	7,034,686	7,388,584	7,189,575
- Unrestricted	2,475,170	1,237,256	616,734	541,221	685,967	503,629	399,162	334,930	288,230	283,890	513,352	2,882,541
	19,027,000	12,756,637	9,699,932	9,592,371	10,068,982	10,677,431	10,905,957	11,440,872	11,906,724	12,622,037	13,683,149	16,382,669

Narrandera Shire Council 10 Year Financial Plan for the Years ending 30 June 2030 EQUITY STATEMENT - GENERAL FUND Scenario: Budget 2020-2030												
	Actuals 2018/19 \$	Current Year 2019/20 \$	2020/21 \$	2021/22 \$	2022/23 \$	2023/24 \$	Projected Years					2029/30 \$
							2024/25 \$	2025/26 \$	2026/27 \$	2027/28 \$	2028/29 \$	
Opening Balance	203,320,000	207,415,000	211,222,272	219,763,819	223,574,705	224,719,389	225,392,154	226,020,297	226,871,666	227,674,175	228,530,976	229,343,490
Adjustments to opening balance	-	-	-	-	-	-	-	-	-	-	-	-
Restated Opening Balance	203,320,000	207,415,000	211,222,272	219,763,819	223,574,705	224,719,389	225,392,154	226,020,297	226,871,666	227,674,175	228,530,976	229,343,490
Net Operating Result for the Year	4,095,000	3,807,272	6,541,547	3,810,886	1,144,684	672,765	628,143	851,369	802,510	856,800	812,514	936,688
Adjustments to net operating result	-	-	-	-	-	-	-	-	-	-	-	-
Restated Net Operating Result for the Year	4,095,000	3,807,272	6,541,547	3,810,886	1,144,684	672,765	628,143	851,369	802,510	856,800	812,514	936,688
Current Year Income & Expenses Recognised direct to Equity												
- Transfers to/(from) Asset Revaluation Reserve	-	-	-	-	-	-	-	-	-	-	-	-
- Transfers to/(from) Other Reserves	-	-	-	-	-	-	-	-	-	-	-	-
- Other Income/Expenses recognised	-	-	-	-	-	-	-	-	-	-	-	-
- Other Adjustments	-	-	-	-	-	-	-	-	-	-	-	-
Net Income Recognised Directly in Equity	-	-	-	-	-	-	-	-	-	-	-	-
Total Recognised Income & Expenses	4,095,000	3,807,272	6,541,547	3,810,886	1,144,684	672,765	628,143	851,369	802,510	856,800	812,514	936,688
Distributions to/(Contributions from) Minority Interests	-	-	-	-	-	-	-	-	-	-	-	-
Transfers between Equity	-	-	-	-	-	-	-	-	-	-	-	-
Equity - Balance at end of the reporting period	207,415,000	211,222,272	219,763,819	223,574,705	224,719,389	225,392,154	226,020,297	226,871,666	227,674,175	228,530,976	229,343,490	230,280,178

Narrandera Shire Council												
10 Year Financial Plan for the Years ending 30 June 2030												
INCOME STATEMENT - WATER FUND												
Scenario: 5% Increase years 2-3												
	Actuals	Current Year	Projected Years					Projected Years				
	2018/19	2019/20	2020/21	2021/22	2022/23	2023/24	2024/25	2025/26	2026/27	2027/28	2028/29	2029/30
	\$	\$	\$	\$	\$	\$	\$	\$	\$	\$	\$	\$
Income from Continuing Operations												
Revenue:												
Rates & Annual Charges	712,000	728,000	756,130	794,747	835,319	852,884	870,601	889,076	907,717	926,731	946,125	965,907
User Charges & Fees	1,443,000	1,338,800	1,458,870	1,495,342	1,532,725	1,571,043	1,610,319	1,650,577	1,691,841	1,734,138	1,777,492	1,821,929
Interest & Investment Revenue	215,000	144,224	130,389	86,333	39,055	41,355	46,833	52,288	57,720	63,390	71,200	79,200
Other Revenues	-	-	-	-	-	-	-	-	-	-	-	-
Grants & Contributions provided for Operating Purposes	-	22,825	22,725	22,725	22,725	22,725	22,725	22,725	22,725	22,725	22,725	22,725
Grants & Contributions provided for Capital Purposes	14,000	770,000	20,000	5,645,000	5,645,000	20,000	20,000	20,000	20,000	20,000	20,000	20,000
Other Income:												
Net gains from the disposal of assets	-	-	-	-	-	-	-	-	-	-	-	-
Fair value increment on investment properties	-	-	-	-	-	-	-	-	-	-	-	-
Reversal of revaluation decrements on IPPE previously expensed	-	-	-	-	-	-	-	-	-	-	-	-
Reversal of impairment losses on receivables	-	-	-	-	-	-	-	-	-	-	-	-
Joint Ventures & Associated Entities	-	-	-	-	-	-	-	-	-	-	-	-
Total Income from Continuing Operations	2,384,000	3,003,849	2,388,114	8,044,147	8,074,824	2,508,007	2,570,678	2,634,666	2,700,003	2,766,984	2,837,542	2,909,761
Expenses from Continuing Operations												
Employee Benefits & On-Costs	330,000	742,868	951,663	970,698	990,112	1,009,915	1,030,114	1,050,718	1,071,732	1,093,165	1,115,028	1,137,327
Borrowing Costs	-	-	-	-	-	-	-	-	-	-	-	-
Materials & Contracts	745,000	380,000	283,535	287,789	292,106	296,487	300,934	305,448	310,029	314,680	319,400	324,191
Depreciation & Amortisation	487,000	511,427	510,500	520,500	530,700	541,104	551,636	562,293	573,076	583,985	595,029	606,208
Impairment of investments	-	-	-	-	-	-	-	-	-	-	-	-
Impairment of receivables	-	-	-	-	-	-	-	-	-	-	-	-
Other Expenses	252,000	254,200	260,825	267,049	273,703	279,177	284,760	290,456	296,265	302,190	308,234	314,399
Interest & Investment Losses	-	-	-	-	-	-	-	-	-	-	-	-
Net Losses from the Disposal of Assets	2,000	-	-	-	-	-	-	-	-	-	-	-
Revaluation decrement/impairment of IPPE	-	-	-	-	-	-	-	-	-	-	-	-
Fair value decrement on investment properties	-	-	-	-	-	-	-	-	-	-	-	-
Joint Ventures & Associated Entities	-	-	-	-	-	-	-	-	-	-	-	-
Total Expenses from Continuing Operations	1,816,000	1,888,485	2,006,523	2,046,036	2,386,621	2,432,683	2,479,644	2,527,525	2,576,337	2,626,102	2,676,840	2,728,569
Operating Result from Continuing Operations	568,000	1,115,364	381,591	5,998,111	5,688,203	75,324	91,034	107,141	123,666	140,882	160,702	181,192
Discontinued Operations - Profit/(Loss)	-	-	-	-	-	-	-	-	-	-	-	-
Net Profit/(Loss) from Discontinued Operations	-	-	-	-	-	-	-	-	-	-	-	-
Net Operating Result for the Year	568,000	1,115,364	381,591	5,998,111	5,688,203	75,324	91,034	107,141	123,666	140,882	160,702	181,192
Net Operating Result before Grants and Contributions provided for Capital Purposes	554,000	345,364	361,591	353,111	43,203	55,324	71,034	87,141	103,666	120,882	140,702	161,192

Narrandera Shire Council 10 Year Financial Plan for the Years ending 30 June 2030 BALANCE SHEET - WATER FUND Scenario: 5% Increase years 2-3												
	Actuals 2018/19	Current Year 2019/20	2020/21	2021/22	2022/23	2023/24	Projected Years					2029/30
	\$	\$	\$	\$	\$	\$	2024/25	2025/26	2026/27	2027/28	2028/29	\$
ASSETS												
Current Assets												
Cash & Cash Equivalents	166,000	-	-	-	-	251,212	685,054	1,028,129	1,480,578	1,940,234	2,425,295	2,949,005
Investments	7,500,000	7,268,322	7,164,283	4,290,635	1,417,617	1,417,617	1,417,617	1,417,617	1,417,617	1,417,617	1,417,617	1,417,617
Receivables	412,000	362,860	383,131	387,181	391,827	401,614	412,171	422,648	405,137	403,143	413,690	424,563
Inventories	-	-	-	-	-	-	-	-	-	-	-	-
Other	-	-	-	-	-	-	-	-	-	-	-	-
Non-current assets classified as "held for sale"	-	-	-	-	-	-	-	-	-	-	-	-
Total Current Assets	8,078,000	7,631,182	7,547,414	4,677,816	1,809,444	2,070,444	2,514,842	2,868,395	3,303,332	3,760,995	4,256,602	4,791,185
Non-Current Assets												
Investments	-	-	-	-	-	-	-	-	-	-	-	-
Receivables	271,000	237,133	201,926	165,842	128,857	90,951	52,100	12,281	21	21	21	21
Inventories	-	-	-	-	-	-	-	-	-	-	-	-
Infrastructure, Property, Plant & Equipment	18,738,000	20,323,871	20,818,371	29,722,871	38,317,171	38,170,067	37,856,231	37,650,328	37,352,017	37,035,950	36,701,772	36,349,120
Investments Accounted for using the equity method	-	-	-	-	-	-	-	-	-	-	-	-
Investment Property	-	-	-	-	-	-	-	-	-	-	-	-
Intangible Assets	-	-	-	-	-	-	-	-	-	-	-	-
Non-current assets classified as "held for sale"	-	-	-	-	-	-	-	-	-	-	-	-
Other	-	-	-	-	-	-	-	-	-	-	-	-
Total Non-Current Assets	19,009,000	20,561,004	21,020,297	29,888,713	38,446,028	38,261,018	37,908,331	37,662,609	37,352,038	37,035,971	36,701,793	36,349,141
TOTAL ASSETS	27,087,000	28,192,186	28,567,711	34,566,529	40,255,473	40,331,462	40,423,173	40,531,003	40,655,370	40,796,966	40,958,395	41,140,327
LIABILITIES												
Current Liabilities												
Bank Overdraft	-	-	-	-	-	-	-	-	-	-	-	-
Payables	53,000	42,821	36,755	37,463	38,204	38,869	39,546	40,236	40,937	41,651	42,378	43,118
Income received in advance	-	-	-	-	-	-	-	-	-	-	-	-
Borrowings	-	-	-	-	-	-	-	-	-	-	-	-
Provisions	-	-	-	-	-	-	-	-	-	-	-	-
Liabilities associated with assets classified as "held for sale"	-	-	-	-	-	-	-	-	-	-	-	-
Total Current Liabilities	53,000	42,821	36,755	37,463	38,204	38,869	39,546	40,236	40,937	41,651	42,378	43,118
Non-Current Liabilities												
Payables	-	-	-	-	-	-	-	-	-	-	-	-
Income received in advance	-	-	-	-	-	-	-	-	-	-	-	-
Borrowings	-	-	-	-	-	-	-	-	-	-	-	-
Provisions	-	-	-	-	-	-	-	-	-	-	-	-
Investments Accounted for using the equity method	-	-	-	-	-	-	-	-	-	-	-	-
Liabilities associated with assets classified as "held for sale"	-	-	-	-	-	-	-	-	-	-	-	-
Total Non-Current Liabilities	-	-	-	-	-	-	-	-	-	-	-	-
TOTAL LIABILITIES	53,000	42,821	36,755	37,463	38,204	38,869	39,546	40,236	40,937	41,651	42,378	43,118
Net Assets	27,034,000	28,149,364	28,530,956	34,529,066	40,217,269	40,292,593	40,383,627	40,490,768	40,614,433	40,755,315	40,916,017	41,097,209
EQUITY												
Retained Earnings	18,181,000	19,296,384	19,677,956	25,676,066	31,364,269	31,439,593	31,530,627	31,637,768	31,761,433	31,902,315	32,063,017	32,244,209
Revaluation Reserves	8,853,000	8,853,000	8,853,000	8,853,000	8,853,000	8,853,000	8,853,000	8,853,000	8,853,000	8,853,000	8,853,000	8,853,000
Other Reserves	-	-	-	-	-	-	-	-	-	-	-	-
Council Equity Interest	27,034,000	28,149,364	28,530,956	34,529,066	40,217,269	40,292,593	40,383,627	40,490,768	40,614,433	40,755,315	40,916,017	41,097,209
Minority Equity Interest	-	-	-	-	-	-	-	-	-	-	-	-
Total Equity	27,034,000	28,149,364	28,530,956	34,529,066	40,217,269	40,292,593	40,383,627	40,490,768	40,614,433	40,755,315	40,916,017	41,097,209

Narrandera Shire Council												
10 Year Financial Plan for the Years ending 30 June 2030												
CASH FLOW STATEMENT - WATER FUND												
Scenario: 5% Increase years 2-3												
	Actuals	Current Year	Projected Years					Projected Years				
	2018/19	2019/20	2020/21	2021/22	2022/23	2023/24	2024/25	2025/26	2026/27	2027/28	2028/29	2029/30
	\$	\$	\$	\$	\$	\$	\$	\$	\$	\$	\$	\$
Cash Flows from Operating Activities												
Receipts:												
Rates & Annual Charges	-	635,469	750,159	786,550	826,707	849,156	866,998	885,197	903,760	922,695	942,008	961,708
User Charges & Fees	-	1,397,657	1,445,315	1,491,225	1,528,505	1,566,717	1,605,865	1,646,032	1,687,183	1,728,363	1,772,566	1,816,912
Interest & Investment Revenue Received	-	216,399	130,509	95,474	48,141	40,544	45,458	51,203	56,287	61,936	69,665	77,642
Grants & Contributions	-	792,825	42,725	5,667,725	5,667,725	42,725	42,725	42,725	42,725	42,725	42,725	42,725
Bonds & Deposits Received	-	-	-	-	-	-	-	-	-	-	-	-
Other	-	9,000	-	-	-	-	-	-	-	-	-	-
Payments:												
Employee Benefits & On-Costs	-	(742,858)	(951,083)	(970,698)	(990,112)	(1,009,815)	(1,030,114)	(1,050,718)	(1,071,732)	(1,093,165)	(1,115,028)	(1,137,327)
Materials & Contracts	-	(390,179)	(289,601)	(287,082)	(291,365)	(295,822)	(300,257)	(304,769)	(309,327)	(313,960)	(318,673)	(323,451)
Borrowing Costs	-	-	-	-	-	-	-	-	-	-	-	-
Bonds & Deposits Refunded	-	-	-	-	-	-	-	-	-	-	-	-
Other	-	(254,200)	(260,825)	(267,049)	(273,703)	(279,177)	(284,769)	(290,466)	(296,265)	(302,180)	(308,234)	(314,399)
Net Cash provided (or used in) Operating Activities	-	1,666,104	866,610	6,516,145	6,515,898	914,228	945,935	979,224	1,012,630	1,047,397	1,085,060	1,123,710
Cash Flows from Investing Activities												
Receipts:												
Sale of Investment Securities	-	231,678	104,039	2,873,647	2,873,018	-	-	-	-	-	-	-
Sale of Investment Property	-	-	-	-	-	-	-	-	-	-	-	-
Sale of Real Estate Assets	-	-	-	-	-	-	-	-	-	-	-	-
Sale of Infrastructure, Property, Plant & Equipment	-	-	-	-	-	-	-	-	-	-	-	-
Sale of non-current assets classified as "held for sale"	-	-	-	-	-	-	-	-	-	-	-	-
Sale of Interests in Joint Ventures & Associates	-	-	-	-	-	-	-	-	-	-	-	-
Sale of Intangible Assets	-	-	-	-	-	-	-	-	-	-	-	-
Deferred Debtors Receipts	-	33,516	34,361	35,207	36,084	36,984	37,906	38,851	39,819	40,812	41,829	
Sale of Disposal Groups	-	-	-	-	-	-	-	-	-	-	-	-
Distributions Received from Joint Ventures & Associates	-	-	-	-	-	-	-	-	-	-	-	-
Other Investing Activity Receipts	-	-	-	-	-	-	-	-	-	-	-	-
Payments:												
Purchase of Investment Securities	-	-	-	-	-	-	-	-	-	-	-	-
Purchase of Investment Property	-	-	-	-	-	-	-	-	-	-	-	-
Purchase of Infrastructure, Property, Plant & Equipment	-	(2,087,288)	(1,005,000)	(8,425,000)	(9,425,000)	(700,000)	(560,000)	(675,000)	(600,000)	(600,000)	(600,000)	(600,000)
Purchase of Real Estate Assets	-	-	-	-	-	-	-	-	-	-	-	-
Purchase of Intangible Assets	-	-	-	-	-	-	-	-	-	-	-	-
Deferred Debtors & Advances Made	-	-	-	-	-	-	-	-	-	-	-	-
Purchase of Interests in Joint Ventures & Associates	-	-	-	-	-	-	-	-	-	-	-	-
Contributions Paid to Joint Ventures & Associates	-	-	-	-	-	-	-	-	-	-	-	-
Other Investing Activity Payments	-	-	-	-	-	-	-	-	-	-	-	-
Net Cash provided (or used in) Investing Activities	-	(1,852,104)	(866,610)	(6,516,145)	(6,515,898)	(663,016)	(512,054)	(636,149)	(580,161)	(587,741)	(600,000)	(600,000)
Cash Flows from Financing Activities												
Receipts:												
Proceeds from Borrowings & Advances	-	-	-	-	-	-	-	-	-	-	-	-
Proceeds from Finance Leases	-	-	-	-	-	-	-	-	-	-	-	-
Other Financing Activity Receipts	-	-	-	-	-	-	-	-	-	-	-	-
Payments:												
Repayment of Borrowings & Advances	-	-	-	-	-	-	-	-	-	-	-	-
Repayment of Finance Lease Liabilities	-	-	-	-	-	-	-	-	-	-	-	-
Distributions to Minority Interests	-	-	-	-	-	-	-	-	-	-	-	-
Other Financing Activity Payments	-	-	-	-	-	-	-	-	-	-	-	-
Net Cash Flow provided (used in) Financing Activities	-	-	-	-	-	-	-	-	-	-	-	-
Net Increase/(Decrease) in Cash & Cash Equivalents	-	(166,000)	(0)	-	0	251,212	433,841	343,075	452,449	459,656	485,060	523,710
plus: Cash, Cash Equivalents & Investments - beginning of year	-	166,000	-	(0)	(0)	0	251,212	685,054	1,028,129	1,480,578	1,940,234	2,425,295
Cash & Cash Equivalents - end of the year	166,000	-	(0)	(0)	0	251,212	685,054	1,028,129	1,480,578	1,940,234	2,425,295	2,949,005
Cash & Cash Equivalents - end of the year	166,000	-	(0)	(0)	0	251,212	685,054	1,028,129	1,480,578	1,940,234	2,425,295	2,949,005
Investments - end of the year	7,500,000	7,268,322	7,164,283	4,290,635	1,417,617	1,417,617	1,417,617	1,417,617	1,417,617	1,417,617	1,417,617	1,417,617
Cash, Cash Equivalents & Investments - end of the year	7,666,000	7,268,322	7,164,283	4,290,635	1,417,617	1,668,829	2,102,671	2,445,746	2,898,195	3,357,852	3,842,912	4,366,622
Representing:												
- External Restrictions	7,665,748	7,229,756	7,150,198	4,256,332	1,338,314	1,550,732	1,944,505	2,246,366	2,657,081	3,074,136	3,515,770	3,995,253
- Internal Restrictions	-	-	-	-	-	-	-	-	-	-	-	-
- Unrestricted	252	39,566	14,085	34,303	79,303	118,087	158,166	199,379	241,114	283,716	327,142	371,369
	7,666,000	7,268,322	7,164,283	4,290,635	1,417,617	1,668,829	2,102,671	2,445,746	2,898,195	3,357,852	3,842,912	4,366,622

