

**Narrandera Shire Council**  
**10 Year Financial Plan for the Years ending 30 June 2033**  
**INCOME STATEMENT - CONSOLIDATED**  
**Scenario: Budget 2022-2032 - Recommended**

	Actuals	Current Year	Projected Years									
	2021/22	2022/23	2023/24	2024/25	2025/26	2026/27	2027/28	2028/29	2029/30	2030/31	2031/32	2032/33
	\$	\$	\$	\$	\$	\$	\$	\$	\$	\$	\$	\$
<b>Income from Continuing Operations</b>												
<b>Revenue:</b>												
Rates & Annual Charges	8,362,000	8,577,800	8,966,119	9,626,118	9,680,989	9,959,862	10,310,233	10,564,058	10,824,225	11,090,898	11,364,238	11,644,411
User Charges & Fees	3,873,000	4,096,991	2,948,669	3,056,779	3,910,110	4,087,193	4,188,703	4,292,750	4,399,399	4,508,714	4,620,762	4,735,611
Other Revenues	1,357,000	944,330	1,178,137	1,178,137	1,399,137	1,399,137	1,399,137	899,137	899,137	899,137	899,137	899,137
Grants & Contributions provided for Operating Purposes	9,267,000	7,965,523	7,646,525	7,741,913	7,858,066	7,983,654	8,108,494	8,235,848	8,365,766	8,498,299	8,633,500	8,771,425
Grants & Contributions provided for Capital Purposes	6,824,000	17,220,239	5,879,500	3,013,000	6,838,000	6,640,500	250,500	245,500	263,000	425,500	238,000	238,000
Interest & Investment Revenue	188,000	602,250	904,355	981,103	812,778	659,620	679,241	685,240	690,740	696,240	701,740	701,740
<b>Other Income:</b>												
Net Gains from the Disposal of Assets	363,000	456,980	91,500	91,500	91,500	91,500	91,500	91,500	91,500	91,500	91,500	91,500
Fair value increment on investment properties	-	-	-	-	-	-	-	-	-	-	-	-
Reversal of revaluation decrements on IPPE previously expensed	-	-	-	-	-	-	-	-	-	-	-	-
Reversal of impairment losses on receivables	-	-	-	-	-	-	-	-	-	-	-	-
Other Income	209,000	224,494	232,701	235,700	238,772	241,921	245,146	248,451	251,838	255,307	258,862	262,505
Joint Ventures & Associated Entities - Gain	-	-	-	-	-	-	-	-	-	-	-	-
<b>Total Income from Continuing Operations</b>	<b>30,443,000</b>	<b>40,088,606</b>	<b>27,847,506</b>	<b>25,924,250</b>	<b>30,829,353</b>	<b>31,063,386</b>	<b>25,272,954</b>	<b>25,262,484</b>	<b>25,785,605</b>	<b>26,465,595</b>	<b>26,807,739</b>	<b>27,344,329</b>
<b>Expenses from Continuing Operations</b>												
Employee Benefits & On-Costs	8,234,000	8,082,644	8,871,085	9,259,952	9,627,038	9,854,052	10,100,916	10,339,777	10,591,783	10,850,089	11,114,852	11,386,343
Borrowing Costs	39,000	45,782	52,613	343,384	333,361	322,900	311,999	300,571	288,663	276,279	264,001	251,314
Materials & Contracts	8,392,000	11,294,211	6,143,462	6,431,648	6,419,553	6,550,929	7,283,934	7,523,770	7,542,216	7,694,361	7,890,299	8,071,283
Depreciation & Amortisation	5,937,000	6,117,411	6,622,098	6,737,042	6,787,954	6,843,474	7,146,926	7,210,375	7,275,022	7,340,887	7,407,997	7,456,189
Impairment of investments	-	-	-	-	-	-	-	-	-	-	-	-
Impairment of receivables	47,000	6,120	6,120	6,120	6,120	6,120	6,120	6,120	6,120	6,120	6,120	6,120
Other Expenses	590,000	403,426	414,959	426,838	437,033	447,484	458,196	469,176	480,431	491,967	503,791	515,910
Interest & Investment Losses	-	-	-	-	-	-	-	-	-	-	-	-
Net Losses from the Disposal of Assets	-	-	-	-	-	-	-	-	-	-	-	-
Revaluation decrement/impairment of IPPE	43,000	-	-	-	-	-	-	-	-	-	-	-
Fair value decrement on investment properties	-	-	-	-	-	-	-	-	-	-	-	-
Joint Ventures & Associated Entities	-	-	-	-	-	-	-	-	-	-	-	-
<b>Total Expenses from Continuing Operations</b>	<b>23,282,000</b>	<b>25,949,594</b>	<b>22,110,337</b>	<b>23,204,984</b>	<b>23,611,059</b>	<b>24,024,959</b>	<b>25,308,092</b>	<b>25,849,789</b>	<b>26,184,234</b>	<b>26,659,703</b>	<b>27,187,058</b>	<b>27,687,161</b>
<b>Operating Result from Continuing Operations</b>	<b>7,161,000</b>	<b>14,139,012</b>	<b>5,737,169</b>	<b>2,719,266</b>	<b>7,218,294</b>	<b>7,038,426</b>	<b>(35,138)</b>	<b>(587,305)</b>	<b>(398,628)</b>	<b>(194,108)</b>	<b>(379,320)</b>	<b>(342,832)</b>
Discontinued Operations - Profit/(Loss)	-	-	-	-	-	-	-	-	-	-	-	-
<b>Net Profit/(Loss) from Discontinued Operations</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>
<b>Net Operating Result for the Year</b>	<b>7,161,000</b>	<b>14,139,012</b>	<b>5,737,169</b>	<b>2,719,266</b>	<b>7,218,294</b>	<b>7,038,426</b>	<b>(35,138)</b>	<b>(587,305)</b>	<b>(398,628)</b>	<b>(194,108)</b>	<b>(379,320)</b>	<b>(342,832)</b>
<b>Net Operating Result before Grants and Contributions provided for Capital Purposes</b>	<b>337,000</b>	<b>(3,081,226)</b>	<b>(142,331)</b>	<b>(293,734)</b>	<b>380,294</b>	<b>397,926</b>	<b>(285,638)</b>	<b>(832,805)</b>	<b>(661,628)</b>	<b>(619,608)</b>	<b>(617,320)</b>	<b>(580,832)</b>





**Narrandera Shire Council**  
**10 Year Financial Plan for the Years ending 30 June 2033**  
**EQUITY STATEMENT - CONSOLIDATED**  
**Scenario: Budget 2022-2032 - Recommended**

	Actuals	Current Year	Projected Years									
	2021/22	2022/23	2023/24	2024/25	2025/26	2026/27	2027/28	2028/29	2029/30	2030/31	2031/32	2032/33
	\$	\$	\$	\$	\$	\$	\$	\$	\$	\$	\$	\$
Opening Balance (as at 1/7)	241,841,000	247,920,000	262,059,012	267,796,182	270,515,447	277,733,741	284,772,167	284,737,029	284,149,724	283,751,096	283,556,988	283,177,668
Adjustments to opening balance	-	-	-	-	-	-	-	-	-	-	-	-
<b>Restated opening Balance (as at 1/7)</b>	<b>241,841,000</b>	<b>247,920,000</b>	<b>262,059,012</b>	<b>267,796,182</b>	<b>270,515,447</b>	<b>277,733,741</b>	<b>284,772,167</b>	<b>284,737,029</b>	<b>284,149,724</b>	<b>283,751,096</b>	<b>283,556,988</b>	<b>283,177,668</b>
Net Operating Result for the Year	7,161,000	14,139,012	5,737,169	2,719,266	7,218,294	7,038,426	(35,138)	(587,305)	(398,628)	(194,108)	(379,320)	(342,832)
Adjustments to net operating result	-	-	-	-	-	-	-	-	-	-	-	-
<b>Restated Net Operating Result for the Year</b>	<b>7,161,000</b>	<b>14,139,012</b>	<b>5,737,169</b>	<b>2,719,266</b>	<b>7,218,294</b>	<b>7,038,426</b>	<b>(35,138)</b>	<b>(587,305)</b>	<b>(398,628)</b>	<b>(194,108)</b>	<b>(379,320)</b>	<b>(342,832)</b>
Other Comprehensive Income	-	-	-	-	-	-	-	-	-	-	-	-
- Correction of prior period errors	-	-	-	-	-	-	-	-	-	-	-	-
- Gain (loss) on revaluation of IPP&E	(1,082,000)	-	-	-	-	-	-	-	-	-	-	-
- Gain (loss) on revaluation of available for sale investments	-	-	-	-	-	-	-	-	-	-	-	-
- Realised (gain) loss on available for sale investments recognised in operating result	-	-	-	-	-	-	-	-	-	-	-	-
- Gain (loss) on revaluation of other reserves	-	-	-	-	-	-	-	-	-	-	-	-
- Realised (gain) loss from other reserves recognised in operating result	-	-	-	-	-	-	-	-	-	-	-	-
- Impairment loss (reversal) – financial assets at fair value through OCI	-	-	-	-	-	-	-	-	-	-	-	-
- Realised (gain) loss on financial assets at fair value through OCI	-	-	-	-	-	-	-	-	-	-	-	-
- Gain/(loss) on revaluation of financial assets at fair value through OCI (other than equity instruments)	-	-	-	-	-	-	-	-	-	-	-	-
- Gain/(loss) on revaluation of equity instruments at fair value through OCI	-	-	-	-	-	-	-	-	-	-	-	-
- Transfers to Income Statement	-	-	-	-	-	-	-	-	-	-	-	-
- Impairment (loss) reversal relating to I,PP&E	-	-	-	-	-	-	-	-	-	-	-	-
- Impairment (reversal) of available for sale investments to (from) operating res	-	-	-	-	-	-	-	-	-	-	-	-
- Joint ventures and associates	-	-	-	-	-	-	-	-	-	-	-	-
- Other reserves movements	-	-	-	-	-	-	-	-	-	-	-	-
- Other Movements (combined)	-	-	-	-	-	-	-	-	-	-	-	-
<b>Other Comprehensive Income</b>	<b>(1,082,000)</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>
<b>Total Comprehensive Income</b>	<b>6,079,000</b>	<b>14,139,012</b>	<b>5,737,169</b>	<b>2,719,266</b>	<b>7,218,294</b>	<b>7,038,426</b>	<b>(35,138)</b>	<b>(587,305)</b>	<b>(398,628)</b>	<b>(194,108)</b>	<b>(379,320)</b>	<b>(342,832)</b>
Distributions to/(contributions from) non-controlling interests	-	-	-	-	-	-	-	-	-	-	-	-
Transfers between Equity	-	-	-	-	-	-	-	-	-	-	-	-
<b>Equity - Balance at end of the reporting period</b>	<b>247,920,000</b>	<b>262,059,012</b>	<b>267,796,182</b>	<b>270,515,447</b>	<b>277,733,741</b>	<b>284,772,167</b>	<b>284,737,029</b>	<b>284,149,724</b>	<b>283,751,096</b>	<b>283,556,988</b>	<b>283,177,668</b>	<b>282,834,836</b>

**Narrandera Shire Council**  
**10 Year Financial Plan for the Years ending 30 June 2033**  
**INCOME STATEMENT - GENERAL FUND**

Scenario: 2023-2033 3.7% rates, FAG 2.5%, \$3.5m Loan Stormwater

	Actuals	Current Year	Projected Years									
	2021/22	2022/23	2023/24	2024/25	2025/26	2026/27	2027/28	2028/29	2029/30	2030/31	2031/32	2032/33
	\$	\$	\$	\$	\$	\$	\$	\$	\$	\$	\$	\$
<b>Income from Continuing Operations</b>												
<b>Revenue:</b>												
Rates & Annual Charges	6,111,000	6,234,567	6,519,005	6,939,922	7,108,632	7,281,560	7,458,811	7,640,495	7,826,718	8,017,599	8,213,251	8,413,794
User Charges & Fees	2,611,000	2,498,739	1,481,473	1,535,370	1,573,134	1,611,842	1,651,518	1,692,186	1,733,871	1,776,598	1,820,393	1,865,282
Other Revenues	1,357,000	944,330	1,178,137	1,178,137	1,399,137	1,399,137	1,399,137	899,137	899,137	899,137	899,137	899,137
Grants & Contributions provided for Operating Purposes	9,267,000	7,965,523	7,646,525	7,741,913	7,858,066	7,983,654	8,108,494	8,235,848	8,365,766	8,498,299	8,633,500	8,771,425
Grants & Contributions provided for Capital Purposes	6,582,000	12,514,901	5,861,500	2,620,000	445,000	247,500	232,500	227,500	245,000	407,500	220,000	220,000
Interest & Investment Revenue	117,000	395,250	608,560	663,290	606,780	547,960	553,140	554,140	554,640	555,140	555,640	555,640
<b>Other Income:</b>												
Net Gains from the Disposal of Assets	381,000	456,980	91,500	91,500	91,500	91,500	91,500	91,500	91,500	91,500	91,500	91,500
Fair value increment on investment properties	-	-	-	-	-	-	-	-	-	-	-	-
Reversal of revaluation decrements on IPPE previously expensed	-	-	-	-	-	-	-	-	-	-	-	-
Reversal of impairment losses on receivables	-	-	-	-	-	-	-	-	-	-	-	-
Other Income	209,000	224,494	232,701	235,700	238,772	241,921	245,146	248,451	251,838	255,307	258,862	262,505
Joint Ventures & Associated Entities - Gain	-	-	-	-	-	-	-	-	-	-	-	-
<b>Total Income from Continuing Operations</b>	<b>26,635,000</b>	<b>31,234,784</b>	<b>23,619,401</b>	<b>21,005,831</b>	<b>19,321,021</b>	<b>19,405,073</b>	<b>19,740,247</b>	<b>19,589,257</b>	<b>19,968,470</b>	<b>20,501,079</b>	<b>20,692,282</b>	<b>21,079,283</b>
<b>Expenses from Continuing Operations</b>												
Employee Benefits & On-Costs	7,405,000	7,371,654	8,168,627	8,525,986	8,863,819	9,071,860	9,299,277	9,518,204	9,749,780	9,987,145	10,230,444	10,479,826
Borrowing Costs	19,000	8,477	17,767	226,501	222,660	218,042	213,482	209,254	205,029	200,642	196,685	192,662
Materials & Contracts	6,252,000	9,352,699	4,104,874	4,310,521	4,246,529	4,326,941	4,422,950	4,592,426	4,538,763	4,617,009	4,737,211	4,839,419
Depreciation & Amortisation	5,111,000	5,097,242	5,523,372	5,555,266	5,583,296	5,615,478	5,649,124	5,683,372	5,718,232	5,753,717	5,789,837	5,826,605
Impairment of investments	-	-	-	-	-	-	-	-	-	-	-	-
Impairment of receivables	47,000	6,120	6,120	6,120	6,120	6,120	6,120	6,120	6,120	6,120	6,120	6,120
Other Expenses	590,000	403,426	414,959	426,838	437,033	447,484	458,196	469,176	480,431	491,967	503,791	515,910
Interest & Investment Losses	-	-	-	-	-	-	-	-	-	-	-	-
Net Losses from the Disposal of Assets	-	-	-	-	-	-	-	-	-	-	-	-
Revaluation decrement/impairment of IPPE	43,000	-	-	-	-	-	-	-	-	-	-	-
Fair value decrement on investment properties	-	-	-	-	-	-	-	-	-	-	-	-
Joint Ventures & Associated Entities - Loss	-	-	-	-	-	-	-	-	-	-	-	-
<b>Total Expenses from Continuing Operations</b>	<b>19,467,000</b>	<b>22,239,618</b>	<b>18,235,718</b>	<b>19,051,232</b>	<b>19,359,458</b>	<b>19,685,925</b>	<b>20,049,149</b>	<b>20,478,552</b>	<b>20,698,356</b>	<b>21,056,600</b>	<b>21,464,089</b>	<b>21,860,542</b>
<b>Operating Result from Continuing Operations</b>	<b>7,168,000</b>	<b>8,995,166</b>	<b>5,383,683</b>	<b>1,954,600</b>	<b>(38,437)</b>	<b>(280,851)</b>	<b>(308,903)</b>	<b>(889,295)</b>	<b>(729,886)</b>	<b>(555,521)</b>	<b>(771,807)</b>	<b>(781,259)</b>
Discontinued Operations - Profit/(Loss)	-	-	-	-	-	-	-	-	-	-	-	-
<b>Net Profit/(Loss) from Discontinued Operations</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>
<b>Net Operating Result for the Year</b>	<b>7,168,000</b>	<b>8,995,166</b>	<b>5,383,683</b>	<b>1,954,600</b>	<b>(38,437)</b>	<b>(280,851)</b>	<b>(308,903)</b>	<b>(889,295)</b>	<b>(729,886)</b>	<b>(555,521)</b>	<b>(771,807)</b>	<b>(781,259)</b>
<b>Net Operating Result before Grants and Contributions provided for Capital Purposes</b>	<b>586,000</b>	<b>(3,519,735)</b>	<b>(477,818)</b>	<b>(665,400)</b>	<b>(483,437)</b>	<b>(528,351)</b>	<b>(541,403)</b>	<b>(1,116,795)</b>	<b>(974,886)</b>	<b>(963,021)</b>	<b>(991,807)</b>	<b>(1,001,259)</b>





**Narrandera Shire Council**

**10 Year Financial Plan for the Years ending 30 June 2033**

**EQUITY STATEMENT - GENERAL FUND**

Scenario: 2023-2033 3.7% rates, FAG 2.5%, \$3.5m Loan Stormwater

	Actuals	Current Year	Projected Years									
	2021/22	2022/23	2023/24	2024/25	2025/26	2026/27	2027/28	2028/29	2029/30	2030/31	2031/32	2032/33
	\$	\$	\$	\$	\$	\$	\$	\$	\$	\$	\$	\$
Opening Balance (as at 1/7)	193,567,000	200,895,000	209,890,166	215,273,849	217,228,448	217,190,011	216,909,160	216,600,257	215,710,962	214,981,076	214,425,556	213,653,749
Adjustments to opening balance	-	-	-	-	-	-	-	-	-	-	-	-
<b>Restated opening Balance (as at 1/7)</b>	<b>193,567,000</b>	<b>200,895,000</b>	<b>209,890,166</b>	<b>215,273,849</b>	<b>217,228,448</b>	<b>217,190,011</b>	<b>216,909,160</b>	<b>216,600,257</b>	<b>215,710,962</b>	<b>214,981,076</b>	<b>214,425,556</b>	<b>213,653,749</b>
Net Operating Result for the Year	7,168,000	8,995,166	5,383,683	1,954,600	(38,437)	(280,851)	(308,903)	(889,295)	(729,886)	(555,521)	(771,807)	(781,259)
Adjustments to net operating result	-	-	-	-	-	-	-	-	-	-	-	-
<b>Restated Net Operating Result for the Year</b>	<b>7,168,000</b>	<b>8,995,166</b>	<b>5,383,683</b>	<b>1,954,600</b>	<b>(38,437)</b>	<b>(280,851)</b>	<b>(308,903)</b>	<b>(889,295)</b>	<b>(729,886)</b>	<b>(555,521)</b>	<b>(771,807)</b>	<b>(781,259)</b>
Other Comprehensive Income												
- Correction of prior period errors	-	-	-	-	-	-	-	-	-	-	-	-
- Gain (loss) on revaluation of IPP&E	160,000	-	-	-	-	-	-	-	-	-	-	-
- Gain (loss) on revaluation of available for sale investments	-	-	-	-	-	-	-	-	-	-	-	-
- Realised (gain) loss on available for sale investments recognised in operating	-	-	-	-	-	-	-	-	-	-	-	-
- Gain (loss) on revaluation of other reserves	-	-	-	-	-	-	-	-	-	-	-	-
- Realised (gain) loss from other reserves recognised in operating result	-	-	-	-	-	-	-	-	-	-	-	-
- Impairment loss (reversal) – financial assets at fair value through OCI	-	-	-	-	-	-	-	-	-	-	-	-
- Realised (gain) loss on financial assets at fair value through OCI	-	-	-	-	-	-	-	-	-	-	-	-
- Gain/(loss) on revaluation of financial assets at fair value through OCI (other t	-	-	-	-	-	-	-	-	-	-	-	-
- Gain/(loss) on revaluation of equity instruments at fair value through OCI	-	-	-	-	-	-	-	-	-	-	-	-
- Transfers to Income Statement	-	-	-	-	-	-	-	-	-	-	-	-
- Impairment (loss) reversal relating to I,PP&E	-	-	-	-	-	-	-	-	-	-	-	-
- Impairment (reversal) of available for sale investments to (from) operating res	-	-	-	-	-	-	-	-	-	-	-	-
- Joint ventures and associates	-	-	-	-	-	-	-	-	-	-	-	-
- Other reserves movements	-	-	-	-	-	-	-	-	-	-	-	-
- Other Movements (combined)	-	-	-	-	-	-	-	-	-	-	-	-
<b>Other Comprehensive Income</b>	<b>160,000</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>
<b>Total Comprehensive Income</b>	<b>7,328,000</b>	<b>8,995,166</b>	<b>5,383,683</b>	<b>1,954,600</b>	<b>(38,437)</b>	<b>(280,851)</b>	<b>(308,903)</b>	<b>(889,295)</b>	<b>(729,886)</b>	<b>(555,521)</b>	<b>(771,807)</b>	<b>(781,259)</b>
Distributions to/(contributions from) non-controlling interests	-	-	-	-	-	-	-	-	-	-	-	-
Transfers between Equity	-	-	-	-	-	-	-	-	-	-	-	-
<b>Equity - Balance at end of the reporting period</b>	<b>200,895,000</b>	<b>209,890,166</b>	<b>215,273,849</b>	<b>217,228,448</b>	<b>217,190,011</b>	<b>216,909,160</b>	<b>216,600,257</b>	<b>215,710,962</b>	<b>214,981,076</b>	<b>214,425,556</b>	<b>213,653,749</b>	<b>212,872,490</b>



**Narrandera Shire Council**  
**10 Year Financial Plan for the Years ending 30 June 2033**  
**INCOME STATEMENT - GENERAL FUND**

Scenario: Opt 3.7% rates, FAG 2.5%, per council report comment

	Actuals	Current Year	Projected Years									
	2021/22	2022/23	2023/24	2024/25	2025/26	2026/27	2027/28	2028/29	2029/30	2030/31	2031/32	2032/33
	\$	\$	\$	\$	\$	\$	\$	\$	\$	\$	\$	\$
<b>Income from Continuing Operations</b>												
<b>Revenue:</b>												
Rates & Annual Charges	6,111,000	6,234,567	6,529,005	6,949,922	7,118,632	7,291,560	7,468,811	7,650,495	7,836,718	8,027,599	8,223,251	8,423,794
User Charges & Fees	2,611,000	2,498,739	1,481,473	1,535,370	1,573,134	1,611,842	1,651,518	1,692,186	1,733,871	1,776,598	1,820,393	1,865,282
Other Revenues	1,357,000	944,330	1,178,137	1,178,137	1,399,137	1,399,137	1,399,137	899,137	899,137	899,137	899,137	899,137
Grants & Contributions provided for Operating Purposes	9,267,000	7,965,523	7,726,525	7,821,913	7,938,066	8,063,654	8,188,494	8,315,848	8,445,766	8,578,299	8,713,500	8,851,425
Grants & Contributions provided for Capital Purposes	6,582,000	12,514,901	5,861,500	2,620,000	445,000	247,500	232,500	227,500	245,000	407,500	220,000	220,000
Interest & Investment Revenue	117,000	395,250	608,560	663,290	606,780	547,960	553,140	554,140	554,640	555,140	555,640	555,640
<b>Other Income:</b>												
Net Gains from the Disposal of Assets	381,000	456,980	91,500	91,500	91,500	91,500	91,500	91,500	91,500	91,500	91,500	91,500
Fair value increment on investment properties	-	-	-	-	-	-	-	-	-	-	-	-
Reversal of revaluation decrements on IPPE previously expensed	-	-	-	-	-	-	-	-	-	-	-	-
Reversal of impairment losses on receivables	-	-	-	-	-	-	-	-	-	-	-	-
Other Income	209,000	224,494	232,701	235,700	238,772	241,921	245,146	248,451	251,838	255,307	258,862	262,505
Joint Ventures & Associated Entities - Gain	-	-	-	-	-	-	-	-	-	-	-	-
<b>Total Income from Continuing Operations</b>	<b>26,635,000</b>	<b>31,234,784</b>	<b>23,709,401</b>	<b>21,095,831</b>	<b>19,411,021</b>	<b>19,495,073</b>	<b>19,830,247</b>	<b>19,679,257</b>	<b>20,058,470</b>	<b>20,591,079</b>	<b>20,782,282</b>	<b>21,169,283</b>
<b>Expenses from Continuing Operations</b>												
Employee Benefits & On-Costs	7,405,000	7,371,654	8,168,627	8,525,986	8,863,819	9,071,860	9,299,277	9,518,204	9,749,780	9,987,145	10,230,444	10,479,826
Borrowing Costs	19,000	8,477	17,767	226,501	222,660	218,042	213,482	209,254	205,029	200,642	196,685	192,662
Materials & Contracts	6,252,000	9,352,699	4,104,874	4,280,521	4,215,779	4,295,422	4,390,643	4,559,311	4,504,821	4,582,219	4,701,551	4,802,867
Depreciation & Amortisation	5,111,000	5,097,242	5,359,372	5,391,266	5,419,296	5,451,478	5,485,124	5,519,372	5,554,232	5,589,717	5,625,837	5,662,605
Impairment of investments	-	-	-	-	-	-	-	-	-	-	-	-
Impairment of receivables	47,000	6,120	6,120	6,120	6,120	6,120	6,120	6,120	6,120	6,120	6,120	6,120
Other Expenses	590,000	403,426	414,959	426,838	437,033	447,484	458,196	469,176	480,431	491,967	503,791	515,910
Interest & Investment Losses	-	-	-	-	-	-	-	-	-	-	-	-
Net Losses from the Disposal of Assets	-	-	-	-	-	-	-	-	-	-	-	-
Revaluation decrement/impairment of IPPE	43,000	-	-	-	-	-	-	-	-	-	-	-
Fair value decrement on investment properties	-	-	-	-	-	-	-	-	-	-	-	-
Joint Ventures & Associated Entities - Loss	-	-	-	-	-	-	-	-	-	-	-	-
<b>Total Expenses from Continuing Operations</b>	<b>19,467,000</b>	<b>22,239,618</b>	<b>18,071,718</b>	<b>18,857,232</b>	<b>19,164,708</b>	<b>19,490,406</b>	<b>19,852,843</b>	<b>20,281,438</b>	<b>20,500,414</b>	<b>20,857,809</b>	<b>21,264,428</b>	<b>21,659,990</b>
<b>Operating Result from Continuing Operations</b>	<b>7,168,000</b>	<b>8,995,166</b>	<b>5,637,683</b>	<b>2,238,600</b>	<b>246,313</b>	<b>4,667</b>	<b>(22,596)</b>	<b>(602,181)</b>	<b>(441,944)</b>	<b>(266,730)</b>	<b>(482,146)</b>	<b>(490,706)</b>
Discontinued Operations - Profit/(Loss)	-	-	-	-	-	-	-	-	-	-	-	-
<b>Net Profit/(Loss) from Discontinued Operations</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>
<b>Net Operating Result for the Year</b>	<b>7,168,000</b>	<b>8,995,166</b>	<b>5,637,683</b>	<b>2,238,600</b>	<b>246,313</b>	<b>4,667</b>	<b>(22,596)</b>	<b>(602,181)</b>	<b>(441,944)</b>	<b>(266,730)</b>	<b>(482,146)</b>	<b>(490,706)</b>
<b>Net Operating Result before Grants and Contributions provided for Capital Purposes</b>	<b>586,000</b>	<b>(3,519,735)</b>	<b>(223,818)</b>	<b>(381,400)</b>	<b>(198,687)</b>	<b>(242,833)</b>	<b>(255,096)</b>	<b>(829,681)</b>	<b>(686,944)</b>	<b>(674,230)</b>	<b>(702,146)</b>	<b>(710,706)</b>

**Narrandera Shire Council**  
**10 Year Financial Plan for the Years ending 30 June 2033**  
**BALANCE SHEET - GENERAL FUND**

Scenario: Opt 3.7% rates, FAG 2.5%, per council report comment

	Actuals	Current Year	Projected Years									
	2021/22	2022/23	2023/24	2024/25	2025/26	2026/27	2027/28	2028/29	2029/30	2030/31	2031/32	2032/33
	\$	\$	\$	\$	\$	\$	\$	\$	\$	\$	\$	\$
<b>ASSETS</b>												
<b>Current Assets</b>												
Cash & Cash Equivalents	946,000	-	-	164,559	728,855	1,530,558	2,939,912	3,989,707	3,725,831	4,730,919	6,206,830	7,852,999
Investments	19,496,000	12,348,107	11,580,217	11,580,217	11,580,217	11,580,217	11,580,217	11,580,217	11,580,217	11,580,217	11,580,217	11,580,217
Receivables	1,710,000	1,742,693	1,317,037	1,247,829	1,220,512	1,234,569	1,258,262	1,221,369	1,238,257	1,294,381	1,287,625	1,316,105
Inventories	791,000	503,644	221,048	230,507	227,020	231,309	236,437	245,520	242,585	246,753	253,179	258,635
Contract assets and contract cost assets	514,000	514,000	514,000	514,000	514,000	514,000	514,000	514,000	514,000	514,000	514,000	514,000
Other	-	-	-	-	-	-	-	-	-	-	-	-
Non-current assets classified as "held for sale"	-	-	-	-	-	-	-	-	-	-	-	-
<b>Total Current Assets</b>	<b>23,457,000</b>	<b>15,108,444</b>	<b>13,632,302</b>	<b>13,737,111</b>	<b>14,270,604</b>	<b>15,090,653</b>	<b>16,528,827</b>	<b>17,550,812</b>	<b>17,300,890</b>	<b>18,366,270</b>	<b>19,841,851</b>	<b>21,521,956</b>
<b>Non-Current Assets</b>												
Investments	-	-	-	-	-	-	-	-	-	-	-	-
Receivables	26,000	23,957	24,392	25,964	26,595	27,241	27,903	28,582	29,277	29,990	30,721	31,471
Inventories	-	406,000	406,000	406,000	406,000	406,000	406,000	406,000	406,000	406,000	406,000	406,000
Contract assets and contract cost assets	-	-	-	-	-	-	-	-	-	-	-	-
Infrastructure, Property, Plant & Equipment	185,060,000	203,256,501	211,982,615	213,753,870	213,161,378	212,292,718	210,828,562	209,226,378	209,008,450	207,721,369	205,802,971	203,622,023
Investment Property	-	-	-	-	-	-	-	-	-	-	-	-
Intangible Assets	-	-	-	-	-	-	-	-	-	-	-	-
Right of use assets	-	-	(5,336)	(10,658)	(11,533)	(11,533)	(11,533)	(11,533)	(11,533)	(11,533)	(11,533)	(11,533)
Investments Accounted for using the equity method	-	-	-	-	-	-	-	-	-	-	-	-
Non-current assets classified as "held for sale"	-	-	-	-	-	-	-	-	-	-	-	-
Other	-	-	-	-	-	-	-	-	-	-	-	-
<b>Total Non-Current Assets</b>	<b>185,086,000</b>	<b>203,686,458</b>	<b>212,407,671</b>	<b>214,175,177</b>	<b>213,582,440</b>	<b>212,714,426</b>	<b>211,250,932</b>	<b>209,649,427</b>	<b>209,432,195</b>	<b>208,145,827</b>	<b>206,228,160</b>	<b>204,047,961</b>
<b>TOTAL ASSETS</b>	<b>208,543,000</b>	<b>218,794,902</b>	<b>226,039,973</b>	<b>227,912,288</b>	<b>227,853,044</b>	<b>227,805,079</b>	<b>227,779,759</b>	<b>227,200,240</b>	<b>226,733,084</b>	<b>226,512,097</b>	<b>226,070,011</b>	<b>225,569,917</b>
<b>LIABILITIES</b>												
<b>Current Liabilities</b>												
Bank Overdraft	-	-	-	-	-	-	-	-	-	-	-	-
Payables	1,877,000	2,819,445	1,761,132	1,834,498	1,845,801	1,882,131	1,922,237	1,978,346	1,987,864	2,025,746	2,073,018	2,117,040
Income received in advance	-	-	-	-	-	-	-	-	-	-	-	-
Contract liabilities	2,057,000	2,403,914	1,594,910	1,225,632	983,972	975,531	988,424	1,002,786	1,020,089	1,054,719	1,048,580	1,064,769
Lease liabilities	-	-	-	-	-	-	-	-	-	-	-	-
Borrowings	89,000	89,795	134,872	139,701	145,021	120,166	112,254	116,478	91,213	65,518	69,542	73,812
Employee benefit provisions	2,518,000	2,595,146	2,657,979	2,720,812	2,783,645	2,846,478	2,909,311	2,972,144	3,034,977	3,097,810	3,160,643	3,160,643
Other provisions	-	-	-	-	-	-	-	-	-	-	-	-
Liabilities associated with assets classified as "held for sale"	-	-	-	-	-	-	-	-	-	-	-	-
<b>Total Current Liabilities</b>	<b>6,541,000</b>	<b>7,908,300</b>	<b>6,148,894</b>	<b>5,920,643</b>	<b>5,758,439</b>	<b>5,824,306</b>	<b>5,932,225</b>	<b>6,069,752</b>	<b>6,134,143</b>	<b>6,243,792</b>	<b>6,351,783</b>	<b>6,416,264</b>
<b>Non-Current Liabilities</b>												
Payables	-	-	-	-	-	-	-	-	-	-	-	-
Income received in advance	-	-	-	-	-	-	-	-	-	-	-	-
Contract liabilities	-	-	-	-	-	-	-	-	-	-	-	-
Lease liabilities	-	-	-	-	-	-	-	-	-	-	-	-
Borrowings	585,000	495,582	3,860,710	3,721,009	3,575,988	3,455,822	3,343,512	3,226,979	3,135,710	3,070,136	3,000,538	2,926,670
Employee benefit provisions	90,000	68,854	70,521	72,188	73,855	75,522	77,189	78,856	80,523	82,190	83,857	83,857
Other provisions	432,000	432,000	432,000	432,000	432,000	432,000	432,000	432,000	432,000	432,000	432,000	432,000
Investments Accounted for using the equity method	-	-	-	-	-	-	-	-	-	-	-	-
Liabilities associated with assets classified as "held for sale"	-	-	-	-	-	-	-	-	-	-	-	-
<b>Total Non-Current Liabilities</b>	<b>1,107,000</b>	<b>996,436</b>	<b>4,363,231</b>	<b>4,225,197</b>	<b>4,081,843</b>	<b>3,963,344</b>	<b>3,852,701</b>	<b>3,737,835</b>	<b>3,648,233</b>	<b>3,584,326</b>	<b>3,516,395</b>	<b>3,442,527</b>
<b>TOTAL LIABILITIES</b>	<b>7,648,000</b>	<b>8,904,736</b>	<b>10,512,125</b>	<b>10,145,840</b>	<b>9,840,282</b>	<b>9,787,651</b>	<b>9,784,926</b>	<b>9,807,588</b>	<b>9,782,376</b>	<b>9,828,119</b>	<b>9,868,178</b>	<b>9,858,791</b>
<b>Net Assets</b>	<b>200,895,000</b>	<b>209,890,166</b>	<b>215,527,849</b>	<b>217,766,448</b>	<b>218,012,761</b>	<b>218,017,429</b>	<b>217,994,833</b>	<b>217,392,652</b>	<b>216,950,708</b>	<b>216,683,979</b>	<b>216,201,833</b>	<b>215,711,126</b>
<b>EQUITY</b>												
Retained Earnings	135,182,000	144,177,166	149,814,849	152,053,448	152,299,761	152,304,429	152,281,833	151,679,652	151,237,708	150,970,979	150,488,833	149,998,126
Revaluation Reserves	65,713,000	65,713,000	65,713,000	65,713,000	65,713,000	65,713,000	65,713,000	65,713,000	65,713,000	65,713,000	65,713,000	65,713,000
Other Reserves	-	-	-	-	-	-	-	-	-	-	-	-
Council Equity Interest	200,895,000	209,890,166	215,527,849	217,766,448	218,012,761	218,017,429	217,994,833	217,392,652	216,950,708	216,683,979	216,201,833	215,711,126
Non-controlling equity interests	-	-	-	-	-	-	-	-	-	-	-	-
<b>Total Equity</b>	<b>200,895,000</b>	<b>209,890,166</b>	<b>215,527,849</b>	<b>217,766,448</b>	<b>218,012,761</b>	<b>218,017,429</b>	<b>217,994,833</b>	<b>217,392,652</b>	<b>216,950,708</b>	<b>216,683,979</b>	<b>216,201,833</b>	<b>215,711,126</b>

**Narrandera Shire Council**  
**10 Year Financial Plan for the Years ending 30 June 2033**  
**CASH FLOW STATEMENT - GENERAL FUND**

