



# **ATTACHMENTS**

**UNDER SEPARATE COVER**

**Ordinary Council Meeting**

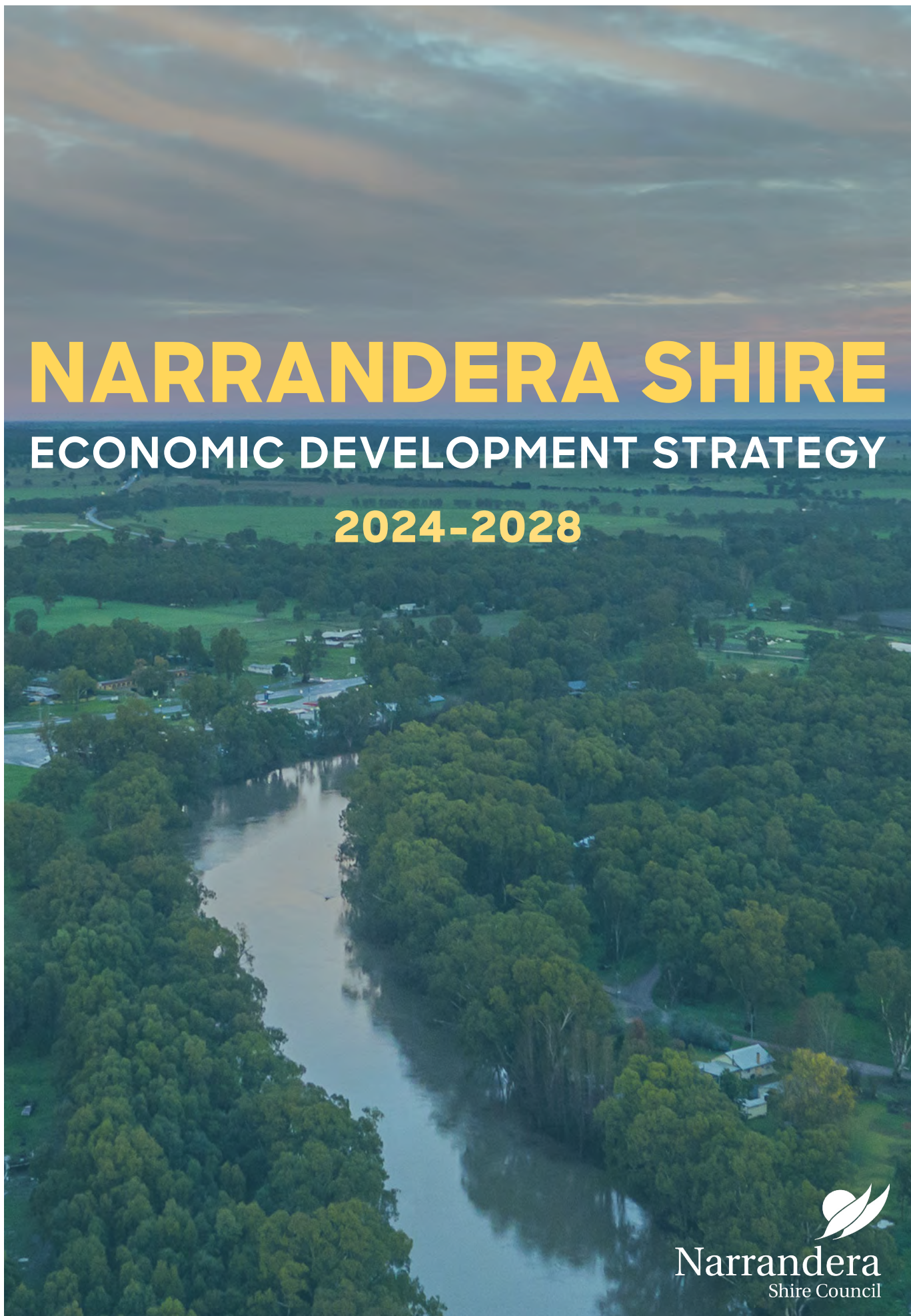
**18 June 2024**



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# **NARRANDERA SHIRE**

## **ECONOMIC DEVELOPMENT STRATEGY**

### **2024-2028**





The Narrandera Shire Economic Development Strategy was prepared by Narrandera Shire Council with the assistance of Urban Enterprise.

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## GLOSSARY OF TERMS

### ECONOMIC OUTPUT

Represents the gross revenue generated by businesses in each of the industry sectors in a defined region. Gross revenue is also referred to as total sales or total income.

### REGIONAL EXPORTS

Represents the value of goods and services exported outside of the defined region that have been generated by businesses / organisations in each of the industry sectors within the region.

### EMPLOYMENT

Employment data represents the number of people employed by businesses/organisations in each of the industry sectors in a defined region. Employment data presented in this report is destination of work data. That is, no inference is made as to where people in a defined region reside.

### SEIFA

Developed by the Australian Bureau of Statistics (ABS), this measures the relative level of socio-economic advantage and disadvantage for a defined area. The index score is based on a weighted combination of census variables that reflect disadvantage (e.g. income, education, employment, etc.), which is then standardised around the national average score of 1,000. Therefore, a score above 1,000 indicates a lower level of disadvantage relative to the national average, while a score below 1,000 indicates a higher level of disadvantage relative to the national average.

### DAYTRIP VISITOR

Those who travel for a round trip distance of at least 50 kilometres, are away from home for at least 4 hours, and who do not spend a night away from home as part of their travel. Same day travel as part of overnight travel is excluded.

### OVERNIGHT VISITOR

People aged 15 years and over who undertake an overnight trip of one night or more and at least 40 kilometres away from home are referred to as overnight visitors. Only those trips where the respondent is away from home for less than 12 months are in scope of the National Visitor Survey.