Narrandera Shire Council 10 Year Financial Plan for the Years ending 30 June 2030 EQUITY STATEMENT - WATER FUND Scenario: 5% Increase years 2-3												
	Actuals 2018/19 \$	Current Year 2019/20 \$	2020/21 \$	2021/22 \$	2022/23 \$	2023/24 \$	Projected Years					2029/30 \$
							2024/25 \$	2025/26 \$	2026/27 \$	2027/28 \$	2028/29 \$	
Opening Balance	26,191,000	27,034,000	28,149,364	28,530,956	34,529,066	40,217,269	40,292,593	40,383,627	40,490,768	40,614,433	40,755,315	40,916,017
Adjustments to opening balance	-	-	-	-	-	-	-	-	-	-	-	-
Restated Opening Balance	26,191,000	27,034,000	28,149,364	28,530,956	34,529,066	40,217,269	40,292,593	40,383,627	40,490,768	40,614,433	40,755,315	40,916,017
Net Operating Result for the Year	568,000	1,115,364	381,591	5,998,111	5,688,203	75,324	91,034	107,141	123,666	140,882	160,702	181,192
Adjustments to net operating result	-	-	-	-	-	-	-	-	-	-	-	-
Restated Net Operating Result for the Year	568,000	1,115,364	381,591	5,998,111	5,688,203	75,324	91,034	107,141	123,666	140,882	160,702	181,192
Current Year Income & Expenses Recognised direct to Equity												
- Transfers to/(from) Asset Revaluation Reserve	275,000	-	-	-	-	-	-	-	-	-	-	-
- Transfers to/(from) Other Reserves	-	-	-	-	-	-	-	-	-	-	-	-
- Other Income/Expenses recognised	-	-	-	-	-	-	-	-	-	-	-	-
- Other Adjustments	-	-	-	-	-	-	-	-	-	-	-	-
Net Income Recognised Directly in Equity	275,000	-	-	-	-	-	-	-	-	-	-	-
Total Recognised Income & Expenses	843,000	1,115,364	381,591	5,998,111	5,688,203	75,324	91,034	107,141	123,666	140,882	160,702	181,192
Distributions to/(Contributions from) Minority Interests	-	-	-	-	-	-	-	-	-	-	-	-
Transfers between Equity	-	-	-	-	-	-	-	-	-	-	-	-
Equity - Balance at end of the reporting period	27,034,000	28,149,364	28,530,956	34,529,066	40,217,269	40,292,593	40,383,627	40,490,768	40,614,433	40,755,315	40,916,017	41,097,209

Narrandera Shire Council												
10 Year Financial Plan for the Years ending 30 June 2030												
INCOME STATEMENT - WATER FUND												
Scenario: 2020-2021 No Increase on Access Charge												
	Actuals	Current Year	Projected Years					Projected Years				
	2018/19	2019/20	2020/21	2021/22	2022/23	2023/24	2024/25	2025/26	2026/27	2027/28	2028/29	2029/30
	\$	\$	\$	\$	\$	\$	\$	\$	\$	\$	\$	\$
Income from Continuing Operations												
Revenue:												
Rates & Annual Charges	712,000	728,000	728,000	743,370	759,047	775,038	791,349	807,986	824,956	842,266	859,921	877,930
User Charges & Fees	1,443,000	1,338,800	1,458,870	1,495,342	1,532,725	1,571,043	1,610,319	1,650,577	1,691,841	1,734,138	1,777,492	1,821,929
Interest & Investment Revenue	215,000	144,224	130,389	86,333	39,055	41,355	46,833	52,288	57,720	63,390	71,200	79,200
Other Revenues	-	-	-	-	-	-	-	-	-	-	-	-
Grants & Contributions provided for Operating Purposes	-	22,825	22,725	22,725	22,725	22,725	22,725	22,725	22,725	22,725	22,725	22,725
Grants & Contributions provided for Capital Purposes	14,000	770,000	20,000	5,645,000	5,645,000	20,000	20,000	20,000	20,000	20,000	20,000	20,000
Other Income:												
Net gains from the disposal of assets	-	-	-	-	-	-	-	-	-	-	-	-
Fair value increment on investment properties	-	-	-	-	-	-	-	-	-	-	-	-
Reversal of revaluation decrements on IPPE previously expensed	-	-	-	-	-	-	-	-	-	-	-	-
Reversal of impairment losses on receivables	-	-	-	-	-	-	-	-	-	-	-	-
Joint Ventures & Associated Entities	-	-	-	-	-	-	-	-	-	-	-	-
Total Income from Continuing Operations	2,384,000	3,003,849	2,359,984	7,992,770	7,998,552	2,430,161	2,491,226	2,553,576	2,617,242	2,682,519	2,751,338	2,821,784
Expenses from Continuing Operations												
Employee Benefits & On-Costs	330,000	742,858	951,663	970,698	990,112	1,009,915	1,030,114	1,050,718	1,071,732	1,093,165	1,115,028	1,137,327
Borrowing Costs	-	-	-	-	-	-	-	-	-	-	-	-
Materials & Contracts	745,000	380,000	283,535	287,789	292,106	296,487	300,934	305,448	310,029	314,680	319,400	324,191
Depreciation & Amortisation	487,000	511,427	510,500	520,900	530,700	541,104	552,104	563,104	574,104	585,104	596,104	607,104
Impairment of investments	-	-	-	-	-	-	-	-	-	-	-	-
Impairment of receivables	-	-	-	-	-	-	-	-	-	-	-	-
Other Expenses	252,000	254,200	260,825	267,049	273,703	279,177	284,760	290,456	296,265	302,190	308,234	314,399
Interest & Investment Losses	-	-	-	-	-	-	-	-	-	-	-	-
Net Losses from the Disposal of Assets	2,000	-	-	-	-	-	-	-	-	-	-	-
Revaluation decrement/impairment of IPPE	-	-	-	-	-	-	-	-	-	-	-	-
Fair value decrement on investment properties	-	-	-	-	-	-	-	-	-	-	-	-
Joint Ventures & Associated Entities	-	-	-	-	-	-	-	-	-	-	-	-
Total Expenses from Continuing Operations	1,816,000	1,888,485	2,006,523	2,046,036	2,386,621	2,432,683	2,479,644	2,527,525	2,576,337	2,626,102	2,676,840	2,728,569
Operating Result from Continuing Operations	568,000	1,115,364	353,461	5,946,734	5,611,931	(2,522)	11,582	26,051	40,905	56,417	74,498	93,215
Discontinued Operations - Profit/(Loss)	-	-	-	-	-	-	-	-	-	-	-	-
Net Profit/(Loss) from Discontinued Operations	-	-	-	-	-	-	-	-	-	-	-	-
Net Operating Result for the Year	568,000	1,115,364	353,461	5,946,734	5,611,931	(2,522)	11,582	26,051	40,905	56,417	74,498	93,215
Net Operating Result before Grants and Contributions provided for Capital Purposes	554,000	345,364	333,461	301,734	(33,069)	(22,522)	(8,418)	6,051	20,905	36,417	54,498	73,215

Narrandera Shire Council 10 Year Financial Plan for the Years ending 30 June 2030 BALANCE SHEET - WATER FUND Scenario: 2020-2021 No Increase on Access Charge												
	Actuals 2018/19	Current Year 2019/20	2020/21	2021/22	2022/23	2023/24	Projected Years					2029/30
	\$	\$	\$	\$	\$	\$	2024/25	2025/26	2026/27	2027/28	2028/29	\$
ASSETS												
Current Assets												
Cash & Cash Equivalents	166,000	-	-	-	-	173,829	526,909	791,497	1,161,800	1,537,618	1,937,114	2,373,600
Investments	7,500,000	7,268,322	7,142,213	4,222,266	1,278,486	1,278,486	1,278,486	1,278,486	1,278,486	1,278,486	1,278,486	1,278,486
Receivables	412,000	362,860	377,071	376,043	375,179	384,404	394,370	404,245	386,119	383,498	393,405	403,626
Inventories	-	-	-	-	-	-	-	-	-	-	-	-
Other	-	-	-	-	-	-	-	-	-	-	-	-
Non-current assets classified as "held for sale"	-	-	-	-	-	-	-	-	-	-	-	-
Total Current Assets	8,078,000	7,631,182	7,519,284	4,598,309	1,653,665	1,836,819	2,201,765	2,474,228	2,826,404	3,199,602	3,609,005	4,055,611
Non-Current Assets												
Investments	-	-	-	-	-	-	-	-	-	-	-	-
Receivables	271,000	237,133	201,926	165,842	128,857	90,951	52,100	12,281	21	21	21	21
Inventories	-	-	-	-	-	-	-	-	-	-	-	-
Infrastructure, Property, Plant & Equipment	18,738,000	20,323,871	20,818,371	29,722,871	38,317,171	38,170,067	37,856,231	37,650,328	37,352,017	37,035,950	36,701,772	36,349,120
Investments Accounted for using the equity method	-	-	-	-	-	-	-	-	-	-	-	-
Investment Property	-	-	-	-	-	-	-	-	-	-	-	-
Intangible Assets	-	-	-	-	-	-	-	-	-	-	-	-
Non-current assets classified as "held for sale"	-	-	-	-	-	-	-	-	-	-	-	-
Other	-	-	-	-	-	-	-	-	-	-	-	-
Total Non-Current Assets	19,009,000	20,561,004	21,020,297	29,888,713	38,446,028	38,261,018	37,908,331	37,662,609	37,352,038	37,035,971	36,701,793	36,349,141
TOTAL ASSETS	27,087,000	28,192,186	28,539,581	34,487,022	40,099,694	40,097,837	40,110,096	40,136,836	40,178,442	40,235,573	40,310,798	40,404,753
LIABILITIES												
Current Liabilities												
Bank Overdraft	-	-	-	-	-	-	-	-	-	-	-	-
Payables	53,000	42,821	36,755	37,463	38,204	38,869	39,546	40,236	40,937	41,651	42,378	43,118
Income received in advance	-	-	-	-	-	-	-	-	-	-	-	-
Borrowings	-	-	-	-	-	-	-	-	-	-	-	-
Provisions	-	-	-	-	-	-	-	-	-	-	-	-
Liabilities associated with assets classified as "held for sale"	-	-	-	-	-	-	-	-	-	-	-	-
Total Current Liabilities	53,000	42,821	36,755	37,463	38,204	38,869	39,546	40,236	40,937	41,651	42,378	43,118
Non-Current Liabilities												
Payables	-	-	-	-	-	-	-	-	-	-	-	-
Income received in advance	-	-	-	-	-	-	-	-	-	-	-	-
Borrowings	-	-	-	-	-	-	-	-	-	-	-	-
Provisions	-	-	-	-	-	-	-	-	-	-	-	-
Investments Accounted for using the equity method	-	-	-	-	-	-	-	-	-	-	-	-
Liabilities associated with assets classified as "held for sale"	-	-	-	-	-	-	-	-	-	-	-	-
Total Non-Current Liabilities	-	-	-	-	-	-	-	-	-	-	-	-
TOTAL LIABILITIES	53,000	42,821	36,755	37,463	38,204	38,869	39,546	40,236	40,937	41,651	42,378	43,118
Net Assets	27,034,000	28,149,364	28,502,826	34,449,559	40,061,490	40,058,968	40,070,550	40,096,601	40,137,505	40,193,922	40,268,420	40,361,635
EQUITY												
Retained Earnings	18,181,000	19,296,384	19,649,826	25,596,559	31,208,490	31,205,968	31,217,550	31,243,601	31,284,505	31,340,922	31,415,420	31,508,635
Revaluation Reserves	8,853,000	8,853,000	8,853,000	8,853,000	8,853,000	8,853,000	8,853,000	8,853,000	8,853,000	8,853,000	8,853,000	8,853,000
Other Reserves	-	-	-	-	-	-	-	-	-	-	-	-
Council Equity Interest	27,034,000	28,149,364	28,502,826	34,449,559	40,061,490	40,058,968	40,070,550	40,096,601	40,137,505	40,193,922	40,268,420	40,361,635
Minority Equity Interest	-	-	-	-	-	-	-	-	-	-	-	-
Total Equity	27,034,000	28,149,364	28,502,826	34,449,559	40,061,490	40,058,968	40,070,550	40,096,601	40,137,505	40,193,922	40,268,420	40,361,635