Scenario: Opt 3.7% rates, FAG 2.5%, per council report comment

	Actuals	Current Year	Projected Years									
	2021/22	2022/23	2023/24	2024/25	2025/26	2026/27	2027/28	2028/29	2029/30	2030/31	2031/32	2032/33
	\$	\$	\$	\$	\$	\$	\$	\$	\$	\$	\$	\$
<b>Cash Flows from Operating Activities</b>												
<b>Receipts:</b>												
Rates & Annual Charges	-	6,255,037	6,532,205	6,937,651	7,113,714	7,286,519	7,463,644	7,645,198	7,831,290	8,022,034	8,217,547	8,417,948
User Charges & Fees	-	2,535,073	1,553,145	1,532,823	1,571,350	1,610,013	1,649,644	1,690,265	1,731,901	1,774,579	1,818,323	1,863,162
Investment & Interest Revenue Received	-	379,400	612,111	655,849	601,615	541,439	543,398	546,719	553,779	547,315	545,732	544,200
Grants & Contributions	-	20,771,327	12,992,096	10,141,849	8,186,701	8,304,295	8,431,470	8,555,017	8,704,826	8,986,980	8,955,469	9,084,580
Bonds & Deposits Received	-	-	-	-	-	-	-	-	-	-	-	-
Other	-	1,151,789	1,549,335	1,443,969	1,631,291	1,638,442	1,639,567	1,201,735	1,145,664	1,147,405	1,154,717	1,156,154
<b>Payments:</b>												
Employee Benefits & On-Costs	-	(7,322,119)	(8,068,520)	(8,443,717)	(8,783,123)	(8,996,833)	(9,223,986)	(9,442,644)	(9,673,943)	(9,911,025)	(10,154,034)	(10,467,618)
Materials & Contracts	-	(8,526,084)	(4,927,520)	(4,250,398)	(4,223,806)	(4,280,695)	(4,373,411)	(4,530,475)	(4,511,013)	(4,567,615)	(4,680,293)	(4,784,379)
Borrowing Costs	-	(8,477)	(17,767)	(226,501)	(222,660)	(218,042)	(213,482)	(209,254)	(205,029)	(200,642)	(196,685)	(192,662)
Bonds & Deposits Refunded	-	-	-	-	-	-	-	-	-	-	-	-
Other	-	(404,454)	(414,531)	(426,397)	(436,655)	(447,096)	(457,799)	(468,769)	(480,013)	(491,538)	(503,352)	(515,461)
<b>Net Cash provided (or used in) Operating Activities</b>	-	14,831,492	9,810,555	7,365,130	5,438,426	5,438,042	5,459,044	4,987,793	5,097,461	5,307,493	5,157,424	5,105,924
<b>Cash Flows from Investing Activities</b>												
<b>Receipts:</b>												
Sale of Investment Securities	-	7,147,893	767,890	-	-	-	-	-	-	-	-	-
Sale of Investment Property	-	-	-	-	-	-	-	-	-	-	-	-
Sale of Real Estate Assets	-	-	-	-	-	-	-	-	-	-	-	-
Sale of Infrastructure, Property, Plant & Equipment	-	455,500	358,800	310,550	364,900	513,300	280,650	271,900	490,950	363,250	190,650	-
Sale of non-current assets classified as "held for sale"	-	-	-	-	-	-	-	-	-	-	-	-
Sale of Intangible Assets	-	-	-	-	-	-	-	-	-	-	-	-
Sale of Interests in Joint Ventures & Associates	-	-	-	-	-	-	-	-	-	-	-	-
Sale of Disposal Groups	-	-	-	-	-	-	-	-	-	-	-	-
Deferred Debtors Receipts	-	-	-	-	-	-	-	-	-	-	-	-
Distributions Received from Joint Ventures & Associates	-	-	-	-	-	-	-	-	-	-	-	-
Other Investing Activity Receipts	-	-	-	-	-	-	-	-	-	-	-	-
<b>Payments:</b>												
Purchase of Investment Securities	-	-	-	-	-	-	-	-	-	-	-	-
Purchase of Investment Property	-	-	-	-	-	-	-	-	-	-	-	-
Purchase of Infrastructure, Property, Plant & Equipment	-	(23,292,263)	(14,347,450)	(7,376,249)	(5,099,329)	(5,004,618)	(4,210,118)	(4,097,588)	(5,735,754)	(4,574,386)	(3,806,589)	(3,390,157)
Purchase of Real Estate Assets	-	-	-	-	-	-	-	-	-	-	-	-
Purchase of Intangible Assets	-	-	-	-	-	-	-	-	-	-	-	-
Purchase of Interests in Joint Ventures & Associates	-	-	-	-	-	-	-	-	-	-	-	-
Deferred Debtors & Advances Made	-	-	-	-	-	-	-	-	-	-	-	-
Contributions Paid to Joint Ventures & Associates	-	-	-	-	-	-	-	-	-	-	-	-
Other Investing Activity Payments	-	-	-	-	-	-	-	-	-	-	-	-
<b>Net Cash provided (or used in) Investing Activities</b>	-	(15,688,870)	(13,220,760)	(7,065,699)	(4,734,429)	(4,491,318)	(3,929,468)	(3,825,688)	(5,244,804)	(4,211,136)	(3,615,939)	(3,390,157)
<b>Cash Flows from Financing Activities</b>												
<b>Receipts:</b>												
Proceeds from Borrowings & Advances	-	-	3,500,000	-	-	-	-	-	-	-	-	-
Proceeds from Finance Leases	-	-	-	-	-	-	-	-	-	-	-	-
Other Financing Activity Receipts	-	-	-	-	-	-	-	-	-	-	-	-
<b>Payments:</b>												
Repayment of Borrowings & Advances	-	(88,623)	(89,795)	(134,872)	(139,701)	(145,021)	(120,222)	(112,310)	(116,534)	(91,269)	(65,574)	(69,598)
Repayment of lease liabilities (principal repayments)	-	-	-	-	-	-	-	-	-	-	-	-
Distributions to non-controlling interests	-	-	-	-	-	-	-	-	-	-	-	-
Other Financing Activity Payments	-	-	-	-	-	-	-	-	-	-	-	-
<b>Net Cash Flow provided (used in) Financing Activities</b>	-	(88,623)	3,410,205	(134,872)	(139,701)	(145,021)	(120,222)	(112,310)	(116,534)	(91,269)	(65,574)	(69,598)
<b>Net Increase/(Decrease) in Cash &amp; Cash Equivalents</b>	-	(946,000)	(0)	164,559	564,296	801,703	1,409,354	1,049,795	(263,876)	1,005,088	1,475,911	1,646,169
<b>plus: Cash &amp; Cash Equivalents - beginning of year</b>	-	946,000	0	(0)	164,559	728,855	1,530,558	2,939,912	3,989,707	3,725,831	4,730,919	6,206,830
<b>Cash &amp; Cash Equivalents - end of the year</b>	<b>946,000</b>	<b>0</b>	<b>(0)</b>	<b>164,559</b>	<b>728,855</b>	<b>1,530,558</b>	<b>2,939,912</b>	<b>3,989,707</b>	<b>3,725,831</b>	<b>4,730,919</b>	<b>6,206,830</b>	<b>7,852,999</b>
Cash & Cash Equivalents - end of the year	946,000	0	(0)	164,559	728,855	1,530,558	2,939,912	3,989,707	3,725,831	4,730,919	6,206,830	7,852,999
Investments - end of the year	19,496,000	12,348,107	11,580,217	11,580,217	11,580,217	11,580,217	11,580,217	11,580,217	11,580,217	11,580,217	11,580,217	11,580,217
<b>Cash, Cash Equivalents &amp; Investments - end of the year</b>	<b>20,442,000</b>	<b>12,348,107</b>	<b>11,580,217</b>	<b>11,744,775</b>	<b>12,309,072</b>	<b>13,110,775</b>	<b>14,520,129</b>	<b>15,569,924</b>	<b>15,306,048</b>	<b>16,311,136</b>	<b>17,787,047</b>	<b>19,433,216</b>
<b>Representing:</b>												
- External Restrictions	5,927,741	3,776,564	3,636,171	3,812,748	4,094,920	4,454,957	4,813,663	5,172,063	5,529,681	5,884,845	6,240,974	6,597,577
- Internal Restrictions	14,371,780	7,650,407	7,704,775	7,700,505	8,109,901	8,509,621	9,552,470	9,986,575	9,194,065	9,804,365	10,732,167	11,805,245
- Unrestricted	142,479	921,136	239,271	231,522	104,251	146,197	153,996	411,286	582,302	621,926	813,906	1,030,394
	<b>20,442,000</b>	<b>12,348,107</b>	<b>11,580,217</b>	<b>11,744,775</b>	<b>12,309,072</b>	<b>13,110,775</b>	<b>14,520,129</b>	<b>15,569,924</b>	<b>15,306,048</b>	<b>16,311,136</b>	<b>17,787,047</b>	<b>19,433,216</b>

**Narrandera Shire Council**  
**10 Year Financial Plan for the Years ending 30 June 2033**  
**EQUITY STATEMENT - GENERAL FUND**

Scenario: Opt 3.7% rates, FAG 2.5%, per council report comment

	Actuals	Current Year	Projected Years									
	2021/22	2022/23	2023/24	2024/25	2025/26	2026/27	2027/28	2028/29	2029/30	2030/31	2031/32	2032/33
	\$	\$	\$	\$	\$	\$	\$	\$	\$	\$	\$	\$
Opening Balance (as at 1/7)	193,567,000	200,895,000	209,890,166	215,527,849	217,766,448	218,012,761	218,017,429	217,994,833	217,392,652	216,950,708	216,683,979	216,201,833
Adjustments to opening balance	-	-	-	-	-	-	-	-	-	-	-	-
<b>Restated opening Balance (as at 1/7)</b>	<b>193,567,000</b>	<b>200,895,000</b>	<b>209,890,166</b>	<b>215,527,849</b>	<b>217,766,448</b>	<b>218,012,761</b>	<b>218,017,429</b>	<b>217,994,833</b>	<b>217,392,652</b>	<b>216,950,708</b>	<b>216,683,979</b>	<b>216,201,833</b>
Net Operating Result for the Year	7,168,000	8,995,166	5,637,683	2,238,600	246,313	4,667	(22,596)	(602,181)	(441,944)	(266,730)	(482,146)	(490,706)
Adjustments to net operating result	-	-	-	-	-	-	-	-	-	-	-	-
<b>Restated Net Operating Result for the Year</b>	<b>7,168,000</b>	<b>8,995,166</b>	<b>5,637,683</b>	<b>2,238,600</b>	<b>246,313</b>	<b>4,667</b>	<b>(22,596)</b>	<b>(602,181)</b>	<b>(441,944)</b>	<b>(266,730)</b>	<b>(482,146)</b>	<b>(490,706)</b>
Other Comprehensive Income												
- Correction of prior period errors	-	-	-	-	-	-	-	-	-	-	-	-
- Gain (loss) on revaluation of IPP&E	160,000	-	-	-	-	-	-	-	-	-	-	-
- Gain (loss) on revaluation of available for sale investments	-	-	-	-	-	-	-	-	-	-	-	-
- Realised (gain) loss on available for sale investments recognised in operating	-	-	-	-	-	-	-	-	-	-	-	-
- Gain (loss) on revaluation of other reserves	-	-	-	-	-	-	-	-	-	-	-	-
- Realised (gain) loss from other reserves recognised in operating result	-	-	-	-	-	-	-	-	-	-	-	-
- Impairment loss (reversal) – financial assets at fair value through OCI	-	-	-	-	-	-	-	-	-	-	-	-
- Realised (gain) loss on financial assets at fair value through OCI	-	-	-	-	-	-	-	-	-	-	-	-
- Gain/(loss) on revaluation of financial assets at fair value through OCI (other t	-	-	-	-	-	-	-	-	-	-	-	-
- Gain/(loss) on revaluation of equity instruments at fair value through OCI	-	-	-	-	-	-	-	-	-	-	-	-
- Transfers to Income Statement	-	-	-	-	-	-	-	-	-	-	-	-
- Impairment (loss) reversal relating to I,PP&E	-	-	-	-	-	-	-	-	-	-	-	-
- Impairment (reversal) of available for sale investments to (from) operating res	-	-	-	-	-	-	-	-	-	-	-	-
- Joint ventures and associates	-	-	-	-	-	-	-	-	-	-	-	-
- Other reserves movements	-	-	-	-	-	-	-	-	-	-	-	-
- Other Movements (combined)	-	-	-	-	-	-	-	-	-	-	-	-
<b>Other Comprehensive Income</b>	<b>160,000</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>
<b>Total Comprehensive Income</b>	<b>7,328,000</b>	<b>8,995,166</b>	<b>5,637,683</b>	<b>2,238,600</b>	<b>246,313</b>	<b>4,667</b>	<b>(22,596)</b>	<b>(602,181)</b>	<b>(441,944)</b>	<b>(266,730)</b>	<b>(482,146)</b>	<b>(490,706)</b>
Distributions to/(contributions from) non-controlling interests	-	-	-	-	-	-	-	-	-	-	-	-
Transfers between Equity	-	-	-	-	-	-	-	-	-	-	-	-
<b>Equity - Balance at end of the reporting period</b>	<b>200,895,000</b>	<b>209,890,166</b>	<b>215,527,849</b>	<b>217,766,448</b>	<b>218,012,761</b>	<b>218,017,429</b>	<b>217,994,833</b>	<b>217,392,652</b>	<b>216,950,708</b>	<b>216,683,979</b>	<b>216,201,833</b>	<b>215,711,126</b>

**Narrandera Shire Council**  
**10 Year Financial Plan for the Years ending 30 June 2033**  
**INCOME STATEMENT - GENERAL FUND**

Scenario: Pess Rates 3.7%, FAG 2.5%, Add. exp per council report

	Actuals	Current Year	Projected Years									
	2021/22	2022/23	2023/24	2024/25	2025/26	2026/27	2027/28	2028/29	2029/30	2030/31	2031/32	2032/33
	\$	\$	\$	\$	\$	\$	\$	\$	\$	\$	\$	\$
<b>Income from Continuing Operations</b>												
<b>Revenue:</b>												
Rates & Annual Charges	6,111,000	6,234,567	6,519,005	6,939,922	7,108,632	7,281,560	7,458,811	7,640,495	7,826,718	8,017,599	8,213,251	8,413,794
User Charges & Fees	2,611,000	2,498,739	1,481,473	1,535,370	1,573,134	1,611,842	1,651,518	1,692,186	1,733,871	1,776,598	1,820,393	1,865,282
Other Revenues	1,357,000	944,330	1,178,137	1,178,137	1,399,137	1,399,137	1,399,137	899,137	899,137	899,137	899,137	899,137
Grants & Contributions provided for Operating Purposes	9,267,000	7,965,523	7,646,525	7,741,913	7,858,066	7,983,654	8,108,494	8,235,848	8,365,766	8,498,299	8,633,500	8,771,425
Grants & Contributions provided for Capital Purposes	6,582,000	12,514,901	7,262,500	430,000	277,500	226,250	232,500	227,500	245,000	407,500	220,000	220,000
Interest & Investment Revenue	117,000	395,250	608,560	663,290	606,780	547,960	553,140	554,140	554,640	555,140	555,640	555,640
<b>Other Income:</b>												
Net Gains from the Disposal of Assets	381,000	456,980	91,500	91,500	91,500	91,500	91,500	91,500	91,500	91,500	91,500	91,500
Fair value increment on investment properties	-	-	-	-	-	-	-	-	-	-	-	-
Reversal of revaluation decrements on IPPE previously expensed	-	-	-	-	-	-	-	-	-	-	-	-
Reversal of impairment losses on receivables	-	-	-	-	-	-	-	-	-	-	-	-
Other Income	209,000	224,494	232,701	235,700	238,772	241,921	245,146	248,451	251,838	255,307	258,862	262,505
Joint Ventures & Associated Entities - Gain	-	-	-	-	-	-	-	-	-	-	-	-
<b>Total Income from Continuing Operations</b>	<b>26,635,000</b>	<b>31,234,784</b>	<b>25,020,401</b>	<b>18,815,831</b>	<b>19,153,521</b>	<b>19,383,823</b>	<b>19,740,247</b>	<b>19,589,257</b>	<b>19,968,470</b>	<b>20,501,079</b>	<b>20,692,282</b>	<b>21,079,283</b>
<b>Expenses from Continuing Operations</b>												
Employee Benefits & On-Costs	7,405,000	7,371,654	8,590,052	8,965,460	9,320,057	9,538,995	9,777,582	10,007,958	10,251,269	10,500,663	10,756,291	11,018,310
Borrowing Costs	19,000	8,477	17,767	226,501	222,660	218,042	213,482	209,254	205,029	200,642	196,685	192,662
Materials & Contracts	6,252,000	9,352,699	4,624,874	4,846,121	4,795,519	4,889,656	4,999,733	5,183,628	5,144,746	5,238,141	5,373,872	5,491,995
Depreciation & Amortisation	5,111,000	5,097,242	5,523,372	5,555,266	5,583,296	5,615,478	5,649,124	5,683,372	5,718,232	5,753,717	5,789,837	5,826,605
Impairment of investments	-	-	-	-	-	-	-	-	-	-	-	-
Impairment of receivables	47,000	6,120	6,120	6,120	6,120	6,120	6,120	6,120	6,120	6,120	6,120	6,120
Other Expenses	590,000	403,426	414,959	426,838	437,033	447,484	458,196	469,176	480,431	491,967	503,791	515,910
Interest & Investment Losses	-	-	-	-	-	-	-	-	-	-	-	-
Net Losses from the Disposal of Assets	-	-	-	-	-	-	-	-	-	-	-	-
Revaluation decrement/impairment of IPPE	43,000	-	-	-	-	-	-	-	-	-	-	-
Fair value decrement on investment properties	-	-	-	-	-	-	-	-	-	-	-	-
Joint Ventures & Associated Entities - Loss	-	-	-	-	-	-	-	-	-	-	-	-
<b>Total Expenses from Continuing Operations</b>	<b>19,467,000</b>	<b>22,239,618</b>	<b>19,177,143</b>	<b>20,026,305</b>	<b>20,364,686</b>	<b>20,715,775</b>	<b>21,104,237</b>	<b>21,559,508</b>	<b>21,805,827</b>	<b>22,191,249</b>	<b>22,626,596</b>	<b>23,051,603</b>
<b>Operating Result from Continuing Operations</b>	<b>7,168,000</b>	<b>8,995,166</b>	<b>5,843,258</b>	<b>(1,210,474)</b>	<b>(1,211,165)</b>	<b>(1,331,952)</b>	<b>(1,363,990)</b>	<b>(1,970,251)</b>	<b>(1,837,357)</b>	<b>(1,690,170)</b>	<b>(1,934,314)</b>	<b>(1,972,319)</b>
Discontinued Operations - Profit/(Loss)	-	-	-	-	-	-	-	-	-	-	-	-
<b>Net Profit/(Loss) from Discontinued Operations</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>
<b>Net Operating Result for the Year</b>	<b>7,168,000</b>	<b>8,995,166</b>	<b>5,843,258</b>	<b>(1,210,474)</b>	<b>(1,211,165)</b>	<b>(1,331,952)</b>	<b>(1,363,990)</b>	<b>(1,970,251)</b>	<b>(1,837,357)</b>	<b>(1,690,170)</b>	<b>(1,934,314)</b>	<b>(1,972,319)</b>
<b>Net Operating Result before Grants and Contributions provided for Capital Purposes</b>	<b>586,000</b>	<b>(3,519,735)</b>	<b>(1,419,242)</b>	<b>(1,640,474)</b>	<b>(1,488,665)</b>	<b>(1,558,202)</b>	<b>(1,596,490)</b>	<b>(2,197,751)</b>	<b>(2,082,357)</b>	<b>(2,097,670)</b>	<b>(2,154,314)</b>	<b>(2,192,319)</b>

**Narrandera Shire Council**  
**10 Year Financial Plan for the Years ending 30 June 2033**  
**BALANCE SHEET - GENERAL FUND**

Scenario: Pess Rates 3.7%, FAG 2.5%, Add. exp per council report

	Actuals	Current Year	Projected Years									
	2021/22	2022/23	2023/24	2024/25	2025/26	2026/27	2027/28	2028/29	2029/30	2030/31	2031/32	2032/33
	\$	\$	\$	\$	\$	\$	\$	\$	\$	\$	\$	\$
<b>ASSETS</b>												
<b>Current Assets</b>												
Cash & Cash Equivalents	946,000	-	-	-	-	-	-	-	-	-	-	-
Investments	19,496,000	12,348,107	5,176,604	2,630,223	965,722	-	-	-	-	-	-	-
Receivables	1,710,000	1,742,693	1,381,436	1,145,350	1,173,794	1,182,751	1,199,720	1,157,743	1,176,231	1,200,528	1,212,785	1,232,413
Inventories	791,000	503,644	249,050	260,964	258,239	263,309	269,236	279,139	277,045	282,075	289,384	295,745
Contract assets and contract cost assets	514,000	514,000	514,000	514,000	514,000	514,000	514,000	514,000	514,000	514,000	514,000	514,000
Other	-	-	-	-	-	-	-	-	-	-	-	-
Non-current assets classified as "held for sale"	-	-	-	-	-	-	-	-	-	-	-	-
<b>Total Current Assets</b>	<b>23,457,000</b>	<b>15,108,444</b>	<b>7,321,090</b>	<b>4,550,537</b>	<b>2,911,755</b>	<b>1,960,060</b>	<b>1,982,956</b>	<b>1,950,882</b>	<b>1,967,276</b>	<b>1,996,602</b>	<b>2,016,168</b>	<b>2,042,157</b>
<b>Non-Current Assets</b>												
Investments	-	-	-	-	-	-	-	-	-	-	-	-
Receivables	26,000	23,957	25,050	25,927	26,557	27,203	27,866	28,544	29,240	29,953	30,684	31,433
Inventories	-	406,000	406,000	406,000	406,000	406,000	406,000	406,000	406,000	406,000	406,000	406,000
Contract assets and contract cost assets	-	-	-	-	-	-	-	-	-	-	-	-
Infrastructure, Property, Plant & Equipment	185,060,000	203,256,501	218,783,615	219,570,870	219,934,378	219,996,718	219,468,562	218,802,378	219,520,450	219,169,369	218,186,971	216,942,023
Investment Property	-	-	-	-	-	-	-	-	-	-	-	-
Intangible Assets	-	-	-	-	-	-	-	-	-	-	-	-
Right of use assets	-	-	(5,336)	(10,658)	(11,533)	(11,533)	(11,533)	(11,533)	(11,533)	(11,533)	(11,533)	(11,533)
Investments Accounted for using the equity method	-	-	-	-	-	-	-	-	-	-	-	-
Non-current assets classified as "held for sale"	-	-	-	-	-	-	-	-	-	-	-	-
Other	-	-	-	-	-	-	-	-	-	-	-	-
<b>Total Non-Current Assets</b>	<b>185,086,000</b>	<b>203,686,458</b>	<b>219,209,330</b>	<b>219,992,139</b>	<b>220,355,402</b>	<b>220,418,389</b>	<b>219,890,895</b>	<b>219,225,390</b>	<b>219,944,157</b>	<b>219,593,790</b>	<b>218,612,123</b>	<b>217,367,924</b>
<b>TOTAL ASSETS</b>	<b>208,543,000</b>	<b>218,794,902</b>	<b>226,530,420</b>	<b>224,542,677</b>	<b>223,267,157</b>	<b>222,378,448</b>	<b>221,873,851</b>	<b>221,176,272</b>	<b>221,911,433</b>	<b>221,590,392</b>	<b>220,628,291</b>	<b>219,410,081</b>
<b>LIABILITIES</b>												
<b>Current Liabilities</b>												
Bank Overdraft	-	-	-	-	-	475,114	1,331,051	2,577,285	5,171,143	6,490,561	7,418,646	8,177,973
Payables	1,877,000	2,819,445	1,890,950	1,974,829	1,989,941	2,029,866	2,073,657	2,133,543	2,146,934	2,188,784	2,240,124	2,288,315
Income received in advance	-	-	-	-	-	-	-	-	-	-	-	-
Contract liabilities	2,057,000	2,403,914	1,749,964	959,188	954,922	963,647	979,034	993,395	1,010,699	1,045,329	1,039,190	1,055,379
Lease liabilities	-	-	-	-	-	-	-	-	-	-	-	-
Borrowings	89,000	89,795	134,872	139,701	145,021	120,166	112,254	116,478	91,213	65,518	69,542	73,812
Employee benefit provisions	2,518,000	2,595,146	2,657,979	2,720,812	2,783,645	2,846,478	2,909,311	2,972,144	3,034,977	3,097,810	3,160,643	3,160,643
Other provisions	-	-	-	-	-	-	-	-	-	-	-	-
Liabilities associated with assets classified as "held for sale"	-	-	-	-	-	-	-	-	-	-	-	-
<b>Total Current Liabilities</b>	<b>6,541,000</b>	<b>7,908,300</b>	<b>6,433,766</b>	<b>5,794,529</b>	<b>5,873,529</b>	<b>6,435,271</b>	<b>7,405,307</b>	<b>8,792,845</b>	<b>11,454,965</b>	<b>12,888,001</b>	<b>13,928,144</b>	<b>14,756,122</b>
<b>Non-Current Liabilities</b>												
Payables	-	-	-	-	-	-	-	-	-	-	-	-
Income received in advance	-	-	-	-	-	-	-	-	-	-	-	-
Contract liabilities	-	-	-	-	-	-	-	-	-	-	-	-
Lease liabilities	-	-	-	-	-	-	-	-	-	-	-	-
Borrowings	585,000	495,582	3,860,710	3,721,009	3,575,988	3,455,822	3,343,512	3,226,979	3,135,710	3,070,136	3,000,538	2,926,670
Employee benefit provisions	90,000	68,854	70,521	72,188	73,855	75,522	77,189	78,856	80,523	82,190	83,857	83,857
Other provisions	432,000	432,000	432,000	432,000	432,000	432,000	432,000	432,000	432,000	432,000	432,000	432,000
Investments Accounted for using the equity method	-	-	-	-	-	-	-	-	-	-	-	-
Liabilities associated with assets classified as "held for sale"	-	-	-	-	-	-	-	-	-	-	-	-
<b>Total Non-Current Liabilities</b>	<b>1,107,000</b>	<b>996,436</b>	<b>4,363,231</b>	<b>4,225,197</b>	<b>4,081,843</b>	<b>3,963,344</b>	<b>3,852,701</b>	<b>3,737,835</b>	<b>3,648,233</b>	<b>3,584,326</b>	<b>3,516,395</b>	<b>3,442,527</b>
<b>TOTAL LIABILITIES</b>	<b>7,648,000</b>	<b>8,904,736</b>	<b>10,796,997</b>	<b>10,019,726</b>	<b>9,955,372</b>	<b>10,398,615</b>	<b>11,258,008</b>	<b>12,530,680</b>	<b>15,103,199</b>	<b>16,472,327</b>	<b>17,444,539</b>	<b>18,198,649</b>
<b>Net Assets</b>	<b>200,895,000</b>	<b>209,890,166</b>	<b>215,733,424</b>	<b>214,522,950</b>	<b>213,311,785</b>	<b>211,979,833</b>	<b>210,615,843</b>	<b>208,645,592</b>	<b>206,808,235</b>	<b>205,118,065</b>	<b>203,183,751</b>	<b>201,211,432</b>
<b>EQUITY</b>												
Retained Earnings	135,182,000	144,177,166	150,020,424	148,809,950	147,598,785	146,266,833	144,902,843	142,932,592	141,095,235	139,405,065	137,470,751	135,498,432
Revaluation Reserves	65,713,000	65,713,000	65,713,000	65,713,000	65,713,000	65,713,000	65,713,000	65,713,000	65,713,000	65,713,000	65,713,000	65,713,000
Other Reserves	-	-	-	-	-	-	-	-	-	-	-	-
Council Equity Interest	200,895,000	209,890,166	215,733,424	214,522,950	213,311,785	211,979,833	210,615,843	208,645,592	206,808,235	205,118,065	203,183,751	201,211,432
Non-controlling equity interests	-	-	-	-	-	-	-	-	-	-	-	-
<b>Total Equity</b>	<b>200,895,000</b>	<b>209,890,166</b>	<b>215,733,424</b>	<b>214,522,950</b>	<b>213,311,785</b>	<b>211,979,833</b>	<b>210,615,843</b>	<b>208,645,592</b>	<b>206,808,235</b>	<b>205,118,065</b>	<b>203,183,751</b>	<b>201,211,432</b>

**Narrandera Shire Council**  
**10 Year Financial Plan for the Years ending 30 June 2033**  
**CASH FLOW STATEMENT - GENERAL FUND**

Scenario: Pess Rates 3.7%, FAG 2.5%, Add. exp per council report

	Actuals 2021/22	Current Year 2022/23	2023/24	2024/25	2025/26	2026/27	Projected Years					2032/33
	\$	\$	\$	\$	\$	\$	2027/28	2028/29	2029/30	2030/31	2031/32	\$
<b>Cash Flows from Operating Activities</b>												
<b>Receipts:</b>												
Rates & Annual Charges	-	6,255,037	6,510,176	6,939,972	7,103,714	7,276,519	7,453,644	7,635,198	7,821,290	8,012,034	8,207,547	8,407,948
User Charges & Fees	-	2,535,073	1,553,145	1,532,823	1,571,350	1,610,013	1,649,644	1,690,265	1,731,901	1,774,579	1,818,323	1,863,162
Investment & Interest Revenue Received	-	379,400	647,150	672,070	612,667	551,601	551,218	552,170	552,621	553,070	553,519	553,466
Grants & Contributions	-	20,771,327	14,394,360	7,549,565	8,132,208	8,216,771	8,353,104	8,474,650	8,624,384	8,933,053	8,848,668	9,004,166
Bonds & Deposits Received	-	-	-	-	-	-	-	-	-	-	-	-
Other	-	1,151,789	1,534,687	1,483,788	1,608,865	1,636,820	1,639,331	1,201,735	1,145,664	1,147,405	1,154,717	1,156,154
<b>Payments:</b>												
Employee Benefits & On-Costs	-	(7,322,119)	(8,469,515)	(8,882,302)	(9,238,537)	(9,463,432)	(9,701,742)	(9,931,835)	(10,174,855)	(10,423,951)	(10,679,274)	(11,005,480)
Materials & Contracts	-	(8,526,084)	(5,365,764)	(4,808,828)	(4,801,323)	(4,872,649)	(4,980,165)	(5,152,398)	(5,148,483)	(5,221,022)	(5,350,036)	(5,470,865)
Borrowing Costs	-	(8,477)	(17,767)	(226,501)	(222,660)	(218,042)	(213,482)	(209,254)	(205,029)	(200,642)	(196,685)	(192,662)
Bonds & Deposits Refunded	-	-	-	-	-	-	-	-	-	-	-	-
Other	-	(404,454)	(414,531)	(426,397)	(436,655)	(447,096)	(457,799)	(468,769)	(480,013)	(491,538)	(503,352)	(515,461)
<b>Net Cash provided (or used in) Operating Activities</b>	-	14,831,492	10,371,942	3,834,190	4,329,628	4,290,504	4,293,753	3,791,764	3,867,479	4,082,988	3,853,428	3,800,427
<b>Cash Flows from Investing Activities</b>												
<b>Receipts:</b>												
Sale of Investment Securities	-	7,147,893	7,171,503	2,546,381	1,664,501	965,722	-	-	-	-	-	-
Sale of Investment Property	-	-	-	-	-	-	-	-	-	-	-	-
Sale of Real Estate Assets	-	-	-	-	-	-	-	-	-	-	-	-
Sale of Infrastructure, Property, Plant & Equipment	-	455,500	358,800	310,550	364,900	513,300	280,650	271,900	490,950	363,250	190,650	-
Sale of non-current assets classified as "held for sale"	-	-	-	-	-	-	-	-	-	-	-	-
Sale of Intangible Assets	-	-	-	-	-	-	-	-	-	-	-	-
Sale of Interests in Joint Ventures & Associates	-	-	-	-	-	-	-	-	-	-	-	-
Sale of Disposal Groups	-	-	-	-	-	-	-	-	-	-	-	-
Deferred Debtors Receipts	-	-	-	-	-	-	-	-	-	-	-	-
Distributions Received from Joint Ventures & Associates	-	-	-	-	-	-	-	-	-	-	-	-
Other Investing Activity Receipts	-	-	-	-	-	-	-	-	-	-	-	-
<b>Payments:</b>												
Purchase of Investment Securities	-	-	-	-	-	-	-	-	-	-	-	-
Purchase of Investment Property	-	-	-	-	-	-	-	-	-	-	-	-
Purchase of Infrastructure, Property, Plant & Equipment	-	(23,292,263)	(21,312,450)	(6,556,249)	(6,219,329)	(6,099,618)	(5,310,118)	(5,197,588)	(6,835,754)	(5,674,386)	(4,906,589)	(4,490,157)
Purchase of Real Estate Assets	-	-	-	-	-	-	-	-	-	-	-	-
Purchase of Intangible Assets	-	-	-	-	-	-	-	-	-	-	-	-
Purchase of Interests in Joint Ventures & Associates	-	-	-	-	-	-	-	-	-	-	-	-
Deferred Debtors & Advances Made	-	-	-	-	-	-	-	-	-	-	-	-
Contributions Paid to Joint Ventures & Associates	-	-	-	-	-	-	-	-	-	-	-	-
Other Investing Activity Payments	-	-	-	-	-	-	-	-	-	-	-	-
<b>Net Cash provided (or used in) Investing Activities</b>	-	(15,688,870)	(13,782,147)	(3,699,318)	(4,189,928)	(4,620,596)	(5,029,468)	(4,925,688)	(6,344,804)	(5,311,136)	(4,715,939)	(4,490,157)
<b>Cash Flows from Financing Activities</b>												
<b>Receipts:</b>												
Proceeds from Borrowings & Advances	-	-	3,500,000	-	-	-	-	-	-	-	-	-
Proceeds from Finance Leases	-	-	-	-	-	-	-	-	-	-	-	-
Other Financing Activity Receipts	-	-	-	-	-	-	-	-	-	-	-	-
<b>Payments:</b>												
Repayment of Borrowings & Advances	-	(88,623)	(89,795)	(134,872)	(139,701)	(145,021)	(120,222)	(112,310)	(116,534)	(91,269)	(65,574)	(69,598)
Repayment of lease liabilities (principal repayments)	-	-	-	-	-	-	-	-	-	-	-	-
Distributions to non-controlling interests	-	-	-	-	-	-	-	-	-	-	-	-
Other Financing Activity Payments	-	-	-	-	-	-	-	-	-	-	-	-
<b>Net Cash Flow provided (used in) Financing Activities</b>	-	(88,623)	3,410,205	(134,872)	(139,701)	(145,021)	(120,222)	(112,310)	(116,534)	(91,269)	(65,574)	(69,598)
<b>Net Increase/(Decrease) in Cash &amp; Cash Equivalents</b>	-	(946,000)	-	(0)	(0)	(475,114)	(855,938)	(1,246,234)	(2,593,859)	(1,319,417)	(928,085)	(759,327)
<b>plus: Cash &amp; Cash Equivalents - beginning of year</b>	-	946,000	0	0	0	0	(475,114)	(1,331,051)	(2,577,285)	(5,171,143)	(6,490,561)	(7,418,646)
<b>Cash &amp; Cash Equivalents - end of the year</b>	<b>946,000</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>(475,114)</b>	<b>(1,331,051)</b>	<b>(2,577,285)</b>	<b>(5,171,143)</b>	<b>(6,490,561)</b>	<b>(7,418,646)</b>	<b>(8,177,973)</b>
Cash & Cash Equivalents - end of the year	946,000	0	0	0	0	(475,114)	(1,331,051)	(2,577,285)	(5,171,143)	(6,490,561)	(7,418,646)	(8,177,973)
Investments - end of the year	19,496,000	12,348,107	5,176,604	2,630,223	965,722	-	-	-	-	-	-	-
<b>Cash, Cash Equivalents &amp; Investments - end of the year</b>	<b>20,442,000</b>	<b>12,348,107</b>	<b>5,176,604</b>	<b>2,630,223</b>	<b>965,722</b>	<b>(475,114)</b>	<b>(1,331,051)</b>	<b>(2,577,285)</b>	<b>(5,171,143)</b>	<b>(6,490,561)</b>	<b>(7,418,646)</b>	<b>(8,177,973)</b>
<b>Representing:</b>												
- External Restrictions	5,927,741	3,776,564	3,636,171	3,812,748	4,094,920	4,454,957	4,813,663	5,172,063	5,529,681	5,884,845	6,240,974	6,597,577
- Internal Restrictions	14,371,780	7,650,407	7,704,775	7,700,505	8,109,901	8,509,621	9,552,470	9,986,575	9,194,065	9,804,365	10,732,167	11,805,245
- Unrestricted	142,479	921,136	(6,164,342)	(8,883,030)	(11,239,099)	(13,439,692)	(15,697,184)	(17,735,923)	(19,894,889)	(22,179,771)	(24,391,787)	(26,580,795)
	<b>20,442,000</b>	<b>12,348,107</b>	<b>5,176,604</b>	<b>2,630,223</b>	<b>965,722</b>	<b>(475,114)</b>	<b>(1,331,051)</b>	<b>(2,577,285)</b>	<b>(5,171,143)</b>	<b>(6,490,561)</b>	<b>(7,418,646)</b>	<b>(8,177,973)</b>