### SMALL TO MEDIUM ENTERPRISE

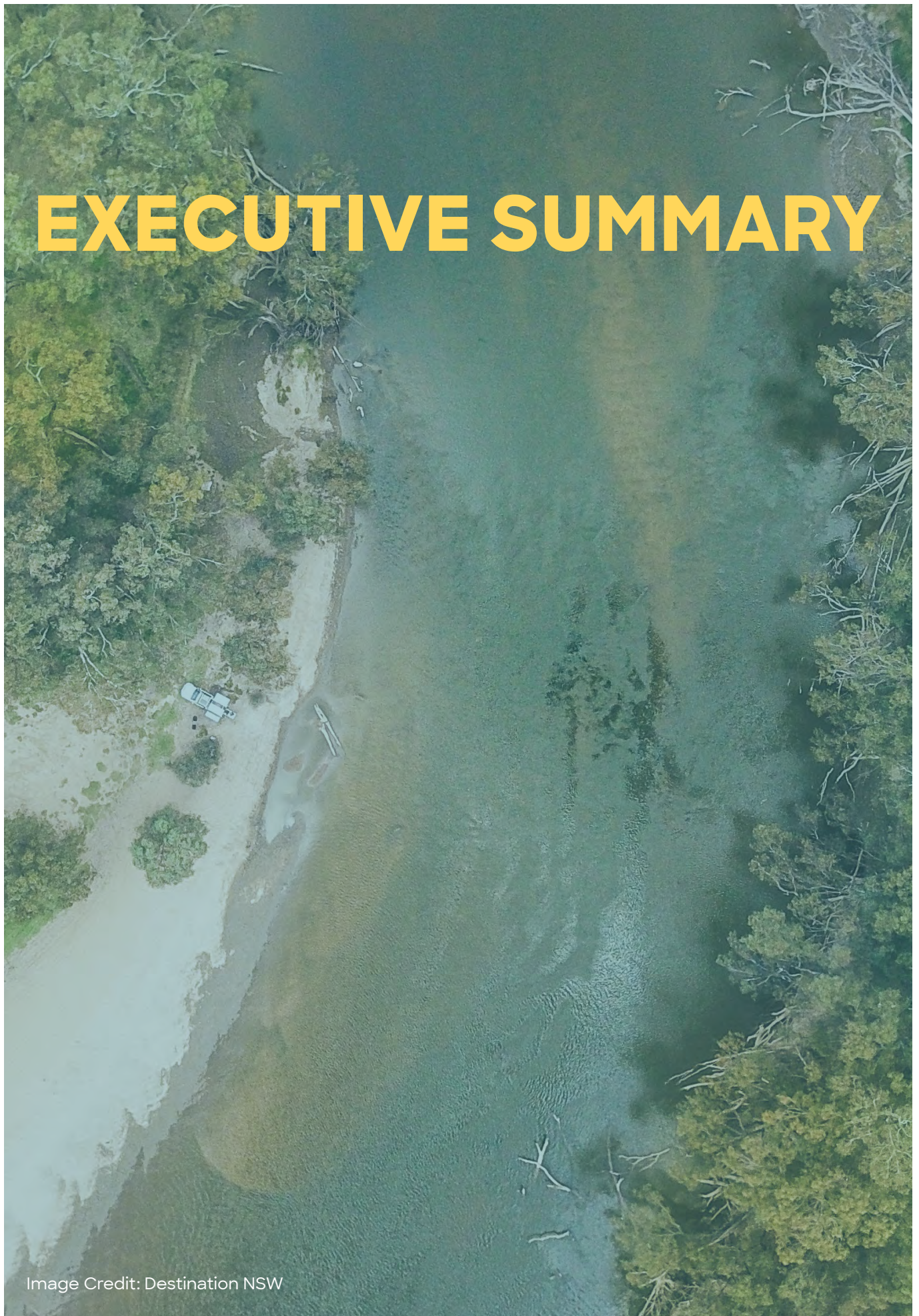
The ABS defines a business entity employing less than 20 employees as a Small to Medium Enterprise.

### NON-EMPLOYING BUSINESS

A type of business that does not have employees. This may include a range of entity types, such as non-employing sole traders or any other businesses without employees.

## ACRONYMS

<b>ABS</b>	Australian Bureau of Statistics	<b>RDA</b>	Regional Development Australia
<b>DAMA</b>	Designated Area Migration Agreement	<b>RTO</b>	Registered Training Organisation
<b>DMP</b>	Destination Management Plan	<b>SEIFA</b>	Socio-Economic Index for Areas
<b>EDS</b>	Economic Development Strategy	<b>SME</b>	Small to Medium Enterprise
<b>NBG</b>	Narrandera Business Group	<b>VIC</b>	Visitor Information Centre
<b>PA</b>	Per Annum		



# EXECUTIVE SUMMARY

Image Credit: Destination NSW

## OVERVIEW

The **Narrandera Economic Development Strategy 2024-2028** (EDS or Strategy) provides Narrandera Shire Council (Council) with a four-year plan to support economic development in the Shire. The purpose of this document is to provide strategic direction for Council to help create a strong and resilient economy.

The Strategy includes an overarching action plan that includes specific project opportunities and actions (in Appendix A) to **stimulate, attract and maintain business activity, investment and employment** across the Shire.

The information in this Strategy is informed by independent research and analysis, as well as consultation with industry representatives, community groups, businesses and Government stakeholders.



## ECONOMIC DEVELOPMENT FRAMEWORK

The following economic development framework seeks to guide economic development in Narrandera and informs project opportunities and priorities for Council. This framework was developed through background research and analysis, as well as stakeholder consultation outcomes.

### Vision

“ **Narrandera Shire is a destination of choice for Living & Working, Visiting, Business and Investment.** ”

### Objectives

- Increase business investment and attraction
- Improve community wellbeing and liveability
- Increase consumption of local goods and services
- Grow the local skilled workforce
- Grow the value of the visitor economy

### Strategic Pillars and Focus Areas


The strategic economic development pillars and focus areas for the Narrandera economy, which informs the project opportunities, are outlined on page 3.