Narrandera Shire Council												
10 Year Financial Plan for the Years ending 30 June 2030												
CASH FLOW STATEMENT - WATER FUND												
Scenario: 2020-2021 No Increase on Access Charge												
	Actuals	Current Year	Projected Years									
	2018/19	2019/20	2020/21	2021/22	2022/23	2023/24	2024/25	2025/26	2026/27	2027/28	2028/29	2029/30
	\$	\$	\$	\$	\$	\$	\$	\$	\$	\$	\$	\$
Cash Flows from Operating Activities												
Receipts:												
Rates & Annual Charges	-	635,469	728,000	740,107	755,719	771,644	787,887	804,455	821,354	838,582	856,173	874,107
User Charges & Fees	-	1,397,657	1,445,315	1,491,225	1,528,505	1,566,717	1,605,885	1,646,032	1,687,183	1,728,363	1,772,566	1,816,912
Interest & Investment Revenue Received	-	216,389	130,589	95,618	48,398	40,773	45,708	51,458	56,547	62,200	69,935	77,819
Grants & Contributions	-	792,825	42,725	5,667,725	5,667,725	42,725	42,725	42,725	42,725	42,725	42,725	42,725
Bonds & Deposits Received	-	-	-	-	-	-	-	-	-	-	-	-
Other	-	9,000	-	-	-	-	-	-	-	-	-	-
Payments:												
Employee Benefits & On-Costs	-	(742,858)	(851,083)	(970,698)	(990,112)	(1,009,815)	(1,030,114)	(1,050,718)	(1,071,732)	(1,093,165)	(1,115,028)	(1,137,327)
Materials & Contracts	-	(390,179)	(289,601)	(287,082)	(291,395)	(295,822)	(300,257)	(304,769)	(309,327)	(313,966)	(318,673)	(323,451)
Borrowing Costs	-	-	-	-	-	-	-	-	-	-	-	-
Bonds & Deposits Refunded	-	-	-	-	-	-	-	-	-	-	-	-
Other	-	(254,200)	(260,825)	(267,049)	(273,703)	(279,177)	(284,760)	(290,466)	(296,265)	(302,180)	(308,234)	(314,399)
Net Cash provided (or used in) Operating Activities	-	1,666,104	844,540	6,469,846	6,445,135	836,945	867,074	898,737	930,483	963,559	999,496	1,036,386
Cash Flows from Investing Activities												
Receipts:												
Sale of Investment Securities	-	231,678	126,109	2,919,946	2,943,781	-	-	-	-	-	-	-
Sale of Investment Property	-	-	-	-	-	-	-	-	-	-	-	-
Sale of Real Estate Assets	-	-	-	-	-	-	-	-	-	-	-	-
Sale of Infrastructure, Property, Plant & Equipment	-	-	-	-	-	-	-	-	-	-	-	-
Sale of non-current assets classified as 'held for sale'	-	-	-	-	-	-	-	-	-	-	-	-
Sale of Interests in Joint Ventures & Associates	-	-	-	-	-	-	-	-	-	-	-	-
Sale of Intangible Assets	-	-	-	-	-	-	-	-	-	-	-	-
Deferred Debtors Receipts	-	33,516	34,351	35,207	36,084	36,984	37,906	38,851	39,819	40,812	41,831	42,877
Sale of Disposal Groups	-	-	-	-	-	-	-	-	-	-	-	-
Distributions Received from Joint Ventures & Associates	-	-	-	-	-	-	-	-	-	-	-	-
Other Investing Activity Receipts	-	-	-	-	-	-	-	-	-	-	-	-
Payments:												
Purchase of Investment Securities	-	-	-	-	-	-	-	-	-	-	-	-
Purchase of Investment Property	-	-	-	-	-	-	-	-	-	-	-	-
Purchase of Infrastructure, Property, Plant & Equipment	-	(2,087,288)	(1,005,000)	(8,425,000)	(9,425,000)	(700,000)	(560,000)	(675,000)	(600,000)	(600,000)	(600,000)	(600,000)
Purchase of Real Estate Assets	-	-	-	-	-	-	-	-	-	-	-	-
Purchase of Intangible Assets	-	-	-	-	-	-	-	-	-	-	-	-
Deferred Debtors & Advances Made	-	-	-	-	-	-	-	-	-	-	-	-
Purchase of Interests in Joint Ventures & Associates	-	-	-	-	-	-	-	-	-	-	-	-
Contributions Paid to Joint Ventures & Associates	-	-	-	-	-	-	-	-	-	-	-	-
Other Investing Activity Payments	-	-	-	-	-	-	-	-	-	-	-	-
Net Cash provided (or used in) Investing Activities	-	(1,852,164)	(844,540)	(6,469,846)	(6,445,135)	(663,016)	(512,694)	(636,149)	(580,161)	(587,741)	(600,000)	(600,000)
Cash Flows from Financing Activities												
Receipts:												
Proceeds from Borrowings & Advances	-	-	-	-	-	-	-	-	-	-	-	-
Proceeds from Finance Leases	-	-	-	-	-	-	-	-	-	-	-	-
Other Financing Activity Receipts	-	-	-	-	-	-	-	-	-	-	-	-
Payments:												
Repayment of Borrowings & Advances	-	-	-	-	-	-	-	-	-	-	-	-
Repayment of Finance Lease Liabilities	-	-	-	-	-	-	-	-	-	-	-	-
Distributions to Minority Interests	-	-	-	-	-	-	-	-	-	-	-	-
Other Financing Activity Payments	-	-	-	-	-	-	-	-	-	-	-	-
Net Cash Flow provided (used in) Financing Activities	-	-	-	-	-	-	-	-	-	-	-	-
Net Increase/(Decrease) in Cash & Cash Equivalents	-	(166,000)	(0)	(0)	0	173,929	354,980	262,588	370,303	375,818	399,496	436,386
plus: Cash, Cash Equivalents & Investments - beginning of year	-	166,000	-	(0)	(0)	(0)	173,929	528,909	791,497	1,161,800	1,537,618	1,937,114
Cash & Cash Equivalents - end of the year	166,000	-	(0)	(0)	(0)	173,929	528,909	791,497	1,161,800	1,537,618	1,937,114	2,373,500
Cash & Cash Equivalents - end of the year	166,000	-	(0)	(0)	(0)	173,929	528,909	791,497	1,161,800	1,537,618	1,937,114	2,373,500
Investments - end of the year	7,500,000	7,268,322	7,142,213	4,222,266	1,278,486	1,278,486	1,278,486	1,278,486	1,278,486	1,278,486	1,278,486	1,278,486
Cash, Cash Equivalents & Investments - end of the year	7,666,000	7,268,322	7,142,213	4,222,266	1,278,486	1,452,415	1,807,395	2,069,982	2,440,285	2,816,103	3,215,600	3,651,986
Representing:												
- External Restrictions	7,665,748	7,229,756	7,150,198	4,256,332	1,338,314	1,550,732	1,944,505	2,246,368	2,657,081	3,074,136	3,515,770	3,995,253
- Internal Restrictions	-	-	-	-	-	-	-	-	-	-	-	-
- Unrestricted	252	39,566	(7,085)	(34,066)	(60,828)	(98,317)	(137,110)	(176,386)	(216,798)	(258,033)	(300,170)	(343,267)
	7,666,000	7,268,322	7,142,213	4,222,266	1,278,486	1,452,415	1,807,395	2,069,982	2,440,285	2,816,103	3,215,600	3,651,986

Narrandera Shire Council 10 Year Financial Plan for the Years ending 30 June 2030 EQUITY STATEMENT - WATER FUND Scenario: 2020-2021 No Increase on Access Charge												
	Actuals 2018/19 \$	Current Year 2019/20 \$	2020/21 \$	2021/22 \$	2022/23 \$	2023/24 \$	Projected Years					2029/30 \$
							2024/25 \$	2025/26 \$	2026/27 \$	2027/28 \$	2028/29 \$	
Opening Balance	26,191,000	27,034,000	28,149,364	28,502,826	34,449,559	40,061,490	40,058,968	40,070,550	40,096,601	40,137,505	40,193,922	40,268,420
Adjustments to opening balance	-	-	-	-	-	-	-	-	-	-	-	-
Restated Opening Balance	26,191,000	27,034,000	28,149,364	28,502,826	34,449,559	40,061,490	40,058,968	40,070,550	40,096,601	40,137,505	40,193,922	40,268,420
Net Operating Result for the Year	568,000	1,115,364	353,461	5,946,734	5,611,931	(2,522)	11,582	26,051	40,905	56,417	74,498	93,215
Adjustments to net operating result	-	-	-	-	-	-	-	-	-	-	-	-
Restated Net Operating Result for the Year	568,000	1,115,364	353,461	5,946,734	5,611,931	(2,522)	11,582	26,051	40,905	56,417	74,498	93,215
Current Year Income & Expenses Recognised direct to Equity												
- Transfers to/(from) Asset Revaluation Reserve	275,000	-	-	-	-	-	-	-	-	-	-	-
- Transfers to/(from) Other Reserves	-	-	-	-	-	-	-	-	-	-	-	-
- Other Income/Expenses recognised	-	-	-	-	-	-	-	-	-	-	-	-
- Other Adjustments	-	-	-	-	-	-	-	-	-	-	-	-
Net Income Recognised Directly in Equity	275,000	-	-	-	-	-	-	-	-	-	-	-
Total Recognised Income & Expenses	843,000	1,115,364	353,461	5,946,734	5,611,931	(2,522)	11,582	26,051	40,905	56,417	74,498	93,215
Distributions to/(Contributions from) Minority Interests	-	-	-	-	-	-	-	-	-	-	-	-
Transfers between Equity	-	-	-	-	-	-	-	-	-	-	-	-
Equity - Balance at end of the reporting period	27,034,000	28,149,364	28,502,826	34,449,559	40,061,490	40,058,968	40,070,550	40,096,601	40,137,505	40,193,922	40,268,420	40,361,635

Narrandera Shire Council												
10 Year Financial Plan for the Years ending 30 June 2030												
INCOME STATEMENT - WATER FUND												
Scenario: Budget 2020-2030 Incl. new Water Treatment Plant												
	Actuals	Current Year	Projected Years					Projected Years				
	2018/19	2019/20	2020/21	2021/22	2022/23	2023/24	2024/25	2025/26	2026/27	2027/28	2028/29	2029/30
	\$	\$	\$	\$	\$	\$	\$	\$	\$	\$	\$	\$
Income from Continuing Operations												
Revenue:												
Rates & Annual Charges	712,000	728,000	756,130	772,063	788,314	804,890	821,796	839,044	856,634	874,578	892,879	911,546
User Charges & Fees	1,443,000	1,338,800	1,458,870	1,495,342	1,532,725	1,571,043	1,610,319	1,650,577	1,691,841	1,734,138	1,777,492	1,821,929
Interest & Investment Revenue	215,000	144,224	130,389	86,333	39,055	41,355	46,833	52,288	57,720	63,390	71,200	79,200
Other Revenues	-	-	-	-	-	-	-	-	-	-	-	-
Grants & Contributions provided for Operating Purposes	-	22,825	22,725	22,725	22,725	22,725	22,725	22,725	22,725	22,725	22,725	22,725
Grants & Contributions provided for Capital Purposes	14,000	770,000	20,000	5,645,000	5,645,000	20,000	20,000	20,000	20,000	20,000	20,000	20,000
Other Income:												
Net gains from the disposal of assets	-	-	-	-	-	-	-	-	-	-	-	-
Fair value increment on investment properties	-	-	-	-	-	-	-	-	-	-	-	-
Reversal of revaluation decrements on IPPE previously expensed	-	-	-	-	-	-	-	-	-	-	-	-
Reversal of impairment losses on receivables	-	-	-	-	-	-	-	-	-	-	-	-
Joint Ventures & Associated Entities	-	-	-	-	-	-	-	-	-	-	-	-
Total Income from Continuing Operations	2,384,000	3,003,849	2,388,114	8,021,463	8,027,819	2,460,013	2,521,675	2,584,634	2,648,920	2,714,831	2,784,296	2,855,400
Expenses from Continuing Operations												
Employee Benefits & On-Costs	330,000	742,868	951,663	970,698	990,112	1,009,915	1,030,114	1,050,718	1,071,732	1,093,165	1,115,028	1,137,327
Borrowing Costs	-	-	-	-	-	-	-	-	-	-	-	-
Materials & Contracts	745,000	380,000	283,535	287,789	292,106	296,487	300,934	305,448	310,029	314,680	319,400	324,191
Depreciation & Amortisation	487,000	511,427	510,500	520,900	530,700	541,104	552,136	563,803	576,111	589,067	602,478	616,452
Impairment of investments	-	-	-	-	-	-	-	-	-	-	-	-
Impairment of receivables	-	-	-	-	-	-	-	-	-	-	-	-
Other Expenses	252,000	254,200	260,825	267,049	273,703	279,177	284,760	290,456	296,265	302,190	308,234	314,399
Interest & Investment Losses	-	-	-	-	-	-	-	-	-	-	-	-
Net Losses from the Disposal of Assets	2,000	-	-	-	-	-	-	-	-	-	-	-
Revaluation decrement/impairment of IPPE	-	-	-	-	-	-	-	-	-	-	-	-
Fair value decrement on investment properties	-	-	-	-	-	-	-	-	-	-	-	-
Joint Ventures & Associated Entities	-	-	-	-	-	-	-	-	-	-	-	-
Total Expenses from Continuing Operations	1,816,000	1,888,485	2,006,523	2,046,036	2,386,621	2,432,683	2,479,644	2,527,525	2,576,337	2,626,102	2,676,840	2,728,569
Operating Result from Continuing Operations	568,000	1,115,364	381,591	5,975,427	5,641,198	27,330	42,031	57,109	72,583	88,729	107,456	126,831
Discontinued Operations - Profit/(Loss)	-	-	-	-	-	-	-	-	-	-	-	-
Net Profit/(Loss) from Discontinued Operations	-	-	-	-	-	-	-	-	-	-	-	-
Net Operating Result for the Year	568,000	1,115,364	381,591	5,975,427	5,641,198	27,330	42,031	57,109	72,583	88,729	107,456	126,831
Net Operating Result before Grants and Contributions provided for Capital Purposes	554,000	345,364	361,591	330,427	(3,802)	7,330	22,031	37,109	52,583	68,729	87,456	106,831

Narrandera Shire Council												
10 Year Financial Plan for the Years ending 30 June 2030												
BALANCE SHEET - WATER FUND												
Scenario: Budget 2020-2030 Incl. new Water Treatment Plant												
	Actuals	Current Year	Projected Years									
	2018/19	2019/20	2020/21	2021/22	2022/23	2023/24	2024/25	2025/26	2026/27	2027/28	2028/29	2029/30
	\$	\$	\$	\$	\$	\$	\$	\$	\$	\$	\$	\$
ASSETS												
Current Assets												
Cash & Cash Equivalents	166,000	-	-	-	-	203,563	586,770	882,189	1,283,938	1,691,832	2,124,046	2,593,603
Investments	7,500,000	7,268,322	7,164,283	4,272,838	1,358,111	1,358,111	1,358,111	1,358,111	1,358,111	1,358,111	1,358,111	1,358,111
Receivables	412,000	362,860	383,131	382,294	381,644	391,087	401,276	411,377	393,482	391,098	401,245	411,711
Inventories	-	-	-	-	-	-	-	-	-	-	-	-
Other	-	-	-	-	-	-	-	-	-	-	-	-
Non-current assets classified as "held for sale"	-	-	-	-	-	-	-	-	-	-	-	-
Total Current Assets	8,078,000	7,631,182	7,547,414	4,655,132	1,739,755	1,952,761	2,348,156	2,651,677	3,035,531	3,441,041	3,883,402	4,363,624
Non-Current Assets												
Investments	-	-	-	-	-	-	-	-	-	-	-	-
Receivables	271,000	237,133	201,926	165,842	128,857	90,951	52,100	12,281	21	21	21	21
Inventories	-	-	-	-	-	-	-	-	-	-	-	-
Infrastructure, Property, Plant & Equipment	18,738,000	20,323,871	20,818,371	29,722,871	38,317,171	38,170,067	37,856,231	37,650,328	37,352,017	37,035,950	36,701,772	36,349,120
Investments Accounted for using the equity method	-	-	-	-	-	-	-	-	-	-	-	-
Investment Property	-	-	-	-	-	-	-	-	-	-	-	-
Intangible Assets	-	-	-	-	-	-	-	-	-	-	-	-
Non-current assets classified as "held for sale"	-	-	-	-	-	-	-	-	-	-	-	-
Other	-	-	-	-	-	-	-	-	-	-	-	-
Total Non-Current Assets	19,009,000	20,561,004	21,020,297	29,888,713	38,446,028	38,261,018	37,908,331	37,662,609	37,352,038	37,035,971	36,701,793	36,349,141
TOTAL ASSETS	27,087,000	28,192,186	28,567,711	34,543,845	40,185,784	40,213,779	40,256,487	40,314,285	40,387,569	40,477,012	40,585,195	40,712,766
LIABILITIES												
Current Liabilities												
Bank Overdraft	-	-	-	-	-	-	-	-	-	-	-	-
Payables	53,000	42,821	36,755	37,463	38,204	38,869	39,546	40,236	40,937	41,651	42,378	43,118
Income received in advance	-	-	-	-	-	-	-	-	-	-	-	-
Borrowings	-	-	-	-	-	-	-	-	-	-	-	-
Provisions	-	-	-	-	-	-	-	-	-	-	-	-
Liabilities associated with assets classified as "held for sale"	-	-	-	-	-	-	-	-	-	-	-	-
Total Current Liabilities	53,000	42,821	36,755	37,463	38,204	38,869	39,546	40,236	40,937	41,651	42,378	43,118
Non-Current Liabilities												
Payables	-	-	-	-	-	-	-	-	-	-	-	-
Income received in advance	-	-	-	-	-	-	-	-	-	-	-	-
Borrowings	-	-	-	-	-	-	-	-	-	-	-	-
Provisions	-	-	-	-	-	-	-	-	-	-	-	-
Investments Accounted for using the equity method	-	-	-	-	-	-	-	-	-	-	-	-
Liabilities associated with assets classified as "held for sale"	-	-	-	-	-	-	-	-	-	-	-	-
Total Non-Current Liabilities	-	-	-	-	-	-	-	-	-	-	-	-
TOTAL LIABILITIES	53,000	42,821	36,755	37,463	38,204	38,869	39,546	40,236	40,937	41,651	42,378	43,118
Net Assets	27,034,000	28,149,364	28,530,956	34,506,382	40,147,580	40,174,910	40,216,941	40,274,050	40,346,632	40,435,361	40,542,817	40,669,648
EQUITY												
Retained Earnings	18,181,000	19,296,384	19,677,956	25,653,382	31,294,580	31,321,910	31,363,941	31,421,050	31,493,632	31,582,381	31,689,817	31,816,648
Revaluation Reserves	8,853,000	8,853,000	8,853,000	8,853,000	8,853,000	8,853,000	8,853,000	8,853,000	8,853,000	8,853,000	8,853,000	8,853,000
Other Reserves	-	-	-	-	-	-	-	-	-	-	-	-
Council Equity Interest	27,034,000	28,149,364	28,530,956	34,506,382	40,147,580	40,174,910	40,216,941	40,274,050	40,346,632	40,435,361	40,542,817	40,669,648
Minority Equity Interest	-	-	-	-	-	-	-	-	-	-	-	-
Total Equity	27,034,000	28,149,364	28,530,956	34,506,382	40,147,580	40,174,910	40,216,941	40,274,050	40,346,632	40,435,361	40,542,817	40,669,648