**Narrandera Shire Council**

**10 Year Financial Plan for the Years ending 30 June 2033**

**EQUITY STATEMENT - GENERAL FUND**

Scenario: Pess Rates 3.7%, FAG 2.5%, Add. exp per council report

	Actuals	Current Year	Projected Years									
	2021/22	2022/23	2023/24	2024/25	2025/26	2026/27	2027/28	2028/29	2029/30	2030/31	2031/32	2032/33
	\$	\$	\$	\$	\$	\$	\$	\$	\$	\$	\$	\$
Opening Balance (as at 1/7)	193,567,000	200,895,000	209,890,166	215,733,424	214,522,950	213,311,785	211,979,833	210,615,843	208,645,592	206,808,235	205,118,065	203,183,751
Adjustments to opening balance	-	-	-	-	-	-	-	-	-	-	-	-
<b>Restated opening Balance (as at 1/7)</b>	<b>193,567,000</b>	<b>200,895,000</b>	<b>209,890,166</b>	<b>215,733,424</b>	<b>214,522,950</b>	<b>213,311,785</b>	<b>211,979,833</b>	<b>210,615,843</b>	<b>208,645,592</b>	<b>206,808,235</b>	<b>205,118,065</b>	<b>203,183,751</b>
Net Operating Result for the Year	7,168,000	8,995,166	5,843,258	(1,210,474)	(1,211,165)	(1,331,952)	(1,363,990)	(1,970,251)	(1,837,357)	(1,690,170)	(1,934,314)	(1,972,319)
Adjustments to net operating result	-	-	-	-	-	-	-	-	-	-	-	-
<b>Restated Net Operating Result for the Year</b>	<b>7,168,000</b>	<b>8,995,166</b>	<b>5,843,258</b>	<b>(1,210,474)</b>	<b>(1,211,165)</b>	<b>(1,331,952)</b>	<b>(1,363,990)</b>	<b>(1,970,251)</b>	<b>(1,837,357)</b>	<b>(1,690,170)</b>	<b>(1,934,314)</b>	<b>(1,972,319)</b>
Other Comprehensive Income												
- Correction of prior period errors	-	-	-	-	-	-	-	-	-	-	-	-
- Gain (loss) on revaluation of IPP&E	160,000	-	-	-	-	-	-	-	-	-	-	-
- Gain (loss) on revaluation of available for sale investments	-	-	-	-	-	-	-	-	-	-	-	-
- Realised (gain) loss on available for sale investments recognised in operating	-	-	-	-	-	-	-	-	-	-	-	-
- Gain (loss) on revaluation of other reserves	-	-	-	-	-	-	-	-	-	-	-	-
- Realised (gain) loss from other reserves recognised in operating result	-	-	-	-	-	-	-	-	-	-	-	-
- Impairment loss (reversal) – financial assets at fair value through OCI	-	-	-	-	-	-	-	-	-	-	-	-
- Realised (gain) loss on financial assets at fair value through OCI	-	-	-	-	-	-	-	-	-	-	-	-
- Gain/(loss) on revaluation of financial assets at fair value through OCI (other t	-	-	-	-	-	-	-	-	-	-	-	-
- Gain/(loss) on revaluation of equity instruments at fair value through OCI	-	-	-	-	-	-	-	-	-	-	-	-
- Transfers to Income Statement	-	-	-	-	-	-	-	-	-	-	-	-
- Impairment (loss) reversal relating to I,PP&E	-	-	-	-	-	-	-	-	-	-	-	-
- Impairment (reversal) of available for sale investments to (from) operating res	-	-	-	-	-	-	-	-	-	-	-	-
- Joint ventures and associates	-	-	-	-	-	-	-	-	-	-	-	-
- Other reserves movements	-	-	-	-	-	-	-	-	-	-	-	-
- Other Movements (combined)	-	-	-	-	-	-	-	-	-	-	-	-
<b>Other Comprehensive Income</b>	<b>160,000</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>
<b>Total Comprehensive Income</b>	<b>7,328,000</b>	<b>8,995,166</b>	<b>5,843,258</b>	<b>(1,210,474)</b>	<b>(1,211,165)</b>	<b>(1,331,952)</b>	<b>(1,363,990)</b>	<b>(1,970,251)</b>	<b>(1,837,357)</b>	<b>(1,690,170)</b>	<b>(1,934,314)</b>	<b>(1,972,319)</b>
Distributions to/(contributions from) non-controlling interests	-	-	-	-	-	-	-	-	-	-	-	-
Transfers between Equity	-	-	-	-	-	-	-	-	-	-	-	-
<b>Equity - Balance at end of the reporting period</b>	<b>200,895,000</b>	<b>209,890,166</b>	<b>215,733,424</b>	<b>214,522,950</b>	<b>213,311,785</b>	<b>211,979,833</b>	<b>210,615,843</b>	<b>208,645,592</b>	<b>206,808,235</b>	<b>205,118,065</b>	<b>203,183,751</b>	<b>201,211,432</b>



**Narrandera Shire Council**

**10 Year Financial Plan for the Years ending 30 June 2033**

**INCOME STATEMENT - WATER FUND**

Scenario: WTP (Grant/Res) yr 1 3.7%, 2-4 7.5% (user), 5-10 2.5%

	Actuals	Current Year	Projected Years									
	2021/22	2022/23	2023/24	2024/25	2025/26	2026/27	2027/28	2028/29	2029/30	2030/31	2031/32	2032/33
	\$	\$	\$	\$	\$	\$	\$	\$	\$	\$	\$	\$
<b>Income from Continuing Operations</b>												
<b>Revenue:</b>												
Rates & Annual Charges	792,000	846,005	887,009	954,901	797,381	858,551	880,470	902,938	925,967	949,572	973,767	998,566
User Charges & Fees	1,098,000	1,421,400	1,289,226	1,336,928	2,147,933	2,281,631	2,338,672	2,397,139	2,457,067	2,518,494	2,581,456	2,645,993
Other Revenues	-	-	-	-	-	-	-	-	-	-	-	-
Grants & Contributions provided for Operating Purposes	-	-	-	-	-	-	-	-	-	-	-	-
Grants & Contributions provided for Capital Purposes	16,000	118,081	10,000	10,000	5,635,000	5,635,000	10,000	10,000	10,000	10,000	10,000	10,000
Interest & Investment Revenue	51,000	145,690	275,966	294,911	185,819	78,901	92,985	97,800	102,800	107,800	112,800	112,800
<b>Other Income:</b>												
Net Gains from the Disposal of Assets	-	-	-	-	-	-	-	-	-	-	-	-
Fair value increment on investment properties	-	-	-	-	-	-	-	-	-	-	-	-
Reversal of revaluation decrements on IPPE previously expensed	-	-	-	-	-	-	-	-	-	-	-	-
Reversal of impairment losses on receivables	-	-	-	-	-	-	-	-	-	-	-	-
Other Income	-	-	-	-	-	-	-	-	-	-	-	-
Joint Ventures & Associated Entities - Gain	-	-	-	-	-	-	-	-	-	-	-	-
<b>Total Income from Continuing Operations</b>	<b>1,957,000</b>	<b>2,531,175</b>	<b>2,462,201</b>	<b>2,596,740</b>	<b>8,766,132</b>	<b>8,854,083</b>	<b>3,322,127</b>	<b>3,407,877</b>	<b>3,495,834</b>	<b>3,585,866</b>	<b>3,678,023</b>	<b>3,767,359</b>
<b>Expenses from Continuing Operations</b>												
Employee Benefits & On-Costs	452,000	372,280	354,668	370,525	385,241	394,765	404,526	414,531	424,786	435,296	446,069	457,220
Borrowing Costs	-	-	-	-	-	-	-	-	-	-	-	-
Materials & Contracts	1,348,000	1,232,854	1,325,820	1,364,469	1,397,449	1,429,023	2,012,145	2,061,285	2,111,641	2,163,245	2,216,128	2,271,481
Depreciation & Amortisation	515,000	667,369	691,005	704,306	717,873	731,711	958,327	976,974	995,994	1,015,395	1,035,184	1,035,184
Impairment of investments	-	-	-	-	-	-	-	-	-	-	-	-
Impairment of receivables	-	-	-	-	-	-	-	-	-	-	-	-
Other Expenses	-	-	-	-	-	-	-	-	-	-	-	-
Interest & Investment Losses	-	-	-	-	-	-	-	-	-	-	-	-
Net Losses from the Disposal of Assets	18,000	-	-	-	-	-	-	-	-	-	-	-
Revaluation decrement/impairment of IPPE	-	-	-	-	-	-	-	-	-	-	-	-
Fair value decrement on investment properties	-	-	-	-	-	-	-	-	-	-	-	-
Joint Ventures & Associated Entities - Loss	-	-	-	-	-	-	-	-	-	-	-	-
<b>Total Expenses from Continuing Operations</b>	<b>2,333,000</b>	<b>2,272,503</b>	<b>2,371,492</b>	<b>2,439,300</b>	<b>2,500,563</b>	<b>2,555,500</b>	<b>3,374,998</b>	<b>3,452,790</b>	<b>3,532,421</b>	<b>3,613,936</b>	<b>3,697,381</b>	<b>3,763,886</b>
<b>Operating Result from Continuing Operations</b>	<b>(376,000)</b>	<b>258,672</b>	<b>90,708</b>	<b>157,440</b>	<b>6,265,570</b>	<b>6,298,583</b>	<b>(52,871)</b>	<b>(44,913)</b>	<b>(36,587)</b>	<b>(28,071)</b>	<b>(19,358)</b>	<b>3,474</b>
Discontinued Operations - Profit/(Loss)	-	-	-	-	-	-	-	-	-	-	-	-
<b>Net Profit/(Loss) from Discontinued Operations</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>
<b>Net Operating Result for the Year</b>	<b>(376,000)</b>	<b>258,672</b>	<b>90,708</b>	<b>157,440</b>	<b>6,265,570</b>	<b>6,298,583</b>	<b>(52,871)</b>	<b>(44,913)</b>	<b>(36,587)</b>	<b>(28,071)</b>	<b>(19,358)</b>	<b>3,474</b>
<b>Net Operating Result before Grants and Contributions provided for Capital Purposes</b>	<b>(392,000)</b>	<b>140,591</b>	<b>80,708</b>	<b>147,440</b>	<b>630,570</b>	<b>663,583</b>	<b>(62,871)</b>	<b>(54,913)</b>	<b>(46,587)</b>	<b>(38,071)</b>	<b>(29,358)</b>	<b>(6,526)</b>

**Narrandera Shire Council**

**10 Year Financial Plan for the Years ending 30 June 2033**

**BALANCE SHEET - WATER FUND**

Scenario: WTP (Grant/Res) yr 1 3.7%, 2-4 7.5% (user), 5-10 2.5%

	Actuals	Current Year	Projected Years									
	2021/22	2022/23	2023/24	2024/25	2025/26	2026/27	2027/28	2028/29	2029/30	2030/31	2031/32	2032/33
	\$	\$	\$	\$	\$	\$	\$	\$	\$	\$	\$	\$
<b>ASSETS</b>												
<b>Current Assets</b>												
Cash & Cash Equivalents	313,000	-	445,449	603,437	-	-	520,607	1,055,711	-	589,217	1,206,754	1,846,718
Investments	6,050,000	5,736,633	5,736,633	5,736,633	4,123,839	1,917,484	1,917,484	1,917,484	862,207	862,207	862,207	862,207
Receivables	326,000	332,108	324,918	339,231	403,970	373,257	375,262	389,428	377,087	392,517	408,185	424,318
Inventories	-	-	-	-	-	-	-	-	-	-	-	-
Contract assets and contract cost assets	-	-	-	-	-	-	-	-	-	-	-	-
Other	-	-	-	-	-	-	-	-	-	-	-	-
Non-current assets classified as "held for sale"	-	-	-	-	-	-	-	-	-	-	-	-
<b>Total Current Assets</b>	<b>6,689,000</b>	<b>6,068,742</b>	<b>6,507,000</b>	<b>6,679,301</b>	<b>4,527,809</b>	<b>2,290,740</b>	<b>2,813,352</b>	<b>3,362,622</b>	<b>1,239,295</b>	<b>1,843,941</b>	<b>2,477,146</b>	<b>3,133,243</b>
<b>Non-Current Assets</b>												
Investments	-	-	-	-	-	-	-	-	-	-	-	-
Receivables	165,000	128,568	91,056	52,179	11,620	-	-	-	-	-	-	-
Inventories	-	-	-	-	-	-	-	-	-	-	-	-
Contract assets and contract cost assets	-	-	-	-	-	-	-	-	-	-	-	-
Infrastructure, Property, Plant & Equipment	22,739,000	23,632,574	23,326,569	23,357,263	31,799,390	40,352,678	39,779,352	39,187,378	41,276,383	40,645,988	39,995,804	39,345,620
Investment Property	-	-	-	-	-	-	-	-	-	-	-	-
Intangible Assets	-	-	-	-	-	-	-	-	-	-	-	-
Right of use assets	-	-	-	-	-	-	-	-	-	-	-	-
Investments Accounted for using the equity method	-	-	-	-	-	-	-	-	-	-	-	-
Non-current assets classified as "held for sale"	-	-	-	-	-	-	-	-	-	-	-	-
Other	-	-	-	-	-	-	-	-	-	-	-	-
<b>Total Non-Current Assets</b>	<b>22,904,000</b>	<b>23,761,142</b>	<b>23,417,625</b>	<b>23,409,442</b>	<b>31,811,010</b>	<b>40,352,678</b>	<b>39,779,352</b>	<b>39,187,378</b>	<b>41,276,383</b>	<b>40,645,988</b>	<b>39,995,804</b>	<b>39,345,620</b>
<b>TOTAL ASSETS</b>	<b>29,593,000</b>	<b>29,829,883</b>	<b>29,924,625</b>	<b>30,088,742</b>	<b>36,338,819</b>	<b>42,643,419</b>	<b>42,592,704</b>	<b>42,550,000</b>	<b>42,515,678</b>	<b>42,489,929</b>	<b>42,472,951</b>	<b>42,478,864</b>
<b>LIABILITIES</b>												
<b>Current Liabilities</b>												
Bank Overdraft	-	-	-	-	-	-	-	-	-	-	-	-
Payables	126,000	104,211	108,244	114,922	99,429	105,445	107,601	109,811	112,076	114,398	116,778	119,217
Income received in advance	-	-	-	-	-	-	-	-	-	-	-	-
Contract liabilities	-	-	-	-	-	-	-	-	-	-	-	-
Lease liabilities	-	-	-	-	-	-	-	-	-	-	-	-
Borrowings	-	-	-	-	-	-	-	-	-	-	-	-
Employee benefit provisions	-	-	-	-	-	-	-	-	-	-	-	-
Other provisions	-	-	-	-	-	-	-	-	-	-	-	-
Liabilities associated with assets classified as "held for sale"	-	-	-	-	-	-	-	-	-	-	-	-
<b>Total Current Liabilities</b>	<b>126,000</b>	<b>104,211</b>	<b>108,244</b>	<b>114,922</b>	<b>99,429</b>	<b>105,445</b>	<b>107,601</b>	<b>109,811</b>	<b>112,076</b>	<b>114,398</b>	<b>116,778</b>	<b>119,217</b>
<b>Non-Current Liabilities</b>												
Payables	-	-	-	-	-	-	-	-	-	-	-	-
Income received in advance	-	-	-	-	-	-	-	-	-	-	-	-
Contract liabilities	-	-	-	-	-	-	-	-	-	-	-	-
Lease liabilities	-	-	-	-	-	-	-	-	-	-	-	-
Borrowings	-	-	-	-	-	-	-	-	-	-	-	-
Employee benefit provisions	-	-	-	-	-	-	-	-	-	-	-	-
Other provisions	-	-	-	-	-	-	-	-	-	-	-	-
Investments Accounted for using the equity method	-	-	-	-	-	-	-	-	-	-	-	-
Liabilities associated with assets classified as "held for sale"	-	-	-	-	-	-	-	-	-	-	-	-
<b>Total Non-Current Liabilities</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>
<b>TOTAL LIABILITIES</b>	<b>126,000</b>	<b>104,211</b>	<b>108,244</b>	<b>114,922</b>	<b>99,429</b>	<b>105,445</b>	<b>107,601</b>	<b>109,811</b>	<b>112,076</b>	<b>114,398</b>	<b>116,778</b>	<b>119,217</b>
<b>Net Assets</b>	<b>29,467,000</b>	<b>29,725,672</b>	<b>29,816,380</b>	<b>29,973,820</b>	<b>36,239,390</b>	<b>42,537,973</b>	<b>42,485,102</b>	<b>42,440,189</b>	<b>42,403,602</b>	<b>42,375,531</b>	<b>42,356,173</b>	<b>42,359,647</b>
<b>EQUITY</b>												
Retained Earnings	18,233,000	18,491,672	18,582,380	18,739,820	25,005,390	31,303,973	31,251,102	31,206,189	31,169,602	31,141,531	31,122,173	31,125,647
Revaluation Reserves	11,234,000	11,234,000	11,234,000	11,234,000	11,234,000	11,234,000	11,234,000	11,234,000	11,234,000	11,234,000	11,234,000	11,234,000
Other Reserves	-	-	-	-	-	-	-	-	-	-	-	-
Council Equity Interest	29,467,000	29,725,672	29,816,380	29,973,820	36,239,390	42,537,973	42,485,102	42,440,189	42,403,602	42,375,531	42,356,173	42,359,647
Non-controlling equity interests	-	-	-	-	-	-	-	-	-	-	-	-
<b>Total Equity</b>	<b>29,467,000</b>	<b>29,725,672</b>	<b>29,816,380</b>	<b>29,973,820</b>	<b>36,239,390</b>	<b>42,537,973</b>	<b>42,485,102</b>	<b>42,440,189</b>	<b>42,403,602</b>	<b>42,375,531</b>	<b>42,356,173</b>	<b>42,359,647</b>

**Narrandera Shire Council**  
**10 Year Financial Plan for the Years ending 30 June 2033**  
**CASH FLOW STATEMENT - WATER FUND**  
**Scenario: WTP (Grant/Res) yr 1 3.7%, 2-4 7.5% (user), 5-10 2.5%**

	Actuals	Current Year	Projected Years									
	2021/22	2022/23	2023/24	2024/25	2025/26	2026/27	2027/28	2028/29	2029/30	2030/31	2031/32	2032/33
	\$	\$	\$	\$	\$	\$	\$	\$	\$	\$	\$	\$
<b>Cash Flows from Operating Activities</b>												
<b>Receipts:</b>												
Rates & Annual Charges	-	825,536	887,761	956,147	794,489	859,674	880,873	903,350	926,390	950,005	974,211	999,022
User Charges & Fees	-	1,448,832	1,305,087	1,331,203	2,050,612	2,265,587	2,331,827	2,390,123	2,449,876	2,511,123	2,573,901	2,638,248
Investment & Interest Revenue Received	-	111,267	271,651	293,119	207,480	101,613	87,622	92,447	124,175	101,630	106,622	106,396
Grants & Contributions	-	118,081	10,000	10,000	5,635,000	5,635,000	10,000	10,000	10,000	10,000	10,000	10,000
Bonds & Deposits Received	-	-	-	-	-	-	-	-	-	-	-	-
Other	-	-	-	-	-	-	-	-	-	-	-	-
<b>Payments:</b>												
Employee Benefits & On-Costs	-	(372,280)	(354,668)	(370,525)	(385,241)	(394,765)	(404,526)	(414,531)	(424,786)	(435,296)	(446,069)	(457,220)
Materials & Contracts	-	(1,232,854)	(1,325,820)	(1,364,469)	(1,397,449)	(1,429,023)	(2,012,145)	(2,061,285)	(2,111,641)	(2,163,245)	(2,216,128)	(2,271,481)
Borrowing Costs	-	-	-	-	-	-	-	-	-	-	-	-
Bonds & Deposits Refunded	-	-	-	-	-	-	-	-	-	-	-	-
Other	-	-	-	-	-	-	-	-	-	-	-	-
<b>Net Cash provided (or used in) Operating Activities</b>	-	898,581	794,012	855,476	6,904,891	7,038,086	893,650	920,104	974,013	974,217	1,002,537	1,024,964
<b>Cash Flows from Investing Activities</b>												
<b>Receipts:</b>												
Sale of Investment Securities	-	313,367	-	-	1,612,795	2,206,355	-	-	1,055,276	-	-	-
Sale of Investment Property	-	-	-	-	-	-	-	-	-	-	-	-
Sale of Real Estate Assets	-	-	-	-	-	-	-	-	-	-	-	-
Sale of Infrastructure, Property, Plant & Equipment	-	-	-	-	-	-	-	-	-	-	-	-
Sale of non-current assets classified as "held for sale"	-	-	-	-	-	-	-	-	-	-	-	-
Sale of Intangible Assets	-	-	-	-	-	-	-	-	-	-	-	-
Sale of Interests in Joint Ventures & Associates	-	-	-	-	-	-	-	-	-	-	-	-
Sale of Disposal Groups	-	-	-	-	-	-	-	-	-	-	-	-
Deferred Debtors Receipts	-	35,995	36,437	37,512	38,877	40,559	11,957	-	-	-	-	-
Distributions Received from Joint Ventures & Associates	-	-	-	-	-	-	-	-	-	-	-	-
Other Investing Activity Receipts	-	-	-	-	-	-	-	-	-	-	-	-
<b>Payments:</b>												
Purchase of Investment Securities	-	-	-	-	-	-	-	-	-	-	-	-
Purchase of Investment Property	-	-	-	-	-	-	-	-	-	-	-	-
Purchase of Infrastructure, Property, Plant & Equipment	-	(1,560,943)	(385,000)	(735,000)	(9,160,000)	(9,285,000)	(385,000)	(385,000)	(3,085,000)	(385,000)	(385,000)	(385,000)
Purchase of Real Estate Assets	-	-	-	-	-	-	-	-	-	-	-	-
Purchase of Intangible Assets	-	-	-	-	-	-	-	-	-	-	-	-
Purchase of Interests in Joint Ventures & Associates	-	-	-	-	-	-	-	-	-	-	-	-
Deferred Debtors & Advances Made	-	-	-	-	-	-	-	-	-	-	-	-
Contributions Paid to Joint Ventures & Associates	-	-	-	-	-	-	-	-	-	-	-	-
Other Investing Activity Payments	-	-	-	-	-	-	-	-	-	-	-	-
<b>Net Cash provided (or used in) Investing Activities</b>	-	(1,211,581)	(348,563)	(697,488)	(7,508,328)	(7,038,086)	(373,043)	(385,000)	(2,029,724)	(385,000)	(385,000)	(385,000)
<b>Cash Flows from Financing Activities</b>												
<b>Receipts:</b>												
Proceeds from Borrowings & Advances	-	-	-	-	-	-	-	-	-	-	-	-
Proceeds from Finance Leases	-	-	-	-	-	-	-	-	-	-	-	-
Other Financing Activity Receipts	-	-	-	-	-	-	-	-	-	-	-	-
<b>Payments:</b>												
Repayment of Borrowings & Advances	-	-	-	-	-	-	-	-	-	-	-	-
Repayment of lease liabilities (principal repayments)	-	-	-	-	-	-	-	-	-	-	-	-
Distributions to non-controlling interests	-	-	-	-	-	-	-	-	-	-	-	-
Other Financing Activity Payments	-	-	-	-	-	-	-	-	-	-	-	-
<b>Net Cash Flow provided (used in) Financing Activities</b>	-	-	-	-	-	-	-	-	-	-	-	-
<b>Net Increase/(Decrease) in Cash &amp; Cash Equivalents</b>	-	(313,000)	445,449	157,988	(603,437)	-	520,607	535,104	(1,055,711)	589,217	617,537	639,964
<b>plus: Cash &amp; Cash Equivalents - beginning of year</b>	-	313,000	0	445,449	603,437	0	0	520,607	1,055,711	-	589,217	1,206,754
<b>Cash &amp; Cash Equivalents - end of the year</b>	<b>313,000</b>	<b>0</b>	<b>445,449</b>	<b>603,437</b>	<b>0</b>	<b>0</b>	<b>520,607</b>	<b>1,055,711</b>	<b>-</b>	<b>589,217</b>	<b>1,206,754</b>	<b>1,846,718</b>
Cash & Cash Equivalents - end of the year	313,000	0	445,449	603,437	0	0	520,607	1,055,711	-	589,217	1,206,754	1,846,718
Investments - end of the year	6,050,000	5,736,633	5,736,633	5,736,633	4,123,839	1,917,484	1,917,484	1,917,484	862,207	862,207	862,207	862,207
<b>Cash, Cash Equivalents &amp; Investments - end of the year</b>	<b>6,363,000</b>	<b>5,736,633</b>	<b>6,182,082</b>	<b>6,340,070</b>	<b>4,123,839</b>	<b>1,917,484</b>	<b>2,438,090</b>	<b>2,973,194</b>	<b>862,207</b>	<b>1,451,424</b>	<b>2,068,961</b>	<b>2,708,925</b>
<b>Representing:</b>												
- External Restrictions	6,362,913	5,763,996	6,203,371	6,372,934	4,239,149	2,020,394	2,550,749	3,097,809	972,216	1,574,540	2,205,366	2,859,023
- Internal Restrictions	-	-	-	-	-	-	-	-	-	-	-	-
- Unrestricted	87	(27,363)	(21,289)	(32,864)	(115,311)	(102,911)	(112,659)	(124,615)	(110,009)	(123,116)	(136,405)	(150,098)
	<b>6,363,000</b>	<b>5,736,633</b>	<b>6,182,082</b>	<b>6,340,070</b>	<b>4,123,839</b>	<b>1,917,484</b>	<b>2,438,090</b>	<b>2,973,194</b>	<b>862,207</b>	<b>1,451,424</b>	<b>2,068,961</b>	<b>2,708,925</b>

**Narrandera Shire Council**

**10 Year Financial Plan for the Years ending 30 June 2033**

**EQUITY STATEMENT - WATER FUND**

Scenario: WTP (Grant/Res) yr 1 3.7%, 2-4 7.5% (user), 5-10 2.5%

	Actuals	Current Year	Projected Years									
	2021/22	2022/23	2023/24	2024/25	2025/26	2026/27	2027/28	2028/29	2029/30	2030/31	2031/32	2032/33
	\$	\$	\$	\$	\$	\$	\$	\$	\$	\$	\$	\$
Opening Balance (as at 1/7)	27,802,000	29,467,000	29,725,672	29,816,380	29,973,820	36,239,390	42,537,973	42,485,102	42,440,189	42,403,602	42,375,531	42,356,173
Adjustments to opening balance	-	-	-	-	-	-	-	-	-	-	-	-
<b>Restated opening Balance (as at 1/7)</b>	<b>27,802,000</b>	<b>29,467,000</b>	<b>29,725,672</b>	<b>29,816,380</b>	<b>29,973,820</b>	<b>36,239,390</b>	<b>42,537,973</b>	<b>42,485,102</b>	<b>42,440,189</b>	<b>42,403,602</b>	<b>42,375,531</b>	<b>42,356,173</b>
Net Operating Result for the Year	(376,000)	258,672	90,708	157,440	6,265,570	6,298,583	(52,871)	(44,913)	(36,587)	(28,071)	(19,358)	3,474
Adjustments to net operating result	-	-	-	-	-	-	-	-	-	-	-	-
<b>Restated Net Operating Result for the Year</b>	<b>(376,000)</b>	<b>258,672</b>	<b>90,708</b>	<b>157,440</b>	<b>6,265,570</b>	<b>6,298,583</b>	<b>(52,871)</b>	<b>(44,913)</b>	<b>(36,587)</b>	<b>(28,071)</b>	<b>(19,358)</b>	<b>3,474</b>
Other Comprehensive Income												
- Correction of prior period errors	-	-	-	-	-	-	-	-	-	-	-	-
- Gain (loss) on revaluation of IPP&E	2,041,000	-	-	-	-	-	-	-	-	-	-	-
- Gain (loss) on revaluation of available for sale investments	-	-	-	-	-	-	-	-	-	-	-	-
- Realised (gain) loss on available for sale investments recognised in operating	-	-	-	-	-	-	-	-	-	-	-	-
- Gain (loss) on revaluation of other reserves	-	-	-	-	-	-	-	-	-	-	-	-
- Realised (gain) loss from other reserves recognised in operating result	-	-	-	-	-	-	-	-	-	-	-	-
- Impairment loss (reversal) – financial assets at fair value through OCI	-	-	-	-	-	-	-	-	-	-	-	-
- Realised (gain) loss on financial assets at fair value through OCI	-	-	-	-	-	-	-	-	-	-	-	-
- Gain/(loss) on revaluation of financial assets at fair value through OCI (other t	-	-	-	-	-	-	-	-	-	-	-	-
- Gain/(loss) on revaluation of equity instruments at fair value through OCI	-	-	-	-	-	-	-	-	-	-	-	-
- Transfers to Income Statement	-	-	-	-	-	-	-	-	-	-	-	-
- Impairment (loss) reversal relating to I,PP&E	-	-	-	-	-	-	-	-	-	-	-	-
- Impairment (reversal) of available for sale investments to (from) operating res	-	-	-	-	-	-	-	-	-	-	-	-
- Joint ventures and associates	-	-	-	-	-	-	-	-	-	-	-	-
- Other reserves movements	-	-	-	-	-	-	-	-	-	-	-	-
- Other Movements (combined)	-	-	-	-	-	-	-	-	-	-	-	-
<b>Other Comprehensive Income</b>	<b>2,041,000</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>
<b>Total Comprehensive Income</b>	<b>1,665,000</b>	<b>258,672</b>	<b>90,708</b>	<b>157,440</b>	<b>6,265,570</b>	<b>6,298,583</b>	<b>(52,871)</b>	<b>(44,913)</b>	<b>(36,587)</b>	<b>(28,071)</b>	<b>(19,358)</b>	<b>3,474</b>
Distributions to/(contributions from) non-controlling interests	-	-	-	-	-	-	-	-	-	-	-	-
Transfers between Equity	-	-	-	-	-	-	-	-	-	-	-	-
<b>Equity - Balance at end of the reporting period</b>	<b>29,467,000</b>	<b>29,725,672</b>	<b>29,816,380</b>	<b>29,973,820</b>	<b>36,239,390</b>	<b>42,537,973</b>	<b>42,485,102</b>	<b>42,440,189</b>	<b>42,403,602</b>	<b>42,375,531</b>	<b>42,356,173</b>	<b>42,359,647</b>

**Narrandera Shire Council**

**10 Year Financial Plan for the Years ending 30 June 2033**

**INCOME STATEMENT - WATER FUND**

Scenario: OPT WTP (Grant/Res/Loan) yr 1-4 8.0% 5 10% 6-10 2.5%

	Actuals	Current Year	Projected Years									
	2021/22	2022/23	2023/24	2024/25	2025/26	2026/27	2027/28	2028/29	2029/30	2030/31	2031/32	2032/33
	\$	\$	\$	\$	\$	\$	\$	\$	\$	\$	\$	\$
<b>Income from Continuing Operations</b>												
<b>Revenue:</b>												
Rates & Annual Charges	792,000	846,005	923,387	998,682	849,503	918,902	1,011,274	1,037,073	1,063,518	1,090,624	1,118,408	1,146,886
User Charges & Fees	1,098,000	1,421,400	1,289,226	1,336,928	2,147,933	2,281,631	2,338,672	2,397,139	2,457,067	2,518,494	2,581,456	2,645,993
Other Revenues	-	-	-	-	-	-	-	-	-	-	-	-
Grants & Contributions provided for Operating Purposes	-	-	-	-	-	-	-	-	-	-	-	-
Grants & Contributions provided for Capital Purposes	16,000	118,081	10,000	10,000	14,135,000	10,000	10,000	10,000	10,000	10,000	10,000	10,000
Interest & Investment Revenue	51,000	145,690	275,966	294,911	185,819	78,901	92,985	97,800	102,800	107,800	112,800	112,800
<b>Other Income:</b>												
Net Gains from the Disposal of Assets	-	-	-	-	-	-	-	-	-	-	-	-
Fair value increment on investment properties	-	-	-	-	-	-	-	-	-	-	-	-
Reversal of revaluation decrements on IPPE previously expensed	-	-	-	-	-	-	-	-	-	-	-	-
Reversal of impairment losses on receivables	-	-	-	-	-	-	-	-	-	-	-	-
Other Income	-	-	-	-	-	-	-	-	-	-	-	-
Joint Ventures & Associated Entities - Gain	-	-	-	-	-	-	-	-	-	-	-	-
<b>Total Income from Continuing Operations</b>	<b>1,957,000</b>	<b>2,531,175</b>	<b>2,498,579</b>	<b>2,640,521</b>	<b>17,318,255</b>	<b>3,289,434</b>	<b>3,452,931</b>	<b>3,542,012</b>	<b>3,633,386</b>	<b>3,726,918</b>	<b>3,822,664</b>	<b>3,915,679</b>
<b>Expenses from Continuing Operations</b>												
Employee Benefits & On-Costs	452,000	372,280	354,668	370,525	385,241	394,765	404,526	414,531	424,786	435,296	446,069	457,220
Borrowing Costs	-	-	-	-	-	135,605	129,039	122,151	114,927	107,349	99,401	91,065
Materials & Contracts	1,348,000	1,232,854	1,325,820	1,364,469	1,397,449	1,429,023	2,012,145	2,061,285	2,111,641	2,163,245	2,216,128	2,271,481
Depreciation & Amortisation	515,000	667,369	691,005	704,306	717,873	731,711	958,327	976,974	995,994	1,015,395	1,035,184	1,035,184
Impairment of investments	-	-	-	-	-	-	-	-	-	-	-	-
Impairment of receivables	-	-	-	-	-	-	-	-	-	-	-	-
Other Expenses	-	-	-	-	-	-	-	-	-	-	-	-
Interest & Investment Losses	-	-	-	-	-	-	-	-	-	-	-	-
Net Losses from the Disposal of Assets	18,000	-	-	-	-	-	-	-	-	-	-	-
Revaluation decrement/impairment of IPPE	-	-	-	-	-	-	-	-	-	-	-	-
Fair value decrement on investment properties	-	-	-	-	-	-	-	-	-	-	-	-
Joint Ventures & Associated Entities - Loss	-	-	-	-	-	-	-	-	-	-	-	-
<b>Total Expenses from Continuing Operations</b>	<b>2,333,000</b>	<b>2,272,503</b>	<b>2,371,492</b>	<b>2,439,300</b>	<b>2,500,563</b>	<b>2,691,105</b>	<b>3,504,037</b>	<b>3,574,941</b>	<b>3,647,348</b>	<b>3,721,286</b>	<b>3,796,782</b>	<b>3,854,951</b>
<b>Operating Result from Continuing Operations</b>	<b>(376,000)</b>	<b>258,672</b>	<b>127,087</b>	<b>201,221</b>	<b>14,817,692</b>	<b>598,329</b>	<b>(51,106)</b>	<b>(32,929)</b>	<b>(13,962)</b>	<b>5,633</b>	<b>25,882</b>	<b>60,728</b>
Discontinued Operations - Profit/(Loss)	-	-	-	-	-	-	-	-	-	-	-	-
<b>Net Profit/(Loss) from Discontinued Operations</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>
<b>Net Operating Result for the Year</b>	<b>(376,000)</b>	<b>258,672</b>	<b>127,087</b>	<b>201,221</b>	<b>14,817,692</b>	<b>598,329</b>	<b>(51,106)</b>	<b>(32,929)</b>	<b>(13,962)</b>	<b>5,633</b>	<b>25,882</b>	<b>60,728</b>
<b>Net Operating Result before Grants and Contributions provided for Capital Purposes</b>	<b>(392,000)</b>	<b>140,591</b>	<b>117,087</b>	<b>191,221</b>	<b>682,692</b>	<b>588,329</b>	<b>(61,106)</b>	<b>(42,929)</b>	<b>(23,962)</b>	<b>(4,367)</b>	<b>15,882</b>	<b>50,728</b>

**Narrandera Shire Council**  
**10 Year Financial Plan for the Years ending 30 June 2033**

**BALANCE SHEET - WATER FUND**

Scenario: OPT WTP (Grant/Res/Loan) yr 1-4 8.0% 5 10% 6-10 2.5% (L)