**1**  **LIVING + WORKING** **Develop liveable communities that support resident attraction and workforce growth.**

- Focus Areas**
- Workforce Skills and Training
  - Resident and Worker Accommodation
  - High-Quality Services and Recreation

- Projects**
- 1.1** Key Worker Housing Program
  - 1.2** Review the 2023 Town Centre Masterplan
  - 1.3** Support the Expansion of the Designated Area Migration Agreement (DAMA)
  - 1.4** Cross-Regional Population and Employment Programs
  - 1.5** Support Attraction of Private Training Facilities/ Registered Training Organisations (RTOs)

**2**  **VISITING** **Encourage visitors to stay, play and spend in the Shire through increased destination awareness and improved visitor experiences.**


- Focus Areas**
- Destination Marketing and Promotion
  - Provide High-Quality Visitor Experiences
  - Events Support and Development

- Projects**
- 2.1** Develop a Narrandera Destination Management Plan (DMP)
  - 2.2** Destination Marketing Campaigns
  - 2.3** Destination and Discovery Hub Activation
  - 2.4** Signage and Wayfinding Audit
  - 2.5** Develop and Promote Touring Itineraries

**3**  **BUSINESS** **Support a productive and engaged business community and workforce to facilitate industry development and growth, as well as expand the jobs base.**

- Focus Areas**
- Business Support and Investment Attraction
  - High-Value Rural Industry
  - Industry Diversification

- Projects**
- 3.1** Circular Economy Program
  - 3.2** Business Development and Engagement Program
  - 3.3** Industry Attraction Incentive Program
  - 3.4** Rural Industry Strategic Plan
  - 3.5** Business Accelerator Program (Business Hub)

**4**  **INVESTMENT** **Create an environment that is conducive to public and private investment to support a vibrant and growing economy.**

- Focus Areas**
- Funding Advocacy
  - Land Use Planning
  - Collaboration and Engagement

- Projects**
- 4.1** Major Infrastructure Advocacy Document and Prospectus
  - 4.2** Progress development of the Red Hill Industrial Estate
  - 4.3** Deliver outcomes consistent with the Local Housing and Employment Zone Land Strategy
  - 4.4** Transport and Logistics Hub Feasibility Study
  - 4.5** Narrandera Airport Masterplan

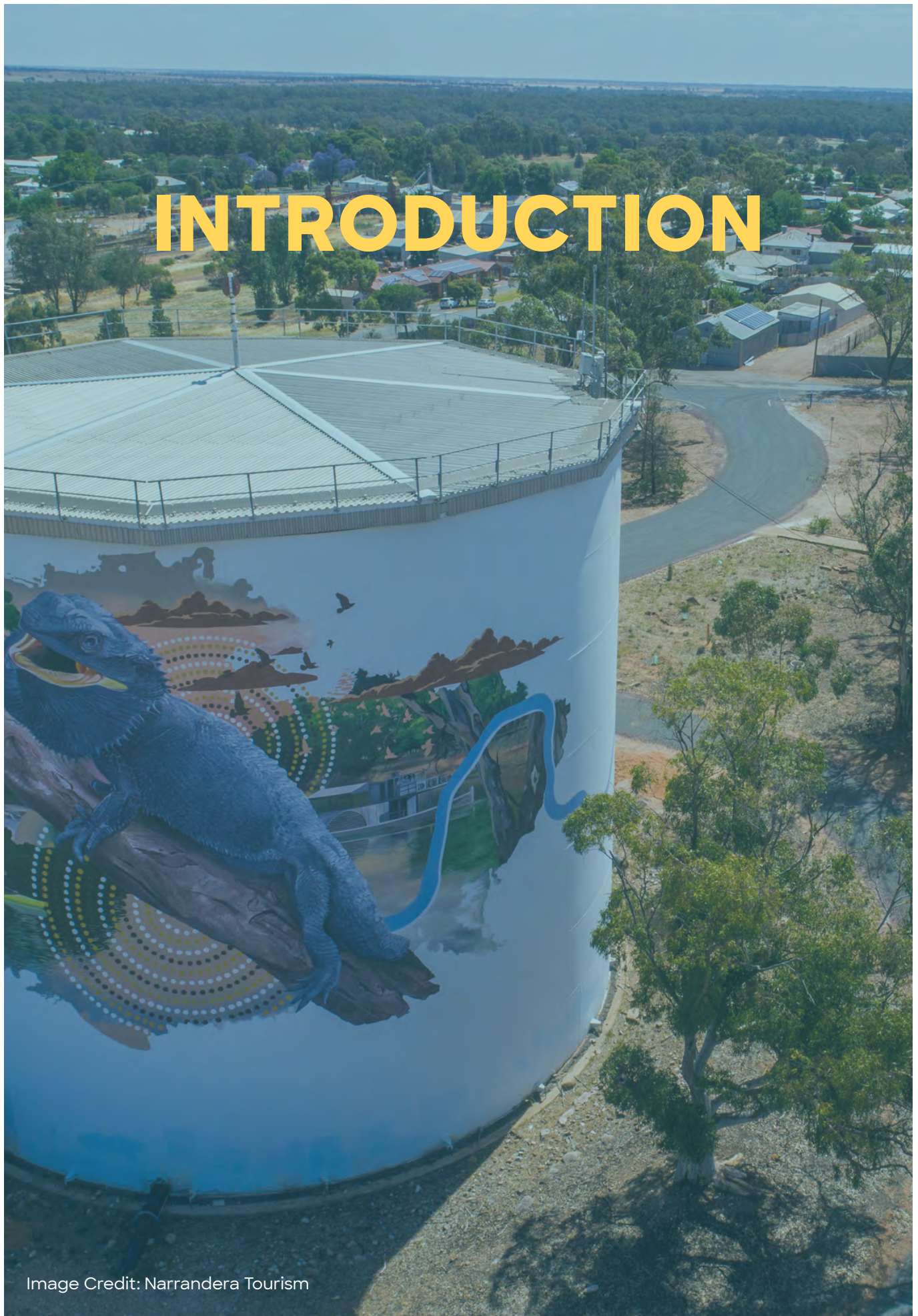


Image Credit: Narrandera Tourism

## NARRANDERA SHIRE

Narrandera Shire is a rural community situated in the Riverina region and consists of around 5,700 residents. It is strategically located between Sydney and Melbourne - at the intersection of the Newell and Sturt Highways - and is situated between the Wagga Wagga and Griffith regional centres.

Together with the provision of key rail and air infrastructure, the Shire is connected to major metropolitan cities across the eastern seaboard, providing access to labour, export and consumption markets on a national and global scale.

Narrandera township is the key service centre, providing amenity and infrastructure to residents, businesses, workers and visitors. This is supported by a network of smaller farming townships that support rural industry and provide a unique rural lifestyle.

Agriculture is the key economic driver for the Shire, in terms of output, employment and exports. This includes the production of sheep, grains, beef and dairy cattle, which supports local jobs, regional exports and is a key component of community identity.

The Shire has a range of attributes that enable economic development and support both economic and community outcomes. It is critical that these existing strengths are appropriately leveraged and supported - in addition to realising other suitable opportunities - to best support residents, businesses, workers and visitors and achieve overall economic growth.