Narrandera Shire Council 10 Year Financial Plan for the Years ending 30 June 2030 CASH FLOW STATEMENT - WATER FUND Scenario: Budget 2020-2030 Incl. new Water Treatment Plant												
	Actuals 2018/19	Current Year 2019/20	2020/21	2021/22	2022/23	2023/24	Projected Years					2029/30
	\$	\$	\$	\$	\$	\$	\$	\$	\$	\$	\$	\$
Cash Flows from Operating Activities												
Receipts:												
Rates & Annual Charges	-	635,469	750,159	768,681	784,864	801,371	818,209	835,383	852,900	870,769	888,994	907,584
User Charges & Fees	-	1,397,657	1,445,315	1,491,225	1,528,505	1,566,717	1,605,885	1,646,032	1,687,183	1,729,363	1,772,566	1,816,912
Interest & Investment Revenue Received	-	216,399	130,509	95,548	48,274	40,879	45,812	51,960	56,447	62,059	69,832	77,713
Grants & Contributions	-	792,825	42,725	5,667,725	5,667,725	42,725	42,725	42,725	42,725	42,725	42,725	42,725
Bonds & Deposits Received	-	-	-	-	-	-	-	-	-	-	-	-
Other	-	9,000	-	-	-	-	-	-	-	-	-	-
Payments:												
Employee Benefits & On-Costs	-	(742,858)	(851,883)	(870,698)	(890,112)	(1,009,815)	(1,030,114)	(1,050,718)	(1,071,732)	(1,093,165)	(1,115,028)	(1,137,327)
Materials & Contracts	-	(390,178)	(285,801)	(287,082)	(291,385)	(295,822)	(300,257)	(304,769)	(309,327)	(313,980)	(318,873)	(323,451)
Borrowing Costs	-	-	-	-	-	-	-	-	-	-	-	-
Bonds & Deposits Refunded	-	-	-	-	-	-	-	-	-	-	-	-
Other	-	(254,200)	(260,825)	(267,049)	(273,703)	(279,177)	(284,760)	(290,456)	(296,265)	(302,180)	(308,234)	(314,399)
Net Cash provided (or used in) Operating Activities	-	1,666,104	866,610	6,498,348	6,474,188	866,579	897,300	926,568	961,930	996,635	1,032,214	1,069,757
Cash Flows from Investing Activities												
Receipts:												
Sale of Investment Securities	-	231,678	104,039	2,891,445	2,914,727	-	-	-	-	-	-	-
Sale of Investment Property	-	-	-	-	-	-	-	-	-	-	-	-
Sale of Real Estate Assets	-	-	-	-	-	-	-	-	-	-	-	-
Sale of Infrastructure, Property, Plant & Equipment	-	-	-	-	-	-	-	-	-	-	-	-
Sale of non-current assets classified as 'held for sale'	-	-	-	-	-	-	-	-	-	-	-	-
Sale of Interests in Joint Ventures & Associates	-	-	-	-	-	-	-	-	-	-	-	-
Sale of Intangible Assets	-	-	-	-	-	-	-	-	-	-	-	-
Deferred Debtors Receipts	-	33,516	34,351	35,207	36,084	36,984	37,906	38,851	39,819	40,819	41,849	42,904
Sale of Disposal Groups	-	-	-	-	-	-	-	-	-	-	-	-
Distributions Received from Joint Ventures & Associates	-	-	-	-	-	-	-	-	-	-	-	-
Other Investing Activity Receipts	-	-	-	-	-	-	-	-	-	-	-	-
Payments:												
Purchase of Investment Securities	-	-	-	-	-	-	-	-	-	-	-	-
Purchase of Investment Property	-	-	-	-	-	-	-	-	-	-	-	-
Purchase of Infrastructure, Property, Plant & Equipment	-	(2,087,298)	(1,005,000)	(8,425,000)	(8,425,000)	(700,000)	(560,000)	(675,000)	(600,000)	(600,000)	(600,000)	(600,000)
Purchase of Real Estate Assets	-	-	-	-	-	-	-	-	-	-	-	-
Purchase of Intangible Assets	-	-	-	-	-	-	-	-	-	-	-	-
Deferred Debtors & Advances Made	-	-	-	-	-	-	-	-	-	-	-	-
Purchase of Interests in Joint Ventures & Associates	-	-	-	-	-	-	-	-	-	-	-	-
Contributions Paid to Joint Ventures & Associates	-	-	-	-	-	-	-	-	-	-	-	-
Other Investing Activity Payments	-	-	-	-	-	-	-	-	-	-	-	-
Net Cash provided (or used in) Investing Activities	-	(1,852,104)	(866,610)	(6,498,348)	(6,474,188)	(663,016)	(512,694)	(636,149)	(580,161)	(587,741)	(600,000)	(600,000)
Cash Flows from Financing Activities												
Receipts:												
Proceeds from Borrowings & Advances	-	-	-	-	-	-	-	-	-	-	-	-
Proceeds from Finance Leases	-	-	-	-	-	-	-	-	-	-	-	-
Other Financing Activity Receipts	-	-	-	-	-	-	-	-	-	-	-	-
Payments:												
Repayment of Borrowings & Advances	-	-	-	-	-	-	-	-	-	-	-	-
Repayment of Finance Lease Liabilities	-	-	-	-	-	-	-	-	-	-	-	-
Distributions to Minority Interests	-	-	-	-	-	-	-	-	-	-	-	-
Other Financing Activity Payments	-	-	-	-	-	-	-	-	-	-	-	-
Net Cash Flow provided (used in) Financing Activities	-	-	-	-	-	-	-	-	-	-	-	-
Net Increase/(Decrease) in Cash & Cash Equivalents	-	(166,000)	(0)	(0)	-	203,563	385,206	293,419	401,750	407,894	432,214	469,757
plus: Cash, Cash Equivalents & Investments - beginning of year	-	166,000	-	(0)	(0)	(0)	203,563	588,770	882,189	1,283,938	1,691,832	2,124,046
Cash & Cash Equivalents - end of the year	166,000	-	(0)	(0)	(0)	203,563	888,770	882,189	1,283,938	1,691,832	2,124,046	2,593,803
Cash & Cash Equivalents - end of the year	166,000	-	(0)	(0)	(0)	203,563	888,770	882,189	1,283,938	1,691,832	2,124,046	2,593,803
Investments - end of the year	7,500,000	7,268,322	7,164,283	4,272,838	1,358,111	1,358,111	1,358,111	1,358,111	1,358,111	1,358,111	1,358,111	1,358,111
Cash, Cash Equivalents & Investments - end of the year	7,666,000	7,268,322	7,164,283	4,272,838	1,358,111	1,561,674	1,946,880	2,240,299	2,642,049	3,049,943	3,482,157	3,951,913
Representing:												
- External Restrictions	7,665,748	7,229,756	7,150,198	4,256,332	1,339,314	1,550,732	1,944,505	2,246,368	2,657,081	3,074,136	3,515,770	3,995,253
- Internal Restrictions	-	-	-	-	-	-	-	-	-	-	-	-
- Unrestricted	252	38,566	14,085	16,506	18,797	10,942	2,375	(8,069)	(15,032)	(24,183)	(33,613)	(43,340)
	7,666,000	7,268,322	7,164,283	4,272,838	1,358,111	1,561,674	1,946,880	2,240,299	2,642,049	3,049,943	3,482,157	3,951,913

Narrandera Shire Council 10 Year Financial Plan for the Years ending 30 June 2030 EQUITY STATEMENT - WATER FUND Scenario: Budget 2020-2030 Incl. new Water Treatment Plant												
	Actuals 2018/19 \$	Current Year 2019/20 \$	2020/21 \$	2021/22 \$	2022/23 \$	2023/24 \$	Projected Years					2029/30 \$
							2024/25 \$	2025/26 \$	2026/27 \$	2027/28 \$	2028/29 \$	
Opening Balance	26,191,000	27,034,000	28,149,364	28,530,956	34,506,382	40,147,580	40,174,910	40,216,941	40,274,050	40,346,632	40,435,361	40,542,817
Adjustments to opening balance	-	-	-	-	-	-	-	-	-	-	-	-
Restated Opening Balance	26,191,000	27,034,000	28,149,364	28,530,956	34,506,382	40,147,580	40,174,910	40,216,941	40,274,050	40,346,632	40,435,361	40,542,817
Net Operating Result for the Year	568,000	1,115,364	381,591	5,975,427	5,641,198	27,330	42,031	57,109	72,583	88,729	107,456	126,831
Adjustments to net operating result	-	-	-	-	-	-	-	-	-	-	-	-
Restated Net Operating Result for the Year	568,000	1,115,364	381,591	5,975,427	5,641,198	27,330	42,031	57,109	72,583	88,729	107,456	126,831
Current Year Income & Expenses Recognised direct to Equity												
- Transfers to/(from) Asset Revaluation Reserve	275,000	-	-	-	-	-	-	-	-	-	-	-
- Transfers to/(from) Other Reserves	-	-	-	-	-	-	-	-	-	-	-	-
- Other Income/Expenses recognised	-	-	-	-	-	-	-	-	-	-	-	-
- Other Adjustments	-	-	-	-	-	-	-	-	-	-	-	-
Net Income Recognised Directly in Equity	275,000	-	-	-	-	-	-	-	-	-	-	-
Total Recognised Income & Expenses	843,000	1,115,364	381,591	5,975,427	5,641,198	27,330	42,031	57,109	72,583	88,729	107,456	126,831
Distributions to/(Contributions from) Minority Interests	-	-	-	-	-	-	-	-	-	-	-	-
Transfers between Equity	-	-	-	-	-	-	-	-	-	-	-	-
Equity - Balance at end of the reporting period	27,034,000	28,149,364	28,530,956	34,506,382	40,147,580	40,174,910	40,216,941	40,274,050	40,346,632	40,435,361	40,542,817	40,669,648

Narrandera Shire Council												
10 Year Financial Plan for the Years ending 30 June 2030												
INCOME STATEMENT - SEWER FUND												
Scenario: 10% Yrs 1, 5% yr 2-3, 2% yrs 4-10												
	Actuals	Current Year	Projected Years									
	2018/19	2019/20	2020/21	2021/22	2022/23	2023/24	2024/25	2025/26	2026/27	2027/28	2028/29	2029/30
	\$	\$	\$	\$	\$	\$	\$	\$	\$	\$	\$	\$
Income from Continuing Operations												
Revenue:												
Rates & Annual Charges	1,160,000	1,239,000	1,356,200	1,536,310	1,615,946	1,649,007	1,682,729	1,717,125	1,752,209	1,787,995	1,824,496	1,861,728
User Charges & Fees	183,000	168,000	161,500	169,575	178,055	182,506	187,068	191,745	196,538	201,451	206,488	211,651
Interest & Investment Revenue	19,000	15,400	20,400	22,000	23,600	26,800	30,000	33,200	31,600	36,400	39,600	42,800
Other Revenues	-	-	-	-	-	-	-	-	-	-	-	-
Grants & Contributions provided for Operating Purposes	-	19,800	19,800	22,350	22,350	22,350	22,350	22,350	22,350	22,350	22,350	22,350
Grants & Contributions provided for Capital Purposes	5,000	806,000	4,128,000	8,000	8,000	8,000	8,000	8,000	8,000	8,000	8,000	8,000
Other Income:												
Net gains from the disposal of assets	-	-	-	-	-	-	-	-	-	-	-	-
Fair value increment on investment properties	-	-	-	-	-	-	-	-	-	-	-	-
Reversal of revaluation decrements on IPPE previously expensed	-	-	-	-	-	-	-	-	-	-	-	-
Reversal of impairment losses on receivables	-	-	-	-	-	-	-	-	-	-	-	-
Joint Ventures & Associated Entities	-	-	-	-	-	-	-	-	-	-	-	-
Total Income from Continuing Operations	1,367,000	2,238,200	5,685,900	1,760,235	1,847,951	1,888,663	1,930,147	1,972,420	2,010,697	2,056,196	2,100,934	2,146,529
Expenses from Continuing Operations												
Employee Benefits & On-Costs	248,000	510,451	702,226	716,271	730,596	745,209	760,113	775,316	790,823	806,639	822,771	839,226
Borrowing Costs	-	-	-	50,022	47,283	44,458	41,542	38,533	35,429	32,225	28,920	25,509
Materials & Contracts	414,000	229,000	204,564	207,633	210,748	213,910	217,120	220,378	223,685	227,041	230,447	233,904
Depreciation & Amortisation	302,000	308,379	311,950	399,300	407,147	415,151	423,315	431,642	440,138	448,800	457,637	466,651
Impairment of investments	-	-	-	-	-	-	-	-	-	-	-	-
Impairment of receivables	-	-	-	-	-	-	-	-	-	-	-	-
Other Expenses	147,000	104,900	157,558	161,407	164,635	167,927	171,285	174,710	178,204	181,769	185,405	189,113
Interest & Investment Losses	-	-	-	-	-	-	-	-	-	-	-	-
Net Losses from the Disposal of Assets	-	-	-	-	-	-	-	-	-	-	-	-
Revaluation decrement/impairment of IPPE	-	-	-	-	-	-	-	-	-	-	-	-
Fair value decrement on investment properties	-	-	-	-	-	-	-	-	-	-	-	-
Joint Ventures & Associated Entities	-	-	-	-	-	-	-	-	-	-	-	-
Total Expenses from Continuing Operations	1,111,000	1,152,730	1,376,298	1,534,633	1,560,409	1,586,655	1,613,375	1,640,579	1,668,277	1,696,474	1,725,180	1,754,403
Operating Result from Continuing Operations	256,000	1,085,470	4,309,602	225,602	287,542	302,008	316,772	331,841	342,420	359,722	375,754	392,126
Discontinued Operations - Profit/(Loss)	-	-	-	-	-	-	-	-	-	-	-	-
Net Profit/(Loss) from Discontinued Operations	-	-	-	-	-	-	-	-	-	-	-	-
Net Operating Result for the Year	256,000	1,085,470	4,309,602	225,602	287,542	302,008	316,772	331,841	342,420	359,722	375,754	392,126
Net Operating Result before Grants and Contributions provided for Capital Purposes	251,000	279,470	181,602	217,602	279,542	294,008	308,772	323,841	334,420	351,722	367,754	384,126

Narrandera Shire Council 10 Year Financial Plan for the Years ending 30 June 2030 BALANCE SHEET - SEWER FUND Scenario: 10% Yrs 1, 5% yr 2-3, 2% yrs 4-10												
	Actuals	Current Year	Projected Years									
	2018/19	2019/20	2020/21	2021/22	2022/23	2023/24	2024/25	2025/26	2026/27	2027/28	2028/29	2029/30
	\$	\$	\$	\$	\$	\$	\$	\$	\$	\$	\$	\$
ASSETS												
Current Assets												
Cash & Cash Equivalents	54,000	-	261,550	382,411	528,981	698,760	888,088	1,097,400	1,076,593	1,323,787	1,562,193	1,882,136
Investments	500,000	310,876	310,876	310,876	310,876	310,876	310,876	310,876	310,876	310,876	310,876	310,876
Receivables	128,000	120,275	135,277	153,408	162,874	168,778	175,146	181,915	184,774	192,393	200,385	208,773
Inventories	-	-	-	-	-	-	-	-	-	-	-	-
Other	-	-	-	-	-	-	-	-	-	-	-	-
Non-current assets classified as "held for sale"	-	-	-	-	-	-	-	-	-	-	-	-
Total Current Assets	680,000	431,151	707,703	846,693	1,002,731	1,178,415	1,374,110	1,580,192	1,572,243	1,827,057	2,103,434	2,401,786
Non-Current Assets												
Investments	-	-	-	-	-	-	-	-	-	-	-	-
Receivables	-	-	-	-	-	-	-	-	-	-	-	-
Inventories	-	-	-	-	-	-	-	-	-	-	-	-
Infrastructure, Property, Plant & Equipment	18,873,000	20,207,319	25,860,369	25,861,069	25,903,922	25,938,771	25,965,456	25,983,814	26,243,678	26,244,878	26,237,241	26,220,590
Investments Accounted for using the equity method	-	-	-	-	-	-	-	-	-	-	-	-
Investment Property	-	-	-	-	-	-	-	-	-	-	-	-
Intangible Assets	-	-	-	-	-	-	-	-	-	-	-	-
Non-current assets classified as "held for sale"	-	-	-	-	-	-	-	-	-	-	-	-
Other	-	-	-	-	-	-	-	-	-	-	-	-
Total Non-Current Assets	18,873,000	20,207,319	25,860,369	25,861,069	25,903,922	25,938,771	25,965,456	25,983,814	26,243,678	26,244,878	26,237,241	26,220,590
TOTAL ASSETS	19,553,000	20,638,470	26,568,072	26,707,762	26,906,653	27,117,186	27,339,566	27,574,006	27,815,921	28,071,935	28,340,675	28,622,376
LIABILITIES												
Current Liabilities												
Bank Overdraft	-	-	-	-	-	-	-	-	-	-	-	-
Payables	-	-	-	-	-	-	-	-	-	-	-	-
Income received in advance	-	-	-	-	-	-	-	-	-	-	-	-
Borrowings	-	-	85,912	88,650	91,476	94,392	97,400	100,505	103,708	107,014	110,425	113,945
Provisions	-	-	-	-	-	-	-	-	-	-	-	-
Liabilities associated with assets classified as "held for sale"	-	-	-	-	-	-	-	-	-	-	-	-
Total Current Liabilities	-	-	85,912	88,650	91,476	94,392	97,400	100,505	103,708	107,014	110,425	113,945
Non-Current Liabilities												
Payables	-	-	-	-	-	-	-	-	-	-	-	-
Income received in advance	-	-	-	-	-	-	-	-	-	-	-	-
Borrowings	-	-	1,534,088	1,445,438	1,353,962	1,259,570	1,162,170	1,061,665	957,956	850,942	740,517	626,573
Provisions	-	-	-	-	-	-	-	-	-	-	-	-
Investments Accounted for using the equity method	-	-	-	-	-	-	-	-	-	-	-	-
Liabilities associated with assets classified as "held for sale"	-	-	-	-	-	-	-	-	-	-	-	-
Total Non-Current Liabilities	-	-	1,534,088	1,445,438	1,353,962	1,259,570	1,162,170	1,061,665	957,956	850,942	740,517	626,573
TOTAL LIABILITIES	-	-	1,620,000	1,534,088	1,445,438	1,353,962	1,259,570	1,162,170	1,061,665	957,956	850,942	740,517
Net Assets	19,553,000	20,638,470	24,948,072	25,173,674	25,461,216	25,763,224	26,079,996	26,411,836	26,754,257	27,113,978	27,489,732	27,881,859
EQUITY												
Retained Earnings	11,511,000	12,596,470	16,906,072	17,131,674	17,419,216	17,721,224	18,037,996	18,369,836	18,712,257	19,071,978	19,447,732	19,839,859
Revaluation Reserves	8,042,000	8,042,000	8,042,000	8,042,000	8,042,000	8,042,000	8,042,000	8,042,000	8,042,000	8,042,000	8,042,000	8,042,000
Other Reserves	-	-	-	-	-	-	-	-	-	-	-	-
Council Equity Interest	19,553,000	20,638,470	24,948,072	25,173,674	25,461,216	25,763,224	26,079,996	26,411,836	26,754,257	27,113,978	27,489,732	27,881,859
Minority Equity Interest	-	-	-	-	-	-	-	-	-	-	-	-
Total Equity	19,553,000	20,638,470	24,948,072	25,173,674	25,461,216	25,763,224	26,079,996	26,411,836	26,754,257	27,113,978	27,489,732	27,881,859