	Actuals	Current Year	Projected Years									
	2021/22	2022/23	2023/24	2024/25	2025/26	2026/27	2027/28	2028/29	2029/30	2030/31	2031/32	2032/33
	\$	\$	\$	\$	\$	\$	\$	\$	\$	\$	\$	\$
<b>ASSETS</b>												
<b>Current Assets</b>												
Cash & Cash Equivalents	313,000	-	482,095	683,588	1,365,363	2,095,171	2,479,521	2,880,241	638,203	1,099,836	1,593,345	2,112,924
Investments	6,050,000	5,736,633	5,736,633	5,736,633	5,736,633	5,736,633	5,736,633	5,736,633	5,736,633	5,736,633	5,736,633	5,736,633
Receivables	326,000	332,108	328,228	343,545	438,221	437,528	443,547	456,585	443,207	457,641	472,357	487,581
Inventories	-	-	-	-	-	-	-	-	-	-	-	-
Contract assets and contract cost assets	-	-	-	-	-	-	-	-	-	-	-	-
Other	-	-	-	-	-	-	-	-	-	-	-	-
Non-current assets classified as "held for sale"	-	-	-	-	-	-	-	-	-	-	-	-
<b>Total Current Assets</b>	<b>6,689,000</b>	<b>6,068,742</b>	<b>6,546,956</b>	<b>6,763,766</b>	<b>7,540,217</b>	<b>8,269,333</b>	<b>8,659,701</b>	<b>9,073,460</b>	<b>6,818,043</b>	<b>7,294,111</b>	<b>7,802,335</b>	<b>8,337,137</b>
<b>Non-Current Assets</b>												
Investments	-	-	-	-	-	-	-	-	-	-	-	-
Receivables	165,000	128,568	91,056	52,179	11,620	-	-	-	-	-	-	-
Inventories	-	-	-	-	-	-	-	-	-	-	-	-
Contract assets and contract cost assets	-	-	-	-	-	-	-	-	-	-	-	-
Infrastructure, Property, Plant & Equipment	22,739,000	23,632,574	23,326,569	23,357,263	40,299,390	40,052,678	39,479,352	38,887,378	40,976,383	40,345,988	39,695,804	39,045,620
Investment Property	-	-	-	-	-	-	-	-	-	-	-	-
Intangible Assets	-	-	-	-	-	-	-	-	-	-	-	-
Right of use assets	-	-	-	-	-	-	-	-	-	-	-	-
Investments Accounted for using the equity method	-	-	-	-	-	-	-	-	-	-	-	-
Non-current assets classified as "held for sale"	-	-	-	-	-	-	-	-	-	-	-	-
Other	-	-	-	-	-	-	-	-	-	-	-	-
<b>Total Non-Current Assets</b>	<b>22,904,000</b>	<b>23,761,142</b>	<b>23,417,625</b>	<b>23,409,442</b>	<b>40,311,010</b>	<b>40,052,678</b>	<b>39,479,352</b>	<b>38,887,378</b>	<b>40,976,383</b>	<b>40,345,988</b>	<b>39,695,804</b>	<b>39,045,620</b>
<b>TOTAL ASSETS</b>	<b>29,593,000</b>	<b>29,829,883</b>	<b>29,964,581</b>	<b>30,173,208</b>	<b>47,851,226</b>	<b>48,322,011</b>	<b>48,139,053</b>	<b>47,960,837</b>	<b>47,794,427</b>	<b>47,640,099</b>	<b>47,498,139</b>	<b>47,382,758</b>
<b>LIABILITIES</b>												
<b>Current Liabilities</b>												
Bank Overdraft	-	-	-	-	-	-	-	-	-	-	-	-
Payables	126,000	104,211	111,822	119,228	104,555	111,381	120,467	123,004	125,606	128,272	131,004	133,805
Income received in advance	-	-	-	-	-	-	-	-	-	-	-	-
Contract liabilities	-	-	-	-	-	-	-	-	-	-	-	-
Lease liabilities	-	-	-	-	-	-	-	-	-	-	-	-
Borrowings	-	-	-	-	134,370	140,937	147,825	155,049	162,627	170,574	178,910	187,654
Employee benefit provisions	-	-	-	-	-	-	-	-	-	-	-	-
Other provisions	-	-	-	-	-	-	-	-	-	-	-	-
Liabilities associated with assets classified as "held for sale"	-	-	-	-	-	-	-	-	-	-	-	-
<b>Total Current Liabilities</b>	<b>126,000</b>	<b>104,211</b>	<b>111,822</b>	<b>119,228</b>	<b>238,926</b>	<b>252,318</b>	<b>268,292</b>	<b>278,054</b>	<b>288,232</b>	<b>298,846</b>	<b>309,915</b>	<b>321,459</b>
<b>Non-Current Liabilities</b>												
Payables	-	-	-	-	-	-	-	-	-	-	-	-
Income received in advance	-	-	-	-	-	-	-	-	-	-	-	-
Contract liabilities	-	-	-	-	-	-	-	-	-	-	-	-
Lease liabilities	-	-	-	-	-	-	-	-	-	-	-	-
Borrowings	-	-	-	-	2,740,630	2,599,693	2,451,868	2,296,819	2,134,192	1,963,618	1,784,707	1,597,053
Employee benefit provisions	-	-	-	-	-	-	-	-	-	-	-	-
Other provisions	-	-	-	-	-	-	-	-	-	-	-	-
Investments Accounted for using the equity method	-	-	-	-	-	-	-	-	-	-	-	-
Liabilities associated with assets classified as "held for sale"	-	-	-	-	-	-	-	-	-	-	-	-
<b>Total Non-Current Liabilities</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>2,740,630</b>	<b>2,599,693</b>	<b>2,451,868</b>	<b>2,296,819</b>	<b>2,134,192</b>	<b>1,963,618</b>	<b>1,784,707</b>	<b>1,597,053</b>
<b>TOTAL LIABILITIES</b>	<b>126,000</b>	<b>104,211</b>	<b>111,822</b>	<b>119,228</b>	<b>2,979,556</b>	<b>2,852,011</b>	<b>2,720,160</b>	<b>2,574,873</b>	<b>2,422,424</b>	<b>2,262,464</b>	<b>2,094,622</b>	<b>1,918,512</b>
<b>Net Assets</b>	<b>29,467,000</b>	<b>29,725,672</b>	<b>29,852,759</b>	<b>30,053,979</b>	<b>44,871,671</b>	<b>45,470,000</b>	<b>45,418,893</b>	<b>45,385,965</b>	<b>45,372,003</b>	<b>45,377,635</b>	<b>45,403,517</b>	<b>45,464,245</b>
<b>EQUITY</b>												
Retained Earnings	18,233,000	18,491,672	18,618,759	18,819,979	33,637,671	34,236,000	34,184,893	34,151,965	34,138,003	34,143,635	34,169,517	34,230,245
Revaluation Reserves	11,234,000	11,234,000	11,234,000	11,234,000	11,234,000	11,234,000	11,234,000	11,234,000	11,234,000	11,234,000	11,234,000	11,234,000
Other Reserves	-	-	-	-	-	-	-	-	-	-	-	-
Council Equity Interest	29,467,000	29,725,672	29,852,759	30,053,979	44,871,671	45,470,000	45,418,893	45,385,965	45,372,003	45,377,635	45,403,517	45,464,245
Non-controlling equity interests	-	-	-	-	-	-	-	-	-	-	-	-
<b>Total Equity</b>	<b>29,467,000</b>	<b>29,725,672</b>	<b>29,852,759</b>	<b>30,053,979</b>	<b>44,871,671</b>	<b>45,470,000</b>	<b>45,418,893</b>	<b>45,385,965</b>	<b>45,372,003</b>	<b>45,377,635</b>	<b>45,403,517</b>	<b>45,464,245</b>

**Narrandera Shire Council**

**10 Year Financial Plan for the Years ending 30 June 2033**

**CASH FLOW STATEMENT - WATER FUND**

Scenario: OPT WTP (Grant/Res/Loan) yr 1-4 8.0% 5 10% 6-10 2.5%

	Actuals	Current Year	Projected Years									
	2021/22	2022/23	2023/24	2024/25	2025/26	2026/27	2027/28	2028/29	2029/30	2030/31	2031/32	2032/33
	\$	\$	\$	\$	\$	\$	\$	\$	\$	\$	\$	\$
<b>Cash Flows from Operating Activities</b>												
<b>Receipts:</b>												
Rates & Annual Charges	-	825,536	924,807	1,000,064	846,764	920,176	1,012,969	1,037,547	1,064,004	1,091,122	1,118,918	1,147,409
User Charges & Fees	-	1,448,832	1,305,087	1,331,203	2,050,612	2,265,587	2,331,827	2,390,123	2,449,876	2,511,123	2,573,901	2,638,248
Investment & Interest Revenue Received	-	111,267	271,251	292,707	178,211	72,250	89,244	93,842	125,485	102,906	107,862	107,599
Grants & Contributions	-	118,081	10,000	10,000	14,135,000	10,000	10,000	10,000	10,000	10,000	10,000	10,000
Bonds & Deposits Received	-	-	-	-	-	-	-	-	-	-	-	-
Other	-	-	-	-	-	-	-	-	-	-	-	-
<b>Payments:</b>												
Employee Benefits & On-Costs	-	(372,280)	(354,668)	(370,525)	(385,241)	(394,765)	(404,526)	(414,531)	(424,786)	(435,296)	(446,069)	(457,220)
Materials & Contracts	-	(1,232,854)	(1,325,820)	(1,364,469)	(1,397,449)	(1,429,023)	(2,012,145)	(2,061,285)	(2,111,641)	(2,163,245)	(2,216,128)	(2,271,481)
Borrowing Costs	-	-	-	-	-	(135,605)	(129,039)	(122,151)	(114,927)	(107,349)	(99,401)	(91,065)
Bonds & Deposits Refunded	-	-	-	-	-	-	-	-	-	-	-	-
Other	-	-	-	-	-	-	-	-	-	-	-	-
<b>Net Cash provided (or used in) Operating Activities</b>	-	898,581	830,658	898,981	15,427,897	1,308,620	898,330	933,545	998,011	1,009,260	1,049,083	1,083,490
<b>Cash Flows from Investing Activities</b>												
<b>Receipts:</b>												
Sale of Investment Securities	-	313,367	-	-	-	-	-	-	-	-	-	-
Sale of Investment Property	-	-	-	-	-	-	-	-	-	-	-	-
Sale of Real Estate Assets	-	-	-	-	-	-	-	-	-	-	-	-
Sale of Infrastructure, Property, Plant & Equipment	-	-	-	-	-	-	-	-	-	-	-	-
Sale of non-current assets classified as "held for sale"	-	-	-	-	-	-	-	-	-	-	-	-
Sale of Intangible Assets	-	-	-	-	-	-	-	-	-	-	-	-
Sale of Interests in Joint Ventures & Associates	-	-	-	-	-	-	-	-	-	-	-	-
Sale of Disposal Groups	-	-	-	-	-	-	-	-	-	-	-	-
Deferred Debtors Receipts	-	35,995	36,437	37,512	38,877	40,559	11,957	-	-	-	-	-
Distributions Received from Joint Ventures & Associates	-	-	-	-	-	-	-	-	-	-	-	-
Other Investing Activity Receipts	-	-	-	-	-	-	-	-	-	-	-	-
<b>Payments:</b>												
Purchase of Investment Securities	-	-	-	-	-	-	-	-	-	-	-	-
Purchase of Investment Property	-	-	-	-	-	-	-	-	-	-	-	-
Purchase of Infrastructure, Property, Plant & Equipment	-	(1,560,943)	(385,000)	(735,000)	(17,660,000)	(485,000)	(385,000)	(385,000)	(3,085,000)	(385,000)	(385,000)	(385,000)
Purchase of Real Estate Assets	-	-	-	-	-	-	-	-	-	-	-	-
Purchase of Intangible Assets	-	-	-	-	-	-	-	-	-	-	-	-
Purchase of Interests in Joint Ventures & Associates	-	-	-	-	-	-	-	-	-	-	-	-
Deferred Debtors & Advances Made	-	-	-	-	-	-	-	-	-	-	-	-
Contributions Paid to Joint Ventures & Associates	-	-	-	-	-	-	-	-	-	-	-	-
Other Investing Activity Payments	-	-	-	-	-	-	-	-	-	-	-	-
<b>Net Cash provided (or used in) Investing Activities</b>	-	(1,211,581)	(348,563)	(697,488)	(17,621,123)	(444,441)	(373,043)	(385,000)	(3,085,000)	(385,000)	(385,000)	(385,000)
<b>Cash Flows from Financing Activities</b>												
<b>Receipts:</b>												
Proceeds from Borrowings & Advances	-	-	-	-	2,875,000	-	-	-	-	-	-	-
Proceeds from Finance Leases	-	-	-	-	-	-	-	-	-	-	-	-
Other Financing Activity Receipts	-	-	-	-	-	-	-	-	-	-	-	-
<b>Payments:</b>												
Repayment of Borrowings & Advances	-	-	-	-	-	(134,370)	(140,937)	(147,825)	(155,049)	(162,627)	(170,574)	(178,910)
Repayment of lease liabilities (principal repayments)	-	-	-	-	-	-	-	-	-	-	-	-
Distributions to non-controlling interests	-	-	-	-	-	-	-	-	-	-	-	-
Other Financing Activity Payments	-	-	-	-	-	-	-	-	-	-	-	-
<b>Net Cash Flow provided (used in) Financing Activities</b>	-	-	-	-	2,875,000	(134,370)	(140,937)	(147,825)	(155,049)	(162,627)	(170,574)	(178,910)
<b>Net Increase/(Decrease) in Cash &amp; Cash Equivalents</b>	-	(313,000)	482,095	201,493	681,774	729,808	384,350	400,720	(2,242,038)	461,633	493,509	519,579
<b>plus: Cash &amp; Cash Equivalents - beginning of year</b>	-	313,000	0	482,095	683,588	1,365,363	2,095,171	2,479,521	2,880,241	638,203	1,099,836	1,593,345
<b>Cash &amp; Cash Equivalents - end of the year</b>	<b>313,000</b>	<b>0</b>	<b>482,095</b>	<b>683,588</b>	<b>1,365,363</b>	<b>2,095,171</b>	<b>2,479,521</b>	<b>2,880,241</b>	<b>638,203</b>	<b>1,099,836</b>	<b>1,593,345</b>	<b>2,112,924</b>
Cash & Cash Equivalents - end of the year	313,000	0	482,095	683,588	1,365,363	2,095,171	2,479,521	2,880,241	638,203	1,099,836	1,593,345	2,112,924
Investments - end of the year	6,050,000	5,736,633	5,736,633	5,736,633	5,736,633	5,736,633	5,736,633	5,736,633	5,736,633	5,736,633	5,736,633	5,736,633
<b>Cash, Cash Equivalents &amp; Investments - end of the year</b>	<b>6,363,000</b>	<b>5,736,633</b>	<b>6,218,729</b>	<b>6,420,221</b>	<b>7,101,996</b>	<b>7,831,804</b>	<b>8,216,154</b>	<b>8,616,875</b>	<b>6,374,836</b>	<b>6,836,469</b>	<b>7,329,978</b>	<b>7,849,557</b>
<b>Representing:</b>												
- External Restrictions	6,362,913	5,763,996	6,239,750	6,453,094	4,371,431	5,118,051	5,509,234	5,920,454	3,662,437	4,135,838	4,641,330	5,173,331
- Internal Restrictions	-	-	-	-	-	-	-	-	-	-	-	-
- Unrestricted	87	(27,363)	(21,022)	(32,873)	2,730,564	2,713,753	2,706,920	2,696,420	2,712,399	2,700,631	2,688,647	2,676,226
	<b>6,363,000</b>	<b>5,736,633</b>	<b>6,218,729</b>	<b>6,420,221</b>	<b>7,101,996</b>	<b>7,831,804</b>	<b>8,216,154</b>	<b>8,616,875</b>	<b>6,374,836</b>	<b>6,836,469</b>	<b>7,329,978</b>	<b>7,849,557</b>

**Narrandera Shire Council**

**10 Year Financial Plan for the Years ending 30 June 2033**

**EQUITY STATEMENT - WATER FUND**

Scenario: OPT WTP (Grant/Res/Loan) yr 1-4 8.0% 5 10% 6-10 2.5%

	Actuals	Current Year	Projected Years									
	2021/22	2022/23	2023/24	2024/25	2025/26	2026/27	2027/28	2028/29	2029/30	2030/31	2031/32	2032/33
	\$	\$	\$	\$	\$	\$	\$	\$	\$	\$	\$	\$
Opening Balance (as at 1/7)	27,802,000	29,467,000	29,725,672	29,852,759	30,053,979	44,871,671	45,470,000	45,418,893	45,385,965	45,372,003	45,377,635	45,403,517
Adjustments to opening balance	-	-	-	-	-	-	-	-	-	-	-	-
<b>Restated opening Balance (as at 1/7)</b>	<b>27,802,000</b>	<b>29,467,000</b>	<b>29,725,672</b>	<b>29,852,759</b>	<b>30,053,979</b>	<b>44,871,671</b>	<b>45,470,000</b>	<b>45,418,893</b>	<b>45,385,965</b>	<b>45,372,003</b>	<b>45,377,635</b>	<b>45,403,517</b>
Net Operating Result for the Year	(376,000)	258,672	127,087	201,221	14,817,692	598,329	(51,106)	(32,929)	(13,962)	5,633	25,882	60,728
Adjustments to net operating result	-	-	-	-	-	-	-	-	-	-	-	-
<b>Restated Net Operating Result for the Year</b>	<b>(376,000)</b>	<b>258,672</b>	<b>127,087</b>	<b>201,221</b>	<b>14,817,692</b>	<b>598,329</b>	<b>(51,106)</b>	<b>(32,929)</b>	<b>(13,962)</b>	<b>5,633</b>	<b>25,882</b>	<b>60,728</b>
Other Comprehensive Income												
- Correction of prior period errors	-	-	-	-	-	-	-	-	-	-	-	-
- Gain (loss) on revaluation of IPP&E	2,041,000	-	-	-	-	-	-	-	-	-	-	-
- Gain (loss) on revaluation of available for sale investments	-	-	-	-	-	-	-	-	-	-	-	-
- Realised (gain) loss on available for sale investments recognised in operating	-	-	-	-	-	-	-	-	-	-	-	-
- Gain (loss) on revaluation of other reserves	-	-	-	-	-	-	-	-	-	-	-	-
- Realised (gain) loss from other reserves recognised in operating result	-	-	-	-	-	-	-	-	-	-	-	-
- Impairment loss (reversal) – financial assets at fair value through OCI	-	-	-	-	-	-	-	-	-	-	-	-
- Realised (gain) loss on financial assets at fair value through OCI	-	-	-	-	-	-	-	-	-	-	-	-
- Gain/(loss) on revaluation of financial assets at fair value through OCI (other t	-	-	-	-	-	-	-	-	-	-	-	-
- Gain/(loss) on revaluation of equity instruments at fair value through OCI	-	-	-	-	-	-	-	-	-	-	-	-
- Transfers to Income Statement	-	-	-	-	-	-	-	-	-	-	-	-
- Impairment (loss) reversal relating to I,PP&E	-	-	-	-	-	-	-	-	-	-	-	-
- Impairment (reversal) of available for sale investments to (from) operating res	-	-	-	-	-	-	-	-	-	-	-	-
- Joint ventures and associates	-	-	-	-	-	-	-	-	-	-	-	-
- Other reserves movements	-	-	-	-	-	-	-	-	-	-	-	-
- Other Movements (combined)	-	-	-	-	-	-	-	-	-	-	-	-
<b>Other Comprehensive Income</b>	<b>2,041,000</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>
<b>Total Comprehensive Income</b>	<b>1,665,000</b>	<b>258,672</b>	<b>127,087</b>	<b>201,221</b>	<b>14,817,692</b>	<b>598,329</b>	<b>(51,106)</b>	<b>(32,929)</b>	<b>(13,962)</b>	<b>5,633</b>	<b>25,882</b>	<b>60,728</b>
Distributions to/(contributions from) non-controlling interests	-	-	-	-	-	-	-	-	-	-	-	-
Transfers between Equity	-	-	-	-	-	-	-	-	-	-	-	-
<b>Equity - Balance at end of the reporting period</b>	<b>29,467,000</b>	<b>29,725,672</b>	<b>29,852,759</b>	<b>30,053,979</b>	<b>44,871,671</b>	<b>45,470,000</b>	<b>45,418,893</b>	<b>45,385,965</b>	<b>45,372,003</b>	<b>45,377,635</b>	<b>45,403,517</b>	<b>45,464,245</b>



**Narrandera Shire Council**

**10 Year Financial Plan for the Years ending 30 June 2033**

**INCOME STATEMENT - WATER FUND**

Scenario: PESS WTP (Loan/Res) yr 1 3.7%, 2-4 7.5% (user), 5-10 2

	Actuals	Current Year	Projected Years									
	2021/22	2022/23	2023/24	2024/25	2025/26	2026/27	2027/28	2028/29	2029/30	2030/31	2031/32	2032/33
	\$	\$	\$	\$	\$	\$	\$	\$	\$	\$	\$	\$
<b>Income from Continuing Operations</b>												
<b>Revenue:</b>												
Rates & Annual Charges	792,000	846,005	887,009	954,901	797,381	858,551	880,470	902,938	925,967	949,572	973,767	998,566
User Charges & Fees	1,098,000	1,421,400	1,289,226	1,336,928	2,147,933	2,281,631	2,338,672	2,397,139	2,457,067	2,518,494	2,581,456	2,645,993
Other Revenues	-	-	-	-	-	-	-	-	-	-	-	-
Grants & Contributions provided for Operating Purposes	-	-	-	-	-	-	-	-	-	-	-	-
Grants & Contributions provided for Capital Purposes	16,000	118,081	10,000	10,000	11,260,000	10,000	10,000	10,000	10,000	10,000	10,000	10,000
Interest & Investment Revenue	51,000	145,690	275,966	294,911	185,819	78,901	92,985	97,800	102,800	107,800	112,800	112,800
<b>Other Income:</b>												
Net Gains from the Disposal of Assets	-	-	-	-	-	-	-	-	-	-	-	-
Fair value increment on investment properties	-	-	-	-	-	-	-	-	-	-	-	-
Reversal of revaluation decrements on IPPE previously expensed	-	-	-	-	-	-	-	-	-	-	-	-
Reversal of impairment losses on receivables	-	-	-	-	-	-	-	-	-	-	-	-
Other Income	-	-	-	-	-	-	-	-	-	-	-	-
Joint Ventures & Associated Entities - Gain	-	-	-	-	-	-	-	-	-	-	-	-
<b>Total Income from Continuing Operations</b>	<b>1,957,000</b>	<b>2,531,175</b>	<b>2,462,201</b>	<b>2,596,740</b>	<b>14,391,132</b>	<b>3,229,083</b>	<b>3,322,127</b>	<b>3,407,877</b>	<b>3,495,834</b>	<b>3,585,866</b>	<b>3,678,023</b>	<b>3,767,359</b>
<b>Expenses from Continuing Operations</b>												
Employee Benefits & On-Costs	452,000	372,280	354,668	370,525	385,241	394,765	404,526	414,531	424,786	435,296	446,069	457,220
Borrowing Costs	-	-	-	-	-	272,864	264,264	255,243	245,781	235,858	225,449	214,531
Materials & Contracts	1,348,000	1,232,854	1,325,820	1,364,469	1,397,449	1,429,023	2,012,145	2,061,285	2,111,641	2,163,245	2,216,128	2,271,481
Depreciation & Amortisation	515,000	667,369	691,005	704,306	717,873	731,711	958,327	976,974	995,994	1,015,395	1,035,184	1,035,184
Impairment of investments	-	-	-	-	-	-	-	-	-	-	-	-
Impairment of receivables	-	-	-	-	-	-	-	-	-	-	-	-
Other Expenses	-	-	-	-	-	-	-	-	-	-	-	-
Interest & Investment Losses	-	-	-	-	-	-	-	-	-	-	-	-
Net Losses from the Disposal of Assets	18,000	-	-	-	-	-	-	-	-	-	-	-
Revaluation decrement/impairment of IPPE	-	-	-	-	-	-	-	-	-	-	-	-
Fair value decrement on investment properties	-	-	-	-	-	-	-	-	-	-	-	-
Joint Ventures & Associated Entities - Loss	-	-	-	-	-	-	-	-	-	-	-	-
<b>Total Expenses from Continuing Operations</b>	<b>2,333,000</b>	<b>2,272,503</b>	<b>2,371,492</b>	<b>2,439,300</b>	<b>2,500,563</b>	<b>2,828,364</b>	<b>3,639,262</b>	<b>3,708,033</b>	<b>3,778,203</b>	<b>3,849,794</b>	<b>3,922,829</b>	<b>3,978,417</b>
<b>Operating Result from Continuing Operations</b>	<b>(376,000)</b>	<b>258,672</b>	<b>90,708</b>	<b>157,440</b>	<b>11,890,570</b>	<b>400,720</b>	<b>(317,135)</b>	<b>(300,156)</b>	<b>(282,369)</b>	<b>(263,928)</b>	<b>(244,806)</b>	<b>(211,058)</b>
Discontinued Operations - Profit/(Loss)	-	-	-	-	-	-	-	-	-	-	-	-
<b>Net Profit/(Loss) from Discontinued Operations</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>
<b>Net Operating Result for the Year</b>	<b>(376,000)</b>	<b>258,672</b>	<b>90,708</b>	<b>157,440</b>	<b>11,890,570</b>	<b>400,720</b>	<b>(317,135)</b>	<b>(300,156)</b>	<b>(282,369)</b>	<b>(263,928)</b>	<b>(244,806)</b>	<b>(211,058)</b>
<b>Net Operating Result before Grants and Contributions provided for Capital Purposes</b>	<b>(392,000)</b>	<b>140,591</b>	<b>80,708</b>	<b>147,440</b>	<b>630,570</b>	<b>390,720</b>	<b>(327,135)</b>	<b>(310,156)</b>	<b>(292,369)</b>	<b>(273,928)</b>	<b>(254,806)</b>	<b>(221,058)</b>

**Narrandera Shire Council**  
**10 Year Financial Plan for the Years ending 30 June 2033**

**BALANCE SHEET - WATER FUND**

Scenario: PESS WTP (Loan/Res) yr 1 3.7%, 2-4 7.5% (user), 5-10 2.5

	Actuals	Current Year	Projected Years									
	2021/22	2022/23	2023/24	2024/25	2025/26	2026/27	2027/28	2028/29	2029/30	2030/31	2031/32	2032/33
	\$	\$	\$	\$	\$	\$	\$	\$	\$	\$	\$	\$
<b>ASSETS</b>												
<b>Current Assets</b>												
Cash & Cash Equivalents	313,000	-	445,449	603,437	1,530,455	2,023,312	2,099,832	2,190,533	-	144,816	317,953	513,517
Investments	6,050,000	5,736,633	5,736,633	5,736,633	5,736,633	5,736,633	5,736,633	5,736,633	5,371,780	5,371,780	5,371,780	5,371,780
Receivables	326,000	332,108	324,918	339,231	435,720	431,951	429,198	438,924	422,138	433,124	444,349	456,037
Inventories	-	-	-	-	-	-	-	-	-	-	-	-
Contract assets and contract cost assets	-	-	-	-	-	-	-	-	-	-	-	-
Other	-	-	-	-	-	-	-	-	-	-	-	-
Non-current assets classified as "held for sale"	-	-	-	-	-	-	-	-	-	-	-	-
<b>Total Current Assets</b>	<b>6,689,000</b>	<b>6,068,742</b>	<b>6,507,000</b>	<b>6,679,301</b>	<b>7,702,809</b>	<b>8,191,896</b>	<b>8,265,664</b>	<b>8,366,090</b>	<b>5,793,918</b>	<b>5,949,721</b>	<b>6,134,082</b>	<b>6,341,335</b>
<b>Non-Current Assets</b>												
Investments	-	-	-	-	-	-	-	-	-	-	-	-
Receivables	165,000	128,568	91,056	52,179	11,620	-	-	-	-	-	-	-
Inventories	-	-	-	-	-	-	-	-	-	-	-	-
Contract assets and contract cost assets	-	-	-	-	-	-	-	-	-	-	-	-
Infrastructure, Property, Plant & Equipment	22,739,000	23,632,574	23,326,569	23,357,263	39,999,390	39,752,678	39,179,352	38,587,378	40,676,383	40,045,988	39,395,804	38,745,620
Investment Property	-	-	-	-	-	-	-	-	-	-	-	-
Intangible Assets	-	-	-	-	-	-	-	-	-	-	-	-
Right of use assets	-	-	-	-	-	-	-	-	-	-	-	-
Investments Accounted for using the equity method	-	-	-	-	-	-	-	-	-	-	-	-
Non-current assets classified as "held for sale"	-	-	-	-	-	-	-	-	-	-	-	-
Other	-	-	-	-	-	-	-	-	-	-	-	-
<b>Total Non-Current Assets</b>	<b>22,904,000</b>	<b>23,761,142</b>	<b>23,417,625</b>	<b>23,409,442</b>	<b>40,011,010</b>	<b>39,752,678</b>	<b>39,179,352</b>	<b>38,587,378</b>	<b>40,676,383</b>	<b>40,045,988</b>	<b>39,395,804</b>	<b>38,745,620</b>
<b>TOTAL ASSETS</b>	<b>29,593,000</b>	<b>29,829,883</b>	<b>29,924,625</b>	<b>30,088,742</b>	<b>47,713,819</b>	<b>47,944,574</b>	<b>47,445,015</b>	<b>46,953,468</b>	<b>46,470,302</b>	<b>45,995,709</b>	<b>45,529,886</b>	<b>45,086,955</b>
<b>LIABILITIES</b>												
<b>Current Liabilities</b>												
Bank Overdraft	-	-	-	-	-	-	-	-	-	-	-	-
Payables	126,000	104,211	108,244	114,922	99,429	105,445	107,601	109,811	112,076	114,398	116,778	119,217
Income received in advance	-	-	-	-	-	-	-	-	-	-	-	-
Contract liabilities	-	-	-	-	-	-	-	-	-	-	-	-
Lease liabilities	-	-	-	-	-	-	-	-	-	-	-	-
Borrowings	-	-	-	-	175,980	184,581	193,601	203,063	212,987	223,395	234,313	245,764
Employee benefit provisions	-	-	-	-	-	-	-	-	-	-	-	-
Other provisions	-	-	-	-	-	-	-	-	-	-	-	-
Liabilities associated with assets classified as "held for sale"	-	-	-	-	-	-	-	-	-	-	-	-
<b>Total Current Liabilities</b>	<b>126,000</b>	<b>104,211</b>	<b>108,244</b>	<b>114,922</b>	<b>275,409</b>	<b>290,026</b>	<b>301,202</b>	<b>312,874</b>	<b>325,063</b>	<b>337,793</b>	<b>351,091</b>	<b>364,981</b>
<b>Non-Current Liabilities</b>												
Payables	-	-	-	-	-	-	-	-	-	-	-	-
Income received in advance	-	-	-	-	-	-	-	-	-	-	-	-
Contract liabilities	-	-	-	-	-	-	-	-	-	-	-	-
Lease liabilities	-	-	-	-	-	-	-	-	-	-	-	-
Borrowings	-	-	-	-	5,574,020	5,389,439	5,195,838	4,992,775	4,779,789	4,556,394	4,322,081	4,076,317
Employee benefit provisions	-	-	-	-	-	-	-	-	-	-	-	-
Other provisions	-	-	-	-	-	-	-	-	-	-	-	-
Investments Accounted for using the equity method	-	-	-	-	-	-	-	-	-	-	-	-
Liabilities associated with assets classified as "held for sale"	-	-	-	-	-	-	-	-	-	-	-	-
<b>Total Non-Current Liabilities</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>5,574,020</b>	<b>5,389,439</b>	<b>5,195,838</b>	<b>4,992,775</b>	<b>4,779,789</b>	<b>4,556,394</b>	<b>4,322,081</b>	<b>4,076,317</b>
<b>TOTAL LIABILITIES</b>	<b>126,000</b>	<b>104,211</b>	<b>108,244</b>	<b>114,922</b>	<b>5,849,429</b>	<b>5,679,465</b>	<b>5,497,040</b>	<b>5,305,649</b>	<b>5,104,852</b>	<b>4,894,187</b>	<b>4,673,172</b>	<b>4,441,298</b>
<b>Net Assets</b>	<b>29,467,000</b>	<b>29,725,672</b>	<b>29,816,380</b>	<b>29,973,820</b>	<b>41,864,390</b>	<b>42,265,109</b>	<b>41,947,975</b>	<b>41,647,819</b>	<b>41,365,450</b>	<b>41,101,522</b>	<b>40,856,715</b>	<b>40,645,657</b>
<b>EQUITY</b>												
Retained Earnings	18,233,000	18,491,672	18,582,380	18,739,820	30,630,390	31,031,109	30,713,975	30,413,819	30,131,450	29,867,522	29,622,715	29,411,657
Revaluation Reserves	11,234,000	11,234,000	11,234,000	11,234,000	11,234,000	11,234,000	11,234,000	11,234,000	11,234,000	11,234,000	11,234,000	11,234,000
Other Reserves	-	-	-	-	-	-	-	-	-	-	-	-
Council Equity Interest	29,467,000	29,725,672	29,816,380	29,973,820	41,864,390	42,265,109	41,947,975	41,647,819	41,365,450	41,101,522	40,856,715	40,645,657
Non-controlling equity interests	-	-	-	-	-	-	-	-	-	-	-	-
<b>Total Equity</b>	<b>29,467,000</b>	<b>29,725,672</b>	<b>29,816,380</b>	<b>29,973,820</b>	<b>41,864,390</b>	<b>42,265,109</b>	<b>41,947,975</b>	<b>41,647,819</b>	<b>41,365,450</b>	<b>41,101,522</b>	<b>40,856,715</b>	<b>40,645,657</b>

**Narrandera Shire Council**

**10 Year Financial Plan for the Years ending 30 June 2033**

**CASH FLOW STATEMENT - WATER FUND**

Scenario: PESS WTP (Loan/Res) yr 1 3.7%, 2-4 7.5% (user), 5-10 2.