## LOCAL GOVERNMENT’S ROLE IN ECONOMIC DEVELOPMENT

The core economic development functions that are typically adopted across Local Government include:

1. **Supporting the Existing Business Base**
2. **Attracting New Businesses and Jobs**
3. **Promoting Liveable and Sustainable Communities**
4. **Growing the Visitor Economy<sup>1</sup>**

Economic development, therefore, requires a holistic approach that can be achieved through an overarching Economic Development Strategy with clear objectives and measurable actions that align with community and industry needs.

Narrandera Shire Council is committed to performing these functions and strengthen the local economy, in partnership with key government, industry and community stakeholders.

<sup>1</sup> Annual Performance Measures of Local Economic Development in Victoria, Urban Enterprise and EDA, 2016



Image Credit: Narrandera Shire Council

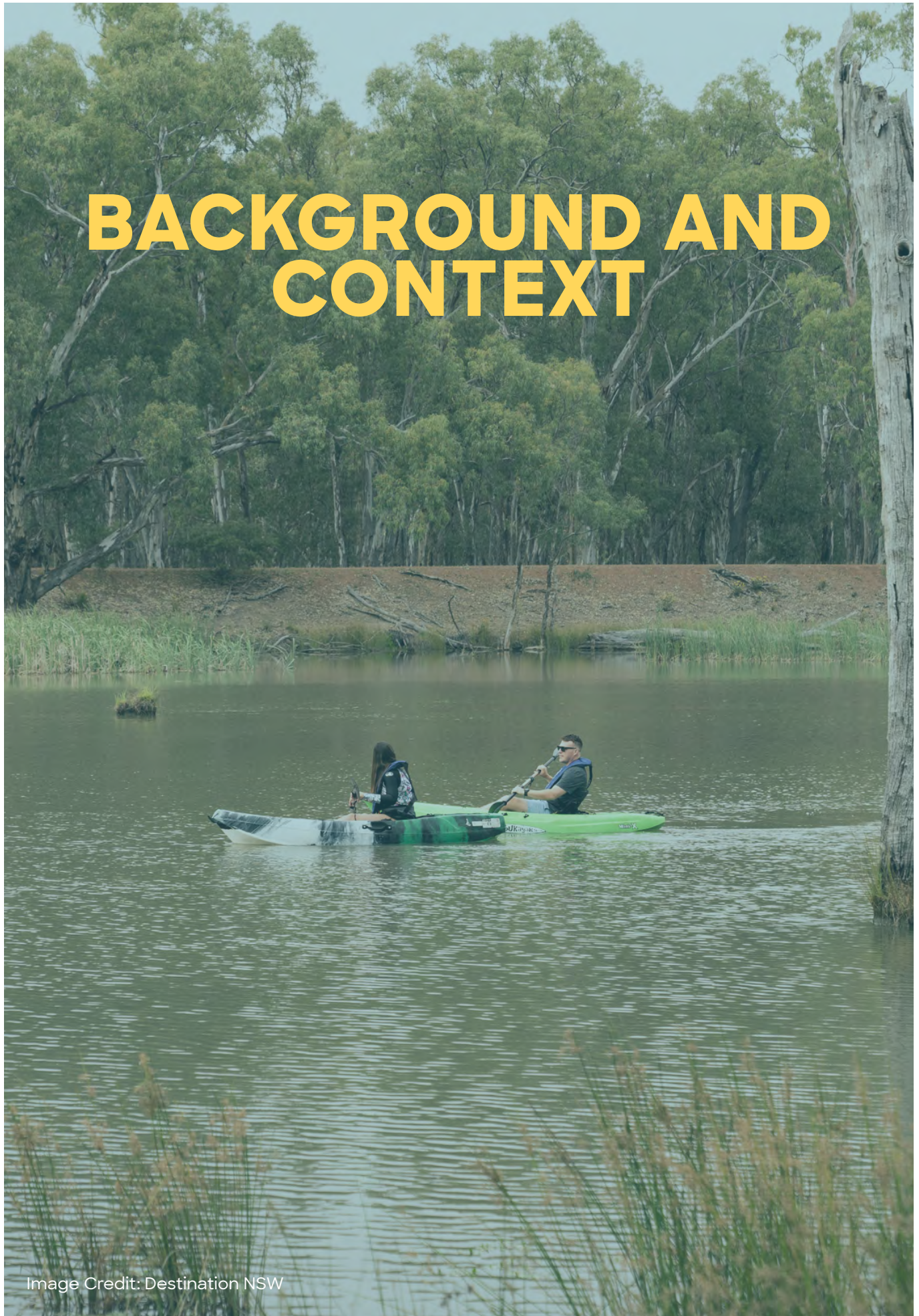


Image Credit: Destination NSW



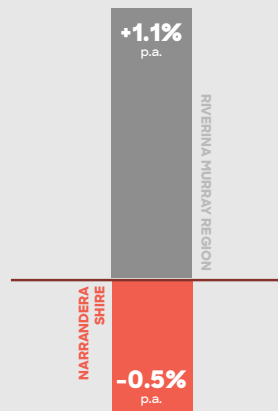
# POPULATION & DEMOGRAPHIC SNAPSHOT (2021)