Narrandera Shire Council												
10 Year Financial Plan for the Years ending 30 June 2030												
EQUITY STATEMENT - SEWER FUND												
Scenario: 10% Yrs 1, 5% yr 2-3, 2% yrs 4-10												
	Actuals	Current Year	Projected Years									
	2018/19	2019/20	2020/21	2021/22	2022/23	2023/24	2024/25	2025/26	2026/27	2027/28	2028/29	2029/30
	\$	\$	\$	\$	\$	\$	\$	\$	\$	\$	\$	\$
Opening Balance	19,008,000	19,553,000	20,638,470	24,948,072	25,173,674	25,461,216	25,763,224	26,079,996	26,411,836	26,754,257	27,113,978	27,489,732
Adjustments to opening balance	-	-	-	-	-	-	-	-	-	-	-	-
Restated Opening Balance	19,008,000	19,553,000	20,638,470	24,948,072	25,173,674	25,461,216	25,763,224	26,079,996	26,411,836	26,754,257	27,113,978	27,489,732
Net Operating Result for the Year	256,000	1,085,470	4,309,602	225,602	287,542	302,008	316,772	331,841	342,420	359,722	375,754	392,126
Adjustments to net operating result	-	-	-	-	-	-	-	-	-	-	-	-
Restated Net Operating Result for the Year	256,000	1,085,470	4,309,602	225,602	287,542	302,008	316,772	331,841	342,420	359,722	375,754	392,126
Current Year Income & Expenses Recognised direct to Equity												
- Transfers to/(from) Asset Revaluation Reserve	291,000	-	-	-	-	-	-	-	-	-	-	-
- Transfers to/(from) Other Reserves	-	-	-	-	-	-	-	-	-	-	-	-
- Other Income/Expenses recognised	-	-	-	-	-	-	-	-	-	-	-	-
- Other Adjustments	-	-	-	-	-	-	-	-	-	-	-	-
Net Income Recognised Directly in Equity	291,000	-	-	-	-	-	-	-	-	-	-	-
Total Recognised Income & Expenses	547,000	1,085,470	4,309,602	225,602	287,542	302,008	316,772	331,841	342,420	359,722	375,754	392,126
Distributions to/(Contributions from) Minority Interests	-	-	-	-	-	-	-	-	-	-	-	-
Transfers between Equity	-	-	-	-	-	-	-	-	-	-	-	-
Equity - Balance at end of the reporting period	19,553,000	20,638,470	24,948,072	25,173,674	25,461,216	25,763,224	26,079,996	26,411,836	26,754,257	27,113,978	27,489,732	27,881,859

Narrandera Shire Council												
10 Year Financial Plan for the Years ending 30 June 2030												
INCOME STATEMENT - SEWER FUND												
Scenario: 2% yrs 1-10												
	Actuals	Current Year	Projected Years									
	2018/19	2019/20	2020/21	2021/22	2022/23	2023/24	2024/25	2025/26	2026/27	2027/28	2028/29	2029/30
	\$	\$	\$	\$	\$	\$	\$	\$	\$	\$	\$	\$
Income from Continuing Operations												
Revenue:												
Rates & Annual Charges	1,160,000	1,239,000	1,264,500	1,404,090	1,432,871	1,462,227	1,492,170	1,522,712	1,553,865	1,585,641	1,618,052	1,651,111
User Charges & Fees	183,000	168,000	161,360	165,395	169,531	173,769	178,113	182,566	187,130	191,809	196,604	201,519
Interest & Investment Revenue	19,000	15,400	20,400	22,000	23,600	26,800	30,000	33,200	31,600	36,400	39,600	42,800
Other Revenues	-	-	-	-	-	-	-	-	-	-	-	-
Grants & Contributions provided for Operating Purposes	-	19,800	19,800	22,350	22,350	22,350	22,350	22,350	22,350	22,350	22,350	22,350
Grants & Contributions provided for Capital Purposes	5,000	806,000	4,128,000	8,000	8,000	8,000	8,000	8,000	8,000	8,000	8,000	8,000
Other Income:												
Net gains from the disposal of assets	-	-	-	-	-	-	-	-	-	-	-	-
Fair value increment on investment properties	-	-	-	-	-	-	-	-	-	-	-	-
Reversal of revaluation decrements on IPPE previously expensed	-	-	-	-	-	-	-	-	-	-	-	-
Reversal of impairment losses on receivables	-	-	-	-	-	-	-	-	-	-	-	-
Joint Ventures & Associated Entities	-	-	-	-	-	-	-	-	-	-	-	-
Total Income from Continuing Operations	1,367,000	2,238,200	5,594,060	1,621,835	1,656,352	1,693,146	1,730,633	1,768,628	1,802,945	1,844,200	1,884,606	1,925,780
Expenses from Continuing Operations												
Employee Benefits & On-Costs	248,000	510,451	702,226	716,271	730,596	745,209	760,113	775,316	790,823	806,639	822,771	839,226
Borrowing Costs	-	-	-	50,022	47,283	44,458	41,542	38,533	35,429	32,225	28,920	25,509
Materials & Contracts	414,000	229,000	204,564	207,633	210,748	213,910	217,120	220,378	223,685	227,041	230,447	233,904
Depreciation & Amortisation	302,000	308,379	311,950	399,300	407,147	415,151	423,315	431,642	440,138	448,800	457,637	466,651
Impairment of investments	-	-	-	-	-	-	-	-	-	-	-	-
Impairment of receivables	-	-	-	-	-	-	-	-	-	-	-	-
Other Expenses	147,000	104,900	157,558	161,407	164,635	167,927	171,285	174,710	178,204	181,769	185,405	189,113
Interest & Investment Losses	-	-	-	-	-	-	-	-	-	-	-	-
Net Losses from the Disposal of Assets	-	-	-	-	-	-	-	-	-	-	-	-
Revaluation decrement/impairment of IPPE	-	-	-	-	-	-	-	-	-	-	-	-
Fair value decrement on investment properties	-	-	-	-	-	-	-	-	-	-	-	-
Joint Ventures & Associated Entities	-	-	-	-	-	-	-	-	-	-	-	-
Total Expenses from Continuing Operations	1,111,000	1,152,730	1,376,298	1,534,633	1,560,409	1,586,655	1,613,375	1,640,579	1,668,277	1,696,474	1,725,180	1,754,403
Operating Result from Continuing Operations	256,000	1,085,470	4,217,762	87,202	95,943	106,491	117,258	128,249	134,668	147,726	159,426	171,377
Discontinued Operations - Profit/(Loss)	-	-	-	-	-	-	-	-	-	-	-	-
Net Profit/(Loss) from Discontinued Operations	-	-	-	-	-	-	-	-	-	-	-	-
Net Operating Result for the Year	256,000	1,085,470	4,217,762	87,202	95,943	106,491	117,258	128,249	134,668	147,726	159,426	171,377
Net Operating Result before Grants and Contributions provided for Capital Purposes	251,000	279,470	89,762	79,202	87,943	98,491	109,258	120,249	126,668	139,726	151,426	163,377

Narrandera Shire Council 10 Year Financial Plan for the Years ending 30 June 2030 BALANCE SHEET - SEWER FUND Scenario: 2% yrs 1-10												
	Actuals	Current Year	Projected Years									
	2018/19	2019/20	2020/21	2021/22	2022/23	2023/24	2024/25	2025/26	2026/27	2027/28	2028/29	2029/30
	\$	\$	\$	\$	\$	\$	\$	\$	\$	\$	\$	\$
ASSETS												
Current Assets												
Cash & Cash Equivalents	54,000	-	179,107	167,624	130,170	107,949	101,423	110,877	-	39,086	95,130	168,373
Investments	500,000	310,876	310,876	310,876	310,876	310,876	310,876	310,876	197,004	197,004	197,004	197,004
Receivables	128,000	120,275	125,880	137,953	139,846	142,233	144,941	147,977	147,025	150,757	154,762	159,122
Inventories	-	-	-	-	-	-	-	-	-	-	-	-
Other	-	-	-	-	-	-	-	-	-	-	-	-
Non-current assets classified as "held for sale"	-	-	-	-	-	-	-	-	-	-	-	-
Total Current Assets	680,000	431,151	615,863	616,453	580,892	561,059	557,240	569,730	344,029	386,847	446,896	624,499
Non-Current Assets												
Investments	-	-	-	-	-	-	-	-	-	-	-	-
Receivables	-	-	-	-	-	-	-	-	-	-	-	-
Inventories	-	-	-	-	-	-	-	-	-	-	-	-
Infrastructure, Property, Plant & Equipment	18,873,000	20,207,319	25,860,369	25,861,069	25,903,922	25,938,771	25,965,456	25,983,814	26,243,678	26,244,878	26,237,241	26,220,590
Investments Accounted for using the equity method	-	-	-	-	-	-	-	-	-	-	-	-
Investment Property	-	-	-	-	-	-	-	-	-	-	-	-
Intangible Assets	-	-	-	-	-	-	-	-	-	-	-	-
Non-current assets classified as "held for sale"	-	-	-	-	-	-	-	-	-	-	-	-
Other	-	-	-	-	-	-	-	-	-	-	-	-
Total Non-Current Assets	18,873,000	20,207,319	25,860,369	25,861,069	25,903,922	25,938,771	25,965,456	25,983,814	26,243,678	26,244,878	26,237,241	26,220,590
TOTAL ASSETS	19,553,000	20,638,470	26,476,232	26,477,522	26,484,814	26,499,830	26,522,696	26,553,544	26,587,707	26,631,725	26,684,137	26,745,089
LIABILITIES												
Current Liabilities												
Bank Overdraft	-	-	-	-	-	-	-	-	-	-	-	-
Payables	-	-	-	-	-	-	-	-	-	-	-	-
Income received in advance	-	-	-	-	-	-	-	-	-	-	-	-
Borrowings	-	-	85,912	88,650	91,476	94,392	97,400	100,505	103,708	107,014	110,425	113,945
Provisions	-	-	-	-	-	-	-	-	-	-	-	-
Liabilities associated with assets classified as "held for sale"	-	-	-	-	-	-	-	-	-	-	-	-
Total Current Liabilities	-	-	85,912	88,650	91,476	94,392	97,400	100,505	103,708	107,014	110,425	113,945
Non-Current Liabilities												
Payables	-	-	-	-	-	-	-	-	-	-	-	-
Income received in advance	-	-	-	-	-	-	-	-	-	-	-	-
Borrowings	-	-	1,534,088	1,445,438	1,353,962	1,259,570	1,162,170	1,061,665	957,956	850,942	740,517	626,573
Provisions	-	-	-	-	-	-	-	-	-	-	-	-
Investments Accounted for using the equity method	-	-	-	-	-	-	-	-	-	-	-	-
Liabilities associated with assets classified as "held for sale"	-	-	-	-	-	-	-	-	-	-	-	-
Total Non-Current Liabilities	-	-	1,534,088	1,445,438	1,353,962	1,259,570	1,162,170	1,061,665	957,956	850,942	740,517	626,573
TOTAL LIABILITIES	-	-	1,620,000	1,534,088	1,445,438	1,353,962	1,259,570	1,162,170	1,061,665	957,956	850,942	740,517
Net Assets	19,553,000	20,638,470	24,856,232	24,943,434	25,039,377	25,145,868	25,263,126	25,391,374	25,526,043	25,673,768	25,833,194	26,004,572
EQUITY												
Retained Earnings	11,511,000	12,596,470	16,814,232	16,901,434	16,997,377	17,103,868	17,221,126	17,349,374	17,484,043	17,631,768	17,791,194	17,962,572
Revaluation Reserves	8,042,000	8,042,000	8,042,000	8,042,000	8,042,000	8,042,000	8,042,000	8,042,000	8,042,000	8,042,000	8,042,000	8,042,000
Other Reserves	-	-	-	-	-	-	-	-	-	-	-	-
Council Equity Interest	19,553,000	20,638,470	24,856,232	24,943,434	25,039,377	25,145,868	25,263,126	25,391,374	25,526,043	25,673,768	25,833,194	26,004,572
Minority Equity Interest	-	-	-	-	-	-	-	-	-	-	-	-
Total Equity	19,553,000	20,638,470	24,856,232	24,943,434	25,039,377	25,145,868	25,263,126	25,391,374	25,526,043	25,673,768	25,833,194	26,004,572

Narrandera Shire Council												
10 Year Financial Plan for the Years ending 30 June 2030												
CASH FLOW STATEMENT - SEWER FUND												
Scenario: 2% yrs 1-10												
	Actuals	Current Year	Projected Years									
	2018/19	2019/20	2020/21	2021/22	2022/23	2023/24	2024/25	2025/26	2026/27	2027/28	2028/29	2029/30
	\$	\$	\$	\$	\$	\$	\$	\$	\$	\$	\$	\$
Cash Flows from Operating Activities												
Receipts:												
Rates & Annual Charges	-	1,237,195	1,262,322	1,392,170	1,430,413	1,459,720	1,489,613	1,520,104	1,551,205	1,582,927	1,615,284	1,648,288
User Charges & Fees	-	165,706	161,162	165,158	169,288	173,520	177,857	182,304	186,862	191,534	196,322	201,230
Interest & Investment Revenue Received	-	15,224	17,170	22,085	24,408	27,169	30,105	33,034	35,480	35,658	38,645	41,552
Grants & Contributions	-	825,800	4,147,800	30,350	30,350	30,350	30,350	30,350	30,350	30,350	30,350	30,350
Bonds & Deposits Received	-	-	-	-	-	-	-	-	-	-	-	-
Other	-	-	-	-	-	-	-	-	-	-	-	-
Payments:												
Employee Benefits & On-Costs	-	(510,451)	(702,226)	(716,271)	(730,596)	(745,209)	(760,113)	(775,316)	(790,823)	(806,639)	(822,771)	(839,226)
Materials & Contracts	-	(229,000)	(204,564)	(207,633)	(210,748)	(213,910)	(217,120)	(220,378)	(223,685)	(227,041)	(230,447)	(233,904)
Borrowing Costs	-	-	-	(50,022)	(47,283)	(44,456)	(41,542)	(38,533)	(35,429)	(32,225)	(28,920)	(25,509)
Bonds & Deposits Refunded	-	-	-	-	-	-	-	-	-	-	-	-
Other	-	(104,800)	(157,558)	(161,407)	(164,635)	(167,927)	(171,285)	(174,710)	(178,204)	(181,769)	(185,405)	(189,113)
Net Cash provided (or used in) Operating Activities	-	1,399,574	4,524,107	474,430	501,196	519,255	537,866	556,856	575,755	592,794	613,058	633,668
Cash Flows from Investing Activities												
Receipts:												
Sale of Investment Securities	-	189,124	-	-	-	-	-	-	113,873	-	-	-
Sale of Investment Property	-	-	-	-	-	-	-	-	-	-	-	-
Sale of Real Estate Assets	-	-	-	-	-	-	-	-	-	-	-	-
Sale of Infrastructure, Property, Plant & Equipment	-	-	-	-	-	-	-	-	-	-	-	-
Sale of non-current assets classified as "held for sale"	-	-	-	-	-	-	-	-	-	-	-	-
Sale of Interests in Joint Ventures & Associates	-	-	-	-	-	-	-	-	-	-	-	-
Sale of Intangible Assets	-	-	-	-	-	-	-	-	-	-	-	-
Deferred Debtors Receipts	-	-	-	-	-	-	-	-	-	-	-	-
Sale of Disposal Groups	-	-	-	-	-	-	-	-	-	-	-	-
Distributions Received from Joint Ventures & Associates	-	-	-	-	-	-	-	-	-	-	-	-
Other Investing Activity Receipts	-	-	-	-	-	-	-	-	-	-	-	-
Payments:												
Purchase of Investment Securities	-	-	-	-	-	-	-	-	-	-	-	-
Purchase of Investment Property	-	-	-	-	-	-	-	-	-	-	-	-
Purchase of Infrastructure, Property, Plant & Equipment	-	(1,642,698)	(5,965,000)	(400,000)	(450,000)	(450,000)	(450,000)	(450,000)	(700,000)	(450,000)	(450,000)	(450,000)
Purchase of Real Estate Assets	-	-	-	-	-	-	-	-	-	-	-	-
Purchase of Intangible Assets	-	-	-	-	-	-	-	-	-	-	-	-
Deferred Debtors & Advances Made	-	-	-	-	-	-	-	-	-	-	-	-
Purchase of Interests in Joint Ventures & Associates	-	-	-	-	-	-	-	-	-	-	-	-
Contributions Paid to Joint Ventures & Associates	-	-	-	-	-	-	-	-	-	-	-	-
Other Investing Activity Payments	-	-	-	-	-	-	-	-	-	-	-	-
Net Cash provided (or used in) Investing Activities	-	(1,453,574)	(5,965,000)	(400,000)	(450,000)	(450,000)	(450,000)	(450,000)	(586,127)	(450,000)	(450,000)	(450,000)
Cash Flows from Financing Activities												
Receipts:												
Proceeds from Borrowings & Advances	-	-	1,620,000	-	-	-	-	-	-	-	-	-
Proceeds from Finance Leases	-	-	-	-	-	-	-	-	-	-	-	-
Other Financing Activity Receipts	-	-	-	-	-	-	-	-	-	-	-	-
Payments:												
Repayment of Borrowings & Advances	-	-	-	(85,912)	(88,850)	(91,476)	(94,392)	(97,400)	(100,505)	(103,708)	(107,014)	(110,425)
Repayment of Finance Lease Liabilities	-	-	-	-	-	-	-	-	-	-	-	-
Distributions to Minority Interests	-	-	-	-	-	-	-	-	-	-	-	-
Other Financing Activity Payments	-	-	-	-	-	-	-	-	-	-	-	-
Net Cash Flow provided (used in) Financing Activities	-	-	1,620,000	(85,912)	(88,850)	(91,476)	(94,392)	(97,400)	(100,505)	(103,708)	(107,014)	(110,425)
Net Increase/(Decrease) in Cash & Cash Equivalents	-	(54,000)	179,107	(11,482)	(37,454)	(22,221)	(6,525)	9,454	(110,877)	39,086	56,044	73,243
plus: Cash, Cash Equivalents & Investments - beginning of year	-	54,000	0	179,107	167,624	130,170	107,949	101,423	110,877	0	39,086	95,130
Cash & Cash Equivalents - end of the year	54,000	0	179,107	167,624	130,170	107,949	101,423	110,877	0	39,086	95,130	168,373
Cash & Cash Equivalents - end of the year	54,000	0	179,107	167,624	130,170	107,949	101,423	110,877	0	39,086	95,130	168,373
Investments - end of the year	500,000	310,876	310,876	310,876	310,876	310,876	310,876	310,876	197,004	197,004	197,004	197,004
Cash, Cash Equivalents & Investments - end of the year	554,000	310,876	489,983	478,501	441,047	418,825	412,299	421,754	197,004	236,090	292,134	365,377
Representing:												
- External Restrictions	554,143	305,294	331,846	470,836	576,464	700,726	843,908	1,006,383	933,711	1,132,664	1,352,017	1,592,157
- Internal Restrictions	-	-	-	-	-	-	-	-	-	-	-	-
- Unrestricted	(143)	5,582	158,137	7,665	(135,437)	(281,901)	(431,609)	(584,629)	(738,707)	(896,574)	(1,059,883)	(1,226,780)
	554,000	310,876	489,983	478,501	441,047	418,825	412,299	421,754	197,004	236,090	292,134	365,377