	Actuals	Current Year	Projected Years									
	2021/22	2022/23	2023/24	2024/25	2025/26	2026/27	2027/28	2028/29	2029/30	2030/31	2031/32	2032/33
	\$	\$	\$	\$	\$	\$	\$	\$	\$	\$	\$	\$
<b>Cash Flows from Operating Activities</b>												
<b>Receipts:</b>												
Rates & Annual Charges	-	825,536	887,761	956,147	794,489	859,674	880,873	903,350	926,390	950,005	974,211	999,022
User Charges & Fees	-	1,448,832	1,305,087	1,331,203	2,050,612	2,265,587	2,331,827	2,390,123	2,449,876	2,511,123	2,573,901	2,638,248
Investment & Interest Revenue Received	-	111,267	271,651	293,119	175,730	74,669	92,379	96,888	128,619	106,074	111,066	110,840
Grants & Contributions	-	118,081	10,000	10,000	11,260,000	10,000	10,000	10,000	10,000	10,000	10,000	10,000
Bonds & Deposits Received	-	-	-	-	-	-	-	-	-	-	-	-
Other	-	-	-	-	-	-	-	-	-	-	-	-
<b>Payments:</b>												
Employee Benefits & On-Costs	-	(372,280)	(354,668)	(370,525)	(385,241)	(394,765)	(404,526)	(414,531)	(424,786)	(435,296)	(446,069)	(457,220)
Materials & Contracts	-	(1,232,854)	(1,325,820)	(1,364,469)	(1,397,449)	(1,429,023)	(2,012,145)	(2,061,285)	(2,111,641)	(2,163,245)	(2,216,128)	(2,271,481)
Borrowing Costs	-	-	-	-	-	(272,864)	(264,264)	(255,243)	(245,781)	(235,858)	(225,449)	(214,531)
Bonds & Deposits Refunded	-	-	-	-	-	-	-	-	-	-	-	-
Other	-	-	-	-	-	-	-	-	-	-	-	-
<b>Net Cash provided (or used in) Operating Activities</b>	-	898,581	794,012	855,476	12,498,141	1,113,278	634,144	669,302	732,676	742,803	781,532	814,877
<b>Cash Flows from Investing Activities</b>												
<b>Receipts:</b>												
Sale of Investment Securities	-	313,367	-	-	-	-	-	-	364,853	-	-	-
Sale of Investment Property	-	-	-	-	-	-	-	-	-	-	-	-
Sale of Real Estate Assets	-	-	-	-	-	-	-	-	-	-	-	-
Sale of Infrastructure, Property, Plant & Equipment	-	-	-	-	-	-	-	-	-	-	-	-
Sale of non-current assets classified as "held for sale"	-	-	-	-	-	-	-	-	-	-	-	-
Sale of Intangible Assets	-	-	-	-	-	-	-	-	-	-	-	-
Sale of Interests in Joint Ventures & Associates	-	-	-	-	-	-	-	-	-	-	-	-
Sale of Disposal Groups	-	-	-	-	-	-	-	-	-	-	-	-
Deferred Debtors Receipts	-	35,995	36,437	37,512	38,877	40,559	11,957	-	-	-	-	-
Distributions Received from Joint Ventures & Associates	-	-	-	-	-	-	-	-	-	-	-	-
Other Investing Activity Receipts	-	-	-	-	-	-	-	-	-	-	-	-
<b>Payments:</b>												
Purchase of Investment Securities	-	-	-	-	-	-	-	-	-	-	-	-
Purchase of Investment Property	-	-	-	-	-	-	-	-	-	-	-	-
Purchase of Infrastructure, Property, Plant & Equipment	-	(1,560,943)	(385,000)	(735,000)	(17,360,000)	(485,000)	(385,000)	(385,000)	(3,085,000)	(385,000)	(385,000)	(385,000)
Purchase of Real Estate Assets	-	-	-	-	-	-	-	-	-	-	-	-
Purchase of Intangible Assets	-	-	-	-	-	-	-	-	-	-	-	-
Purchase of Interests in Joint Ventures & Associates	-	-	-	-	-	-	-	-	-	-	-	-
Deferred Debtors & Advances Made	-	-	-	-	-	-	-	-	-	-	-	-
Contributions Paid to Joint Ventures & Associates	-	-	-	-	-	-	-	-	-	-	-	-
Other Investing Activity Payments	-	-	-	-	-	-	-	-	-	-	-	-
<b>Net Cash provided (or used in) Investing Activities</b>	-	(1,211,581)	(348,563)	(697,488)	(17,321,123)	(444,441)	(373,043)	(385,000)	(2,720,147)	(385,000)	(385,000)	(385,000)
<b>Cash Flows from Financing Activities</b>												
<b>Receipts:</b>												
Proceeds from Borrowings & Advances	-	-	-	-	5,750,000	-	-	-	-	-	-	-
Proceeds from Finance Leases	-	-	-	-	-	-	-	-	-	-	-	-
Other Financing Activity Receipts	-	-	-	-	-	-	-	-	-	-	-	-
<b>Payments:</b>												
Repayment of Borrowings & Advances	-	-	-	-	-	(175,980)	(184,581)	(193,601)	(203,063)	(212,987)	(223,395)	(234,313)
Repayment of lease liabilities (principal repayments)	-	-	-	-	-	-	-	-	-	-	-	-
Distributions to non-controlling interests	-	-	-	-	-	-	-	-	-	-	-	-
Other Financing Activity Payments	-	-	-	-	-	-	-	-	-	-	-	-
<b>Net Cash Flow provided (used in) Financing Activities</b>	-	-	-	-	5,750,000	(175,980)	(184,581)	(193,601)	(203,063)	(212,987)	(223,395)	(234,313)
<b>Net Increase/(Decrease) in Cash &amp; Cash Equivalents</b>	-	(313,000)	445,449	157,988	927,018	492,857	76,520	90,701	(2,190,533)	144,816	173,137	195,564
<b>plus: Cash &amp; Cash Equivalents - beginning of year</b>	-	313,000	0	445,449	603,437	1,530,455	2,023,312	2,099,832	2,190,533	-	144,816	317,953
<b>Cash &amp; Cash Equivalents - end of the year</b>	<b>313,000</b>	<b>0</b>	<b>445,449</b>	<b>603,437</b>	<b>1,530,455</b>	<b>2,023,312</b>	<b>2,099,832</b>	<b>2,190,533</b>	<b>-</b>	<b>144,816</b>	<b>317,953</b>	<b>513,517</b>
Cash & Cash Equivalents - end of the year	313,000	0	445,449	603,437	1,530,455	2,023,312	2,099,832	2,190,533	-	144,816	317,953	513,517
Investments - end of the year	6,050,000	5,736,633	5,736,633	5,736,633	5,736,633	5,736,633	5,736,633	5,736,633	5,371,780	5,371,780	5,371,780	5,371,780
<b>Cash, Cash Equivalents &amp; Investments - end of the year</b>	<b>6,363,000</b>	<b>5,736,633</b>	<b>6,182,082</b>	<b>6,340,070</b>	<b>7,267,089</b>	<b>7,759,945</b>	<b>7,836,466</b>	<b>7,927,166</b>	<b>5,371,780</b>	<b>5,516,596</b>	<b>5,689,733</b>	<b>5,885,297</b>
<b>Representing:</b>												
- External Restrictions	6,362,913	5,763,996	6,203,371	6,372,934	7,414,149	7,921,550	8,003,061	8,101,277	5,526,840	5,680,320	5,862,302	6,067,115
- Internal Restrictions	-	-	-	-	-	-	-	-	-	-	-	-
- Unrestricted	87	(27,363)	(21,289)	(32,864)	(147,061)	(161,605)	(166,596)	(174,111)	(155,060)	(163,724)	(172,569)	(181,818)
	<b>6,363,000</b>	<b>5,736,633</b>	<b>6,182,082</b>	<b>6,340,070</b>	<b>7,267,089</b>	<b>7,759,945</b>	<b>7,836,466</b>	<b>7,927,166</b>	<b>5,371,780</b>	<b>5,516,596</b>	<b>5,689,733</b>	<b>5,885,297</b>

**Narrandera Shire Council**

**10 Year Financial Plan for the Years ending 30 June 2033**

**EQUITY STATEMENT - WATER FUND**

Scenario: PESS WTP (Loan/Res) yr 1 3.7%, 2-4 7.5% (user), 5-10 2

	Actuals	Current Year	Projected Years									
	2021/22	2022/23	2023/24	2024/25	2025/26	2026/27	2027/28	2028/29	2029/30	2030/31	2031/32	2032/33
	\$	\$	\$	\$	\$	\$	\$	\$	\$	\$	\$	\$
Opening Balance (as at 1/7)	27,802,000	29,467,000	29,725,672	29,816,380	29,973,820	41,864,390	42,265,109	41,947,975	41,647,819	41,365,450	41,101,522	40,856,715
Adjustments to opening balance	-	-	-	-	-	-	-	-	-	-	-	-
<b>Restated opening Balance (as at 1/7)</b>	<b>27,802,000</b>	<b>29,467,000</b>	<b>29,725,672</b>	<b>29,816,380</b>	<b>29,973,820</b>	<b>41,864,390</b>	<b>42,265,109</b>	<b>41,947,975</b>	<b>41,647,819</b>	<b>41,365,450</b>	<b>41,101,522</b>	<b>40,856,715</b>
Net Operating Result for the Year	(376,000)	258,672	90,708	157,440	11,890,570	400,720	(317,135)	(300,156)	(282,369)	(263,928)	(244,806)	(211,058)
Adjustments to net operating result	-	-	-	-	-	-	-	-	-	-	-	-
<b>Restated Net Operating Result for the Year</b>	<b>(376,000)</b>	<b>258,672</b>	<b>90,708</b>	<b>157,440</b>	<b>11,890,570</b>	<b>400,720</b>	<b>(317,135)</b>	<b>(300,156)</b>	<b>(282,369)</b>	<b>(263,928)</b>	<b>(244,806)</b>	<b>(211,058)</b>
Other Comprehensive Income												
- Correction of prior period errors	-	-	-	-	-	-	-	-	-	-	-	-
- Gain (loss) on revaluation of IPP&E	2,041,000	-	-	-	-	-	-	-	-	-	-	-
- Gain (loss) on revaluation of available for sale investments	-	-	-	-	-	-	-	-	-	-	-	-
- Realised (gain) loss on available for sale investments recognised in operating	-	-	-	-	-	-	-	-	-	-	-	-
- Gain (loss) on revaluation of other reserves	-	-	-	-	-	-	-	-	-	-	-	-
- Realised (gain) loss from other reserves recognised in operating result	-	-	-	-	-	-	-	-	-	-	-	-
- Impairment loss (reversal) – financial assets at fair value through OCI	-	-	-	-	-	-	-	-	-	-	-	-
- Realised (gain) loss on financial assets at fair value through OCI	-	-	-	-	-	-	-	-	-	-	-	-
- Gain/(loss) on revaluation of financial assets at fair value through OCI (other t	-	-	-	-	-	-	-	-	-	-	-	-
- Gain/(loss) on revaluation of equity instruments at fair value through OCI	-	-	-	-	-	-	-	-	-	-	-	-
- Transfers to Income Statement	-	-	-	-	-	-	-	-	-	-	-	-
- Impairment (loss) reversal relating to I,PP&E	-	-	-	-	-	-	-	-	-	-	-	-
- Impairment (reversal) of available for sale investments to (from) operating res	-	-	-	-	-	-	-	-	-	-	-	-
- Joint ventures and associates	-	-	-	-	-	-	-	-	-	-	-	-
- Other reserves movements	-	-	-	-	-	-	-	-	-	-	-	-
- Other Movements (combined)	-	-	-	-	-	-	-	-	-	-	-	-
<b>Other Comprehensive Income</b>	<b>2,041,000</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>
<b>Total Comprehensive Income</b>	<b>1,665,000</b>	<b>258,672</b>	<b>90,708</b>	<b>157,440</b>	<b>11,890,570</b>	<b>400,720</b>	<b>(317,135)</b>	<b>(300,156)</b>	<b>(282,369)</b>	<b>(263,928)</b>	<b>(244,806)</b>	<b>(211,058)</b>
Distributions to/(contributions from) non-controlling interests	-	-	-	-	-	-	-	-	-	-	-	-
Transfers between Equity	-	-	-	-	-	-	-	-	-	-	-	-
<b>Equity - Balance at end of the reporting period</b>	<b>29,467,000</b>	<b>29,725,672</b>	<b>29,816,380</b>	<b>29,973,820</b>	<b>41,864,390</b>	<b>42,265,109</b>	<b>41,947,975</b>	<b>41,647,819</b>	<b>41,365,450</b>	<b>41,101,522</b>	<b>40,856,715</b>	<b>40,645,657</b>

**Narrandera Shire Council**

**10 Year Financial Plan for the Years ending 30 June 2033**

**INCOME STATEMENT - SEWER FUND**

Scenario: Rec Brin Sewer (Loan \$1.8m) 3.7% 1-2, 2.5% 3-10

	Actuals	Current Year	Projected Years									
	2021/22	2022/23	2023/24	2024/25	2025/26	2026/27	2027/28	2028/29	2029/30	2030/31	2031/32	2032/33
	\$	\$	\$	\$	\$	\$	\$	\$	\$	\$	\$	\$
<b>Income from Continuing Operations</b>												
<b>Revenue:</b>												
Rates & Annual Charges	1,459,000	1,497,228	1,560,105	1,731,295	1,774,977	1,819,751	1,970,952	2,020,625	2,071,540	2,123,728	2,177,220	2,232,050
User Charges & Fees	164,000	176,852	177,971	184,481	189,043	193,720	198,513	203,425	208,461	213,623	218,913	224,336
Other Revenues	-	-	-	-	-	-	-	-	-	-	-	-
Grants & Contributions provided for Operating Purposes	-	-	-	-	-	-	-	-	-	-	-	-
Grants & Contributions provided for Capital Purposes	226,000	4,587,257	8,000	383,000	758,000	758,000	8,000	8,000	8,000	8,000	8,000	8,000
Interest & Investment Revenue	20,000	63,000	21,650	25,200	22,100	33,700	33,300	33,300	33,300	33,300	33,300	33,300
<b>Other Income:</b>												
Net Gains from the Disposal of Assets	-	-	-	-	-	-	-	-	-	-	-	-
Fair value increment on investment properties	-	-	-	-	-	-	-	-	-	-	-	-
Reversal of revaluation decrements on IPPE previously expensed	-	-	-	-	-	-	-	-	-	-	-	-
Reversal of impairment losses on receivables	-	-	-	-	-	-	-	-	-	-	-	-
Other Income	-	-	-	-	-	-	-	-	-	-	-	-
Joint Ventures & Associated Entities - Gain	-	-	-	-	-	-	-	-	-	-	-	-
<b>Total Income from Continuing Operations</b>	<b>1,869,000</b>	<b>6,324,337</b>	<b>1,767,726</b>	<b>2,323,977</b>	<b>2,744,120</b>	<b>2,805,170</b>	<b>2,210,764</b>	<b>2,265,350</b>	<b>2,321,301</b>	<b>2,378,650</b>	<b>2,437,434</b>	<b>2,497,686</b>
<b>Expenses from Continuing Operations</b>												
Employee Benefits & On-Costs	377,000	338,710	347,790	363,441	377,978	387,428	397,113	407,041	417,217	427,648	438,339	449,297
Borrowing Costs	20,000	38,995	36,667	119,181	112,622	105,799	98,701	91,317	83,633	75,637	67,315	58,653
Materials & Contracts	792,000	708,658	712,769	756,659	775,575	794,965	848,839	870,060	891,811	914,106	936,959	960,383
Depreciation & Amortisation	311,000	352,800	407,721	477,470	486,784	496,285	539,475	550,030	560,795	571,776	582,976	594,400
Impairment of investments	-	-	-	-	-	-	-	-	-	-	-	-
Impairment of receivables	-	-	-	-	-	-	-	-	-	-	-	-
Other Expenses	-	-	-	-	-	-	-	-	-	-	-	-
Interest & Investment Losses	-	-	-	-	-	-	-	-	-	-	-	-
Net Losses from the Disposal of Assets	-	-	-	-	-	-	-	-	-	-	-	-
Revaluation decrement/impairment of IPPE	-	-	-	-	-	-	-	-	-	-	-	-
Fair value decrement on investment properties	-	-	-	-	-	-	-	-	-	-	-	-
Joint Ventures & Associated Entities - Loss	-	-	-	-	-	-	-	-	-	-	-	-
<b>Total Expenses from Continuing Operations</b>	<b>1,500,000</b>	<b>1,439,163</b>	<b>1,504,947</b>	<b>1,716,751</b>	<b>1,752,959</b>	<b>1,784,476</b>	<b>1,884,129</b>	<b>1,918,447</b>	<b>1,953,456</b>	<b>1,989,167</b>	<b>2,025,589</b>	<b>2,062,733</b>
<b>Operating Result from Continuing Operations</b>	<b>369,000</b>	<b>4,885,175</b>	<b>262,779</b>	<b>607,226</b>	<b>991,161</b>	<b>1,020,694</b>	<b>326,636</b>	<b>346,903</b>	<b>367,845</b>	<b>389,484</b>	<b>411,845</b>	<b>434,953</b>
Discontinued Operations - Profit/(Loss)	-	-	-	-	-	-	-	-	-	-	-	-
<b>Net Profit/(Loss) from Discontinued Operations</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>
<b>Net Operating Result for the Year</b>	<b>369,000</b>	<b>4,885,175</b>	<b>262,779</b>	<b>607,226</b>	<b>991,161</b>	<b>1,020,694</b>	<b>326,636</b>	<b>346,903</b>	<b>367,845</b>	<b>389,484</b>	<b>411,845</b>	<b>434,953</b>
<b>Net Operating Result before Grants and Contributions provided for Capital Purposes</b>	<b>143,000</b>	<b>297,917</b>	<b>254,779</b>	<b>224,226</b>	<b>233,161</b>	<b>262,694</b>	<b>318,636</b>	<b>338,903</b>	<b>359,845</b>	<b>381,484</b>	<b>403,845</b>	<b>426,953</b>

**Narrandera Shire Council**  
**10 Year Financial Plan for the Years ending 30 June 2033**  
**BALANCE SHEET - SEWER FUND**  
**Scenario: Rec Brln Sewer (Loan \$1.8m) 3.7% 1-2, 2.5% 3-10**

	Actuals	Current Year	Projected Years									
	2021/22	2022/23	2023/24	2024/25	2025/26	2026/27	2027/28	2028/29	2029/30	2030/31	2031/32	2032/33
	\$	\$	\$	\$	\$	\$	\$	\$	\$	\$	\$	\$
<b>ASSETS</b>												
<b>Current Assets</b>												
Cash & Cash Equivalents	137,000	-	225,869	114,905	-	167,541	674,113	1,203,444	1,756,452	1,789,227	2,292,319	2,820,953
Investments	2,300,000	598,603	598,603	598,603	513,508	513,508	513,508	513,508	513,508	513,508	513,508	513,508
Receivables	201,000	165,970	167,145	182,834	174,249	180,335	189,424	199,192	209,305	214,275	224,167	234,388
Inventories	-	-	-	-	-	-	-	-	-	-	-	-
Contract assets and contract cost assets	130,000	130,000	130,000	130,000	130,000	130,000	130,000	130,000	130,000	130,000	130,000	130,000
Other	-	-	-	-	-	-	-	-	-	-	-	-
Non-current assets classified as "held for sale"	-	-	-	-	-	-	-	-	-	-	-	-
<b>Total Current Assets</b>	<b>2,768,000</b>	<b>894,573</b>	<b>1,121,616</b>	<b>1,026,342</b>	<b>817,758</b>	<b>991,384</b>	<b>1,507,045</b>	<b>2,046,143</b>	<b>2,609,265</b>	<b>2,647,010</b>	<b>3,159,994</b>	<b>3,698,849</b>
<b>Non-Current Assets</b>												
Investments	-	-	-	-	-	-	-	-	-	-	-	-
Receivables	-	-	-	-	-	-	-	-	-	-	-	-
Inventories	-	-	-	-	-	-	-	-	-	-	-	-
Contract assets and contract cost assets	-	-	-	-	-	-	-	-	-	-	-	-
Infrastructure, Property, Plant & Equipment	16,365,000	23,032,764	24,775,043	25,297,573	26,310,788	26,964,504	26,575,028	26,174,999	25,764,204	25,892,428	25,559,452	25,215,052
Investment Property	-	-	-	-	-	-	-	-	-	-	-	-
Intangible Assets	-	-	-	-	-	-	-	-	-	-	-	-
Right of use assets	-	-	-	-	-	-	-	-	-	-	-	-
Investments Accounted for using the equity method	-	-	-	-	-	-	-	-	-	-	-	-
Non-current assets classified as "held for sale"	-	-	-	-	-	-	-	-	-	-	-	-
Other	-	-	-	-	-	-	-	-	-	-	-	-
<b>Total Non-Current Assets</b>	<b>16,365,000</b>	<b>23,032,764</b>	<b>24,775,043</b>	<b>25,297,573</b>	<b>26,310,788</b>	<b>26,964,504</b>	<b>26,575,028</b>	<b>26,174,999</b>	<b>25,764,204</b>	<b>25,892,428</b>	<b>25,559,452</b>	<b>25,215,052</b>
<b>TOTAL ASSETS</b>	<b>19,133,000</b>	<b>23,927,337</b>	<b>25,896,659</b>	<b>26,323,915</b>	<b>27,128,546</b>	<b>27,955,887</b>	<b>28,082,073</b>	<b>28,221,142</b>	<b>28,373,468</b>	<b>28,539,438</b>	<b>28,719,446</b>	<b>28,913,901</b>
<b>LIABILITIES</b>												
<b>Current Liabilities</b>												
Bank Overdraft	-	-	-	-	-	-	-	-	-	-	-	-
Payables	-	-	-	-	-	-	-	-	-	-	-	-
Income received in advance	-	-	-	-	-	-	-	-	-	-	-	-
Contract liabilities	-	-	-	-	-	-	-	-	-	-	-	-
Lease liabilities	-	-	-	-	-	-	-	-	-	-	-	-
Borrowings	91,000	93,456	179,970	186,530	193,352	200,450	207,835	215,518	223,514	231,836	240,499	249,516
Employee benefit provisions	-	-	-	-	-	-	-	-	-	-	-	-
Other provisions	-	-	-	-	-	-	-	-	-	-	-	-
Liabilities associated with assets classified as "held for sale"	-	-	-	-	-	-	-	-	-	-	-	-
<b>Total Current Liabilities</b>	<b>91,000</b>	<b>93,456</b>	<b>179,970</b>	<b>186,530</b>	<b>193,352</b>	<b>200,450</b>	<b>207,835</b>	<b>215,518</b>	<b>223,514</b>	<b>231,836</b>	<b>240,499</b>	<b>249,516</b>
<b>Non-Current Liabilities</b>												
Payables	-	-	-	-	-	-	-	-	-	-	-	-
Income received in advance	-	-	-	-	-	-	-	-	-	-	-	-
Contract liabilities	-	-	-	-	-	-	-	-	-	-	-	-
Lease liabilities	-	-	-	-	-	-	-	-	-	-	-	-
Borrowings	1,484,000	1,390,706	3,010,736	2,824,206	2,630,854	2,430,403	2,222,569	2,007,051	1,783,536	1,551,700	1,311,201	1,061,685
Employee benefit provisions	-	-	-	-	-	-	-	-	-	-	-	-
Other provisions	-	-	-	-	-	-	-	-	-	-	-	-
Investments Accounted for using the equity method	-	-	-	-	-	-	-	-	-	-	-	-
Liabilities associated with assets classified as "held for sale"	-	-	-	-	-	-	-	-	-	-	-	-
<b>Total Non-Current Liabilities</b>	<b>1,484,000</b>	<b>1,390,706</b>	<b>3,010,736</b>	<b>2,824,206</b>	<b>2,630,854</b>	<b>2,430,403</b>	<b>2,222,569</b>	<b>2,007,051</b>	<b>1,783,536</b>	<b>1,551,700</b>	<b>1,311,201</b>	<b>1,061,685</b>
<b>TOTAL LIABILITIES</b>	<b>1,575,000</b>	<b>1,484,162</b>	<b>3,190,706</b>	<b>3,010,736</b>	<b>2,824,206</b>	<b>2,630,853</b>	<b>2,430,404</b>	<b>2,222,569</b>	<b>2,007,050</b>	<b>1,783,536</b>	<b>1,551,700</b>	<b>1,311,201</b>
<b>Net Assets</b>	<b>17,558,000</b>	<b>22,443,175</b>	<b>22,705,953</b>	<b>23,313,179</b>	<b>24,304,340</b>	<b>25,325,034</b>	<b>25,651,670</b>	<b>25,998,573</b>	<b>26,366,418</b>	<b>26,755,901</b>	<b>27,167,746</b>	<b>27,602,699</b>
<b>EQUITY</b>												
Retained Earnings	12,460,000	17,345,175	17,607,953	18,215,179	19,206,340	20,227,034	20,553,670	20,900,573	21,268,418	21,657,901	22,069,746	22,504,699
Revaluation Reserves	5,098,000	5,098,000	5,098,000	5,098,000	5,098,000	5,098,000	5,098,000	5,098,000	5,098,000	5,098,000	5,098,000	5,098,000
Other Reserves	-	-	-	-	-	-	-	-	-	-	-	-
Council Equity Interest	17,558,000	22,443,175	22,705,953	23,313,179	24,304,340	25,325,034	25,651,670	25,998,573	26,366,418	26,755,901	27,167,746	27,602,699
Non-controlling equity interests	-	-	-	-	-	-	-	-	-	-	-	-
<b>Total Equity</b>	<b>17,558,000</b>	<b>22,443,175</b>	<b>22,705,953</b>	<b>23,313,179</b>	<b>24,304,340</b>	<b>25,325,034</b>	<b>25,651,670</b>	<b>25,998,573</b>	<b>26,366,418</b>	<b>26,755,901</b>	<b>27,167,746</b>	<b>27,602,699</b>

**Narrandera Shire Council**  
**10 Year Financial Plan for the Years ending 30 June 2033**  
**CASH FLOW STATEMENT - SEWER FUND**  
**Scenario: Rec Brln Sewer (Loan \$1.8m) 3.7% 1-2, 2.5% 3-10**

	Actuals	Current Year	Projected Years									
	2021/22	2022/23	2023/24	2024/25	2025/26	2026/27	2027/28	2028/29	2029/30	2030/31	2031/32	2032/33
	\$	\$	\$	\$	\$	\$	\$	\$	\$	\$	\$	\$
<b>Cash Flows from Operating Activities</b>												
<b>Receipts:</b>												
Rates & Annual Charges	-	1,495,505	1,561,618	1,715,032	1,779,702	1,815,721	1,967,198	2,016,403	2,067,212	2,119,292	2,172,674	2,227,390
User Charges & Fees	-	166,241	177,903	184,091	190,660	193,486	198,273	203,180	208,209	213,364	218,649	224,065
Investment & Interest Revenue Received	-	62,364	19,029	26,164	24,343	31,878	28,204	28,000	27,766	33,024	28,220	28,010
Grants & Contributions	-	4,587,257	8,000	383,000	758,000	758,000	8,000	8,000	8,000	8,000	8,000	8,000
Bonds & Deposits Received	-	-	-	-	-	-	-	-	-	-	-	-
Other	-	48,000	-	-	-	-	-	-	-	-	-	-
<b>Payments:</b>												
Employee Benefits & On-Costs	-	(338,710)	(347,790)	(363,441)	(377,978)	(387,428)	(397,113)	(407,041)	(417,217)	(427,648)	(438,339)	(449,297)
Materials & Contracts	-	(708,658)	(712,769)	(756,659)	(775,575)	(794,965)	(848,839)	(870,060)	(891,811)	(914,106)	(936,959)	(960,383)
Borrowing Costs	-	(38,995)	(36,667)	(119,181)	(112,622)	(105,799)	(98,701)	(91,317)	(83,633)	(75,637)	(67,315)	(58,653)
Bonds & Deposits Refunded	-	-	-	-	-	-	-	-	-	-	-	-
Other	-	-	-	-	-	-	-	-	-	-	-	-
<b>Net Cash provided (or used in) Operating Activities</b>	-	5,273,005	669,324	1,069,007	1,486,530	1,510,894	857,022	887,165	918,527	956,289	984,929	1,019,132
<b>Cash Flows from Investing Activities</b>												
<b>Receipts:</b>												
Sale of Investment Securities	-	1,701,397	-	-	85,095	-	-	-	-	-	-	-
Sale of Investment Property	-	-	-	-	-	-	-	-	-	-	-	-
Sale of Real Estate Assets	-	-	-	-	-	-	-	-	-	-	-	-
Sale of Infrastructure, Property, Plant & Equipment	-	-	-	-	-	-	-	-	-	-	-	-
Sale of non-current assets classified as "held for sale"	-	-	-	-	-	-	-	-	-	-	-	-
Sale of Intangible Assets	-	-	-	-	-	-	-	-	-	-	-	-
Sale of Interests in Joint Ventures & Associates	-	-	-	-	-	-	-	-	-	-	-	-
Sale of Disposal Groups	-	-	-	-	-	-	-	-	-	-	-	-
Deferred Debtors Receipts	-	-	-	-	-	-	-	-	-	-	-	-
Distributions Received from Joint Ventures & Associates	-	-	-	-	-	-	-	-	-	-	-	-
Other Investing Activity Receipts	-	-	-	-	-	-	-	-	-	-	-	-
<b>Payments:</b>												
Purchase of Investment Securities	-	-	-	-	-	-	-	-	-	-	-	-
Purchase of Investment Property	-	-	-	-	-	-	-	-	-	-	-	-
Purchase of Infrastructure, Property, Plant & Equipment	-	(7,020,564)	(2,150,000)	(1,000,000)	(1,500,000)	(1,150,000)	(150,000)	(150,000)	(150,000)	(700,000)	(250,000)	(250,000)
Purchase of Real Estate Assets	-	-	-	-	-	-	-	-	-	-	-	-
Purchase of Intangible Assets	-	-	-	-	-	-	-	-	-	-	-	-
Purchase of Interests in Joint Ventures & Associates	-	-	-	-	-	-	-	-	-	-	-	-
Deferred Debtors & Advances Made	-	-	-	-	-	-	-	-	-	-	-	-
Contributions Paid to Joint Ventures & Associates	-	-	-	-	-	-	-	-	-	-	-	-
Other Investing Activity Payments	-	-	-	-	-	-	-	-	-	-	-	-
<b>Net Cash provided (or used in) Investing Activities</b>	-	(5,319,167)	(2,150,000)	(1,000,000)	(1,414,905)	(1,150,000)	(150,000)	(150,000)	(150,000)	(700,000)	(250,000)	(250,000)
<b>Cash Flows from Financing Activities</b>												
<b>Receipts:</b>												
Proceeds from Borrowings & Advances	-	-	1,800,000	-	-	-	-	-	-	-	-	-
Proceeds from Finance Leases	-	-	-	-	-	-	-	-	-	-	-	-
Other Financing Activity Receipts	-	-	-	-	-	-	-	-	-	-	-	-
<b>Payments:</b>												
Repayment of Borrowings & Advances	-	(90,838)	(93,456)	(179,970)	(186,530)	(193,352)	(200,450)	(207,835)	(215,518)	(223,514)	(231,836)	(240,499)
Repayment of lease liabilities (principal repayments)	-	-	-	-	-	-	-	-	-	-	-	-
Distributions to non-controlling interests	-	-	-	-	-	-	-	-	-	-	-	-
Other Financing Activity Payments	-	-	-	-	-	-	-	-	-	-	-	-
<b>Net Cash Flow provided (used in) Financing Activities</b>	-	(90,838)	1,706,544	(179,970)	(186,530)	(193,352)	(200,450)	(207,835)	(215,518)	(223,514)	(231,836)	(240,499)
<b>Net Increase/(Decrease) in Cash &amp; Cash Equivalents</b>	-	(137,000)	225,869	(110,963)	(114,905)	167,541	506,572	529,330	553,008	32,775	503,093	528,633
<b>plus: Cash &amp; Cash Equivalents - beginning of year</b>	-	137,000	(0)	225,869	114,905	(0)	167,541	674,113	1,203,444	1,756,452	1,789,227	2,292,319
<b>Cash &amp; Cash Equivalents - end of the year</b>	<b>137,000</b>	<b>(0)</b>	<b>225,869</b>	<b>114,905</b>	<b>(0)</b>	<b>167,541</b>	<b>674,113</b>	<b>1,203,444</b>	<b>1,756,452</b>	<b>1,789,227</b>	<b>2,292,319</b>	<b>2,820,953</b>
Cash & Cash Equivalents - end of the year	137,000	(0)	225,869	114,905	(0)	167,541	674,113	1,203,444	1,756,452	1,789,227	2,292,319	2,820,953
Investments - end of the year	2,300,000	598,603	598,603	598,603	513,508	513,508	513,508	513,508	513,508	513,508	513,508	513,508
<b>Cash, Cash Equivalents &amp; Investments - end of the year</b>	<b>2,437,000</b>	<b>598,603</b>	<b>824,472</b>	<b>713,508</b>	<b>513,508</b>	<b>681,049</b>	<b>1,187,622</b>	<b>1,716,952</b>	<b>2,269,960</b>	<b>2,302,735</b>	<b>2,805,828</b>	<b>3,334,461</b>
<b>Representing:</b>												
- External Restrictions	2,436,596	562,878	789,922	694,648	486,063	659,690	1,175,351	1,714,449	2,277,570	2,315,315	2,828,299	3,367,154
- Internal Restrictions	-	-	-	-	-	-	-	-	-	-	-	-
- Unrestricted	404	35,725	34,550	18,860	27,445	21,359	12,271	2,503	(7,610)	(12,580)	(22,471)	(32,693)
	<b>2,437,000</b>	<b>598,603</b>	<b>824,472</b>	<b>713,508</b>	<b>513,508</b>	<b>681,049</b>	<b>1,187,622</b>	<b>1,716,952</b>	<b>2,269,960</b>	<b>2,302,735</b>	<b>2,805,828</b>	<b>3,334,461</b>

**Narrandera Shire Council**

**10 Year Financial Plan for the Years ending 30 June 2033**

**EQUITY STATEMENT - SEWER FUND**

Scenario: Rec Brin Sewer (Loan \$1.8m) 3.7% 1-2, 2.5% 3-10

	Actuals	Current Year	Projected Years									
	2021/22	2022/23	2023/24	2024/25	2025/26	2026/27	2027/28	2028/29	2029/30	2030/31	2031/32	2032/33
	\$	\$	\$	\$	\$	\$	\$	\$	\$	\$	\$	\$
Opening Balance (as at 1/7)	20,472,000	17,558,000	22,443,175	22,705,953	23,313,179	24,304,340	25,325,034	25,651,670	25,998,573	26,366,418	26,755,901	27,167,746
Adjustments to opening balance	-	-	-	-	-	-	-	-	-	-	-	-
<b>Restated opening Balance (as at 1/7)</b>	<b>20,472,000</b>	<b>17,558,000</b>	<b>22,443,175</b>	<b>22,705,953</b>	<b>23,313,179</b>	<b>24,304,340</b>	<b>25,325,034</b>	<b>25,651,670</b>	<b>25,998,573</b>	<b>26,366,418</b>	<b>26,755,901</b>	<b>27,167,746</b>
Net Operating Result for the Year	369,000	4,885,175	262,779	607,226	991,161	1,020,694	326,636	346,903	367,845	389,484	411,845	434,953
Adjustments to net operating result	-	-	-	-	-	-	-	-	-	-	-	-
<b>Restated Net Operating Result for the Year</b>	<b>369,000</b>	<b>4,885,175</b>	<b>262,779</b>	<b>607,226</b>	<b>991,161</b>	<b>1,020,694</b>	<b>326,636</b>	<b>346,903</b>	<b>367,845</b>	<b>389,484</b>	<b>411,845</b>	<b>434,953</b>
Other Comprehensive Income												
- Correction of prior period errors	-	-	-	-	-	-	-	-	-	-	-	-
- Gain (loss) on revaluation of IPP&E	(3,283,000)	-	-	-	-	-	-	-	-	-	-	-
- Gain (loss) on revaluation of available for sale investments	-	-	-	-	-	-	-	-	-	-	-	-
- Realised (gain) loss on available for sale investments recognised in operating	-	-	-	-	-	-	-	-	-	-	-	-
- Gain (loss) on revaluation of other reserves	-	-	-	-	-	-	-	-	-	-	-	-
- Realised (gain) loss from other reserves recognised in operating result	-	-	-	-	-	-	-	-	-	-	-	-
- Impairment loss (reversal) – financial assets at fair value through OCI	-	-	-	-	-	-	-	-	-	-	-	-
- Realised (gain) loss on financial assets at fair value through OCI	-	-	-	-	-	-	-	-	-	-	-	-
- Gain/(loss) on revaluation of financial assets at fair value through OCI (other t	-	-	-	-	-	-	-	-	-	-	-	-
- Gain/(loss) on revaluation of equity instruments at fair value through OCI	-	-	-	-	-	-	-	-	-	-	-	-
- Transfers to Income Statement	-	-	-	-	-	-	-	-	-	-	-	-
- Impairment (loss) reversal relating to I,PP&E	-	-	-	-	-	-	-	-	-	-	-	-
- Impairment (reversal) of available for sale investments to (from) operating res	-	-	-	-	-	-	-	-	-	-	-	-
- Joint ventures and associates	-	-	-	-	-	-	-	-	-	-	-	-
- Other reserves movements	-	-	-	-	-	-	-	-	-	-	-	-
- Other Movements (combined)	-	-	-	-	-	-	-	-	-	-	-	-
<b>Other Comprehensive Income</b>	<b>(3,283,000)</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>
<b>Total Comprehensive Income</b>	<b>(2,914,000)</b>	<b>4,885,175</b>	<b>262,779</b>	<b>607,226</b>	<b>991,161</b>	<b>1,020,694</b>	<b>326,636</b>	<b>346,903</b>	<b>367,845</b>	<b>389,484</b>	<b>411,845</b>	<b>434,953</b>
Distributions to/(contributions from) non-controlling interests	-	-	-	-	-	-	-	-	-	-	-	-
Transfers between Equity	-	-	-	-	-	-	-	-	-	-	-	-
<b>Equity - Balance at end of the reporting period</b>	<b>17,558,000</b>	<b>22,443,175</b>	<b>22,705,953</b>	<b>23,313,179</b>	<b>24,304,340</b>	<b>25,325,034</b>	<b>25,651,670</b>	<b>25,998,573</b>	<b>26,366,418</b>	<b>26,755,901</b>	<b>27,167,746</b>	<b>27,602,699</b>