**5,698**  
POPULATION



IN NARRANDERA SHIRE

## POPULATION CHANGE (2021-36)



## FORECAST POPULATION CHANGE (2021-36)

**-441** NARRANDERA SHIRE     **+48K** RIVERINA MURRAY REGION

**44 YRS** MEDIAN AGE



SEIFA SCORE

**910** NARRANDERA SHIRE     **941** RIVERINA MURRAY REGION



## INDIGENOUS POPULATION

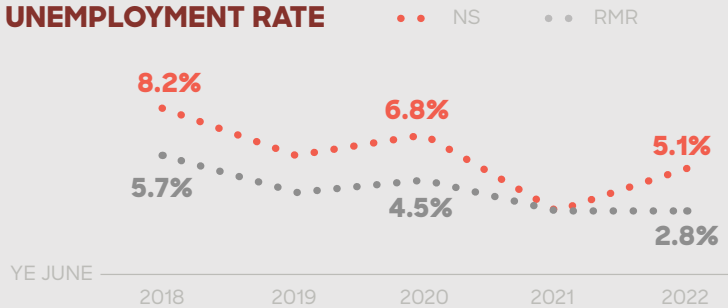
**13%**

NARRANDERA SHIRE

**5%**

RIVERINA MURRAY REGION

## UNEMPLOYMENT RATE



## HOUSEHOLD COMPOSITION



LONE PERSON HOUSEHOLD



COUPLE WITH NO CHILDREN



COUPLE WITH CHILDREN

**29%**

NARRANDERA SHIRE

**26%**

NARRANDERA SHIRE

**21%**

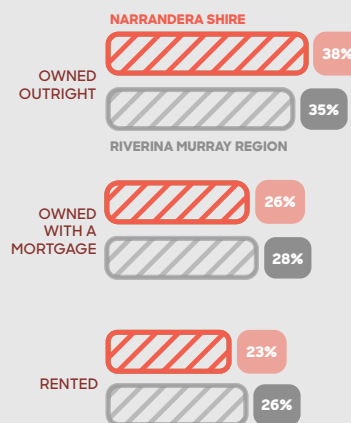
**27%**

RIVERINA MURRAY REGION

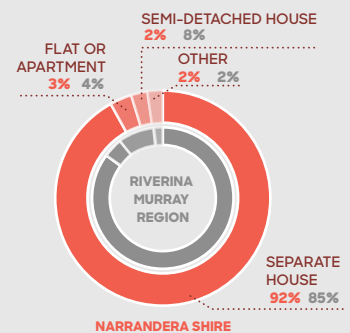
**27%**

**24%**

## HOUSEHOLD TENURE



## DWELLING TYPE



The data included in this section has been compiled by Urban Enterprise from a combination of sources, including: Profile.id, REMPLAN, ABS Census data, the Victorian Valuer-General, Spendmapp and Tourism Research Australia.

## KEY POPULATION AND DEMOGRAPHIC TRENDS

- Narrandera Shire has experienced negative population growth over the past five years (-0.5% p.a.), with the population projected to decrease over the next 10-15 years. Measures to attract and retain residents should be pursued, as a thriving population base is critical for community wellbeing and helps to stimulate local economic activity.
- At the same time, the existing population is ageing, with a higher median age (44 years) compared to the state average (39 years). This will have implications for the future demand for health and social services, as well as the size of the local workforce. It will be important to target working aged residents and young families to the Shire as this will support the local workforce and sustain the economy over the long-term.
- The Narrandera population is relatively diverse with a large proportion of Indigenous residents. It is also relatively disadvantaged, in terms of overall socio-economic status and unemployment rates. To improve economic and social outcomes for the community, quality services and infrastructure is required to meet the needs of residents, as well as facilitate opportunities for employment and economic inclusion.
- In terms of critical infrastructure, current housing stock consists of predominantly low-density housing. A sufficient and diverse supply of housing - including rental properties - is required to meet the future needs of residents and workers.



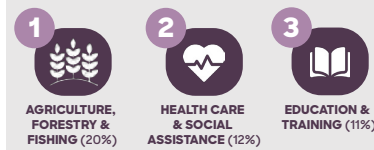


# ECONOMIC SNAPSHOT (2022\*)

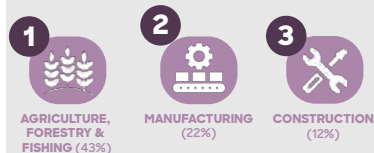
**\$741 M**  
TOTAL OUTPUT



**2.2K**  
TOTAL JOBS



**\$320 M**  
TOTAL EXPORTS



## VISITOR ECONOMY PROFILE



**\$16.6 M**  
ECONOMIC CONTRIBUTION  
(2021)



**91K**  
VISITORS  
(AVE 2021-22)

**DAYTRIP**  
48%

**OVERNIGHT**  
52%

**\$20.8 M**  
EXPENDITURE (AVE 2021-22)

SPEND PER PERSON (AVE 2016-19)

**DAYTRIP**  
**\$160 p.p**  
NARRANDERA SHIRE

**OVERNIGHT**  
**\$290 p.p**

**\$152 p.p**  
RIVERINA MURRAY REGION  
**\$593 p.p**

## PURPOSE OF VISIT (AVE 2021-22)

	NARRANDERA SHIRE	RIVERINA MURRAY REGION
VISITING FRIENDS & RELATIVES	41%	43%
OTHER REASON	24%	15%
BUSINESS	20%	29%
HOLIDAY	15%	13%

## EMPLOYMENT PROFILE

### JOBS GROWTH / DECLINE (2016-21)

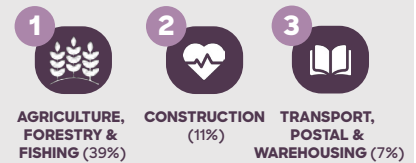


### JOB CONTAINMENT RATE

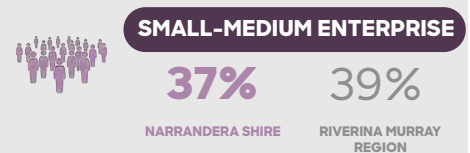


## BUSINESS PROFILE

**593** BUSINESSES  
**+12** Change (2018-2022)



### NON-EMPLOYING BUSINESSES



The data included in this section has been compiled by Urban Enterprise from a combination of sources, including: Profile, id, DFMDI, AN, ABS, Census data, the Victorian Valuer-General, Spendmap and Tourism Research Australia.



Image Credit: Narrandera Shire Council

## KEY ECONOMIC TRENDS

- The Narrandera economy is driven by rural industry, with agricultural production fundamental to local output, jobs and exports. Sustaining this strength in agriculture, whilst identifying opportunities to generate value-add, will be important in achieving future economic growth.
- Achieving industry diversity, through supporting primary industries sectors such as manufacturing, as well as population services (retail, health and education) will drive future investment and expand the jobs base. This will also help increase the relatively low levels of job containment – ensuring more residents work within the Shire.
- Almost all businesses in the Shire are considered non-employing or SMEs (99%) and will require ongoing support to promote business development, investment and growth.
- Narrandera is not a typical holiday destination, demonstrated by the large proportion of visiting friends and relatives and business travellers. It will be important for the Shire to support the current visitor markets, as well as attract high-yielding holiday visitors by leveraging existing assets and facilitating future investment in tourism product.