Narrandera Shire Council 10 Year Financial Plan for the Years ending 30 June 2030 EQUITY STATEMENT - SEWER FUND Scenario: 2% yrs 1-10												
	Actuals 2018/19 \$	Current Year 2019/20 \$	2020/21 \$	2021/22 \$	2022/23 \$	2023/24 \$	Projected Years					2029/30 \$
							2024/25 \$	2025/26 \$	2026/27 \$	2027/28 \$	2028/29 \$	
Opening Balance	19,006,000	19,553,000	20,638,470	24,856,232	24,943,434	25,039,377	25,145,868	25,263,126	25,391,374	25,526,043	25,673,768	25,833,194
Adjustments to opening balance	-	-	-	-	-	-	-	-	-	-	-	-
Restated Opening Balance	19,006,000	19,553,000	20,638,470	24,856,232	24,943,434	25,039,377	25,145,868	25,263,126	25,391,374	25,526,043	25,673,768	25,833,194
Net Operating Result for the Year	256,000	1,085,470	4,217,762	87,202	95,943	106,491	117,258	128,249	134,668	147,726	159,426	171,377
Adjustments to net operating result	-	-	-	-	-	-	-	-	-	-	-	-
Restated Net Operating Result for the Year	256,000	1,085,470	4,217,762	87,202	95,943	106,491	117,258	128,249	134,668	147,726	159,426	171,377
Current Year Income & Expenses Recognised direct to Equity												
- Transfers to/(from) Asset Revaluation Reserve	291,000	-	-	-	-	-	-	-	-	-	-	-
- Transfers to/(from) Other Reserves	-	-	-	-	-	-	-	-	-	-	-	-
- Other Income/Expenses recognised	-	-	-	-	-	-	-	-	-	-	-	-
- Other Adjustments	-	-	-	-	-	-	-	-	-	-	-	-
Net Income Recognised Directly in Equity	291,000	-	-	-	-	-	-	-	-	-	-	-
Total Recognised Income & Expenses	547,000	1,085,470	4,217,762	87,202	95,943	106,491	117,258	128,249	134,668	147,726	159,426	171,377
Distributions to/(Contributions from) Minority Interests	-	-	-	-	-	-	-	-	-	-	-	-
Transfers between Equity	-	-	-	-	-	-	-	-	-	-	-	-
Equity - Balance at end of the reporting period	19,553,000	20,638,470	24,856,232	24,943,434	25,039,377	25,145,868	25,263,126	25,391,374	25,526,043	25,673,768	25,833,194	26,004,572

Narrandera Shire Council												
10 Year Financial Plan for the Years ending 30 June 2030												
INCOME STATEMENT - SEWER FUND												
Scenario: 10% Yrs 1, 5% yr 2, 2% yrs 3-10												
	Actuals	Current Year	Projected Years									
	2018/19	2019/20	2020/21	2021/22	2022/23	2023/24	2024/25	2025/26	2026/27	2027/28	2028/29	2029/30
	\$	\$	\$	\$	\$	\$	\$	\$	\$	\$	\$	\$
Income from Continuing Operations												
Revenue:												
Rates & Annual Charges	1,160,000	1,239,000	1,356,200	1,536,310	1,669,796	1,601,912	1,634,670	1,668,083	1,702,165	1,736,929	1,772,388	1,808,556
User Charges & Fees	183,000	168,000	161,500	169,575	173,814	178,160	182,614	187,179	191,859	196,656	201,572	206,611
Interest & Investment Revenue	19,000	15,400	20,400	22,000	23,600	26,800	30,000	33,200	31,600	36,400	39,600	42,800
Other Revenues	-	-	-	-	-	-	-	-	-	-	-	-
Grants & Contributions provided for Operating Purposes	-	19,800	19,800	22,350	22,350	22,350	22,350	22,350	22,350	22,350	22,350	22,350
Grants & Contributions provided for Capital Purposes	5,000	806,000	4,128,000	8,000	8,000	8,000	8,000	8,000	8,000	8,000	8,000	8,000
Other Income:												
Net gains from the disposal of assets	-	-	-	-	-	-	-	-	-	-	-	-
Fair value increment on investment properties	-	-	-	-	-	-	-	-	-	-	-	-
Reversal of revaluation decrements on IPPE previously expensed	-	-	-	-	-	-	-	-	-	-	-	-
Reversal of impairment losses on receivables	-	-	-	-	-	-	-	-	-	-	-	-
Joint Ventures & Associated Entities	-	-	-	-	-	-	-	-	-	-	-	-
Total Income from Continuing Operations	1,367,000	2,238,200	5,685,900	1,760,235	1,797,560	1,837,222	1,877,634	1,918,812	1,955,974	2,000,335	2,043,910	2,088,317
Expenses from Continuing Operations												
Employee Benefits & On-Costs	248,000	510,451	702,226	716,271	730,596	745,209	760,113	775,316	790,823	806,639	822,771	839,226
Borrowing Costs	-	-	-	50,022	47,283	44,458	41,542	38,533	35,429	32,225	28,920	25,509
Materials & Contracts	414,000	229,000	204,564	207,633	210,748	213,910	217,120	220,378	223,685	227,041	230,447	233,904
Depreciation & Amortisation	302,000	308,379	311,950	399,300	407,147	415,151	423,315	431,642	440,138	448,800	457,637	466,651
Impairment of investments	-	-	-	-	-	-	-	-	-	-	-	-
Impairment of receivables	-	-	-	-	-	-	-	-	-	-	-	-
Other Expenses	147,000	104,900	157,558	161,407	164,635	167,927	171,285	174,710	178,204	181,769	185,405	189,113
Interest & Investment Losses	-	-	-	-	-	-	-	-	-	-	-	-
Net Losses from the Disposal of Assets	-	-	-	-	-	-	-	-	-	-	-	-
Revaluation decrement/impairment of IPPE	-	-	-	-	-	-	-	-	-	-	-	-
Fair value decrement on investment properties	-	-	-	-	-	-	-	-	-	-	-	-
Joint Ventures & Associated Entities	-	-	-	-	-	-	-	-	-	-	-	-
Total Expenses from Continuing Operations	1,111,000	1,152,730	1,376,298	1,534,633	1,560,409	1,586,655	1,613,375	1,640,579	1,668,277	1,696,474	1,725,180	1,754,403
Operating Result from Continuing Operations	256,000	1,085,470	4,309,602	225,602	237,151	250,567	264,259	278,233	287,697	303,861	318,730	333,914
Discontinued Operations - Profit/(Loss)	-	-	-	-	-	-	-	-	-	-	-	-
Net Profit/(Loss) from Discontinued Operations	-	-	-	-	-	-	-	-	-	-	-	-
Net Operating Result for the Year	256,000	1,085,470	4,309,602	225,602	237,151	250,567	264,259	278,233	287,697	303,861	318,730	333,914
Net Operating Result before Grants and Contributions provided for Capital Purposes	251,000	279,470	181,602	217,602	229,151	242,567	256,259	270,233	279,697	295,861	310,730	325,914

Narrandera Shire Council 10 Year Financial Plan for the Years ending 30 June 2030 BALANCE SHEET - SEWER FUND Scenario: 10% Yrs 1, 5% yr 2, 2% yrs 3-10												
	Actuals	Current Year	Projected Years									
	2018/19	2019/20	2020/21	2021/22	2022/23	2023/24	2024/25	2025/26	2026/27	2027/28	2028/29	2029/30
	\$	\$	\$	\$	\$	\$	\$	\$	\$	\$	\$	\$
ASSETS												
Current Assets												
Cash & Cash Equivalents	54,000	-	261,550	382,411	483,635	602,847	740,626	897,314	822,788	1,015,146	1,227,573	1,460,372
Investments	500,000	310,876	310,876	310,876	310,876	310,876	310,876	310,876	310,876	310,876	310,876	310,876
Receivables	128,000	120,275	135,277	153,406	157,829	162,859	168,282	174,048	175,903	182,497	189,423	198,764
Inventories	-	-	-	-	-	-	-	-	-	-	-	-
Other	-	-	-	-	-	-	-	-	-	-	-	-
Non-current assets classified as "held for sale"	-	-	-	-	-	-	-	-	-	-	-	-
Total Current Assets	680,000	431,151	707,703	846,693	952,340	1,076,583	1,219,785	1,382,239	1,309,567	1,508,520	1,727,873	1,968,013
Non-Current Assets												
Investments	-	-	-	-	-	-	-	-	-	-	-	-
Receivables	-	-	-	-	-	-	-	-	-	-	-	-
Inventories	-	-	-	-	-	-	-	-	-	-	-	-
Infrastructure, Property, Plant & Equipment	18,873,000	20,207,319	25,860,369	25,861,069	25,903,922	25,938,771	25,965,456	25,983,814	26,243,678	26,244,878	26,237,241	26,220,590
Investments Accounted for using the equity method	-	-	-	-	-	-	-	-	-	-	-	-
Investment Property	-	-	-	-	-	-	-	-	-	-	-	-
Intangible Assets	-	-	-	-	-	-	-	-	-	-	-	-
Non-current assets classified as "held for sale"	-	-	-	-	-	-	-	-	-	-	-	-
Other	-	-	-	-	-	-	-	-	-	-	-	-
Total Non-Current Assets	18,873,000	20,207,319	25,860,369	25,861,069	25,903,922	25,938,771	25,965,456	25,983,814	26,243,678	26,244,878	26,237,241	26,220,590
TOTAL ASSETS	19,553,000	20,638,470	26,568,072	26,707,762	26,856,262	27,015,354	27,185,221	27,366,053	27,553,245	27,753,398	27,965,114	28,188,603
LIABILITIES												
Current Liabilities												
Bank Overdraft	-	-	-	-	-	-	-	-	-	-	-	-
Payables	-	-	-	-	-	-	-	-	-	-	-	-
Income received in advance	-	-	-	-	-	-	-	-	-	-	-	-
Borrowings	-	-	85,912	88,650	91,476	94,392	97,400	100,505	103,708	107,014	110,425	113,945
Provisions	-	-	-	-	-	-	-	-	-	-	-	-
Liabilities associated with assets classified as "held for sale"	-	-	-	-	-	-	-	-	-	-	-	-
Total Current Liabilities	-	-	85,912	88,650	91,476	94,392	97,400	100,505	103,708	107,014	110,425	113,945
Non-Current Liabilities												
Payables	-	-	-	-	-	-	-	-	-	-	-	-
Income received in advance	-	-	-	-	-	-	-	-	-	-	-	-
Borrowings	-	-	1,534,088	1,445,438	1,353,962	1,259,570	1,162,170	1,061,665	957,956	850,942	740,517	626,573
Provisions	-	-	-	-	-	-	-	-	-	-	-	-
Investments Accounted for using the equity method	-	-	-	-	-	-	-	-	-	-	-	-
Liabilities associated with assets classified as "held for sale"	-	-	-	-	-	-	-	-	-	-	-	-
Total Non-Current Liabilities	-	-	1,534,088	1,445,438	1,353,962	1,259,570	1,162,170	1,061,665	957,956	850,942	740,517	626,573
TOTAL LIABILITIES	-	-	1,620,000	1,534,088	1,445,438	1,353,962	1,259,570	1,162,170	1,061,665	957,956	850,942	740,517
Net Assets	19,553,000	20,638,470	24,948,072	25,173,674	25,410,825	25,661,392	25,925,651	26,203,883	26,491,581	26,795,441	27,114,171	27,448,086
EQUITY												
Retained Earnings	11,511,000	12,596,470	16,906,072	17,131,674	17,368,825	17,619,392	17,883,651	18,161,883	18,449,581	18,753,441	19,072,171	19,406,086
Revaluation Reserves	8,042,000	8,042,000	8,042,000	8,042,000	8,042,000	8,042,000	8,042,000	8,042,000	8,042,000	8,042,000	8,042,000	8,042,000
Other Reserves	-	-	-	-	-	-	-	-	-	-	-	-
Council Equity Interest	19,553,000	20,638,470	24,948,072	25,173,674	25,410,825	25,661,392	25,925,651	26,203,883	26,491,581	26,795,441	27,114,171	27,448,086
Minority Equity Interest	-	-	-	-	-	-	-	-	-	-	-	-
Total Equity	19,553,000	20,638,470	24,948,072	25,173,674	25,410,825	25,661,392	25,925,651	26,203,883	26,491,581	26,795,441	27,114,171	27,448,086

Narrandera Shire Council 10 Year Financial Plan for the Years ending 30 June 2030 CASH FLOW STATEMENT - SEWER FUND Scenario: 10% Yrs 1, 5% yr 2, 2% yrs 3-10												
	Actuals	Current Year	2020/21	2021/22	2022/23	2023/24	Projected Years					2029/30
	2018/19	2019/20					2024/25	2025/26	2026/27	2027/28	2028/29	
	\$	\$	\$	\$	\$	\$	\$	\$	\$	\$	\$	\$
Cash Flows from Operating Activities												
Receipts:												
Rates & Annual Charges	-	1,237,195	1,346,192	1,522,759	1,567,107	1,599,169	1,631,873	1,665,230	1,699,255	1,733,960	1,769,360	1,805,467
User Charges & Fees	-	165,706	161,294	169,100	173,565	177,904	182,352	186,910	191,584	196,374	201,283	206,315
Interest & Investment Revenue Received	-	15,224	15,812	19,897	22,116	24,768	27,657	30,536	32,931	33,057	35,991	38,844
Grants & Contributions	-	825,800	4,147,800	30,350	30,350	30,350	30,350	30,350	30,350	30,350	30,350	30,350
Bonds & Deposits Received	-	-	-	-	-	-	-	-	-	-	-	-
Other	-	-	-	-	-	-	-	-	-	-	-	-
Payments:												
Employee Benefits & On-Costs	-	(510,451)	(702,226)	(716,271)	(730,596)	(745,209)	(760,113)	(775,316)	(790,823)	(806,639)	(822,771)	(839,226)
Materials & Contracts	-	(229,000)	(204,564)	(207,639)	(210,748)	(213,910)	(217,120)	(220,378)	(223,685)	(227,041)	(230,447)	(233,904)
Borrowing Costs	-	-	(50,022)	(47,283)	(44,458)	(41,542)	(38,533)	(35,429)	(32,225)	(28,920)	(25,509)	(22,509)
Bonds & Deposits Refunded	-	-	-	-	-	-	-	-	-	-	-	-
Other	-	(104,800)	(157,558)	(161,407)	(164,635)	(167,927)	(171,285)	(174,710)	(178,204)	(181,769)	(185,405)	(189,113)
Net Cash provided (or used in) Operating Activities	-	1,399,574	4,606,550	608,773	639,875	660,688	682,171	704,088	725,978	746,067	769,441	793,224
Cash Flows from Investing Activities												
Receipts:												
Sale of Investment Securities	-	189,124	-	-	-	-	-	-	-	-	-	-
Sale of Investment Property	-	-	-	-	-	-	-	-	-	-	-	-
Sale of Real Estate Assets	-	-	-	-	-	-	-	-	-	-	-	-
Sale of Infrastructure, Property, Plant & Equipment	-	-	-	-	-	-	-	-	-	-	-	-
Sale of non-current assets classified as "held for sale"	-	-	-	-	-	-	-	-	-	-	-	-
Sale of Interests in Joint Ventures & Associates	-	-	-	-	-	-	-	-	-	-	-	-
Sale of Intangible Assets	-	-	-	-	-	-	-	-	-	-	-	-
Deferred Debtors Receipts	-	-	-	-	-	-	-	-	-	-	-	-
Sale of Disposal Groups	-	-	-	-	-	-	-	-	-	-	-	-
Distributions Received from Joint Ventures & Associates	-	-	-	-	-	-	-	-	-	-	-	-
Other Investing Activity Receipts	-	-	-	-	-	-	-	-	-	-	-	-
Payments:												
Purchase of Investment Securities	-	-	-	-	-	-	-	-	-	-	-	-
Purchase of Investment Property	-	-	-	-	-	-	-	-	-	-	-	-
Purchase of Infrastructure, Property, Plant & Equipment	-	(1,642,698)	(5,965,000)	(400,000)	(450,000)	(450,000)	(450,000)	(450,000)	(700,000)	(450,000)	(450,000)	(450,000)
Purchase of Real Estate Assets	-	-	-	-	-	-	-	-	-	-	-	-
Purchase of Intangible Assets	-	-	-	-	-	-	-	-	-	-	-	-
Deferred Debtors & Advances Made	-	-	-	-	-	-	-	-	-	-	-	-
Purchase of Interests in Joint Ventures & Associates	-	-	-	-	-	-	-	-	-	-	-	-
Contributions Paid to Joint Ventures & Associates	-	-	-	-	-	-	-	-	-	-	-	-
Other Investing Activity Payments	-	-	-	-	-	-	-	-	-	-	-	-
Net Cash provided (or used in) Investing Activities	-	(1,453,574)	(5,965,000)	(400,000)	(450,000)	(450,000)	(450,000)	(450,000)	(700,000)	(450,000)	(450,000)	(450,000)
Cash Flows from Financing Activities												
Receipts:												
Proceeds from Borrowings & Advances	-	-	1,620,000	-	-	-	-	-	-	-	-	-
Proceeds from Finance Leases	-	-	-	-	-	-	-	-	-	-	-	-
Other Financing Activity Receipts	-	-	-	-	-	-	-	-	-	-	-	-
Payments:												
Repayment of Borrowings & Advances	-	-	-	(65,912)	(68,660)	(91,476)	(64,392)	(67,400)	(100,505)	(103,708)	(107,014)	(110,425)
Repayment of Finance Lease Liabilities	-	-	-	-	-	-	-	-	-	-	-	-
Distributions to Minority Interests	-	-	-	-	-	-	-	-	-	-	-	-
Other Financing Activity Payments	-	-	-	-	-	-	-	-	-	-	-	-
Net Cash Flow provided (used in) Financing Activities	-	-	1,620,000	(65,912)	(68,660)	(91,476)	(64,392)	(67,400)	(100,505)	(103,708)	(107,014)	(110,425)
Net Increase/(Decrease) in Cash & Cash Equivalents	-	(54,000)	261,550	120,861	101,225	119,212	137,779	156,688	(74,527)	192,358	212,427	232,799
plus: Cash, Cash Equivalents & Investments - beginning of year	-	54,000	0	261,550	382,411	483,635	602,847	740,626	897,314	822,788	1,015,146	1,227,573
Cash & Cash Equivalents - end of the year	54,000	0	261,550	382,411	483,635	602,847	740,626	897,314	822,788	1,015,146	1,227,573	1,460,372
Cash & Cash Equivalents - end of the year	54,000	0	261,550	382,411	483,635	602,847	740,626	897,314	822,788	1,015,146	1,227,573	1,460,372
Investments - end of the year	500,000	310,876	310,876	310,876	310,876	310,876	310,876	310,876	310,876	310,876	310,876	310,876
Cash, Cash Equivalents & Investments - end of the year	554,000	310,876	572,426	693,287	794,512	913,723	1,051,503	1,208,191	1,133,664	1,326,022	1,538,450	1,771,249
Representing:												
- External Restrictions	554,143	305,294	331,846	470,836	576,464	700,726	843,908	1,006,383	933,711	1,132,664	1,352,017	1,592,157
- Internal Restrictions	-	-	-	-	-	-	-	-	-	-	-	-
- Unrestricted	(143)	5,582	240,580	222,451	218,028	212,997	207,595	201,808	199,953	193,358	186,433	179,092
	554,000	310,876	572,426	693,287	794,512	913,723	1,051,503	1,208,191	1,133,664	1,326,022	1,538,450	1,771,249