**Narrandera Shire Council**

**10 Year Financial Plan for the Years ending 30 June 2033**

**INCOME STATEMENT - SEWER FUND**

Scenario: BrIn Sewer (Grant/Res) 3.7% yr 1-2, 2.5% yr 3-10

	Actuals	Current Year	Projected Years									
	2021/22	2022/23	2023/24	2024/25	2025/26	2026/27	2027/28	2028/29	2029/30	2030/31	2031/32	2032/33
	\$	\$	\$	\$	\$	\$	\$	\$	\$	\$	\$	\$
<b>Income from Continuing Operations</b>												
<b>Revenue:</b>												
Rates & Annual Charges	1,459,000	1,497,228	1,560,105	1,731,295	1,774,977	1,819,751	1,970,952	2,020,625	2,071,540	2,123,728	2,177,220	2,232,050
User Charges & Fees	164,000	176,852	177,971	184,481	189,043	193,720	198,513	203,425	208,461	213,623	218,913	224,336
Other Revenues	-	-	-	-	-	-	-	-	-	-	-	-
Grants & Contributions provided for Operating Purposes	-	-	-	-	-	-	-	-	-	-	-	-
Grants & Contributions provided for Capital Purposes	226,000	4,587,257	1,353,000	383,000	758,000	758,000	8,000	8,000	8,000	8,000	8,000	8,000
Interest & Investment Revenue	20,000	63,000	21,650	25,200	22,100	33,700	33,300	33,300	33,300	33,300	33,300	33,300
<b>Other Income:</b>												
Net Gains from the Disposal of Assets	-	-	-	-	-	-	-	-	-	-	-	-
Fair value increment on investment properties	-	-	-	-	-	-	-	-	-	-	-	-
Reversal of revaluation decrements on IPPE previously expensed	-	-	-	-	-	-	-	-	-	-	-	-
Reversal of impairment losses on receivables	-	-	-	-	-	-	-	-	-	-	-	-
Other Income	-	-	-	-	-	-	-	-	-	-	-	-
Joint Ventures & Associated Entities - Gain	-	-	-	-	-	-	-	-	-	-	-	-
<b>Total Income from Continuing Operations</b>	<b>1,869,000</b>	<b>6,324,337</b>	<b>3,112,726</b>	<b>2,323,977</b>	<b>2,744,120</b>	<b>2,805,170</b>	<b>2,210,764</b>	<b>2,265,350</b>	<b>2,321,301</b>	<b>2,378,650</b>	<b>2,437,434</b>	<b>2,497,686</b>
<b>Expenses from Continuing Operations</b>												
Employee Benefits & On-Costs	377,000	338,710	347,790	363,441	377,978	387,428	397,113	407,041	417,217	427,648	438,339	449,297
Borrowing Costs	20,000	38,995	36,667	34,280	31,832	29,322	26,747	24,107	21,399	18,622	15,775	12,854
Materials & Contracts	792,000	708,658	712,769	756,659	775,575	794,965	848,839	870,060	891,811	914,106	936,959	960,383
Depreciation & Amortisation	311,000	352,800	407,721	477,470	486,784	496,285	539,475	550,030	560,795	571,776	582,976	594,400
Impairment of investments	-	-	-	-	-	-	-	-	-	-	-	-
Impairment of receivables	-	-	-	-	-	-	-	-	-	-	-	-
Other Expenses	-	-	-	-	-	-	-	-	-	-	-	-
Interest & Investment Losses	-	-	-	-	-	-	-	-	-	-	-	-
Net Losses from the Disposal of Assets	-	-	-	-	-	-	-	-	-	-	-	-
Revaluation decrement/impairment of IPPE	-	-	-	-	-	-	-	-	-	-	-	-
Fair value decrement on investment properties	-	-	-	-	-	-	-	-	-	-	-	-
Joint Ventures & Associated Entities - Loss	-	-	-	-	-	-	-	-	-	-	-	-
<b>Total Expenses from Continuing Operations</b>	<b>1,500,000</b>	<b>1,439,163</b>	<b>1,504,947</b>	<b>1,631,850</b>	<b>1,672,170</b>	<b>1,707,999</b>	<b>1,812,175</b>	<b>1,851,237</b>	<b>1,891,222</b>	<b>1,932,152</b>	<b>1,974,048</b>	<b>2,016,934</b>
<b>Operating Result from Continuing Operations</b>	<b>369,000</b>	<b>4,885,175</b>	<b>1,607,779</b>	<b>692,127</b>	<b>1,071,950</b>	<b>1,097,171</b>	<b>398,590</b>	<b>414,113</b>	<b>430,079</b>	<b>446,498</b>	<b>463,385</b>	<b>480,752</b>
Discontinued Operations - Profit/(Loss)	-	-	-	-	-	-	-	-	-	-	-	-
<b>Net Profit/(Loss) from Discontinued Operations</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>
<b>Net Operating Result for the Year</b>	<b>369,000</b>	<b>4,885,175</b>	<b>1,607,779</b>	<b>692,127</b>	<b>1,071,950</b>	<b>1,097,171</b>	<b>398,590</b>	<b>414,113</b>	<b>430,079</b>	<b>446,498</b>	<b>463,385</b>	<b>480,752</b>
<b>Net Operating Result before Grants and Contributions provided for Capital Purposes</b>	<b>143,000</b>	<b>297,917</b>	<b>254,779</b>	<b>309,127</b>	<b>313,950</b>	<b>339,171</b>	<b>390,590</b>	<b>406,113</b>	<b>422,079</b>	<b>438,498</b>	<b>455,385</b>	<b>472,752</b>

**Narrandera Shire Council**  
**10 Year Financial Plan for the Years ending 30 June 2033**  
**BALANCE SHEET - SEWER FUND**  
**Scenario: Brln Sewer (Grant/Res) 3.7% yr 1-2, 2.5% yr 3-10**

	Actuals	Current Year	Projected Years									
	2021/22	2022/23	2023/24	2024/25	2025/26	2026/27	2027/28	2028/29	2029/30	2030/31	2031/32	2032/33
	\$	\$	\$	\$	\$	\$	\$	\$	\$	\$	\$	\$
<b>ASSETS</b>												
<b>Current Assets</b>												
Cash & Cash Equivalents	137,000	-	-	56,329	23,685	358,580	1,032,507	1,729,192	2,449,555	2,649,685	3,320,132	4,016,120
Investments	2,300,000	598,603	374,022	374,022	374,022	374,022	374,022	374,022	374,022	374,022	374,022	374,022
Receivables	201,000	165,970	162,595	180,020	173,108	180,867	191,629	203,071	214,858	221,501	233,067	244,961
Inventories	-	-	-	-	-	-	-	-	-	-	-	-
Contract assets and contract cost assets	130,000	130,000	130,000	130,000	130,000	130,000	130,000	130,000	130,000	130,000	130,000	130,000
Other	-	-	-	-	-	-	-	-	-	-	-	-
Non-current assets classified as "held for sale"	-	-	-	-	-	-	-	-	-	-	-	-
<b>Total Current Assets</b>	<b>2,768,000</b>	<b>894,573</b>	<b>666,616</b>	<b>740,370</b>	<b>700,814</b>	<b>1,043,469</b>	<b>1,728,158</b>	<b>2,436,285</b>	<b>3,168,434</b>	<b>3,375,208</b>	<b>4,057,220</b>	<b>4,765,103</b>
<b>Non-Current Assets</b>												
Investments	-	-	-	-	-	-	-	-	-	-	-	-
Receivables	-	-	-	-	-	-	-	-	-	-	-	-
Inventories	-	-	-	-	-	-	-	-	-	-	-	-
Contract assets and contract cost assets	-	-	-	-	-	-	-	-	-	-	-	-
Infrastructure, Property, Plant & Equipment	16,365,000	23,032,764	24,775,043	25,297,573	26,310,788	26,964,504	26,575,028	26,174,999	25,764,204	25,892,428	25,559,452	25,215,052
Investment Property	-	-	-	-	-	-	-	-	-	-	-	-
Intangible Assets	-	-	-	-	-	-	-	-	-	-	-	-
Right of use assets	-	-	-	-	-	-	-	-	-	-	-	-
Investments Accounted for using the equity method	-	-	-	-	-	-	-	-	-	-	-	-
Non-current assets classified as "held for sale"	-	-	-	-	-	-	-	-	-	-	-	-
Other	-	-	-	-	-	-	-	-	-	-	-	-
<b>Total Non-Current Assets</b>	<b>16,365,000</b>	<b>23,032,764</b>	<b>24,775,043</b>	<b>25,297,573</b>	<b>26,310,788</b>	<b>26,964,504</b>	<b>26,575,028</b>	<b>26,174,999</b>	<b>25,764,204</b>	<b>25,892,428</b>	<b>25,559,452</b>	<b>25,215,052</b>
<b>TOTAL ASSETS</b>	<b>19,133,000</b>	<b>23,927,337</b>	<b>25,441,659</b>	<b>26,037,943</b>	<b>27,011,602</b>	<b>28,007,972</b>	<b>28,303,186</b>	<b>28,611,283</b>	<b>28,932,638</b>	<b>29,267,636</b>	<b>29,616,672</b>	<b>29,980,155</b>
<b>LIABILITIES</b>												
<b>Current Liabilities</b>												
Bank Overdraft	-	-	-	-	-	-	-	-	-	-	-	-
Payables	-	-	-	-	-	-	-	-	-	-	-	-
Income received in advance	-	-	-	-	-	-	-	-	-	-	-	-
Contract liabilities	-	-	-	-	-	-	-	-	-	-	-	-
Lease liabilities	-	-	-	-	-	-	-	-	-	-	-	-
Borrowings	91,000	93,456	95,843	98,291	100,801	103,376	106,016	108,724	111,501	114,349	117,269	120,264
Employee benefit provisions	-	-	-	-	-	-	-	-	-	-	-	-
Other provisions	-	-	-	-	-	-	-	-	-	-	-	-
Liabilities associated with assets classified as "held for sale"	-	-	-	-	-	-	-	-	-	-	-	-
<b>Total Current Liabilities</b>	<b>91,000</b>	<b>93,456</b>	<b>95,843</b>	<b>98,291</b>	<b>100,801</b>	<b>103,376</b>	<b>106,016</b>	<b>108,724</b>	<b>111,501</b>	<b>114,349</b>	<b>117,269</b>	<b>120,264</b>
<b>Non-Current Liabilities</b>												
Payables	-	-	-	-	-	-	-	-	-	-	-	-
Income received in advance	-	-	-	-	-	-	-	-	-	-	-	-
Contract liabilities	-	-	-	-	-	-	-	-	-	-	-	-
Lease liabilities	-	-	-	-	-	-	-	-	-	-	-	-
Borrowings	1,484,000	1,390,706	1,294,863	1,196,572	1,095,771	992,395	886,379	777,655	666,154	551,806	434,536	314,272
Employee benefit provisions	-	-	-	-	-	-	-	-	-	-	-	-
Other provisions	-	-	-	-	-	-	-	-	-	-	-	-
Investments Accounted for using the equity method	-	-	-	-	-	-	-	-	-	-	-	-
Liabilities associated with assets classified as "held for sale"	-	-	-	-	-	-	-	-	-	-	-	-
<b>Total Non-Current Liabilities</b>	<b>1,484,000</b>	<b>1,390,706</b>	<b>1,294,863</b>	<b>1,196,572</b>	<b>1,095,771</b>	<b>992,395</b>	<b>886,379</b>	<b>777,655</b>	<b>666,154</b>	<b>551,806</b>	<b>434,536</b>	<b>314,272</b>
<b>TOTAL LIABILITIES</b>	<b>1,575,000</b>	<b>1,484,162</b>	<b>1,390,706</b>	<b>1,294,863</b>	<b>1,196,572</b>	<b>1,095,771</b>	<b>992,395</b>	<b>886,379</b>	<b>777,655</b>	<b>666,155</b>	<b>551,805</b>	<b>434,536</b>
<b>Net Assets</b>	<b>17,558,000</b>	<b>22,443,175</b>	<b>24,050,953</b>	<b>24,743,080</b>	<b>25,815,030</b>	<b>26,912,201</b>	<b>27,310,791</b>	<b>27,724,904</b>	<b>28,154,983</b>	<b>28,601,481</b>	<b>29,064,866</b>	<b>29,545,618</b>
<b>EQUITY</b>												
Retained Earnings	12,460,000	17,345,175	18,952,953	19,645,080	20,717,030	21,814,201	22,212,791	22,626,904	23,056,983	23,503,481	23,966,866	24,447,618
Revaluation Reserves	5,098,000	5,098,000	5,098,000	5,098,000	5,098,000	5,098,000	5,098,000	5,098,000	5,098,000	5,098,000	5,098,000	5,098,000
Other Reserves	-	-	-	-	-	-	-	-	-	-	-	-
Council Equity Interest	17,558,000	22,443,175	24,050,953	24,743,080	25,815,030	26,912,201	27,310,791	27,724,904	28,154,983	28,601,481	29,064,866	29,545,618
Non-controlling equity interests	-	-	-	-	-	-	-	-	-	-	-	-
<b>Total Equity</b>	<b>17,558,000</b>	<b>22,443,175</b>	<b>24,050,953</b>	<b>24,743,080</b>	<b>25,815,030</b>	<b>26,912,201</b>	<b>27,310,791</b>	<b>27,724,904</b>	<b>28,154,983</b>	<b>28,601,481</b>	<b>29,064,866</b>	<b>29,545,618</b>

**Narrandera Shire Council**  
**10 Year Financial Plan for the Years ending 30 June 2033**  
**CASH FLOW STATEMENT - SEWER FUND**  
**Scenario: Brln Sewer (Grant/Res) 3.7% yr 1-2, 2.5% yr 3-10**

	Actuals	Current Year	Projected Years									
	2021/22	2022/23	2023/24	2024/25	2025/26	2026/27	2027/28	2028/29	2029/30	2030/31	2031/32	2032/33
	\$	\$	\$	\$	\$	\$	\$	\$	\$	\$	\$	\$
<b>Cash Flows from Operating Activities</b>												
<b>Receipts:</b>												
Rates & Annual Charges	-	1,495,505	1,561,618	1,715,032	1,779,702	1,815,721	1,967,198	2,016,403	2,067,212	2,119,292	2,172,674	2,227,390
User Charges & Fees	-	166,241	177,903	184,091	190,660	193,486	198,273	203,180	208,209	213,364	218,649	224,065
Investment & Interest Revenue Received	-	62,364	23,579	24,429	22,670	30,204	26,531	26,326	26,093	31,350	26,546	26,337
Grants & Contributions	-	4,587,257	1,353,000	383,000	758,000	758,000	8,000	8,000	8,000	8,000	8,000	8,000
Bonds & Deposits Received	-	-	-	-	-	-	-	-	-	-	-	-
Other	-	48,000	-	-	-	-	-	-	-	-	-	-
<b>Payments:</b>												
Employee Benefits & On-Costs	-	(338,710)	(347,790)	(363,441)	(377,978)	(387,428)	(397,113)	(407,041)	(417,217)	(427,648)	(438,339)	(449,297)
Materials & Contracts	-	(708,658)	(712,769)	(756,659)	(775,575)	(794,965)	(848,839)	(870,060)	(891,811)	(914,106)	(936,959)	(960,383)
Borrowing Costs	-	(38,995)	(36,667)	(34,280)	(31,832)	(29,322)	(26,747)	(24,107)	(21,399)	(18,622)	(15,775)	(12,854)
Bonds & Deposits Refunded	-	-	-	-	-	-	-	-	-	-	-	-
Other	-	-	-	-	-	-	-	-	-	-	-	-
<b>Net Cash provided (or used in) Operating Activities</b>	-	5,273,005	2,018,874	1,152,172	1,565,646	1,585,697	927,303	952,701	979,087	1,011,630	1,034,796	1,063,257
<b>Cash Flows from Investing Activities</b>												
<b>Receipts:</b>												
Sale of Investment Securities	-	1,701,397	224,581	-	-	-	-	-	-	-	-	-
Sale of Investment Property	-	-	-	-	-	-	-	-	-	-	-	-
Sale of Real Estate Assets	-	-	-	-	-	-	-	-	-	-	-	-
Sale of Infrastructure, Property, Plant & Equipment	-	-	-	-	-	-	-	-	-	-	-	-
Sale of non-current assets classified as "held for sale"	-	-	-	-	-	-	-	-	-	-	-	-
Sale of Intangible Assets	-	-	-	-	-	-	-	-	-	-	-	-
Sale of Interests in Joint Ventures & Associates	-	-	-	-	-	-	-	-	-	-	-	-
Sale of Disposal Groups	-	-	-	-	-	-	-	-	-	-	-	-
Deferred Debtors Receipts	-	-	-	-	-	-	-	-	-	-	-	-
Distributions Received from Joint Ventures & Associates	-	-	-	-	-	-	-	-	-	-	-	-
Other Investing Activity Receipts	-	-	-	-	-	-	-	-	-	-	-	-
<b>Payments:</b>												
Purchase of Investment Securities	-	-	-	-	-	-	-	-	-	-	-	-
Purchase of Investment Property	-	-	-	-	-	-	-	-	-	-	-	-
Purchase of Infrastructure, Property, Plant & Equipment	-	(7,020,564)	(2,150,000)	(1,000,000)	(1,500,000)	(1,150,000)	(150,000)	(150,000)	(150,000)	(700,000)	(250,000)	(250,000)
Purchase of Real Estate Assets	-	-	-	-	-	-	-	-	-	-	-	-
Purchase of Intangible Assets	-	-	-	-	-	-	-	-	-	-	-	-
Purchase of Interests in Joint Ventures & Associates	-	-	-	-	-	-	-	-	-	-	-	-
Deferred Debtors & Advances Made	-	-	-	-	-	-	-	-	-	-	-	-
Contributions Paid to Joint Ventures & Associates	-	-	-	-	-	-	-	-	-	-	-	-
Other Investing Activity Payments	-	-	-	-	-	-	-	-	-	-	-	-
<b>Net Cash provided (or used in) Investing Activities</b>	-	(5,319,167)	(1,925,419)	(1,000,000)	(1,500,000)	(1,150,000)	(150,000)	(150,000)	(150,000)	(700,000)	(250,000)	(250,000)
<b>Cash Flows from Financing Activities</b>												
<b>Receipts:</b>												
Proceeds from Borrowings & Advances	-	-	-	-	-	-	-	-	-	-	-	-
Proceeds from Finance Leases	-	-	-	-	-	-	-	-	-	-	-	-
Other Financing Activity Receipts	-	-	-	-	-	-	-	-	-	-	-	-
<b>Payments:</b>												
Repayment of Borrowings & Advances	-	(90,838)	(93,456)	(95,843)	(98,291)	(100,801)	(103,376)	(106,016)	(108,724)	(111,501)	(114,349)	(117,269)
Repayment of lease liabilities (principal repayments)	-	-	-	-	-	-	-	-	-	-	-	-
Distributions to non-controlling interests	-	-	-	-	-	-	-	-	-	-	-	-
Other Financing Activity Payments	-	-	-	-	-	-	-	-	-	-	-	-
<b>Net Cash Flow provided (used in) Financing Activities</b>	-	(90,838)	(93,456)	(95,843)	(98,291)	(100,801)	(103,376)	(106,016)	(108,724)	(111,501)	(114,349)	(117,269)
<b>Net Increase/(Decrease) in Cash &amp; Cash Equivalents</b>	-	(137,000)	(0)	56,329	(32,645)	334,896	673,927	696,685	720,363	200,129	670,447	695,988
<b>plus: Cash &amp; Cash Equivalents - beginning of year</b>	-	137,000	(0)	(0)	56,329	23,685	358,580	1,032,507	1,729,192	2,449,555	2,649,685	3,320,132
<b>Cash &amp; Cash Equivalents - end of the year</b>	<b>137,000</b>	<b>(0)</b>	<b>(0)</b>	<b>56,329</b>	<b>23,685</b>	<b>358,580</b>	<b>1,032,507</b>	<b>1,729,192</b>	<b>2,449,555</b>	<b>2,649,685</b>	<b>3,320,132</b>	<b>4,016,120</b>
Cash & Cash Equivalents - end of the year	137,000	(0)	(0)	56,329	23,685	358,580	1,032,507	1,729,192	2,449,555	2,649,685	3,320,132	4,016,120
Investments - end of the year	2,300,000	598,603	374,022	374,022	374,022	374,022	374,022	374,022	374,022	374,022	374,022	374,022
<b>Cash, Cash Equivalents &amp; Investments - end of the year</b>	<b>2,437,000</b>	<b>598,603</b>	<b>374,022</b>	<b>430,351</b>	<b>397,706</b>	<b>732,602</b>	<b>1,406,529</b>	<b>2,103,214</b>	<b>2,823,577</b>	<b>3,023,706</b>	<b>3,694,154</b>	<b>4,390,142</b>
<b>Representing:</b>												
- External Restrictions	2,436,596	562,878	334,922	408,676	369,120	711,775	1,396,464	2,104,590	2,836,740	3,043,513	3,725,526	4,433,409
- Internal Restrictions	-	-	-	-	-	-	-	-	-	-	-	-
- Unrestricted	404	35,725	39,100	21,675	28,586	20,827	10,065	(1,376)	(13,163)	(19,807)	(31,372)	(43,267)
	<b>2,437,000</b>	<b>598,603</b>	<b>374,022</b>	<b>430,351</b>	<b>397,706</b>	<b>732,602</b>	<b>1,406,529</b>	<b>2,103,214</b>	<b>2,823,577</b>	<b>3,023,706</b>	<b>3,694,154</b>	<b>4,390,142</b>

**Narrandera Shire Council**

**10 Year Financial Plan for the Years ending 30 June 2033**

**EQUITY STATEMENT - SEWER FUND**

**Scenario: BrIn Sewer (Grant/Res) 3.7% yr 1-2, 2.5% yr 3-10**

	Actuals	Current Year	Projected Years									
	2021/22	2022/23	2023/24	2024/25	2025/26	2026/27	2027/28	2028/29	2029/30	2030/31	2031/32	2032/33
	\$	\$	\$	\$	\$	\$	\$	\$	\$	\$	\$	\$
Opening Balance (as at 1/7)	20,472,000	17,558,000	22,443,175	24,050,953	24,743,080	25,815,030	26,912,201	27,310,791	27,724,904	28,154,983	28,601,481	29,064,866
Adjustments to opening balance	-	-	-	-	-	-	-	-	-	-	-	-
<b>Restated opening Balance (as at 1/7)</b>	<b>20,472,000</b>	<b>17,558,000</b>	<b>22,443,175</b>	<b>24,050,953</b>	<b>24,743,080</b>	<b>25,815,030</b>	<b>26,912,201</b>	<b>27,310,791</b>	<b>27,724,904</b>	<b>28,154,983</b>	<b>28,601,481</b>	<b>29,064,866</b>
Net Operating Result for the Year	369,000	4,885,175	1,607,779	692,127	1,071,950	1,097,171	398,590	414,113	430,079	446,498	463,385	480,752
Adjustments to net operating result	-	-	-	-	-	-	-	-	-	-	-	-
<b>Restated Net Operating Result for the Year</b>	<b>369,000</b>	<b>4,885,175</b>	<b>1,607,779</b>	<b>692,127</b>	<b>1,071,950</b>	<b>1,097,171</b>	<b>398,590</b>	<b>414,113</b>	<b>430,079</b>	<b>446,498</b>	<b>463,385</b>	<b>480,752</b>
Other Comprehensive Income												
- Correction of prior period errors	-	-	-	-	-	-	-	-	-	-	-	-
- Gain (loss) on revaluation of IPP&E	(3,283,000)	-	-	-	-	-	-	-	-	-	-	-
- Gain (loss) on revaluation of available for sale investments	-	-	-	-	-	-	-	-	-	-	-	-
- Realised (gain) loss on available for sale investments recognised in operating	-	-	-	-	-	-	-	-	-	-	-	-
- Gain (loss) on revaluation of other reserves	-	-	-	-	-	-	-	-	-	-	-	-
- Realised (gain) loss from other reserves recognised in operating result	-	-	-	-	-	-	-	-	-	-	-	-
- Impairment loss (reversal) – financial assets at fair value through OCI	-	-	-	-	-	-	-	-	-	-	-	-
- Realised (gain) loss on financial assets at fair value through OCI	-	-	-	-	-	-	-	-	-	-	-	-
- Gain/(loss) on revaluation of financial assets at fair value through OCI (other t	-	-	-	-	-	-	-	-	-	-	-	-
- Gain/(loss) on revaluation of equity instruments at fair value through OCI	-	-	-	-	-	-	-	-	-	-	-	-
- Transfers to Income Statement	-	-	-	-	-	-	-	-	-	-	-	-
- Impairment (loss) reversal relating to I,PP&E	-	-	-	-	-	-	-	-	-	-	-	-
- Impairment (reversal) of available for sale investments to (from) operating res	-	-	-	-	-	-	-	-	-	-	-	-
- Joint ventures and associates	-	-	-	-	-	-	-	-	-	-	-	-
- Other reserves movements	-	-	-	-	-	-	-	-	-	-	-	-
- Other Movements (combined)	-	-	-	-	-	-	-	-	-	-	-	-
<b>Other Comprehensive Income</b>	<b>(3,283,000)</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>
<b>Total Comprehensive Income</b>	<b>(2,914,000)</b>	<b>4,885,175</b>	<b>1,607,779</b>	<b>692,127</b>	<b>1,071,950</b>	<b>1,097,171</b>	<b>398,590</b>	<b>414,113</b>	<b>430,079</b>	<b>446,498</b>	<b>463,385</b>	<b>480,752</b>
Distributions to/(contributions from) non-controlling interests	-	-	-	-	-	-	-	-	-	-	-	-
Transfers between Equity	-	-	-	-	-	-	-	-	-	-	-	-
<b>Equity - Balance at end of the reporting period</b>	<b>17,558,000</b>	<b>22,443,175</b>	<b>24,050,953</b>	<b>24,743,080</b>	<b>25,815,030</b>	<b>26,912,201</b>	<b>27,310,791</b>	<b>27,724,904</b>	<b>28,154,983</b>	<b>28,601,481</b>	<b>29,064,866</b>	<b>29,545,618</b>

**Narrandera Shire Council**  
**10 Year Financial Plan for the Years ending 30 June 2033**  
**INCOME STATEMENT - SEWER FUND**  
**Scenario: Pess Brln Sewer (Res/Loan) 3.7% 1-2, 2.5% 3-10**

	Actuals	Current Year	Projected Years									
	2021/22	2022/23	2023/24	2024/25	2025/26	2026/27	2027/28	2028/29	2029/30	2030/31	2031/32	2032/33
	\$	\$	\$	\$	\$	\$	\$	\$	\$	\$	\$	\$
<b>Income from Continuing Operations</b>												
<b>Revenue:</b>												
Rates & Annual Charges	1,459,000	1,497,228	1,560,105	1,731,295	1,774,977	1,819,751	1,970,952	2,020,625	2,071,540	2,123,728	2,177,220	2,232,050
User Charges & Fees	164,000	176,852	177,971	184,481	189,043	193,720	198,513	203,425	208,461	213,623	218,913	224,336
Other Revenues	-	-	-	-	-	-	-	-	-	-	-	-
Grants & Contributions provided for Operating Purposes	-	-	-	-	-	-	-	-	-	-	-	-
Grants & Contributions provided for Capital Purposes	226,000	4,587,257	8,000	383,000	758,000	758,000	8,000	8,000	8,000	8,000	8,000	8,000
Interest & Investment Revenue	20,000	63,000	20,685	19,040	16,932	29,800	29,500	29,500	29,500	29,500	29,500	29,500
<b>Other Income:</b>												
Net Gains from the Disposal of Assets	-	-	-	-	-	-	-	-	-	-	-	-
Fair value increment on investment properties	-	-	-	-	-	-	-	-	-	-	-	-
Reversal of revaluation decrements on IPPE previously expensed	-	-	-	-	-	-	-	-	-	-	-	-
Reversal of impairment losses on receivables	-	-	-	-	-	-	-	-	-	-	-	-
Other Income	-	-	-	-	-	-	-	-	-	-	-	-
Joint Ventures & Associated Entities - Gain	-	-	-	-	-	-	-	-	-	-	-	-
<b>Total Income from Continuing Operations</b>	<b>1,869,000</b>	<b>6,324,337</b>	<b>1,766,761</b>	<b>2,317,817</b>	<b>2,738,952</b>	<b>2,801,270</b>	<b>2,206,964</b>	<b>2,261,550</b>	<b>2,317,501</b>	<b>2,374,850</b>	<b>2,433,634</b>	<b>2,493,886</b>
<b>Expenses from Continuing Operations</b>												
Employee Benefits & On-Costs	377,000	338,710	347,790	363,441	377,978	387,428	397,113	407,041	417,217	427,648	438,339	449,297
Borrowing Costs	20,000	38,995	36,667	100,314	94,669	88,804	82,712	76,381	69,803	62,967	55,862	48,475
Materials & Contracts	792,000	708,658	712,769	756,659	775,575	794,965	848,839	870,060	891,811	914,106	936,959	960,383
Depreciation & Amortisation	311,000	352,800	407,721	477,470	486,784	496,285	539,475	550,030	560,795	571,776	582,976	594,400
Impairment of investments	-	-	-	-	-	-	-	-	-	-	-	-
Impairment of receivables	-	-	-	-	-	-	-	-	-	-	-	-
Other Expenses	-	-	-	-	-	-	-	-	-	-	-	-
Interest & Investment Losses	-	-	-	-	-	-	-	-	-	-	-	-
Net Losses from the Disposal of Assets	-	-	-	-	-	-	-	-	-	-	-	-
Revaluation decrement/impairment of IPPE	-	-	-	-	-	-	-	-	-	-	-	-
Fair value decrement on investment properties	-	-	-	-	-	-	-	-	-	-	-	-
Joint Ventures & Associated Entities - Loss	-	-	-	-	-	-	-	-	-	-	-	-
<b>Total Expenses from Continuing Operations</b>	<b>1,500,000</b>	<b>1,439,163</b>	<b>1,504,947</b>	<b>1,697,884</b>	<b>1,735,006</b>	<b>1,767,481</b>	<b>1,868,139</b>	<b>1,903,512</b>	<b>1,939,627</b>	<b>1,976,497</b>	<b>2,014,135</b>	<b>2,052,556</b>
<b>Operating Result from Continuing Operations</b>	<b>369,000</b>	<b>4,885,175</b>	<b>261,814</b>	<b>619,933</b>	<b>1,003,946</b>	<b>1,033,789</b>	<b>338,826</b>	<b>358,039</b>	<b>377,874</b>	<b>398,354</b>	<b>419,498</b>	<b>441,331</b>
Discontinued Operations - Profit/(Loss)	-	-	-	-	-	-	-	-	-	-	-	-
<b>Net Profit/(Loss) from Discontinued Operations</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>
<b>Net Operating Result for the Year</b>	<b>369,000</b>	<b>4,885,175</b>	<b>261,814</b>	<b>619,933</b>	<b>1,003,946</b>	<b>1,033,789</b>	<b>338,826</b>	<b>358,039</b>	<b>377,874</b>	<b>398,354</b>	<b>419,498</b>	<b>441,331</b>
<b>Net Operating Result before Grants and Contributions provided for Capital Purposes</b>	<b>143,000</b>	<b>297,917</b>	<b>253,814</b>	<b>236,933</b>	<b>245,946</b>	<b>275,789</b>	<b>330,826</b>	<b>350,039</b>	<b>369,874</b>	<b>390,354</b>	<b>411,498</b>	<b>433,331</b>

**Narrandera Shire Council**  
**10 Year Financial Plan for the Years ending 30 June 2033**  
**BALANCE SHEET - SEWER FUND**  
**Scenario: Pess Brln Sewer (Res/Loan) 3.7% 1-2, 2.5% 3-10**

	Actuals	Current Year	Projected Years									
	2021/22	2022/23	2023/24	2024/25	2025/26	2026/27	2027/28	2028/29	2029/30	2030/31	2031/32	2032/33
	\$	\$	\$	\$	\$	\$	\$	\$	\$	\$	\$	\$
<b>ASSETS</b>												
<b>Current Assets</b>												
Cash & Cash Equivalents	137,000	-	-	-	-	200,870	740,869	1,303,627	1,890,063	1,956,265	2,492,786	3,054,846
Investments	2,300,000	598,603	427,516	347,600	179,674	179,674	179,674	179,674	179,674	179,674	179,674	179,674
Receivables	201,000	165,970	163,135	179,178	170,914	177,333	186,756	196,858	207,306	212,610	222,836	233,392
Inventories	-	-	-	-	-	-	-	-	-	-	-	-
Contract assets and contract cost assets	130,000	130,000	130,000	130,000	130,000	130,000	130,000	130,000	130,000	130,000	130,000	130,000
Other	-	-	-	-	-	-	-	-	-	-	-	-
Non-current assets classified as "held for sale"	-	-	-	-	-	-	-	-	-	-	-	-
<b>Total Current Assets</b>	<b>2,768,000</b>	<b>894,573</b>	<b>720,651</b>	<b>656,779</b>	<b>480,588</b>	<b>687,877</b>	<b>1,237,300</b>	<b>1,810,160</b>	<b>2,407,043</b>	<b>2,478,549</b>	<b>3,025,296</b>	<b>3,597,912</b>
<b>Non-Current Assets</b>												
Investments	-	-	-	-	-	-	-	-	-	-	-	-
Receivables	-	-	-	-	-	-	-	-	-	-	-	-
Inventories	-	-	-	-	-	-	-	-	-	-	-	-
Contract assets and contract cost assets	-	-	-	-	-	-	-	-	-	-	-	-
Infrastructure, Property, Plant & Equipment	16,365,000	23,032,764	24,775,043	25,297,573	26,310,788	26,964,504	26,575,028	26,174,999	25,764,204	25,892,428	25,559,452	25,215,052
Investment Property	-	-	-	-	-	-	-	-	-	-	-	-
Intangible Assets	-	-	-	-	-	-	-	-	-	-	-	-
Right of use assets	-	-	-	-	-	-	-	-	-	-	-	-
Investments Accounted for using the equity method	-	-	-	-	-	-	-	-	-	-	-	-
Non-current assets classified as "held for sale"	-	-	-	-	-	-	-	-	-	-	-	-
Other	-	-	-	-	-	-	-	-	-	-	-	-
<b>Total Non-Current Assets</b>	<b>16,365,000</b>	<b>23,032,764</b>	<b>24,775,043</b>	<b>25,297,573</b>	<b>26,310,788</b>	<b>26,964,504</b>	<b>26,575,028</b>	<b>26,174,999</b>	<b>25,764,204</b>	<b>25,892,428</b>	<b>25,559,452</b>	<b>25,215,052</b>
<b>TOTAL ASSETS</b>	<b>19,133,000</b>	<b>23,927,337</b>	<b>25,495,694</b>	<b>25,954,352</b>	<b>26,791,377</b>	<b>27,652,380</b>	<b>27,812,328</b>	<b>27,985,158</b>	<b>28,171,246</b>	<b>28,370,977</b>	<b>28,584,748</b>	<b>28,812,964</b>
<b>LIABILITIES</b>												
<b>Current Liabilities</b>												
Bank Overdraft	-	-	-	-	-	-	-	-	-	-	-	-
Payables	-	-	-	-	-	-	-	-	-	-	-	-
Income received in advance	-	-	-	-	-	-	-	-	-	-	-	-
Contract liabilities	-	-	-	-	-	-	-	-	-	-	-	-
Lease liabilities	-	-	-	-	-	-	-	-	-	-	-	-
Borrowings	91,000	93,456	161,275	166,921	172,786	178,878	185,208	191,786	198,622	205,728	213,114	220,794
Employee benefit provisions	-	-	-	-	-	-	-	-	-	-	-	-
Other provisions	-	-	-	-	-	-	-	-	-	-	-	-
Liabilities associated with assets classified as "held for sale"	-	-	-	-	-	-	-	-	-	-	-	-
<b>Total Current Liabilities</b>	<b>91,000</b>	<b>93,456</b>	<b>161,275</b>	<b>166,921</b>	<b>172,786</b>	<b>178,878</b>	<b>185,208</b>	<b>191,786</b>	<b>198,622</b>	<b>205,728</b>	<b>213,114</b>	<b>220,794</b>
<b>Non-Current Liabilities</b>												
Payables	-	-	-	-	-	-	-	-	-	-	-	-
Income received in advance	-	-	-	-	-	-	-	-	-	-	-	-
Contract liabilities	-	-	-	-	-	-	-	-	-	-	-	-
Lease liabilities	-	-	-	-	-	-	-	-	-	-	-	-
Borrowings	1,484,000	1,390,706	2,629,431	2,462,510	2,289,724	2,110,846	1,925,638	1,733,852	1,535,229	1,329,501	1,116,387	895,593
Employee benefit provisions	-	-	-	-	-	-	-	-	-	-	-	-
Other provisions	-	-	-	-	-	-	-	-	-	-	-	-
Investments Accounted for using the equity method	-	-	-	-	-	-	-	-	-	-	-	-
Liabilities associated with assets classified as "held for sale"	-	-	-	-	-	-	-	-	-	-	-	-
<b>Total Non-Current Liabilities</b>	<b>1,484,000</b>	<b>1,390,706</b>	<b>2,629,431</b>	<b>2,462,510</b>	<b>2,289,724</b>	<b>2,110,846</b>	<b>1,925,638</b>	<b>1,733,852</b>	<b>1,535,229</b>	<b>1,329,501</b>	<b>1,116,387</b>	<b>895,593</b>
<b>TOTAL LIABILITIES</b>	<b>1,575,000</b>	<b>1,484,162</b>	<b>2,790,706</b>	<b>2,629,431</b>	<b>2,462,510</b>	<b>2,289,724</b>	<b>2,110,846</b>	<b>1,925,638</b>	<b>1,733,851</b>	<b>1,535,229</b>	<b>1,329,501</b>	<b>1,116,387</b>
<b>Net Assets</b>	<b>17,558,000</b>	<b>22,443,175</b>	<b>22,704,988</b>	<b>23,324,921</b>	<b>24,328,867</b>	<b>25,362,656</b>	<b>25,701,482</b>	<b>26,059,520</b>	<b>26,437,395</b>	<b>26,835,748</b>	<b>27,255,247</b>	<b>27,696,577</b>
<b>EQUITY</b>												
Retained Earnings	12,460,000	17,345,175	17,606,988	18,226,921	19,230,867	20,264,656	20,603,482	20,961,520	21,339,395	21,737,748	22,157,247	22,598,577
Revaluation Reserves	5,098,000	5,098,000	5,098,000	5,098,000	5,098,000	5,098,000	5,098,000	5,098,000	5,098,000	5,098,000	5,098,000	5,098,000
Other Reserves	-	-	-	-	-	-	-	-	-	-	-	-
Council Equity Interest	17,558,000	22,443,175	22,704,988	23,324,921	24,328,867	25,362,656	25,701,482	26,059,520	26,437,395	26,835,748	27,255,247	27,696,577
Non-controlling equity interests	-	-	-	-	-	-	-	-	-	-	-	-
<b>Total Equity</b>	<b>17,558,000</b>	<b>22,443,175</b>	<b>22,704,988</b>	<b>23,324,921</b>	<b>24,328,867</b>	<b>25,362,656</b>	<b>25,701,482</b>	<b>26,059,520</b>	<b>26,437,395</b>	<b>26,835,748</b>	<b>27,255,247</b>	<b>27,696,577</b>

**Narrandera Shire Council**  
**10 Year Financial Plan for the Years ending 30 June 2033**  
**CASH FLOW STATEMENT - SEWER FUND**  
**Scenario: Pess Brln Sewer (Res/Loan) 3.7% 1-2, 2.5% 3-10**