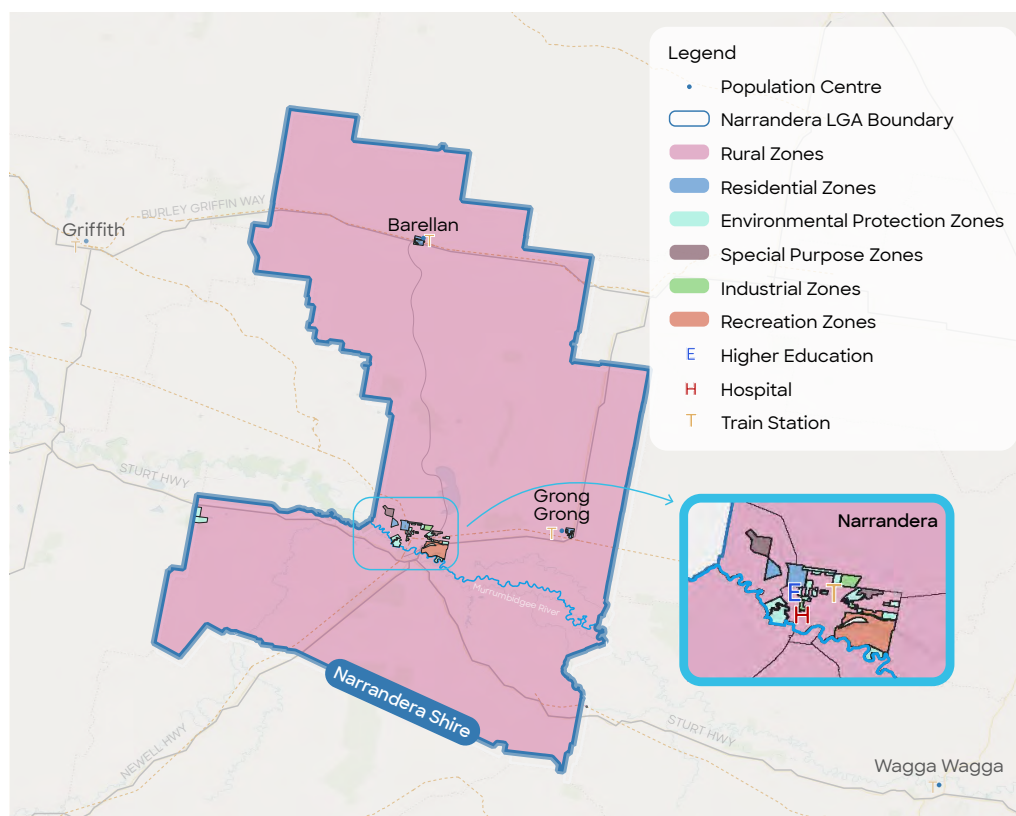
## LOCAL CONTEXT

At a local level, Narrandera Shire is predominantly comprised of rural farming land, with low levels of population density across the Shire. The key economic and employment areas are concentrated in Narrandera township, which supports residents, workers, businesses and visitors through the following assets:

- **Industrial** land at Red Hill Estate;
- **Commercial** land across the town centre, providing retail, hospitality (inc. visitor accommodation) and professional services;
- Key **health and education** services through Narrandera District Hospital and TAFE NSW (Narrandera Campus);
- **Community and recreation** infrastructure, such as Narrandera Showground, Narrandera Arts and Community Centre and the new Destination and Discovery Hub;
- **Water-based** assets including the Murrumbidgee River, Lake Talbot and the Narrandera Water Park; and
- **Residential** land to accommodate residents and workers.

These areas provide key services and amenity to residents, workers and visitors, as well as supporting business activity, local consumption and investment in Narrandera Shire.

### F4. NARRANDERA SHIRE KEY ECONOMIC AND EMPLOYMENT AREAS



Source: Urban Enterprise, 2023.