Narrandera Shire Council 10 Year Financial Plan for the Years ending 30 June 2030 EQUITY STATEMENT - SEWER FUND Scenario: 10% Yrs 1, 5% yr 2, 2% yrs 3-10												
	Actuals 2018/19 \$	Current Year 2019/20 \$	2020/21 \$	2021/22 \$	2022/23 \$	2023/24 \$	Projected Years					2029/30 \$
							2024/25 \$	2025/26 \$	2026/27 \$	2027/28 \$	2028/29 \$	
Opening Balance	19,008,000	19,553,000	20,638,470	24,948,072	25,173,674	25,410,825	25,661,392	25,925,651	26,203,883	26,491,581	26,795,441	27,114,171
Adjustments to opening balance	-	-	-	-	-	-	-	-	-	-	-	-
Restated Opening Balance	19,008,000	19,553,000	20,638,470	24,948,072	25,173,674	25,410,825	25,661,392	25,925,651	26,203,883	26,491,581	26,795,441	27,114,171
Net Operating Result for the Year	256,000	1,085,470	4,309,602	225,602	237,151	250,567	264,259	278,233	287,697	303,861	318,730	333,914
Adjustments to net operating result	-	-	-	-	-	-	-	-	-	-	-	-
Restated Net Operating Result for the Year	256,000	1,085,470	4,309,602	225,602	237,151	250,567	264,259	278,233	287,697	303,861	318,730	333,914
Current Year Income & Expenses Recognised direct to Equity												
- Transfers to/(from) Asset Revaluation Reserve	291,000	-	-	-	-	-	-	-	-	-	-	-
- Transfers to/(from) Other Reserves	-	-	-	-	-	-	-	-	-	-	-	-
- Other Income/Expenses recognised	-	-	-	-	-	-	-	-	-	-	-	-
- Other Adjustments	-	-	-	-	-	-	-	-	-	-	-	-
Net Income Recognised Directly in Equity	291,000	-	-	-	-	-	-	-	-	-	-	-
Total Recognised Income & Expenses	547,000	1,085,470	4,309,602	225,602	237,151	250,567	264,259	278,233	287,697	303,861	318,730	333,914
Distributions to/(Contributions from) Minority Interests	-	-	-	-	-	-	-	-	-	-	-	-
Transfers between Equity	-	-	-	-	-	-	-	-	-	-	-	-
Equity - Balance at end of the reporting period	19,553,000	20,638,470	24,948,072	25,173,674	25,410,825	25,661,392	25,925,651	26,203,883	26,491,581	26,795,441	27,114,171	27,448,086

Narrandera Shire Council 10 Year Financial Plan for the Years ending 30 June 2030 INCOME STATEMENT - CONSOLIDATED Scenario: 2020 to 2030 Budget												
	Actuals 2018/19	Current Year 2019/20	2020/21	2021/22	2022/23	2023/24	Projected Years					2029/30
	\$	\$	\$	\$	\$	\$	\$	\$	\$	\$	\$	\$
Income from Continuing Operations												
Revenue:												
Rates & Annual Charges	7,573,000	7,712,944	8,039,906	8,357,760	8,527,706	8,701,049	8,877,663	9,058,209	9,242,160	9,429,800	9,621,186	9,816,397
User Charges & Fees	3,441,000	3,257,042	3,340,776	3,428,319	3,514,000	3,601,828	3,691,850	3,784,128	3,878,704	3,975,653	4,075,029	4,176,880
Interest & Investment Revenue	703,000	448,249	386,128	342,815	296,260	300,860	308,616	316,326	319,189	328,929	339,750	350,950
Other Revenues	772,000	1,844,771	753,343	673,356	678,470	683,683	689,003	694,428	699,961	705,606	711,364	717,235
Grants & Contributions provided for Operating Purposes	7,690,000	5,117,515	7,378,772	6,958,833	7,061,257	7,165,728	7,272,287	7,380,973	7,491,833	7,604,908	7,720,242	7,837,882
Grants & Contributions provided for Capital Purposes	3,914,000	6,673,868	12,418,866	9,573,847	6,732,500	808,500	575,500	665,500	568,000	563,000	548,000	523,000
Other Income:												
Net gains from the disposal of assets	-	877,214	91,500	91,500	91,500	91,500	91,500	91,500	91,500	91,500	91,500	91,500
Fair value increment on investment properties	-	-	-	-	-	-	-	-	-	-	-	-
Reversal of revaluation decrements on IPPE previously expensed	-	-	-	-	-	-	-	-	-	-	-	-
Reversal of impairment losses on receivables	-	-	-	-	-	-	-	-	-	-	-	-
Joint Ventures & Associated Entities	-	-	-	-	-	-	-	-	-	-	-	-
Total Income from Continuing Operations	24,093,000	25,631,603	32,409,291	29,426,430	26,901,693	21,153,148	21,506,619	21,991,064	22,291,347	22,699,396	23,107,071	23,513,844
Expenses from Continuing Operations												
Employee Benefits & On-Costs	7,623,000	7,742,181	8,307,120	8,395,719	8,571,428	8,734,948	8,906,837	9,082,165	9,261,001	9,443,408	9,629,464	9,819,242
Borrowing Costs	-	14,449	12,778	73,930	68,264	62,433	56,431	50,252	43,892	37,873	32,789	27,938
Materials & Contracts	4,713,000	5,105,205	3,890,932	3,748,793	3,758,049	3,836,585	3,886,112	3,923,111	3,982,069	4,032,563	4,081,555	4,138,400
Depreciation & Amortisation	4,895,000	4,918,218	5,087,893	5,209,575	5,552,383	5,601,986	5,652,520	5,704,004	5,756,457	5,809,896	5,864,338	5,919,811
Impairment of investments	-	-	-	-	-	-	-	-	-	-	-	-
Impairment of receivables	-	-	-	-	-	-	-	-	-	-	-	-
Other Expenses	1,809,000	1,843,444	1,877,828	1,986,498	1,928,536	1,966,534	2,090,287	2,044,822	2,085,139	2,126,268	2,260,225	2,211,019
Interest & Investment Losses	-	-	-	-	-	-	-	-	-	-	-	-
Net Losses from the Disposal of Assets	134,000	-	-	-	-	-	-	-	-	-	-	-
Revaluation decrement/impairment of IPPE	-	-	-	-	-	-	-	-	-	-	-	-
Fair value decrement on investment properties	-	-	-	-	-	-	-	-	-	-	-	-
Joint Ventures & Associated Entities	-	-	-	-	-	-	-	-	-	-	-	-
Total Expenses from Continuing Operations	19,174,000	19,623,497	19,176,551	19,414,515	19,878,660	20,202,486	20,572,187	20,804,354	21,128,558	21,450,008	21,868,371	22,116,410
Operating Result from Continuing Operations	4,919,000	6,008,106	13,232,741	10,011,915	7,023,033	950,662	934,432	1,186,710	1,162,790	1,249,388	1,238,700	1,397,434
Discontinued Operations - Profit/(Loss)	-	-	-	-	-	-	-	-	-	-	-	-
Net Profit/(Loss) from Discontinued Operations	-	-	-	-	-	-	-	-	-	-	-	-
Net Operating Result for the Year	4,919,000	6,008,106	13,232,741	10,011,915	7,023,033	950,662	934,432	1,186,710	1,162,790	1,249,388	1,238,700	1,397,434
Net Operating Result before Grants and Contributions provided for Capital Purposes	1,005,000	(665,762)	813,875	438,068	290,533	342,162	358,932	521,210	594,790	686,388	690,700	874,434

Narrandera Shire Council 10 Year Financial Plan for the Years ending 30 June 2030 BALANCE SHEET - CONSOLIDATED Scenario: 2020 to 2030 Budget												
	Actuals 2018/19	Current Year 2019/20	2020/21	2021/22	2022/23	2023/24	Projected Years					2029/30
	\$	\$	\$	\$	\$	\$	2024/25	2025/26	2026/27	2027/28	2028/29	\$
ASSETS												
Current Assets												
Cash & Cash Equivalents	2,320,000	-	261,550	382,411	960,246	1,891,469	2,642,982	3,628,003	4,421,079	5,736,644	7,442,367	10,844,473
Investments	24,927,000	20,335,836	17,175,091	14,176,086	11,261,358	11,261,358	11,261,358	11,261,358	11,261,358	11,261,358	11,261,358	11,261,358
Receivables	3,704,000	2,118,317	2,390,334	1,994,765	1,789,902	1,789,902	1,824,238	1,872,351	1,900,917	1,945,710	1,994,673	2,063,244
Inventories	691,000	640,982	476,585	460,030	460,174	468,838	472,739	479,404	486,320	492,054	497,583	504,134
Other	-	-	-	-	-	-	-	-	-	-	-	-
Non-current assets classified as "held for sale"	-	-	-	-	-	-	-	-	-	-	-	-
Total Current Assets	31,642,000	23,095,134	20,303,559	17,013,292	14,471,680	15,412,959	16,201,317	17,241,117	18,069,675	19,435,766	21,195,992	24,673,209
Non-Current Assets												
Investments	-	-	-	-	-	-	-	-	-	-	-	-
Receivables	27,000	79,344	81,757	83,348	84,972	86,627	88,316	90,039	91,796	93,588	95,416	97,281
Inventories	438,000	437,944	437,944	437,944	437,944	437,944	437,944	437,944	437,944	437,944	437,944	437,944
Infrastructure, Property, Plant & Equipment	228,376,000	242,866,521	260,726,721	273,898,947	283,325,951	283,231,517	283,277,586	283,292,996	283,509,107	283,268,936	282,637,790	280,409,991
Investments Accounted for using the equity method	-	-	-	-	-	-	-	-	-	-	-	-
Investment Property	-	-	-	-	-	-	-	-	-	-	-	-
Intangible Assets	-	-	-	-	-	-	-	-	-	-	-	-
Non-current assets classified as "held for sale"	-	-	-	-	-	-	-	-	-	-	-	-
Other	-	-	-	-	-	-	-	-	-	-	-	-
Total Non-Current Assets	228,843,000	243,385,809	261,246,422	274,420,239	283,848,867	283,756,088	283,803,826	283,820,979	284,038,847	283,800,468	283,171,150	280,945,216
TOTAL ASSETS	260,485,000	266,480,943	281,549,982	291,433,531	298,320,547	299,169,047	300,005,143	301,062,096	302,108,522	303,236,234	304,367,142	305,618,425
LIABILITIES												
Current Liabilities												
Bank Overdraft	-	-	-	-	-	-	-	-	-	-	-	-
Payables	1,378,000	1,335,062	1,084,558	1,077,203	1,059,414	1,078,853	1,105,589	1,104,481	1,120,450	1,134,897	1,167,132	1,165,031
Income received in advance	207,000	235,583	176,330	173,694	177,199	180,790	184,469	188,238	192,099	196,055	200,108	204,260
Borrowings	-	0	118,373	121,733	125,192	128,752	132,419	136,193	140,080	144,081	148,202	152,444
Provisions	2,523,000	2,514,067	2,514,067	2,514,067	2,514,067	2,514,067	2,514,067	2,514,067	2,514,067	2,514,067	2,514,067	2,514,067
Liabilities associated with assets classified as "held for sale"	-	-	-	-	-	-	-	-	-	-	-	-
Total Current Liabilities	4,108,000	4,084,712	3,883,329	3,886,697	3,875,871	3,902,482	3,936,543	3,942,979	3,966,695	3,989,100	4,029,508	4,035,802
Non-Current Liabilities												
Payables	3,000	5,192	5,192	5,192	5,192	5,192	5,192	5,192	5,192	5,192	5,192	5,192
Income received in advance	-	-	-	-	-	-	-	-	-	-	-	-
Borrowings	-	(0)	2,027,882	1,905,948	1,780,757	1,652,004	1,519,586	1,383,393	1,243,313	1,099,232	951,031	798,587
Provisions	52,000	60,933	60,933	60,933	60,933	60,933	60,933	60,933	60,933	60,933	60,933	60,933
Investments Accounted for using the equity method	-	-	-	-	-	-	-	-	-	-	-	-
Liabilities associated with assets classified as "held for sale"	-	-	-	-	-	-	-	-	-	-	-	-
Total Non-Current Liabilities	55,000	66,125	2,093,806	1,972,073	1,846,882	1,718,129	1,585,711	1,449,518	1,309,438	1,165,357	1,017,155	864,711
TOTAL LIABILITIES	4,163,000	4,150,837	5,987,135	5,858,770	5,722,753	5,620,591	5,522,254	5,392,497	5,276,133	5,154,457	5,046,664	4,900,513
Net Assets	256,322,000	262,330,106	275,562,846	285,574,761	292,597,794	293,548,456	294,482,889	295,669,599	296,832,388	298,081,778	299,320,478	300,717,912
EQUITY												
Retained Earnings	143,287,000	149,295,106	162,527,846	172,539,761	179,562,794	180,513,456	181,447,889	182,634,599	183,797,388	185,046,778	186,285,478	187,682,912
Revaluation Reserves	110,715,000	110,715,000	110,715,000	110,715,000	110,715,000	110,715,000	110,715,000	110,715,000	110,715,000	110,715,000	110,715,000	110,715,000
Council Equity Interest	254,002,000	260,010,106	273,242,846	283,254,761	290,277,794	291,228,456	292,162,889	293,349,599	294,512,388	295,761,778	297,000,478	298,397,912
Minority Equity Interest	-	-	-	-	-	-	-	-	-	-	-	-
Total Equity	254,002,000	260,010,106	273,242,846	283,254,761	290,277,794	291,228,456	292,162,889	293,349,599	294,512,388	295,761,778	297,000,478	298,397,912