	Actuals	Current Year	Projected Years									
	2021/22	2022/23	2023/24	2024/25	2025/26	2026/27	2027/28	2028/29	2029/30	2030/31	2031/32	2032/33
	\$	\$	\$	\$	\$	\$	\$	\$	\$	\$	\$	\$
<b>Cash Flows from Operating Activities</b>												
<b>Receipts:</b>												
Rates & Annual Charges	-	1,495,505	1,561,618	1,715,032	1,779,702	1,815,721	1,967,198	2,016,403	2,067,212	2,119,292	2,172,674	2,227,390
User Charges & Fees	-	166,241	177,903	184,091	190,660	193,486	198,273	203,180	208,209	213,364	218,649	224,065
Investment & Interest Revenue Received	-	62,364	22,074	19,650	18,854	27,644	24,070	23,866	23,632	28,889	24,086	23,876
Grants & Contributions	-	4,587,257	8,000	383,000	758,000	758,000	8,000	8,000	8,000	8,000	8,000	8,000
Bonds & Deposits Received	-	-	-	-	-	-	-	-	-	-	-	-
Other	-	48,000	-	-	-	-	-	-	-	-	-	-
<b>Payments:</b>												
Employee Benefits & On-Costs	-	(338,710)	(347,790)	(363,441)	(377,978)	(387,428)	(397,113)	(407,041)	(417,217)	(427,648)	(438,339)	(449,297)
Materials & Contracts	-	(708,658)	(712,769)	(756,659)	(775,575)	(794,965)	(848,839)	(870,060)	(891,811)	(914,106)	(936,959)	(960,383)
Borrowing Costs	-	(38,995)	(36,667)	(100,314)	(94,669)	(88,804)	(82,712)	(76,381)	(69,803)	(62,967)	(55,862)	(48,475)
Bonds & Deposits Refunded	-	-	-	-	-	-	-	-	-	-	-	-
Other	-	-	-	-	-	-	-	-	-	-	-	-
<b>Net Cash provided (or used in) Operating Activities</b>	-	5,273,005	672,369	1,081,360	1,498,995	1,523,655	868,878	897,966	928,222	964,825	992,248	1,025,175
<b>Cash Flows from Investing Activities</b>												
<b>Receipts:</b>												
Sale of Investment Securities	-	1,701,397	171,087	79,916	167,926	-	-	-	-	-	-	-
Sale of Investment Property	-	-	-	-	-	-	-	-	-	-	-	-
Sale of Real Estate Assets	-	-	-	-	-	-	-	-	-	-	-	-
Sale of Infrastructure, Property, Plant & Equipment	-	-	-	-	-	-	-	-	-	-	-	-
Sale of non-current assets classified as "held for sale"	-	-	-	-	-	-	-	-	-	-	-	-
Sale of Intangible Assets	-	-	-	-	-	-	-	-	-	-	-	-
Sale of Interests in Joint Ventures & Associates	-	-	-	-	-	-	-	-	-	-	-	-
Sale of Disposal Groups	-	-	-	-	-	-	-	-	-	-	-	-
Deferred Debtors Receipts	-	-	-	-	-	-	-	-	-	-	-	-
Distributions Received from Joint Ventures & Associates	-	-	-	-	-	-	-	-	-	-	-	-
Other Investing Activity Receipts	-	-	-	-	-	-	-	-	-	-	-	-
<b>Payments:</b>												
Purchase of Investment Securities	-	-	-	-	-	-	-	-	-	-	-	-
Purchase of Investment Property	-	-	-	-	-	-	-	-	-	-	-	-
Purchase of Infrastructure, Property, Plant & Equipment	-	(7,020,564)	(2,150,000)	(1,000,000)	(1,500,000)	(1,150,000)	(150,000)	(150,000)	(150,000)	(700,000)	(250,000)	(250,000)
Purchase of Real Estate Assets	-	-	-	-	-	-	-	-	-	-	-	-
Purchase of Intangible Assets	-	-	-	-	-	-	-	-	-	-	-	-
Purchase of Interests in Joint Ventures & Associates	-	-	-	-	-	-	-	-	-	-	-	-
Deferred Debtors & Advances Made	-	-	-	-	-	-	-	-	-	-	-	-
Contributions Paid to Joint Ventures & Associates	-	-	-	-	-	-	-	-	-	-	-	-
Other Investing Activity Payments	-	-	-	-	-	-	-	-	-	-	-	-
<b>Net Cash provided (or used in) Investing Activities</b>	-	(5,319,167)	(1,978,913)	(920,084)	(1,332,074)	(1,150,000)	(150,000)	(150,000)	(150,000)	(700,000)	(250,000)	(250,000)
<b>Cash Flows from Financing Activities</b>												
<b>Receipts:</b>												
Proceeds from Borrowings & Advances	-	-	1,400,000	-	-	-	-	-	-	-	-	-
Proceeds from Finance Leases	-	-	-	-	-	-	-	-	-	-	-	-
Other Financing Activity Receipts	-	-	-	-	-	-	-	-	-	-	-	-
<b>Payments:</b>												
Repayment of Borrowings & Advances	-	(90,838)	(93,456)	(161,275)	(166,921)	(172,786)	(178,878)	(185,208)	(191,786)	(198,622)	(205,728)	(213,114)
Repayment of lease liabilities (principal repayments)	-	-	-	-	-	-	-	-	-	-	-	-
Distributions to non-controlling interests	-	-	-	-	-	-	-	-	-	-	-	-
Other Financing Activity Payments	-	-	-	-	-	-	-	-	-	-	-	-
<b>Net Cash Flow provided (used in) Financing Activities</b>	-	(90,838)	1,306,544	(161,275)	(166,921)	(172,786)	(178,878)	(185,208)	(191,786)	(198,622)	(205,728)	(213,114)
<b>Net Increase/(Decrease) in Cash &amp; Cash Equivalents</b>	-	(137,000)	-	-	-	200,870	540,000	562,758	586,436	66,202	536,520	562,061
<b>plus: Cash &amp; Cash Equivalents - beginning of year</b>	-	137,000	(0)	(0)	(0)	(0)	200,870	740,869	1,303,627	1,890,063	1,956,265	2,492,786
<b>Cash &amp; Cash Equivalents - end of the year</b>	<b>137,000</b>	<b>(0)</b>	<b>(0)</b>	<b>(0)</b>	<b>(0)</b>	<b>200,870</b>	<b>740,869</b>	<b>1,303,627</b>	<b>1,890,063</b>	<b>1,956,265</b>	<b>2,492,786</b>	<b>3,054,846</b>
Cash & Cash Equivalents - end of the year	137,000	(0)	(0)	(0)	(0)	200,870	740,869	1,303,627	1,890,063	1,956,265	2,492,786	3,054,846
Investments - end of the year	2,300,000	598,603	427,516	347,600	179,674	179,674	179,674	179,674	179,674	179,674	179,674	179,674
<b>Cash, Cash Equivalents &amp; Investments - end of the year</b>	<b>2,437,000</b>	<b>598,603</b>	<b>427,516</b>	<b>347,600</b>	<b>179,674</b>	<b>380,544</b>	<b>920,543</b>	<b>1,483,301</b>	<b>2,069,737</b>	<b>2,135,939</b>	<b>2,672,460</b>	<b>3,234,520</b>
<b>Representing:</b>												
- External Restrictions	2,436,596	562,878	388,957	325,085	148,894	356,182	905,605	1,478,465	2,075,348	2,146,855	2,693,601	3,266,217
- Internal Restrictions	-	-	-	-	-	-	-	-	-	-	-	-
- Unrestricted	404	35,725	38,559	22,515	30,780	24,362	14,938	4,836	(5,611)	(10,916)	(21,141)	(31,697)
	<b>2,437,000</b>	<b>598,603</b>	<b>427,516</b>	<b>347,600</b>	<b>179,674</b>	<b>380,544</b>	<b>920,543</b>	<b>1,483,301</b>	<b>2,069,737</b>	<b>2,135,939</b>	<b>2,672,460</b>	<b>3,234,520</b>

**Narrandera Shire Council**

**10 Year Financial Plan for the Years ending 30 June 2033**

**EQUITY STATEMENT - SEWER FUND**

**Scenario: Pess Brln Sewer (Res/Loan) 3.7% 1-2, 2.5% 3-10**

	Actuals	Current Year	Projected Years									
	2021/22	2022/23	2023/24	2024/25	2025/26	2026/27	2027/28	2028/29	2029/30	2030/31	2031/32	2032/33
	\$	\$	\$	\$	\$	\$	\$	\$	\$	\$	\$	\$
Opening Balance (as at 1/7)	20,472,000	17,558,000	22,443,175	22,704,988	23,324,921	24,328,867	25,362,656	25,701,482	26,059,520	26,437,395	26,835,748	27,255,247
Adjustments to opening balance	-	-	-	-	-	-	-	-	-	-	-	-
<b>Restated opening Balance (as at 1/7)</b>	<b>20,472,000</b>	<b>17,558,000</b>	<b>22,443,175</b>	<b>22,704,988</b>	<b>23,324,921</b>	<b>24,328,867</b>	<b>25,362,656</b>	<b>25,701,482</b>	<b>26,059,520</b>	<b>26,437,395</b>	<b>26,835,748</b>	<b>27,255,247</b>
Net Operating Result for the Year	369,000	4,885,175	261,814	619,933	1,003,946	1,033,789	338,826	358,039	377,874	398,354	419,498	441,331
Adjustments to net operating result	-	-	-	-	-	-	-	-	-	-	-	-
<b>Restated Net Operating Result for the Year</b>	<b>369,000</b>	<b>4,885,175</b>	<b>261,814</b>	<b>619,933</b>	<b>1,003,946</b>	<b>1,033,789</b>	<b>338,826</b>	<b>358,039</b>	<b>377,874</b>	<b>398,354</b>	<b>419,498</b>	<b>441,331</b>
Other Comprehensive Income												
- Correction of prior period errors	-	-	-	-	-	-	-	-	-	-	-	-
- Gain (loss) on revaluation of IPP&E	(3,283,000)	-	-	-	-	-	-	-	-	-	-	-
- Gain (loss) on revaluation of available for sale investments	-	-	-	-	-	-	-	-	-	-	-	-
- Realised (gain) loss on available for sale investments recognised in operating	-	-	-	-	-	-	-	-	-	-	-	-
- Gain (loss) on revaluation of other reserves	-	-	-	-	-	-	-	-	-	-	-	-
- Realised (gain) loss from other reserves recognised in operating result	-	-	-	-	-	-	-	-	-	-	-	-
- Impairment loss (reversal) – financial assets at fair value through OCI	-	-	-	-	-	-	-	-	-	-	-	-
- Realised (gain) loss on financial assets at fair value through OCI	-	-	-	-	-	-	-	-	-	-	-	-
- Gain/(loss) on revaluation of financial assets at fair value through OCI (other t	-	-	-	-	-	-	-	-	-	-	-	-
- Gain/(loss) on revaluation of equity instruments at fair value through OCI	-	-	-	-	-	-	-	-	-	-	-	-
- Transfers to Income Statement	-	-	-	-	-	-	-	-	-	-	-	-
- Impairment (loss) reversal relating to I,PP&E	-	-	-	-	-	-	-	-	-	-	-	-
- Impairment (reversal) of available for sale investments to (from) operating res	-	-	-	-	-	-	-	-	-	-	-	-
- Joint ventures and associates	-	-	-	-	-	-	-	-	-	-	-	-
- Other reserves movements	-	-	-	-	-	-	-	-	-	-	-	-
- Other Movements (combined)	-	-	-	-	-	-	-	-	-	-	-	-
<b>Other Comprehensive Income</b>	<b>(3,283,000)</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>
<b>Total Comprehensive Income</b>	<b>(2,914,000)</b>	<b>4,885,175</b>	<b>261,814</b>	<b>619,933</b>	<b>1,003,946</b>	<b>1,033,789</b>	<b>338,826</b>	<b>358,039</b>	<b>377,874</b>	<b>398,354</b>	<b>419,498</b>	<b>441,331</b>
Distributions to/(contributions from) non-controlling interests	-	-	-	-	-	-	-	-	-	-	-	-
Transfers between Equity	-	-	-	-	-	-	-	-	-	-	-	-
<b>Equity - Balance at end of the reporting period</b>	<b>17,558,000</b>	<b>22,443,175</b>	<b>22,704,988</b>	<b>23,324,921</b>	<b>24,328,867</b>	<b>25,362,656</b>	<b>25,701,482</b>	<b>26,059,520</b>	<b>26,437,395</b>	<b>26,835,748</b>	<b>27,255,247</b>	<b>27,696,577</b>



# Draft Capital Works Program 2023 - 2027

No	Fund	New / Renewal	Project	Project Total	Capital Funding FY 23/24					Capital Funding FY 24/25					Capital Funding FY 25/26					Capital Funding FY 26/27					
					Budget	Revenue	Reserve	Grant/Cont	Loan	Budget	Revenue	Reserve	Grant/Cont	Loan	Budget	Revenue	Reserve	Grant/Cont	Loan	Budget	Revenue	Reserve	Grant/Cont	Loan	
<b>Information Services</b>																									
1	GF	Renewal	Replace Desktops/Laptops	\$ 80,000	\$ 20,000	\$ 20,000	\$ -	\$ -	\$ -	\$ 20,000	\$ 20,000	\$ -	\$ -	\$ -	\$ 20,000	\$ 20,000	\$ -	\$ -	\$ -	\$ 20,000	\$ 20,000	\$ -	\$ -	\$ -	
2	GF	Renewal	Councillor iPad Project	\$ 20,000	\$ 20,000	\$ -	\$ 20,000	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	
3	GF	Renewal	Electronic Business Papers	\$ 25,000	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 25,000	\$ 25,000	\$ -	\$ -	\$ -	
4	GF	Renewal	Replacement Workgroup Printers	\$ 4,000	\$ 2,000	\$ 2,000	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	
5	GF	Renewal	Software Licencing	\$ 60,000	\$ 10,000	\$ 10,000	\$ -	\$ -	\$ -	\$ 30,000	\$ 30,000	\$ -	\$ -	\$ -	\$ 10,000	\$ 10,000	\$ -	\$ -	\$ -	\$ 10,000	\$ 10,000	\$ -	\$ -	\$ -	
6	GF	Renewal	Replace Virtualising Hardware & Software	\$ 80,000	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 80,000	\$ 80,000	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	
7	GF	Renewal	Replace Plotter/ Scanner	\$ 10,000	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 10,000	\$ 10,000	\$ -	\$ -	\$ -	
8	GF	Renewal	Replace Backup Hardware	\$ 5,000	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 5,000	\$ 5,000	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	
9	GF	Renewal	Replace Firewall	\$ 35,000	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 35,000	\$ 35,000	\$ -	\$ -	\$ -	
10	GF	Renewal	Secure Wireless Network	\$ 15,000	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 15,000	\$ 15,000	\$ -	\$ -	\$ -	
11	GF	Renewal	Upgrade Phone System	\$ 60,000	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 60,000	\$ 60,000	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	
12	GF	Renewal	Replace Network Switches	\$ 30,000	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 30,000	\$ 30,000	\$ -	\$ -	\$ -	
13	GF	Renewal	Website revamp	\$ 10,000	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 10,000	\$ 10,000	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	
14	GF	Renewal	Business Continuity Site	\$ 30,000	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 30,000	\$ 30,000	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	
15	GF	Renewal	Server Backup System Replacement	\$ 30,000	\$ 30,000	\$ 30,000	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	
16	GF	New	IT Review	\$ 5,000	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 5,000	\$ 5,000	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	
17	GF	Renewal	Integrated Software System	\$ 780,000	\$ 400,000	\$ 170,000	\$ 230,000	\$ -	\$ -	\$ 380,000	\$ -	\$ 380,000	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	
18	GF	New	GIS Imagery	\$ 10,000	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 10,000	\$ 10,000	\$ -	\$ -	\$ -	
19	GF	Renewal	Depot & HACCC Replace network cabling	\$ 20,000	\$ -	\$ -	\$ -	\$ -	\$ 20,000	\$ 20,000	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	
20	GF	Renewal	HACCC & Library - Alarm & Access Control	\$ 20,000	\$ -	\$ -	\$ -	\$ -	\$ 20,000	\$ 20,000	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	
21	GF	Renewal	Depot & VIC - Alarm & Access Control	\$ 20,000	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 20,000	\$ 20,000	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	
22	GF	Renewal	Replace Chambers Access Control System	\$ 20,000	\$ 20,000	\$ 20,000	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	
23	GF	Renewal	Replace Chambers Network Cabling	\$ 40,000	\$ 40,000	\$ 10,000	\$ 30,000	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	
<b>Total - Information Services</b>				\$ 1,409,000	\$ 542,000	\$ 262,000	\$ 280,000	\$ -	\$ -	\$ 580,000	\$ 200,000	\$ 380,000	\$ -	\$ -	\$ 132,000	\$ 132,000	\$ -	\$ -	\$ -	\$ 155,000	\$ 155,000	\$ -	\$ -	\$ -	
<b>CCTV</b>																									
24	GF	New	CCTV Review	\$ 5,000	\$ -	\$ -	\$ -	\$ -	\$ 5,000	\$ 5,000	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	
25	GF	Renewal	CCTV system - Main Street	\$ 60,000	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 60,000	\$ 60,000	\$ -	\$ -	\$ -	
<b>Total - CCTV</b>				\$ 65,000	\$ -	\$ -	\$ -	\$ -	\$ 5,000	\$ 5,000	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 60,000	\$ 60,000	\$ -	\$ -	\$ -	
<b>Narandera Landfill</b>																									
26	GF	Renewal	New cell	\$ 45,000	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 45,000	\$ -	\$ 45,000	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	
27	GF	New	Purchase new traxcavator	\$ 450,000	\$ 450,000	\$ -	\$ 450,000	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	
28	GF	New	Greenwaste handling facility	\$ 150,000	\$ -	\$ -	\$ -	\$ -	\$ 150,000	\$ -	\$ 150,000	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	
<b>Total - Narandera Landfill</b>				\$ 645,000	\$ 450,000	\$ -	\$ 450,000	\$ -	\$ -	\$ 150,000	\$ -	\$ 150,000	\$ -	\$ -	\$ 45,000	\$ -	\$ 45,000	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	
<b>Stormwater</b>																									
29	GF	Renewal	Stormwater Improvement Works	\$ 90,000	\$ 30,000	\$ -	\$ 30,000	\$ -	\$ -	\$ 30,000	\$ -	\$ 30,000	\$ -	\$ -	\$ 30,000	\$ -	\$ 30,000	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	
30	GF	Renewal	Urban Stormwater Upgrades	\$ 7,000,000	\$ 7,000,000	\$ -	\$ -	\$ 3,500,000	\$ 3,500,000	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	
<b>Total - Stormwater</b>				\$ 7,090,000	\$ 7,030,000	\$ -	\$ 30,000	\$ 3,500,000	\$ 3,500,000	\$ 30,000	\$ -	\$ 30,000	\$ -	\$ -	\$ 30,000	\$ -	\$ 30,000	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	
<b>Narrandera Cemetery</b>																									
31	GF	New	Narrandera Cemetery- Furniture	\$ 5,000	\$ 5,000	\$ -	\$ -	\$ 5,000	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	
<b>Total - Narrandera Cemetery</b>				\$ 5,000	\$ 5,000	\$ -	\$ -	\$ 5,000	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	
<b>Barellan Cemetery</b>																									
32	GF	New	Barellan Cemetery- Furniture	\$ 5,000	\$ 5,000	\$ -	\$ -	\$ 5,000	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	
<b>Total - Barellan Cemetery</b>				\$ 5,000	\$ 5,000	\$ -	\$ -	\$ 5,000	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	
<b>Library</b>																									
33	GF	Renewal	Book & Resources replacement	\$ 132,486	\$ 32,144	\$ 32,144	\$ -	\$ -	\$ -	\$ 32,787	\$ 32,787	\$ -	\$ -	\$ -	\$ 33,443	\$ 33,443	\$ -	\$ -	\$ -	\$ 34,112	\$ 34,112	\$ -	\$ -	\$ -	
34	GF	Renewal	Replacement of Service Desk	\$ 5,000	\$ 5,000	\$ 5,000	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	
<b>Total - Library</b>				\$ 137,486	\$ 37,144	\$ 37,144	\$ -	\$ -	\$ -	\$ 32,787	\$ 32,787	\$ -	\$ -	\$ -	\$ 33,443	\$ 33,443	\$ -	\$ -	\$ -	\$ 34,112	\$ 34,112	\$ -	\$ -	\$ -	
<b>Lake Talbot Swimming Pool Complex</b>																									
35	GF	Renewal	Replace Sump well Pump	\$ 9,000	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 9,000	\$ 9,000	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	
36	GF	New	Additional Seating/Replace Settings	\$ 15,000	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 15,000	\$ -	\$ -	\$ 15,000	\$ -	
37	GF	Renewal	Replace Kitchen at Cottage	\$ 25,000	\$ -	\$ -	\$ -	\$ -	\$ 25,000	\$ 25,000	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	
38	GF	Renewal	Renewal of Kiosk decking and hand rails	\$ 70,000	\$ 70,000	\$ -	\$ -	\$ 70,000	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	
39	GF	Renewal	Renewal of Top Changerooms	\$ 50,000	\$ -	\$ -	\$ -	\$ -	\$ 50,000	\$ -	\$ -	\$ 50,000	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	
40	GF	Renewal	Replace Remaining Fencing (125m )	\$ 50,000	\$ -	\$ -	\$ -	\$ -	\$ 50,000	\$ -	\$ -	\$ 50,000	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	
41	GF	Renewal	Replace - Pumps	\$ 50,000	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 50,000	\$ 50,000	\$ -	\$ -	\$ -	
42	GF	Renewal	Replace Filter Medium	\$ 50,000	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 50,000	\$ 50,000	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	
43	GF	Renewal	Shotcrete Treatment crib wall	\$ 35,000	\$ -	\$ -	\$ -	\$ -	\$ 35,000	\$ -	\$ -	\$ 35,000	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	
<b>Total - Lake Talbot Swimming Pool Complex</b>				\$ 354,000	\$ 70,000	\$ -	\$ 70,000	\$ -	\$ -	\$ 160,000	\$ 25,000	\$ -	\$ 135,000	\$ -	\$ -	\$ 59,000	\$ 59,000	\$ -	\$ -	\$ -	\$ 65,000	\$ 50,000	\$ -	\$ 15,000	\$ -

Draft Capital Works Program 2023 - 2027

Table with columns: No, Fund, New/Renewal, Project, Project Total, Capital Funding FY 23/24 (Budget, Revenue, Reserve, Grant/Cont, Loan), Capital Funding FY 24/25 (Budget, Revenue, Reserve, Grant/Cont, Loan), Capital Funding FY 25/26 (Budget, Revenue, Reserve, Grant/Cont, Loan), Capital Funding FY 26/27 (Budget, Revenue, Reserve, Grant/Cont, Loan). Rows include categories like Barellan Swimming Pools, Narrandera Sportsground, Outdoor courts, Barellan Sports Ground, Marie Bashir Park, Narrandera Parks, Barellan Parks, Grong Grong General Parks, Narrandera Memorial Park & Other Areas, and Lake Talbot Recreation area.

# Draft Capital Works Program 2023 - 2027

No	Fund	New / Renewal	Project	Project Total	Capital Funding FY 23/24					Capital Funding FY 24/25					Capital Funding FY 25/26					Capital Funding FY 26/27						
					Budget	Revenue	Reserve	Grant/Cont	Loan	Budget	Revenue	Reserve	Grant/Cont	Loan	Budget	Revenue	Reserve	Grant/Cont	Loan	Budget	Revenue	Reserve	Grant/Cont	Loan		
<b><i>Narrandera Stadium</i></b>																										
81	GF	Renewal	Stadium Lighting Replacement	\$ 10,000	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 5,000	\$ -	\$ -	\$ -	\$ 5,000	\$ -	\$ -	\$ -	\$ -	\$ 5,000	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
82	GF	Renewal	Stadium & Sportsground Master plan	\$ 30,000	\$ 30,000	\$ -	\$ -	\$ 30,000	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
			<b>Total - Narrandera Stadium</b>	<b>\$ 40,000</b>	<b>\$ 30,000</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ 30,000</b>	<b>\$ -</b>	<b>\$ 5,000</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ 5,000</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ 5,000</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>
<b><i>Urban Roads</i></b>																										
83	GF	Renewal	Urban Roads Construction	\$ 566,139	\$ 137,359	\$ 137,359	\$ -	\$ -	\$ -	\$ 140,106	\$ 140,106	\$ -	\$ -	\$ -	\$ 142,908	\$ 142,908	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
84	GF	New	Urban Roads Construction - Laneways	\$ 176,339	\$ 42,784	\$ 42,784	\$ -	\$ -	\$ -	\$ 43,640	\$ 43,640	\$ -	\$ -	\$ -	\$ 44,512	\$ 44,512	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
85	GF	Renewal	Urban Reseals	\$ 684,598	\$ 166,100	\$ 166,100	\$ -	\$ -	\$ -	\$ 169,422	\$ 169,422	\$ -	\$ -	\$ -	\$ 172,810	\$ 172,810	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
86	GF	Renewal	Urban Pavement Rehabilitation	\$ 570,780	\$ 138,485	\$ 138,485	\$ -	\$ -	\$ -	\$ 141,255	\$ 141,255	\$ -	\$ -	\$ -	\$ 144,080	\$ 144,080	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
87	GF	Renewal	Urban K&G Replacement	\$ 67,908	\$ 16,476	\$ 16,476	\$ -	\$ -	\$ -	\$ 16,806	\$ 16,806	\$ -	\$ -	\$ -	\$ 17,142	\$ 17,142	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
88	GF	Renewal	Urban Footpath Replacement	\$ 45,272	\$ 10,984	\$ 10,984	\$ -	\$ -	\$ -	\$ 11,204	\$ 11,204	\$ -	\$ -	\$ -	\$ 11,428	\$ 11,428	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
			<b>Total - Urban Roads</b>	<b>\$ 2,111,036</b>	<b>\$ 512,188</b>	<b>\$ 512,188</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ 522,431</b>	<b>\$ 522,431</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ 532,880</b>	<b>\$ 532,880</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>
<b><i>Rural Local Roads</i></b>																										
89	GF	Renewal	Rural Sealed Roads Construction -	\$ 974,436	\$ 236,421	\$ 236,421	\$ -	\$ -	\$ -	\$ 241,150	\$ 241,150	\$ -	\$ -	\$ -	\$ 245,973	\$ 245,973	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
90	GF	Renewal	Roads Resheeting (Unsealed rural roads resheeting)	\$ 1,365,481	\$ 331,298	\$ 331,298	\$ -	\$ -	\$ -	\$ 337,924	\$ 337,924	\$ -	\$ -	\$ -	\$ 344,683	\$ 344,683	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
91	GF	Renewal	Rural Roads Reseals	\$ 828,451	\$ 201,002	\$ 201,002	\$ -	\$ -	\$ -	\$ 205,022	\$ 205,022	\$ -	\$ -	\$ -	\$ 209,122	\$ 209,122	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
			<b>Total - Rural Local Roads</b>	<b>\$ 3,168,368</b>	<b>\$ 768,721</b>	<b>\$ 768,721</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ 784,096</b>	<b>\$ 784,096</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ 799,778</b>	<b>\$ 799,778</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>
<b><i>Regional Roads</i></b>																										
92	GF	Renewal	Regional Roads Capital Works (Block grant)	\$ 1,072,800	\$ 268,200	\$ 268,200	\$ -	\$ -	\$ -	\$ 268,200	\$ 268,200	\$ -	\$ -	\$ -	\$ 268,200	\$ 268,200	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
93	GF	Renewal	Repair Grant (with 50% Block Grant contribution)	\$ 692,800	\$ 173,200	\$ 88,200	\$ -	\$ 85,000	\$ -	\$ 173,200	\$ 88,200	\$ -	\$ 85,000	\$ -	\$ 173,200	\$ 88,200	\$ -	\$ 85,000	\$ -	\$ 85,000	\$ -	\$ 85,000	\$ -	\$ 85,000	\$ -	\$ 85,000
			<b>Total - Regional Roads</b>	<b>\$ 1,765,600</b>	<b>\$ 441,400</b>	<b>\$ 356,400</b>	<b>\$ -</b>	<b>\$ 85,000</b>	<b>\$ -</b>	<b>\$ 441,400</b>	<b>\$ 356,400</b>	<b>\$ -</b>	<b>\$ 85,000</b>	<b>\$ -</b>	<b>\$ 441,400</b>	<b>\$ 356,400</b>	<b>\$ -</b>	<b>\$ 85,000</b>	<b>\$ -</b>	<b>\$ 85,000</b>	<b>\$ -</b>	<b>\$ 85,000</b>	<b>\$ -</b>	<b>\$ 85,000</b>	<b>\$ -</b>	<b>\$ 85,000</b>
<b><i>Roads to Recovery</i></b>																										
94	GF	Renewal	Roads to Recovery program	\$ 3,989,448	\$ 997,362	\$ 997,362	\$ -	\$ -	\$ -	\$ 997,362	\$ 997,362	\$ -	\$ -	\$ -	\$ 997,362	\$ 997,362	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
			<b>Total - Roads to Recovery</b>	<b>\$ 3,989,448</b>	<b>\$ 997,362</b>	<b>\$ 997,362</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ 997,362</b>	<b>\$ 997,362</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ 997,362</b>	<b>\$ 997,362</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>
<b><i>Ancillary Roadworks</i></b>																										
95	GF	New	Get NSW Active- Cycling	\$ 955,000	\$ 805,000	\$ -	\$ -	\$ 805,000	\$ -	\$ 50,000	\$ 25,000	\$ -	\$ 25,000	\$ -	\$ 50,000	\$ 25,000	\$ -	\$ 25,000	\$ -	\$ 50,000	\$ 25,000	\$ -	\$ 25,000	\$ -	\$ 50,000	\$ 25,000
96	GF	New	Get NSW Active - Walking	\$ 200,000	\$ 50,000	\$ -	\$ -	\$ 50,000	\$ -	\$ 50,000	\$ 25,000	\$ -	\$ 25,000	\$ -	\$ 50,000	\$ 25,000	\$ -	\$ 25,000	\$ -	\$ 50,000	\$ 25,000	\$ -	\$ 25,000	\$ -	\$ 50,000	\$ 25,000
			<b>Total - Ancillary Roadworks</b>	<b>\$ 1,155,000</b>	<b>\$ 855,000</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ 855,000</b>	<b>\$ -</b>	<b>\$ 100,000</b>	<b>\$ 50,000</b>	<b>\$ -</b>	<b>\$ 50,000</b>	<b>\$ -</b>	<b>\$ 100,000</b>	<b>\$ 50,000</b>	<b>\$ -</b>	<b>\$ 50,000</b>	<b>\$ -</b>	<b>\$ 100,000</b>	<b>\$ 50,000</b>	<b>\$ -</b>	<b>\$ 50,000</b>	<b>\$ -</b>	<b>\$ 100,000</b>	<b>\$ 50,000</b>
			<b>Total - Ancillary Roadworks (incl 83-96)</b>	<b>\$ 12,189,452</b>	<b>\$ 3,574,671</b>	<b>\$ 2,634,671</b>	<b>\$ -</b>	<b>\$ 940,000</b>	<b>\$ -</b>	<b>\$ 2,845,289</b>	<b>\$ 2,710,289</b>	<b>\$ -</b>	<b>\$ 135,000</b>	<b>\$ -</b>	<b>\$ 2,871,419</b>	<b>\$ 2,736,419</b>	<b>\$ -</b>	<b>\$ 135,000</b>	<b>\$ -</b>	<b>\$ 2,898,073</b>	<b>\$ 2,763,073</b>	<b>\$ -</b>	<b>\$ 135,000</b>	<b>\$ -</b>	<b>\$ 135,000</b>	<b>\$ -</b>
<b><i>Industrial Promotion</i></b>																										
97	GF	Renewal	Gateway/Entrance signs	\$ 20,000	\$ 10,000	\$ 10,000	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 10,000	\$ 10,000	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
			<b>Total - Industrial Promotion</b>	<b>\$ 20,000</b>	<b>\$ 10,000</b>	<b>\$ 10,000</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ 10,000</b>	<b>\$ 10,000</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>
<b><i>Lake Talbot Tourist Park</i></b>																										
98	GF	Renewal	Renewal - Reseal Driveways	\$ 74,580	\$ 74,580	\$ -	\$ 74,580	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
			<b>Total - Lake Talbot Tourist Park</b>	<b>\$ 74,580</b>	<b>\$ 74,580</b>	<b>\$ -</b>	<b>\$ 74,580</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>
<b><i>Plant</i></b>																										
99	GF	Renewal	Light Vehicles	\$ 1,124,292	\$ 362,115	\$ -	\$ 362,115	\$ -	\$ -	\$ 213,375	\$ -	\$ 213,375	\$ -	\$ -	\$ 120,593	\$ -	\$ 120,593	\$ -	\$ -	\$ -	\$ -	\$ 428,209	\$ -	\$ 428,209	\$ -	\$ -
100	GF	Renewal	Trucks & Trailers	\$ 1,837,150	\$ 394,150	\$ -	\$ 394,150	\$ -	\$ -	\$ 93,000	\$ -	\$ 93,000	\$ -	\$ -	\$ 850,000	\$ -	\$ 850,000	\$ -	\$ -	\$ -	\$ -	\$ 500,000	\$ -	\$ 500,000	\$ -	\$ -
101	GF	Renewal	Heavy Plant Sales	\$ 2,139,963	\$ 354,750	\$ -	\$ 354,750	\$ -	\$ -	\$ 766,470	\$ -	\$ 766,470	\$ -	\$ -	\$ 400,000	\$ -	\$ 400,000	\$ -	\$ -	\$ -	\$ -	\$ 618,743	\$ -	\$ 618,743	\$ -	\$ -
102	GF	Renewal	Other Plant Capital	\$ 80,000	\$ 20,000	\$ -	\$ 20,000	\$ -	\$ -	\$ 20,000	\$ -	\$ 20,000	\$ -	\$ -	\$ 20,000	\$ -	\$ 20,000	\$ -	\$ -	\$ -	\$ -	\$ 20,000	\$ -	\$ 20,000	\$ -	\$ -
			<b>Total - Plant</b>	<b>\$ 5,181,405</b>	<b>\$ 1,131,015</b>	<b>\$ -</b>	<b>\$ 1,131,015</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ 1,092,845</b>	<b>\$ -</b>	<b>\$ 1,092,845</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ 1,390,593</b>	<b>\$ -</b>	<b>\$ 1,390,593</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ 1,566,952</b>	<b>\$ -</b>	<b>\$ 1,566,952</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>
<b><i>Other Council buildings</i></b>																										
103	GF	Renewal	Building renewal & upgrades in portfolio	\$ 615,522	\$ 149,340	\$ 149,340	\$ -	\$ -	\$ -	\$ 152,327	\$ 152,327	\$ -	\$ -	\$ -	\$ 155,374	\$ 155,374	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 158,481	\$ 158,481	\$ -	\$ -	\$ -
104	GF	New	Parkside Museum - Outdoor Space Upgrade	\$ 50,000	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 50,000	\$ -	\$ -	\$ 50,000	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
105	GF	Renewal	Renewal - Senior Citizens Building	\$ 65,000	\$ 65,000	\$ -	\$ -	\$ 65,000	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
			<b>Total - Other Council buildings</b>	<b>\$ 730,522</b>	<b>\$ 214,340</b>	<b>\$ 149,340</b>	<b>\$ -</b>	<b>\$ 65,000</b>	<b>\$ -</b>	<b>\$ 202,327</b>	<b>\$ 152,327</b>	<b>\$ -</b>	<b>\$ 50,000</b>	<b>\$ -</b>	<b>\$ 155,374</b>	<b>\$ 155,374</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ 158,481</b>	<b>\$ 158,481</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>
<b><i>Emergency Operations Centre</i></b>																										
106	GF	New	Irrigation System Rear of Building	\$ 15,000	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 15,000	\$ 15,000	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
			<b>Total - Emergency Operations Centre</b>	<b>\$ 15,000</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ 15,000</b>	<b>\$ 15,000</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>
<b><i>Quarry Communications Tower</i></b>																										
107	GF	Renewal	Static Line Replacement & Structural Inspection	\$ 35,000	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 35,000	\$ 35,000	\$ -	\$ -	\$ -
			<b>Total - Quarry Communications Tower</b>	<b>\$ 35,000</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ 35,000</b>	<b>\$ 35,000</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>
			<b>Total - All Projects</b>	<b>\$ 780,522</b>	<b>\$ 214,340</b>	<b>\$ 149,340</b>	<b>\$ -</b>	<b>\$ 65,000</b>	<b>\$ -</b>	<b>\$ 217,327</b>	<b>\$ 167,327</b>	<b>\$ -</b>	<b>\$ 50,000</b>	<b>\$ -</b>	<b>\$ 155,374</b>	<b>\$ 155,374</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ 193,481</b>	<b>\$ 193,481</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	