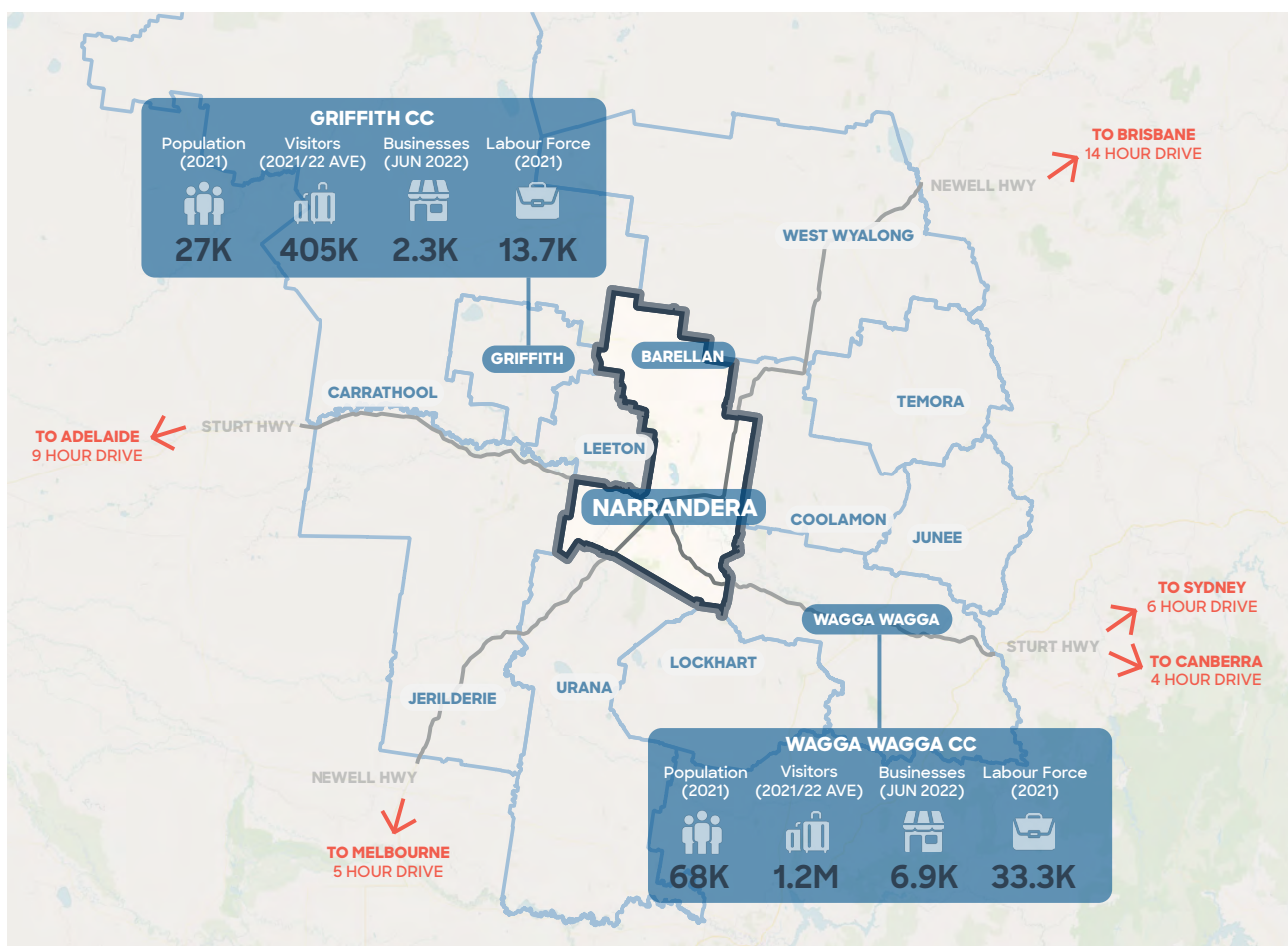
### REGIONAL CONTEXT

At a regional level, Narrandera Shire is approx. one hours' drive from the regional centres of Wagga Wagga and Griffith (and 30-minutes' drive from Leeton), helping to establish a broader regional catchment that consists of:

This increases local access to services, amenity, labour and consumers - expanding the economic base of Narrandera to benefit residents and businesses. This provides opportunities for collaboration (i.e. leveraging the proximity to these regional centres) to support investment attraction and growth outcomes.



### F3. NARRANDERA SHIRE REGIONAL CONTEXT



Source: Urban Enterprise, 2023.

## NATIONAL CONTEXT

Narrandera Shire is strategically located between Sydney and Melbourne along key transport corridors, providing connections to capital cities across the eastern seaboard and access to labour, export and consumption markets as follows (see Figure F2):

The transport linkages ensure access to regional, national and global markets, via major sea and air infrastructure, providing Narrandera with the potential to capture future investment and growth opportunities.

- **Road:** At the intersection of the Newell and Sturt Highways, the Shire is directly connected to Melbourne, Sydney, Brisbane, Canberra and Adelaide.
- **Rail:** Passenger and freight rail (to be strengthened through the future inland rail route between Melbourne and Brisbane).
- **Air:** Narrandera Airport provides direct and indirect access to metropolitan markets.

### F2. NARRANDERA SHIRE NATIONAL CONTEXT



Source: Urban Enterprise, 2023.

## MACROECONOMIC TRENDS

The following external economic trends will require Council consideration as they influence economic development in Narrandera.



### WORKFORCE SHORTAGES IN KEY SERVICE SECTORS

Skills and workforce shortages are being experienced across most industries in regional areas, including primary industries (i.e. manufacturing and agriculture) and service industries (i.e. childcare, aged care, retail and hospitality). This has had a substantial impact on business operations and service provision for residents.



### SHIFTING AGRICULTURAL PRACTICES

This industry is experiencing change, with agricultural businesses facing new challenges and opportunities, including increasing global demand for food (inc. demand for niche products), adopting more sustainable practices to combat climate change and extreme weather events, as well as harnessing innovative technologies to increase productivity.



### GLOBAL ECONOMIC UNCERTAINTY (INCLUDING SUPPLY CHAIN DISRUPTIONS)

Global supply side shortages and commodity price volatility have been exacerbated by external economic and environmental shocks. The trajectory and duration of these events remain unpredictable, leading to global economic uncertainty in the short term, impacting consumer and business confidence.



### GROWTH OF ADVANCED MANUFACTURING

Manufacturing has been a key part of Australia's COVID-19 response, particularly in responding to the global supply chain impacts, and the need to produce goods locally. There is an opportunity for manufacturing businesses to scale up and become more competitive and resilient, through investment in more advanced and emerging manufacturing activities.



### RISING INFLATION AND COST OF LIVING PRESSURES

Price pressures from supply chain issues, as well as rising interest rates have led to an increase in the cost of daily essentials and basic services, which has the potential to affect business activity and local consumption levels in the short term.



### CLIMATE RESILIENCE AND ENVIRONMENTAL SUSTAINABILITY

Given the recent government commitments to reducing emissions, environmental sustainability is playing an increasing role within local government and influencing business and consumer decisions. As a result, there is increased demand for investment in new, clean energy technologies, as well as transition to more sustainable circular economy practices to improve industry efficiency.



### CONSTRUCTION AND HOUSING MARKET CONSTRAINTS

Ongoing supply-side constraints (i.e. materials and labour), coupled with rising construction costs, have led to a softening of the residential housing market, including decreasing (or stagnant) prices.

## POLICY CONTEXT

Economic development in Narrandera is influenced by the broader policy environment, as outlined in relevant local, regional and state-wide documents. Ensuring alignment to these policies will help support future funding for programs and initiatives designed to achieve economic growth.

Key documents reviewed to inform development of this are summarised below.

### T2. RELEVANT DOCUMENTS

#### State-Wide Documents

- NSW 2040 Economic Blueprint
- NSW State Infrastructure Plan 2022-23
- NSW Future Transport Strategy
- NSW Visitor Economy Strategy 2030

#### Regional Documents

- RDA Riverina workforce development plan
- Western Riverina Regional Economic Development Strategy 2023 Update
- Destination Riverina Murray DMP 2022-2030

#### Local Documents

- Narrandera Community Strategic Plan 2034
- Open for Business - Narrandera Industry Prospectus
- Narrandera Local Housing & Employment Zone Land Strategy (2022)
- Narrandera Arts Centre Strategic Plan (2014)
- Narrandera Buy Local - Use Local Strategy 2017-2019
- Narrandera Shire Economic Development Strategy 2017-2020
- Narrandera Delivery Program 2022-2026
- Narrandera Shire Council Climate Action Strategy (2020)
- Narrandera Cultural Plan 2021-2031

Source: Urban Enterprise, 2023.

<sup>2</sup> The Western Riverina Region comprises the following municipalities: Carrathool Shire, Griffith City, Leeton Shire, Murrumbidgee Shire and Narrandera Shire.