Narrandera Shire Council 10 Year Financial Plan for the Years ending 30 June 2030 EQUITY STATEMENT - CONSOLIDATED Scenario: 2020 to 2030 Budget												
	Actuals 2018/19 \$	Current Year 2019/20 \$	2020/21 \$	2021/22 \$	2022/23 \$	2023/24 \$	Projected Years					2029/30 \$
							2024/25 \$	2025/26 \$	2026/27 \$	2027/28 \$	2028/29 \$	
Opening Balance	248,517,000	254,002,000	260,010,106	273,242,846	283,254,761	290,277,794	291,228,456	292,162,889	293,349,599	294,512,388	295,761,778	297,000,478
Adjustments to opening balance	-	-	-	-	-	-	-	-	-	-	-	-
Restated Opening Balance	248,517,000	254,002,000	260,010,106	273,242,846	283,254,761	290,277,794	291,228,456	292,162,889	293,349,599	294,512,388	295,761,778	297,000,478
Net Operating Result for the Year	4,919,000	6,008,106	13,232,740	10,011,915	7,023,032	950,662	934,433	1,186,710	1,162,789	1,249,389	1,238,700	1,397,434
Adjustments to net operating result	-	-	-	-	-	-	-	-	-	-	-	-
Restated Net Operating Result for the Year	4,919,000	6,008,106	13,232,740	10,011,915	7,023,032	950,662	934,433	1,186,710	1,162,789	1,249,389	1,238,700	1,397,434
Current Year Income & Expenses Recognised direct to Equity												
- Transfers to/(from) Asset Revaluation Reserve	566,000	-	-	-	-	-	-	-	-	-	-	-
- Transfers to/(from) Other Reserves	-	-	-	-	-	-	-	-	-	-	-	-
- Other Income/Expenses recognised	-	-	-	-	-	-	-	-	-	-	-	-
- Other Adjustments	-	-	-	-	-	-	-	-	-	-	-	-
Net Income Recognised Directly in Equity	566,000	-	-	-	-	-	-	-	-	-	-	-
Total Recognised Income & Expenses	5,485,000	6,008,106	13,232,740	10,011,915	7,023,032	950,662	934,433	1,186,710	1,162,789	1,249,389	1,238,700	1,397,434
Distributions to/(Contributions from) Minority Interests	-	-	-	-	-	-	-	-	-	-	-	-
Transfers between Equity	-	-	-	-	-	-	-	-	-	-	-	-
Equity - Balance at end of the reporting period	254,002,000	260,010,106	273,242,846	283,254,761	290,277,794	291,228,456	292,162,889	293,349,599	294,512,388	295,761,778	297,000,478	298,397,912

CASH - RESERVE BALANCES 30-JUNE-2021

CLASS OF RESERVE	Balance 30 Jun 2019	Budget Movement 19/20	Other	Carry over	Sept	Dec	Net Transfer	Balance 30 Jun 2020	Budget Movement 20/21	Anticipated Balance 30 Jun 2021
GENERAL FUND - DETAILS										
Employee's Leave Entitlement										
Employee's Leave Entitlement	\$ 1,229,888.00						\$ -	\$ 1,229,888.00		\$ 1,229,888.00
Construction of Buildings										
Shire Property	\$ 132,917.00						\$ -	\$ 132,917.00		\$ 132,917.00
Visitor Centre Services	\$ 243,704.00						\$ -	\$ 243,704.00	-\$ 243,704.00	\$ -
Plant Replacement										
Plant Replacement	\$ 342,589.40	-\$ 169,407.00	\$ 1,250,000.00				\$ 1,080,593.00	\$ 1,423,182.40	-\$ 303,492.00	\$ 1,119,690.40
Office Equipment										
Office Furniture & Equipment	\$ 56,746.00						\$ -	\$ 56,746.00		\$ 56,746.00
Computer Replacement	\$ 426,799.40	-\$ 77,500.00					-\$ 77,500.00	\$ 349,299.40	-\$ 90,000.00	\$ 259,299.40
Library Computer Replacement	\$ 23,608.00		-\$ 23,608.00				-\$ 23,608.00	\$ -		\$ -
Library Computer Licences	\$ 6,635.00		-\$ 6,635.00				-\$ 6,635.00	\$ -		\$ -
Carry Over Works										
Track Maintenance - Bike and Hike	\$ 17,500.00						\$ -	\$ 17,500.00		\$ 17,500.00
John O'Brien Festival	\$ 12,278.00						\$ -	\$ 12,278.00		\$ 12,278.00
Carry Over Operating Program 18-19	\$ 46,004.00		-\$ 46,004.00				-\$ 46,004.00	\$ -		\$ -
Carry Over Capital Program 18-19	\$ 652,969.00		-\$ 652,969.00				-\$ 652,969.00	\$ -		\$ -
Other Internal Reserves										
Closure of Teloca Fund	\$ 595,052.00	-\$ 332,000.00				-\$ 263,000.00	-\$ 595,000.00	\$ 52.00		\$ 52.00
Street Camera Replacement	\$ 1,000.00						\$ -	\$ 1,000.00		\$ 1,000.00
Election & Integrated Planning	\$ -						\$ -	\$ -	\$ 96,500.00	\$ 96,500.00
Major Sporting & Other Events	\$ 26,000.00						\$ -	\$ 26,000.00		\$ 26,000.00
Narrandera CBD Beautification	\$ 35,000.00						\$ -	\$ 35,000.00		\$ 35,000.00
Sale of Water Allocations	\$ -					\$ 886,000.00	\$ 886,000.00	\$ 886,000.00	-\$ 576,888.00	\$ 309,112.00
Sale of Southern Phone Shares	\$ -					\$ 785,714.00	\$ 785,714.00	\$ 785,714.00		\$ 785,714.00
Narrandera Business Centre Master Plan	\$ 1,991,876.00	-\$ 1,668,109.00	-\$ 188,040.00	\$ 1,668,109.00			-\$ 188,040.00	\$ 1,803,836.00		\$ 1,803,836.00
Lake Talbot Pool Master Plan	\$ 1,806,670.00	-\$ 646,000.00	-\$ 1,166,384.00				-\$ 1,812,384.00	-\$ 5,714.00		-\$ 5,714.00
Delivery of Aged strategies	\$ 773,061.00	-\$ 500,000.00	-\$ 43,061.00			-\$ 52,000.00	-\$ 595,061.00	\$ 178,000.00		\$ 178,000.00
Marie Bashir Master Plan Update	\$ 10,000.00						\$ -	\$ 10,000.00		\$ 10,000.00
MR80/Karawatha Drive Upgrade	\$ 15,000.00						\$ -	\$ 15,000.00		\$ 15,000.00
Financial Assistance Grant	\$ 2,507,426.00		-\$ 2,507,426.00				-\$ 2,507,426.00	\$ -		\$ -
355 Committee - Barellan Museum	\$ 2,754.55						\$ -	\$ 2,754.55		\$ 2,754.55
355 Committee - Koala Committee	\$ 413.66						\$ -	\$ 413.66		\$ 413.66
355 Committee - Railway Station	\$ 7,047.11						\$ -	\$ 7,047.11		\$ 7,047.11
355 Committee - Parkside Museum	\$ -						\$ -	\$ -		\$ -
Building Maintenance & Repair										
Library Furniture & Fittings	\$ 50,363.00		-\$ 50,363.00				-\$ 50,363.00	\$ -		\$ -
Narrandera Park Landscape	\$ 21,804.00						\$ -	\$ 21,804.00		\$ 21,804.00
Building Renewal Works 18/19 Budget	\$ 83,403.00						\$ -	\$ 83,403.00		\$ 83,403.00
Community Activities										
N'dra Cemetery - Perpetual mtnce all	\$ 331,207.50						\$ -	\$ 331,207.50		\$ 331,207.50
N'dra Cemetery - Capital Works	\$ 24,776.00						\$ -	\$ 24,776.00	-\$ 24,776.00	\$ -
New Street Lights	\$ 9,724.00						\$ -	\$ 9,724.00		\$ 9,724.00
Property Development										
Property Development (Red Hill)	\$ 140,603.00		-\$ 8,360.00				-\$ 8,360.00	\$ 132,243.00		\$ 132,243.00
Quarry Rehabilitation										
Quarry Rehabilitation	\$ 18,992.00						\$ -	\$ 18,992.00		\$ 18,992.00
Domestic Waste Management										
Narrandera Waste Depot	\$ 1,930,197.05	-\$ 276,580.00	-\$ 66,146.00	-\$ 112,563.40	-\$ 47,460.72	-\$ 502,750.12	\$ 1,427,446.93	-\$ 1,182,678.00		\$ 244,768.93
Narrandera Waste Depot - Excavation	\$ 104,704.00						\$ -	\$ 104,704.00		\$ 104,704.00
Narrandera Waste Depot - Rehabilitation	\$ 368,644.00						\$ -	\$ 368,644.00		\$ 368,644.00
Barellan Waste Depot	\$ 120,278.00						\$ -	\$ 120,278.00		\$ 120,278.00
Barellan Waste Depot - Excavation	\$ 36,592.00						\$ -	\$ 36,592.00		\$ 36,592.00
Barellan Waste Depot - Rehabilitation	\$ 53,429.00						\$ -	\$ 53,429.00		\$ 53,429.00
Narrandera Depot Compactor Expenses	\$ 48,379.00						\$ -	\$ 48,379.00		\$ 48,379.00
Grong Grong Waste Depot Rehabilitation	\$ 73,876.00						\$ -	\$ 73,876.00		\$ 73,876.00

CASH - RESERVE BALANCES 30-JUNE-2021

CLASS OF RESERVE	Balance 30 Jun 2019	Budget Movement 19/20	Other	Carry over	Sept	Dec	Net Transfer	Balance 30 Jun 2020	Budget Movement 20/21	Anticipated Balance 30 Jun 2021
Crown Reserves										
Lake Talbot Tourist Park	\$ 231,797.61	\$ 24,650.00	-\$	29,880.00		\$ 20,000.00	\$ 14,770.00	\$ 246,567.61	-\$ 156,067.00	\$ 90,500.61
Stormwater										
Narrandera Stormwater Reserve	\$ 499,189.11	-\$ 83,614.00	-\$	45,392.00			-\$ 129,006.00	\$ 370,183.11	\$ 63,150.00	\$ 433,333.11
Barellan Stormwater Reserve	\$ 12,183.33	\$ 8,850.00			-\$ 14,500.00		-\$ 5,650.00	\$ 6,533.33	\$ 8,850.00	\$ 15,383.33
Developer Contributions										
Section 7.11	\$ 168,698.46	\$ 11,500.00	-\$	42,000.00			-\$ 30,500.00	\$ 140,847.26		\$ 140,847.26
Bonds, Retentions & Trusts										
Kaniva Quarry	\$ 30,000.00						\$ -	\$ 30,000.00		\$ 30,000.00
Tourist Trust	\$ 31,328.46						\$ -	\$ 31,328.46		\$ 31,328.46
Arts Centre Trust	\$ 65,684.73						\$ -	\$ 65,684.73		\$ 65,684.73
Sale of Land	\$ 4,778.15						\$ -	\$ 4,778.15		\$ 4,778.15
VFG Skate Park	\$ 10,822.52						\$ -	\$ 10,822.52		\$ 10,822.52
External Restrictions (Note 6 order)										
Water Fund										
Asset Replacement	\$ 6,816,617.42	\$ 296,056.00	-\$ 80,000.00	\$ -	\$ -	-\$ 134,700.00	\$ 81,356.00	\$ 6,897,973.42	-\$ 98,558.00	\$ 6,799,415.42
Carry Over Works	\$ 542,298.00	\$ -	\$ -	-\$ 542,298.00	\$ -	\$ -	-\$ 542,298.00	\$ -	\$ -	\$ -
Section 64	\$ 306,833.26	\$ 20,000.00	\$ -	\$ -	\$ -	\$ -	\$ 20,000.00	\$ 333,097.54	\$ 20,000.00	\$ 353,097.54
Sewer Fund										
Asset Replacement	\$ 307,556.50	\$ 187,849.00	-\$ 16,000.00	\$ -	\$ -	\$ -	\$ 171,849.00	\$ 479,405.50	\$ 18,552.00	\$ 497,957.50
Carry Over Works	\$ 178,698.00	\$ -	\$ -	-\$ 178,698.00	\$ -	\$ -	-\$ 178,698.00	\$ -	\$ -	\$ -
Section 64	\$ 67,889.18	\$ 8,000.00	\$ -	\$ -	\$ -	\$ -	\$ 8,000.00	\$ 77,343.70	\$ 8,000.00	\$ 85,343.70
General Fund - External Restrictions										
Specific Purpose Unexpended Grants (from separat	\$ 1,014,442.74	\$ -	\$ -	-\$ 392,149.00	\$ -	\$ -	-\$ 392,149.00	\$ 622,293.74	-\$ 7,078.00	\$ 615,215.74
RMS Contributions	\$ 101,050.00	\$ -	\$ -	-\$ 101,050.00	\$ -	\$ -	-\$ 101,050.00	\$ -	\$ -	\$ -
Other Contributions	\$ 1,950.00	\$ -	\$ -	-\$ 1,950.00	\$ -	\$ -	-\$ 1,950.00	\$ -	\$ -	\$ -
Developer Contributions	\$ 168,698.46	\$ 11,500.00	\$ -	-\$ 42,000.00	\$ -	\$ -	-\$ 30,500.00	\$ 140,847.26	\$ -	\$ 140,847.26
Unspent Internal Loans	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
Domestic Waste Management	\$ 2,736,099.05	-\$ 276,580.00	\$ -	-\$ 66,146.00	-\$ 112,563.40	-\$ 47,460.72	-\$ 502,750.12	\$ 2,233,348.93	-\$ 1,182,678.00	\$ 1,050,670.93
Stormwater	\$ 511,372.44	-\$ 74,764.00	\$ -	-\$ 45,392.00	-\$ 14,500.00	\$ -	-\$ 134,656.00	\$ 376,716.44	\$ 72,000.00	\$ 448,716.44
Crown Reserves	\$ 231,797.61	\$ 24,650.00	\$ -	-\$ 29,880.00	\$ -	\$ 20,000.00	\$ 14,770.00	\$ 246,567.61	-\$ 156,067.00	\$ 90,500.61
Total External Restrictions	\$ 12,985,302.66	\$ 196,711.00	-\$ 96,000.00	-\$ 1,399,563.00	-\$ 127,063.40	-\$ 162,160.72	-\$ 1,588,076.12	\$ 11,407,594.14	-\$ 1,325,829.00	\$ 10,081,765.14
Internal Restrictions (Note 6 order)										
Plant and vehicle replacement	\$ 342,589.40	-\$ 169,407.00	\$ 1,250,000.00	\$ -	\$ -	\$ -	\$ 1,080,593.00	\$ 1,423,182.40	-\$ 303,492.00	\$ 1,119,690.40
Employee Leave Entitlements	\$ 1,229,888.00	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 1,229,888.00	\$ -	\$ 1,229,888.00
Carry over works	\$ 728,751.00	\$ -	\$ -	-\$ 698,973.00	\$ -	\$ -	-\$ 698,973.00	\$ 29,778.00	\$ -	\$ 29,778.00
Building Maintenance & Repair	\$ 155,570.00	\$ -	\$ -	-\$ 50,363.00	\$ -	\$ -	-\$ 50,363.00	\$ 105,207.00	\$ -	\$ 105,207.00
Community Activities	\$ 365,707.50	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 365,707.50	-\$ 24,776.00	\$ 340,931.50
Construction of Buildings	\$ 376,621.00	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 376,621.00	-\$ 243,704.00	\$ 132,917.00
Office Equipment	\$ 513,788.40	-\$ 77,500.00	\$ -	-\$ 30,243.00	\$ -	\$ -	-\$ 107,743.00	\$ 406,045.40	-\$ 90,000.00	\$ 316,045.40
Property Development	\$ 140,603.00	\$ -	\$ -	-\$ 8,360.00	\$ -	\$ -	-\$ 8,360.00	\$ 132,243.00	\$ -	\$ 132,243.00
Other	\$ 5,238,874.32	-\$ 3,146,109.00	\$ -	-\$ 1,397,485.00	\$ 1,668,109.00	\$ 1,356,714.00	-\$ 1,518,771.00	\$ 3,720,103.32	-\$ 480,388.00	\$ 3,239,715.32
Insurance Claims	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
Quarry	\$ 18,992.00	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 18,992.00	\$ -	\$ 18,992.00
Recreational Facilities	\$ 10,000.00	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 10,000.00	\$ -	\$ 10,000.00
Roads Refurbishment	\$ 15,000.00	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 15,000.00	\$ -	\$ 15,000.00
Financial Assistance Grant	\$ 2,507,426.00	\$ -	\$ -	-\$ 2,507,426.00	\$ -	\$ -	-\$ 2,507,426.00	\$ -	\$ -	\$ -
Bonds, Retentions & Trusts	\$ 142,613.86	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 142,613.86	\$ -	\$ 142,613.86
Total Internal Restrictions	\$ 11,786,424.48	-\$ 3,393,016.00	\$ 1,250,000.00	-\$ 4,692,850.00	\$ 1,668,109.00	\$ 1,356,714.00	-\$ 3,811,043.00	\$ 7,975,381.48	-\$ 1,142,360.00	\$ 6,833,021.48
Total Restrictions	\$ 24,771,727.14	-\$ 3,196,305.00	\$ 1,154,000.00	-\$ 6,092,413.00	\$ 1,541,045.60	\$ 1,194,553.28	-\$ 5,399,119.12	\$ 19,382,975.62	-\$ 2,468,189.00	\$ 16,914,786.62

Fit for the Future Benchmarks – General Fund

Measure/Benchmark	FFTF Submission	Government Expected Performance	Forecast 2020/21
Operating Performance Ratio (Greater than or equal to break- even average over 3 years)	1.39%	1.39%	3.6%
Own Source Revenue Ratio ** (Greater than 60% average over 3 years)	57.60%	60.00%	53.92%
Building & Infrastructure Asset Renewal Ratio (Greater than 100% average over 3 years)	93.5%	100.0%	167.34%
Infrastructure Backlog Ratio (Less than 2%)	1.72%	1.72%	2.00%
Asset Maintenance Ratio (Greater than 100% average over 3 years)	100.0%	100.0%	100.0%
Debt Service Ratio (Greater than 0% and less than or equal to 20% average over 3 years)	0.16%	0.16%	0.10%
Real Operating Expenditure per Capita (A decrease in Real Operating Expenditure per capita over time)	2.18	2.18	2.18

** This ratio is severely impacted by additional capital grants provided by the state and federal governments such as Stronger