# Draft Capital Works Program 2023 - 2027

No	Fund	New / Renewal	Project	Project Total	Capital Funding FY 23/24					Capital Funding FY 24/25					Capital Funding FY 25/26					Capital Funding FY 26/27						
					Budget	Revenue	Reserve	Grant/Cont	Loan	Budget	Revenue	Reserve	Grant/Cont	Loan	Budget	Revenue	Reserve	Grant/Cont	Loan	Budget	Revenue	Reserve	Grant/Cont	Loan		
<b>Aerodrome</b>																										
108	GF	Renewal	Runway, taxi, apron remarking	\$ 50,000	\$ 50,000	\$ 25,000	\$ -	\$ 25,000	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
109	GF	Renewal	Airport Terminal painting , Blinds and improvement	\$ 15,000	\$ 15,000	\$ 7,500	\$ -	\$ 7,500	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
110	GF	Renewal	Development of additional carpark spaces	\$ 30,000	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 30,000	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
111	GF	Renewal	Reseal of existing carpark	\$ 30,000	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
112	GF	Renewal	Landscaping of carpark area	\$ 12,500	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
<b>Total - Aerodrome</b>				<b>\$ 137,500</b>	<b>\$ 65,000</b>	<b>\$ 32,500</b>	<b>\$ -</b>	<b>\$ 32,500</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ 30,000</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ 30,000</b>	<b>\$ 15,000</b>	<b>\$ -</b>	<b>\$ 15,000</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>
<b>Water</b>																										
113	WF	Renewal	Water Main Replacements	\$ 1,200,000	\$ 300,000	\$ -	\$ 300,000	\$ -	\$ -	\$ 300,000	\$ -	\$ 300,000	\$ -	\$ -	\$ 300,000	\$ -	\$ 300,000	\$ -	\$ -	\$ 300,000	\$ -	\$ 300,000	\$ -	\$ -	\$ -	\$ -
114	WF	Renewal	Hydrant and Valve replacements	\$ 260,000	\$ 65,000	\$ -	\$ 65,000	\$ -	\$ -	\$ 65,000	\$ -	\$ 65,000	\$ -	\$ -	\$ 65,000	\$ -	\$ 65,000	\$ -	\$ -	\$ 65,000	\$ -	\$ 65,000	\$ -	\$ -	\$ -	\$ -
115	WF	Renewal	Services Replacements	\$ 80,000	\$ 20,000	\$ -	\$ 20,000	\$ -	\$ -	\$ 20,000	\$ -	\$ 20,000	\$ -	\$ -	\$ 20,000	\$ -	\$ 20,000	\$ -	\$ -	\$ 20,000	\$ -	\$ 20,000	\$ -	\$ -	\$ -	\$ -
116	WF	New	WTP filter/Upgrade - incl. energy efficiency	\$ 17,000,000	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 8,500,000	\$ -	\$ 2,875,000	\$ 5,625,000	\$ -	\$ -	\$ 8,500,000	\$ -	\$ 2,875,000	\$ 5,625,000	\$ -	\$ -
117	WF	Renewal	Bore 3 replacement	\$ 350,000	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 350,000	\$ -	\$ 350,000	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
118	WF	Renewal	Water Meter Replacements	\$ 275,000	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 275,000	\$ -	\$ 275,000	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
119	WF	Renewal	Rising Main Renewal	\$ 400,000	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 400,000	\$ -	\$ 400,000	\$ -	\$ -	\$ -	\$ -
<b>Total - Water</b>				<b>\$ 19,565,000</b>	<b>\$ 385,000</b>	<b>\$ -</b>	<b>\$ 385,000</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ 735,000</b>	<b>\$ -</b>	<b>\$ 735,000</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ 9,160,000</b>	<b>\$ -</b>	<b>\$ 3,535,000</b>	<b>\$ 5,625,000</b>	<b>\$ -</b>	<b>\$ 9,285,000</b>	<b>\$ -</b>	<b>\$ 3,660,000</b>	<b>\$ 5,625,000</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>
<b>Sewer</b>																										
120	SF	Renewal	Sewer Main Relines	\$ 1,050,000	\$ 350,000	\$ -	\$ 350,000	\$ -	\$ -	\$ 350,000	\$ -	\$ 350,000	\$ -	\$ -	\$ 350,000	\$ -	\$ 350,000	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
121	SF	Renewal	Manhole Replacements	\$ 450,000	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 150,000	\$ -	\$ 150,000	\$ -	\$ -	\$ 150,000	\$ -	\$ 150,000	\$ -	\$ -	\$ 150,000	\$ -	\$ 150,000	\$ -	\$ -	\$ -	\$ -
122	SF	New	Barellan Sewer	\$ 1,800,000	\$ 1,800,000	\$ -	\$ -	\$ -	\$ 1,800,000	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
123	SF	New	Narrandera West	\$ 2,500,000	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 500,000	\$ -	\$ 125,000	\$ 375,000	\$ -	\$ 1,000,000	\$ -	\$ 250,000	\$ 750,000	\$ -	\$ 1,000,000	\$ -	\$ 250,000	\$ 750,000	\$ -	\$ -	\$ -
<b>Total - Sewer</b>				<b>\$ 5,800,000</b>	<b>\$ 2,150,000</b>	<b>\$ -</b>	<b>\$ 350,000</b>	<b>\$ -</b>	<b>\$ 1,800,000</b>	<b>\$ 1,000,000</b>	<b>\$ -</b>	<b>\$ 625,000</b>	<b>\$ 375,000</b>	<b>\$ -</b>	<b>\$ 1,500,000</b>	<b>\$ -</b>	<b>\$ 750,000</b>	<b>\$ 750,000</b>	<b>\$ -</b>	<b>\$ 1,150,000</b>	<b>\$ -</b>	<b>\$ 400,000</b>	<b>\$ 750,000</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>
<b>GRAND TOTAL</b>				<b>\$ 57,292,645</b>	<b>\$ 16,982,450</b>	<b>\$ 3,205,355</b>	<b>\$ 2,700,595</b>	<b>\$ 5,776,500</b>	<b>\$ 5,300,000</b>	<b>\$ 9,111,248</b>	<b>\$ 3,163,403</b>	<b>\$ 3,037,845</b>	<b>\$ 2,910,000</b>	<b>\$ -</b>	<b>\$ 15,759,329</b>	<b>\$ 3,273,736</b>	<b>\$ 5,750,593</b>	<b>\$ 6,735,000</b>	<b>\$ -</b>	<b>\$ 15,439,618</b>	<b>\$ 3,275,166</b>	<b>\$ 5,626,952</b>	<b>\$ 6,537,500</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>
General Fund				\$ 31,927,645	\$ 14,447,450	\$ 3,205,355	\$ 1,965,595	\$ 5,776,500	\$ 3,500,000	\$ 7,376,248	\$ 3,163,403	\$ 1,677,845	\$ 2,535,000	\$ -	\$ 5,099,329	\$ 3,273,736	\$ 1,465,593	\$ 360,000	\$ -	\$ 5,004,618	\$ 3,275,166	\$ 1,566,952	\$ 162,500	\$ -	\$ -	\$ -
Water				\$ 19,565,000	\$ 385,000	\$ -	\$ 385,000	\$ -	\$ -	\$ 735,000	\$ -	\$ 735,000	\$ -	\$ -	\$ 9,160,000	\$ -	\$ 3,535,000	\$ 5,625,000	\$ -	\$ 9,285,000	\$ -	\$ 3,660,000	\$ 5,625,000	\$ -	\$ -	\$ -
Sewer				\$ 5,800,000	\$ 2,150,000	\$ -	\$ 350,000	\$ -	\$ 1,800,000	\$ 1,000,000	\$ -	\$ 625,000	\$ 375,000	\$ -	\$ 1,500,000	\$ -	\$ 750,000	\$ 750,000	\$ -	\$ 1,150,000	\$ -	\$ 400,000	\$ 750,000	\$ -	\$ -	\$ -
<b>Total</b>				<b>\$ 57,292,645</b>	<b>\$ 16,982,450</b>	<b>\$ 3,205,355</b>	<b>\$ 2,700,595</b>	<b>\$ 5,776,500</b>	<b>\$ 5,300,000</b>	<b>\$ 9,111,248</b>	<b>\$ 3,163,403</b>	<b>\$ 3,037,845</b>	<b>\$ 2,910,000</b>	<b>\$ -</b>	<b>\$ 15,759,329</b>	<b>\$ 3,273,736</b>	<b>\$ 5,750,593</b>	<b>\$ 6,735,000</b>	<b>\$ -</b>	<b>\$ 15,439,618</b>	<b>\$ 3,275,166</b>	<b>\$ 5,626,952</b>	<b>\$ 6,537,500</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>

## BUDGETED RESERVE BALANCES

RESERVE DETAILS	Balance 30 Jun 2022	Net Transfer 22/23	Balance 30 Jun 2023	23/24 C/O	23/24 Budget Movement	Balance 30 Jun 2024	24/25 Budget Movement	Balance 30 Jun 2025
<b>GENERAL FUND - DETAILS</b>								
<b>Employee's Leave Entitlement</b>								
Employee's Leave Entitlement	\$ 1,287,888.00	\$ 22,605.00	\$ 1,310,493.00			\$ 1,310,493.00		\$ 1,310,493.00
<b>Plant &amp; Vehicle Replacement</b>								
Plant & Vehicle Replacement	\$ 1,467,614.39	-\$ 2,269.00	\$ 1,465,345.39		\$ 25,896.00	\$ 1,491,241.39	\$ 31,758.00	\$ 1,522,999.39
<b>Information Technology Replacement</b>								
Street Camera Replacement	\$ 1,000.00	-\$ 1,000.00	\$ -			\$ -		\$ -
Computer Replacement	\$ 589,104.04	\$ 55,239.00	\$ 644,343.04		-\$ 250,000.00	\$ 394,343.04	-\$ 380,000.00	\$ 14,343.04
<b>Carry Over Works</b>								
Carry Over Operating Program	\$ 18,818.56	-\$ 18,818.56	-\$ 0.00			-\$ 0.00		-\$ 0.00
Carry Over Capital Program	\$ 882,071.89	-\$ 882,071.89	\$ 0.00			\$ 0.00		\$ 0.00
<b>Organisational service assets and projects</b>								
Public Art & Festive Tree Maintenance	\$ 20,000.00	\$ 6,253.00	\$ 26,253.00		\$ 20,000.00	\$ 46,253.00	\$ 20,000.00	\$ 66,253.00
Infrastructure Replacement & Renewal	\$ 1,923,722.61	-\$ 1,499,684.54	\$ 424,038.07		\$ 200,000.00	\$ 624,038.07	\$ 254,000.00	\$ 878,038.07
Narrandera Business Centre Master Plan	\$ 2,005,287.03	-\$ 173,680.00	\$ 1,831,607.03			\$ 1,831,607.03		\$ 1,831,607.03
Delivery of Aged strategies	\$ 298,872.73	-\$ 97,663.62	\$ 201,209.11			\$ 201,209.11		\$ 201,209.11
Shire Property Renewal & Cyclical Maintenance	\$ 632,364.00	-\$ 172,852.00	\$ 459,512.00		-\$ 30,000.00	\$ 429,512.00		\$ 429,512.00
Visitor Centre Building Replacement	\$ 174,957.00	-\$ 174,957.00	\$ -			\$ -		\$ -
Renewable Energy	\$ -	\$ 50,878.00	\$ 50,878.00		\$ 50,000.00	\$ 100,878.00	\$ 50,000.00	\$ 150,878.00
Narrandera Park Landscape	\$ 20,681.08	-\$ 10,505.08	\$ 10,176.00			\$ 10,176.00		\$ 10,176.00
<b>Other Internal Reserves</b>								
Election & Integrated Planning Exp	\$ 29,026.91	\$ 509.00	\$ 29,535.91			\$ 29,535.91	-\$ 18,500.00	\$ 11,035.91
Financial Management Reserve Strategy	\$ -	\$ 379,572.00	\$ 379,572.00			\$ 379,572.00		\$ 379,572.00
<b>Financial Assistance Grant</b>								
Financial Assistance Grant	\$ 4,124,547.00	-\$ 4,124,547.00	\$ -			\$ -		\$ -
<b>Council Committees</b>								
Committee - Barellan Museum	\$ 3,865.78	\$ -	\$ 3,865.78			\$ 3,865.78		\$ 3,865.78
Committee - Koala Committee	\$ 18,208.46	\$ -	\$ 18,208.46			\$ 18,208.46		\$ 18,208.46
Committee - Railway Station	\$ 9,074.38	\$ -	\$ 9,074.38			\$ 9,074.38		\$ 9,074.38
355 Committee - Parkside Museum	\$ 3,133.00	\$ -	\$ 3,133.00			\$ 3,133.00		\$ 3,133.00
Committee - Barellan Hall	\$ 21,479.96	\$ -	\$ 21,479.96			\$ 21,479.96		\$ 21,479.96
Committee - Grong Grong Community Hall	\$ 1,041.83	\$ -	\$ 1,041.83			\$ 1,041.83		\$ 1,041.83
Committee - Domestic Violence	\$ 186.90	\$ -	\$ 186.90			\$ 186.90		\$ 186.90
<b>Cemetery Perpetual</b>								
N'dra Cemetery - Perpetual mtnce all	\$ 403,633.32	\$ 10,618.00	\$ 414,251.32		\$ 23,472.00	\$ 437,723.32	\$ 23,472.00	\$ 461,195.32
<b>Property Development</b>								
Property Development (Red Hill)	\$ 243,774.04	-\$ 444,833.00	-\$ 201,058.96			-\$ 201,058.96		-\$ 201,058.96
<b>Quarry Rehabilitation</b>								
Quarry Rehabilitation	\$ 35,452.03	\$ 15,886.00	\$ 51,338.03		\$ 15,000.00	\$ 66,338.03	\$ 15,000.00	\$ 81,338.03
<b>Reverse Cycle Vending Machine</b>								
Reverse Cycle Vending Machine	\$ -	\$ -	\$ -			\$ -		\$ -
<b>Domestic Waste Management</b>								
Narrandera Waste Depot	\$ 624,484.46	-\$ 262,073.91	\$ 362,410.55		-\$ 330,123.00	\$ 32,287.55	-\$ 18,164.00	\$ 14,123.55
Narrandera Waste Depot - Excavation	\$ 104,704.00	\$ -	\$ 104,704.00			\$ 104,704.00		\$ 104,704.00
Narrandera Waste Depot - Rehabilitation	\$ 368,644.00	\$ -	\$ 368,644.00			\$ 368,644.00		\$ 368,644.00
Barellan Waste Depot	\$ 120,278.00	-\$ 87,000.00	\$ 33,278.00			\$ 33,278.00		\$ 33,278.00
Barellan Waste Depot - Excavation	\$ 36,592.00	\$ -	\$ 36,592.00			\$ 36,592.00		\$ 36,592.00
Barellan Waste Depot - Rehabilitation	\$ 53,429.00	\$ -	\$ 53,429.00			\$ 53,429.00		\$ 53,429.00
Narrandera Depot Compactor Expenses	\$ 48,379.00	\$ -	\$ 48,379.00			\$ 48,379.00		\$ 48,379.00
Grong Grong Waste Depot Rehabilitation	\$ 73,876.00	\$ -	\$ 73,876.00			\$ 73,876.00		\$ 73,876.00
<b>Crown Reserves</b>								
Lake Talbot Tourist Park	\$ 213,699.54	\$ 62,575.00	\$ 276,274.54		\$ 6,462.00	\$ 282,736.54	\$ 80,823.00	\$ 363,559.54
<b>Stormwater</b>								
Narrandera Stormwater Reserve	\$ 483,521.24	-\$ 218,643.85	\$ 264,877.39		\$ 33,275.00	\$ 298,152.39	-\$ 30,000.00	\$ 268,152.39
Barellan Stormwater Reserve	\$ 16,535.11	-\$ 16,150.00	\$ 385.11		\$ 8,850.00	\$ 9,235.11		\$ 9,235.11
<b>Unspent Internal Loans</b>								
<b>Developer Contributions</b>								
Section 7.11 (94)	\$ 55,881.97	\$ -	\$ 55,881.97			\$ 55,881.97		\$ 55,881.97
Section 7.12 (94A)	\$ 160,760.58	-\$ 53,866.00	\$ 106,894.58			\$ 106,894.58		\$ 106,894.58
Section 7.4	\$ 250,662.50	\$ 355,000.00	\$ 605,662.50		\$ 65,000.00	\$ 670,662.50	\$ 65,000.00	\$ 735,662.50
<b>Bonds, Retentions &amp; Trusts</b>								
Kaniva Quarry	\$ 30,000.00	\$ -	\$ 30,000.00			\$ 30,000.00		\$ 30,000.00
Tourist Trust	\$ 32,499.57	-\$ 32,499.57	-\$ 0.00			-\$ 0.00		-\$ 0.00
Arts Centre Trust	\$ 53,323.12	\$ -	\$ 53,323.12			\$ 53,323.12		\$ 53,323.12
Sale of Land	\$ 40,153.27	\$ -	\$ 40,153.27			\$ 40,153.27		\$ 40,153.27

### BUDGETED RESERVE BALANCES

RESERVE DETAILS	Balance 30 Jun 2022	Net Transfer 22/23	Balance 30 Jun 2023	23/24 C/O	23/24 Budget Movement	Balance 30 Jun 2024	24/25 Budget Movement	Balance 30 Jun 2025
<b>External Restrictions (Note 6 order)</b>								
<b>Water Fund</b>								
Asset Replacement	\$ 5,113,050.50	\$ 439,108.00	\$ 5,552,158.50		\$ 429,375.00	\$ 5,981,533.50	\$ 159,563.00	\$ 6,141,096.50
Carry Over Works	\$ 1,058,025.05	-\$ 1,058,025.05	-\$ 0.00		\$ -	-\$ 0.00	\$ -	-\$ 0.00
Retention - Pine Hill Construction	\$ 20,701.90	\$ -	\$ 20,701.90		\$ -	\$ 20,701.90	\$ -	\$ 20,701.90
Section 64	\$ 171,136.27	\$ 20,000.00	\$ 191,136.27		\$ 10,000.00	\$ 201,136.27	\$ 10,000.00	\$ 211,136.27
<b>Sewer Fund</b>								
Asset Replacement	\$ 267,105.08	\$ 209,589.00	\$ 476,694.08		\$ 219,044.00	\$ 695,738.08	-\$ 103,274.00	\$ 592,464.08
Carry Over Works	\$ 529,074.01	-\$ 529,074.01	-\$ 0.00		\$ -	-\$ 0.00	\$ -	-\$ 0.00
Unspent Loan	\$ 1,562,232.61	-\$ 1,562,232.61	\$ -		\$ -	\$ -	\$ -	\$ -
Section 64	\$ 78,184.09	\$ 8,000.00	\$ 86,184.09		\$ 8,000.00	\$ 94,184.09	\$ 8,000.00	\$ 102,184.09
<b>General Fund - External Restrictions</b>								
Specific Purpose Unexpended Grants (from separate sheet)	\$ 1,150,146.28	-\$ 139,109.98	\$ 1,011,036.30	\$ -	\$ 76,143.00	\$ 1,087,179.30	\$ 78,918.00	\$ 1,166,097.30
Other Contributions	\$ 109,581.36	-\$ 109,581.36	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
Unspent grant & contributions Liability	\$ 2,056,566.00	-\$ 1,682,327.00	\$ 374,239.00	\$ -	\$ -	\$ 374,239.00	\$ -	\$ 374,239.00
Developer Contributions	\$ 467,305.05	\$ 301,134.00	\$ 768,439.05	\$ -	\$ 65,000.00	\$ 833,439.05	\$ 65,000.00	\$ 898,439.05
Domestic Waste Management	\$ 1,430,386.46	-\$ 349,073.91	\$ 1,081,312.55	\$ -	-\$ 330,123.00	\$ 751,189.55	-\$ 18,164.00	\$ 733,025.55
Stormwater	\$ 500,056.35	-\$ 234,793.85	\$ 265,262.50	\$ -	\$ 42,125.00	\$ 307,387.50	-\$ 30,000.00	\$ 277,387.50
Crown Reserves	\$ 213,699.54	\$ 62,575.00	\$ 276,274.54	\$ -	\$ 83,885.00	\$ 360,159.54	\$ 80,823.00	\$ 440,982.54
<b>Total External Restrictions</b>	<b>\$ 14,727,250.55</b>	<b>-\$ 4,623,811.77</b>	<b>\$ 10,103,438.78</b>	<b>\$ -</b>	<b>\$ 603,449.00</b>	<b>\$ 10,706,887.78</b>	<b>\$ 250,866.00</b>	<b>\$ 10,957,753.78</b>
<b>Internal Restrictions (Note 6 order)</b>								
Plant & vehicle replacement	\$ 1,467,614.39	-\$ 2,269.00	\$ 1,465,345.39	\$ -	\$ 25,896.00	\$ 1,491,241.39	\$ 31,758.00	\$ 1,522,999.39
Employee Leave Entitlements	\$ 1,287,888.00	\$ 22,605.00	\$ 1,310,493.00	\$ -	\$ -	\$ 1,310,493.00	\$ -	\$ 1,310,493.00
Carry over works	\$ 900,890.45	-\$ 900,890.45	\$ 0.00	\$ -	\$ -	\$ 0.00	\$ -	\$ 0.00
Other Internal	\$ 29,026.91	\$ 380,081.00	\$ 409,107.91	\$ -	\$ -	\$ 409,107.91	-\$ 18,500.00	\$ 390,607.91
Cemetery Perpetual	\$ 403,633.32	\$ 10,618.00	\$ 414,251.32	\$ -	\$ 23,472.00	\$ 437,723.32	\$ 23,472.00	\$ 461,195.32
Council Committees	\$ 56,990.31	\$ -	\$ 56,990.31	\$ -	\$ -	\$ 56,990.31	\$ -	\$ 56,990.31
Information Technology Replacement	\$ 590,104.04	-\$ 54,239.00	\$ 644,343.04	\$ -	-\$ 250,000.00	\$ 394,343.04	-\$ 380,000.00	\$ 14,343.04
Property Development	\$ 243,774.04	-\$ 444,833.00	-\$ 201,058.96	\$ -	\$ -	-\$ 201,058.96	\$ -	-\$ 201,058.96
Organisational service assets and projects	\$ 5,075,884.45	-\$ 2,072,211.24	\$ 3,003,673.21	\$ -	\$ 240,000.00	\$ 3,243,673.21	\$ 324,000.00	\$ 3,567,673.21
Quarry Rehabilitation	\$ 35,452.03	\$ 15,886.00	\$ 51,338.03	\$ -	\$ 15,000.00	\$ 66,338.03	\$ 15,000.00	\$ 81,338.03
Financial Assistance Grant	\$ 4,124,547.00	-\$ 4,124,547.00	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
Reverse Cycle Vending Machine	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
Bonds, Retentions & Trusts	\$ 155,975.96	-\$ 32,499.57	\$ 123,476.39	\$ -	\$ -	\$ 123,476.39	\$ -	\$ 123,476.39
<b>Total Internal Restrictions</b>	<b>\$ 14,371,780.90</b>	<b>-\$ 7,093,821.26</b>	<b>\$ 7,277,959.64</b>	<b>\$ -</b>	<b>\$ 54,368.00</b>	<b>\$ 7,332,327.64</b>	<b>-\$ 4,270.00</b>	<b>\$ 7,328,057.64</b>
<b>Total Restrictions</b>	<b>\$ 29,099,031.45</b>	<b>-\$ 11,717,633.03</b>	<b>\$ 17,381,398.42</b>	<b>\$ -</b>	<b>\$ 657,817.00</b>	<b>\$ 18,039,215.42</b>	<b>\$ 246,596.00</b>	<b>\$ 18,285,811.42</b>

**Narrandera Shire Council**  
**10 Year Financial Plan for the Years ending**  
**30 June 2033**  
**SUMMARY OF ALL G/L ACCOUNTS - GENERAL**

								Projected Years													
								2023/24													
by Budget Summary								\$	\$	\$	\$	\$	\$	\$	\$	\$	\$				
Scenario: 2023-2033 3.7% rates, FAG 2.5%, \$3.5m Loan \$								Operating	Operating	Capital	Capital	Reserve	Reserve	Internal	Internal	Net Result	Add back	Net Result	Add back other	Less other	Net Result after
Code	Description	Income	Expenditure	Income	Expenditure	Income	Expenditure	Income	Expenditure	Income	Expenditure	Income	Expenditure	after Depr'n	Depreciation	before Depr'n	non-cash Exp.	non-cash Inc.	all non-cash		
111	Governance	-	1,001,833	-	-	-	-	-	-	-	-	-	-	(1,001,833)	-	(1,001,833)	-	-	(1,001,833)		
112	Chambers	-	213,460	-	-	-	-	-	-	-	-	-	-	(213,460)	115,990	(97,470)	-	-	(97,470)		
211	Administration	3,650	(64,122)	-	-	-	-	-	-	-	-	-	67,772	174,651	242,423	-	-	-	242,423		
212	Finance	36,000	575,330	-	-	1,965,595	1,879,570	-	-	-	-	-	-	(453,305)	-	(453,305)	-	-	(453,305)		
213	Human Resources	57,675	466,844	-	-	-	-	-	-	-	-	-	-	(409,169)	-	(409,169)	-	-	(409,169)		
214	Information Services	-	753,600	-	542,000	-	-	-	-	-	-	-	-	(1,295,600)	-	(1,295,600)	-	-	(1,295,600)		
215	DGMCC	-	307,615	-	-	-	-	-	-	-	-	-	-	(307,615)	-	(307,615)	-	-	(307,615)		
216	Property/Revenue	16,342	86,742	-	-	-	-	-	-	-	-	-	-	(70,400)	-	(70,400)	6,120	-	(64,280)		
217	Control Accounts	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-		
218	To be allocated	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-		
220	Infrastructure Admin	15,000	560,249	-	-	-	-	-	-	-	-	-	-	(545,249)	58,156	(487,092)	-	-	(487,092)		
221	Oncosts	-	(0)	-	-	-	-	-	-	-	-	-	-	0	-	0	-	-	0		
250	Assets	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-		
310	Ordinance	19,202	143,533	-	-	-	-	-	-	-	-	-	-	(124,331)	-	(124,331)	-	-	(124,331)		
311	Street Cameras	-	17,735	-	-	-	-	-	-	-	-	-	-	(17,735)	10,947	(6,788)	-	-	(6,788)		
312	Emergency Services	99,705	631,703	-	-	-	-	-	-	-	-	-	-	(531,998)	177,775	(354,223)	-	-	(354,223)		
410	Health	18,444	14,255	-	-	-	-	-	-	-	-	-	-	4,189	-	4,189	-	-	4,189		
430	Health	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-		
510	Insect & Vermin Control	-	1,227	-	-	-	-	-	-	-	-	-	-	(1,227)	-	(1,227)	-	-	(1,227)		
511	Noxious Weeds	43,862	204,490	-	-	-	-	-	-	-	-	-	-	(160,628)	-	(160,628)	-	-	(160,628)		
512	Waste Management	1,037,670	1,084,247	-	450,000	-	-	51,430	(80,242)	-	-	-	-	(364,906)	34,784	(330,123)	-	-	(330,123)		
513	Stormwater Management	72,125	78,989	7,000,000	7,030,000	-	-	-	-	-	-	-	-	(36,864)	78,989	42,125	-	-	42,125		
514	Reverse Cycle Vending Machine	5,280	2,000	-	-	-	-	-	-	-	-	-	-	3,280	-	3,280	-	-	3,280		
610	Aged & Disabled	13,054	10,740	-	-	-	-	-	-	-	-	-	-	2,313	-	2,313	-	-	2,313		
611	Social Support	81,421	72,315	-	-	-	-	-	-	-	-	-	-	9,106	-	9,106	-	-	9,106		
612	HMS	89,499	54,705	-	-	-	-	-	-	-	-	-	-	34,794	-	34,794	-	-	34,794		
613	Community Transport	877,798	853,205	-	-	-	-	-	-	-	-	-	-	24,593	-	24,593	-	-	24,593		
614	COPS	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-		
616	Community Services	12,085	65,587	-	-	-	-	-	-	-	-	-	-	(53,502)	48,327	(5,176)	-	-	(5,176)		
617	Youth/Childcare Services	11,275	88,299	-	-	-	-	-	-	-	-	-	-	(77,024)	-	(77,024)	-	-	(77,024)		
710	H&C Admin	-	111,559	-	-	-	-	-	-	-	-	-	-	(111,559)	-	(111,559)	-	-	(111,559)		
711	Environmental Protection	4,718	4,245	-	-	-	-	-	-	-	-	-	-	473	-	473	-	-	473		
712	Street Lighting	33,000	140,000	-	-	-	-	-	-	7,414	-	-	-	(114,414)	20,138	(94,276)	-	-	(94,276)		
713	Public Cemeteries	150,460	197,825	10,000	10,000	-	-	-	-	-	-	-	-	(47,364)	28,142	(19,222)	-	-	(19,222)		
714	Development Control	149,277	304,386	85,000	-	-	-	-	-	-	-	-	-	(70,110)	-	(70,110)	-	-	(70,110)		
717	Effluent Services	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-		
800	Recreation & Culture	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-		
810	Library	162,664	504,653	-	37,144	-	-	-	-	-	-	-	-	(379,134)	74,564	(304,570)	-	-	(304,570)		
811	Swimming Pools	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-		
812	Lake Talbot Swimming Pool	6,000	762,034	70,000	123,358	-	-	-	-	131,671	-	-	-	(941,063)	307,015	(634,048)	-	-	(634,048)		
813	Barellan Pool	150	167,955	50,000	50,000	-	-	-	-	-	-	-	-	(167,805)	65,480	(102,325)	-	-	(102,325)		
814	Parks & Gardens	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-		
815	Sportsgrounds	12,780	482,442	364,000	364,000	-	-	-	-	24,713	-	-	-	(494,375)	178,552	(315,823)	-	-	(315,823)		
816	Parks & Reserves	-	1,409,581	545,000	592,500	-	-	-	-	-	-	-	-	(1,457,081)	392,238	(1,064,843)	-	-	(1,064,843)		
818	Lake Talbot	-	42,100	170,000	202,200	-	-	-	-	-	-	-	-	(74,300)	16,633	(57,667)	-	-	(57,667)		
820	Sports Stadiums	72,635	255,239	30,000	30,000	-	-	-	-	-	-	-	-	(182,605)	118,704	(63,900)	-	-	(63,900)		
821	Cultural	-	168,656	-	-	-	-	-	-	-	-	-	-	(168,656)	109,655	(59,001)	-	-	(59,001)		
823	Bettering Barellan	5,197	26,305	-	-	-	-	-	-	-	-	-	-	(21,108)	9,134	(11,974)	-	-	(11,974)		
824	Grong Grong Community	872	14,322	-	-	-	-	-	-	-	-	-	-	(13,450)	2,192	(11,258)	-	-	(11,258)		
825	Koala Regeneration	545	-	-	-	-	-	-	-	-	-	-	-	545	-	545	-	-	545		
826	Railway Station Management	763	9,892	-	-	-	-	-	-	-	-	-	-	(9,129)	-	(9,129)	-	-	(9,129)		
827	Parkside Museum	102,982	133,821	-	-	-	-	-	-	-	-	-	-	(30,839)	-	(30,839)	-	-	(30,839)		
828	Arts & Culture	13,438	42,742	-	-	-	-	-	-	-	-	-	-	(29,305)	-	(29,305)	-	-	(29,305)		
910	Urban Roads	-	1,174,656	-	512,188	-	-	-	-	-	-	-	-	(1,686,844)	337,220	(1,349,624)	-	-	(1,349,624)		
911	Rural Roads Sealed	-	1,081,330	-	768,721	-	-	-	-	-	-	-	-	(1,850,051)	761,311	(1,088,740)	-	-	(1,088,740)		
912	Rural Roads Unsealed	-	1,323,910	-	-	-	-	-	-	-	-	-	-	(1,323,910)	656,176	(667,734)	-	-	(667,734)		
913	Bridges	-	170,337	-	-	-	-	-	-	-	-	-	-	(170,337)	164,877	(5,460)	-	-	(5,460)		
915	Regional Roads	574,000	438,877	85,000	441,400	-	-	-	-	-	-	-	-	(221,277)	221,277	-	-	-			
916	State Roads	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-		
919	Roads to Recovery	997,362	-	-	997,362	-	-	-	-	-	-	-	-	-	-	-	-	-	-		
920	Ancillary Roadworks	59,564	143,319	855,000	855,000	-	-	-	-	-	-	-	-	(83,755)	44,021	(39,734)	-	-	(39,734)		

**Narrandera Shire Council**  
**10 Year Financial Plan for the Years ending**  
**30 June 2033**  
**SUMMARY OF ALL G/L ACCOUNTS - GENERAL**  
**FUND**

								Projected Years							
								2023/24							
by Budget Summary		\$	\$	\$	\$	\$	\$	\$	\$	\$	\$	\$	\$	\$	
Code	Description	Operating Income	Operating Expenditure	Capital Income	Capital Expenditure	Reserve Income	Reserve Expenditure	Internal Income	Internal Expenditure	Net Result after Depr'n	Add back Depreciation	Net Result before Depr'n	Add back other non-cash Exp.	Less other non-cash Inc.	Net Result after all non-cash
	921 Truck Wash	29,337	42,601	-	-	-	-	-	-	(13,264)	-	(13,264)	-	-	(13,264)
	923 Carparking	-	5,755	-	-	-	-	-	-	(5,755)	5,755	-	-	-	-
	1,010 Economic Development / Real Estate	-	-	-	-	-	-	-	-	-	-	-	-	-	-
	1,012 Industrial Subdivision	-	6,545	-	-	-	-	-	-	(6,545)	-	(6,545)	-	-	(6,545)
	1,013 Industrial Promotion	-	180,249	-	10,000	-	-	-	-	(190,249)	9,209	(181,040)	-	-	(181,040)
	1,014 Marketing & Tourism	2,289	183,104	-	-	-	-	-	-	(180,815)	-	(180,815)	-	-	(180,815)
	1,015 Arts Centre	-	-	-	-	-	-	-	-	-	-	-	-	-	-
	1,016 Visitors Services	58,200	405,956	-	-	-	-	-	-	(347,756)	21,843	(325,913)	-	-	(325,913)
	1,017 Saleyards	100	12,000	-	-	-	-	-	-	(11,900)	9,577	(2,323)	-	-	(2,323)
	1,018 Caravan Parks	94,200	121,290	-	74,580	-	-	-	-	(101,670)	108,132	6,462	-	-	6,462
	1,019 Plant	99,659	(2,806)	358,800	1,131,015	-	-	-	-	(669,750)	695,646	25,896	-	-	25,896
	1,020 External Plant Revenues	-	(21,816)	-	-	-	-	-	-	21,816	-	21,816	-	-	21,816
	1,021 Private Works	116,922	70,633	-	-	-	-	-	-	46,289	-	46,289	-	-	46,289
	1,022 Council Buildings	-	-	-	-	-	-	-	-	-	-	-	-	-	-
	1,023 Council Buildings	127,764	392,163	65,000	214,340	-	-	-	-	(413,739)	226,375	(187,364)	-	-	(187,364)
	1,025 Aerodrome	201,856	504,063	32,500	65,000	-	-	12,356	-	(347,063)	234,551	(112,512)	-	-	(112,512)
	1,110 General Purpose Income	12,171,082	-	-	-	-	-	-	-	12,171,082	-	12,171,082	-	(91,500)	12,079,582
	2,000 Water Services	-	-	-	-	-	-	-	-	-	-	-	-	-	-
	3,000 Sewer Services	-	-	-	-	-	-	-	-	-	-	-	-	-	-
	9,000 Trust Fund	-	-	-	-	-	-	-	-	-	-	-	-	-	-
		<b>17,757,901</b>	<b>18,234,502</b>	<b>9,720,300</b>	<b>14,500,808</b>	<b>1,965,595</b>	<b>1,879,570</b>	<b>51,430</b>	<b>95,913</b>	<b>(5,215,568)</b>	<b>5,518,036</b>	<b>302,468</b>	<b>6,120</b>	<b>(91,500)</b>	<b>217,088</b>



## Fit for the Future Benchmarks

Measure/Benchmark	FFTF Submission	Government Expected Performance	Forecast 2022/23
<b>Operating Performance Ratio</b> (Greater than or equal to break- even average over 3 years)	1.39%	>0.0%	0.6%
<b>Own Source Revenue Ratio **</b> (Greater than 60% average over 3 years)	57.60%	60.00%	51.27%
<b>Building &amp; Infrastructure Asset Renewal Ratio</b> (Greater than 100% average over 3 years)	93.5%	100.0%	158.03%
<b>Infrastructure Backlog Ratio</b> (Less than 2%)	1.72%	<2.0%	2.00%
<b>Asset Maintenance Ratio</b> (Greater than 100% average over 3 years)	100.0%	100.0%	100.0%
<b>Debt Service Ratio</b> (Greater than 0% and less than or equal to 20% average over 3 years)	0.16%	<20%	16.03%
<b>Real Operating Expenditure per Capita</b> (A decrease in Real Operating Expenditure per capita over time)	2.18		
<p>** This ratio is severely impacted by additional capital grants provided by the state and federal governments such as Stronger Country Communities, Drought Communities and Roads and Roads to Recovery. Financial Assistance Grant considered own source and therefore included.</p>			