At a local level, the key policy document informing the Economic Development Strategy is the ‘Narrandera Shire 2034 Community Strategic Plan’. This vision statement for this document is:

**“To preserve and enhance the lifestyle of our communities by encouraging, promoting and facilitating sustainable development of the Shire.”**

At a regional level, the ‘Western Riverina Regional Economic Development Strategy’<sup>2</sup> will align with the delivery of the Narrandera EDS through the following activities:

- Develop and grow the agricultural and manufacturing industries.
- Invest in skills and the supply of key utilities; and
- Grow the Western Riverina population and labour pool.

At a state level, the ‘NSW 2040 Economic Blueprint’ is the key document for long-term economic growth across the State, recommending the following aspirations for economic prosperity:

- A high standard of living;
- Diversified economy;
- Vibrant and connected urban centres;
- Productive infrastructure and transport links;
- Innovative businesses and industries of the future;
- Preserving the environment and biodiversity; and
- Encouraging innovation.

This Strategy, therefore, will support these broader visions to ensure a consistent and coherent approach to local economic development is adopted.

## ECONOMIC DEVELOPMENT PARTNERS

The following table outlines the key stakeholders and partners that support economic development locally, regionally, state-wide and nationally.

Ongoing collaboration with these organisations is essential to promote local economic development initiatives, ensure alignment with the broader policy environment and obtain political and funding support.

### T4. ECONOMIC DEVELOPMENT GOVERNANCE STRUCTURE

Organisation	Description
<b>NATIONAL</b>	
<b>Regional Development Australia</b>	A national network of committees across Australia, made up of local leaders working across Government, business, and community groups.
<b>STATE</b>	
<b>Investment NSW</b>	Investment NSW facilitates economic growth and attracts investment to deliver economic and social benefits to the state.
<b>Business NSW</b>	Business NSW is a not-for-profit membership organisation that provides a comprehensive online resource that delivers several programs and services to support NSW businesses, through education, advocacy and networking
<b>Destination NSW</b>	The lead Government Agency for the New South Wales tourism and major events sectors. It is responsible for marketing Sydney and NSW, delivering initiatives to drive visitor growth and lead the delivery of the NSW visitor Economy Strategy 2030.
<b>REGIONAL</b>	
<b>RDA Riverina Region</b>	RDA Riverina works with three tiers of government, regional businesses, and the wider community to boost the economic capability and performance of their region.
<b>Destination Riverina Murray</b>	Destination Riverina Murray is the destination manager and facilitates economic growth through effective organisation and coordination of the region’s tourism industry.
<b>Murrumbidgee Trails</b>	A marketing collective between Leeton Shire, Lockhart Shire, Narrandera Shire and Murrumbidgee Councils, that is tasked with developing and implementing a collaborative destination marketing campaign.
<b>LOCAL</b>	
<b>Narrandera Shire Council</b>	Narrandera Council’s Economic Development unit focuses on improving the quality of life for those living, working, visiting, and studying in the Shire.
<b>Narrandera Business Group (NBG)</b>	An independent member-based business group that runs networking events and assists with professional development for local businesses.

Source: Urban Enterprise, 2023.

# STRATEGIC CONSIDERATIONS

Image Credit: Destination NSW

The following provides an overview of the strengths, challenges and economic opportunities for Narrandera Shire, which informs the Economic Development Framework and guide future priorities for Council.

## Economic Strengths



**Strategically located** along key transport corridors (inc. road, rail and air infrastructure), which provides access to major metropolitan cities across Australia, as well as national and international markets.



**Proximity** to the regional centres of Wagga Wagga and Griffith provides access to services, as well as labour and consumption markets, to benefit residents, workers and businesses.



Serviced and affordable **industrial land** supply at Red Hill Estate, provides a conducive environment for business investment.



Affordable **residential land** supports demand for housing and residential development.



A high-quality **sports ground** and complementary **recreation facilities**, helps attract sporting events, promotes community recreation and wellbeing and contributes to the rural lifestyle attributes of the Shire.



Access to a local **TAFE campus** and **district hospital** provides key services for residents and helps provide skills training for the workforce to meet industry needs.



**Agriculture** is central to the Shire's economy, employment and community identity and is a key competitive advantage. The majority of land is used for agricultural purposes, with the townships providing crucial support to rural industry and employees.



There is active business representation in the Shire, via the **Narrandera Business Group**, which supports Council efforts to develop the business base through provision of business events, networking opportunities and training.




There is a variety of **nature-based assets** that provides significant community amenity and economic benefits to Narrandera (e.g. Murrumbidgee Valley National Park, Koala Reserve, Lake Talbot).





The Shire is growing its provision of **arts and culture** product, as well as **Indigenous** experiences, which provides a unique point of difference in the region and supports local amenity and visitation. (e.g. Narrandera Arts and Community Centre, Destination and Discovery Hub).





## Economic Challenges


- 


Lack of **workforce accommodation**, through housing and rental shortages, has contributed to workforce shortages and the declining resident population.
- 


Opportunities for increased options for **commercial accommodation** that could enhance the ability to attract visitors to the Shire and generate additional consumption for local businesses.
- 

Vacant shopfronts and limited activation in Narrandera town centre (inc. a lack of **retail and dining experiences**) constrains the level of local consumption and business activity – leading to economic leakages to the nearby cities of Wagga Wagga and Griffith.
- 

Raw materials produced in Narrandera are **exported** outside the Shire for processing, minimising the value of agriculture for the local economy.
- 

Opportunities for improved access to (and activation of) **nature-based assets** that could increase the utilisation and potential of these assets to attract residents and visitors.
- 

More professional **meeting spaces** for businesses could improve business activity and the ability to attract industry investment.
- 

**Free camping** sites in the Shire could benefit from increased amenity, which enhances the visitor experience.
- 

**Increase promotion of the Shire** to visitors, in terms of marketing its attributes and key offerings (beyond a commuting destination), would result in higher brand awareness.



Image Credit: Narrandera Tourism

## Economic Opportunities

The following summarises the range of economic opportunities that Council could pursue to guide future decision-making and priorities. These opportunities seek to leverage the Shire’s strengths, as well as overcome identified challenges.



Capitalise on the Shire’s strategic location and access to transport infrastructure by examining the feasibility of establishing a transport and logistics hub in the Shire.



Maximise the economic potential of the regional airport through growth in freight, passenger services and other commercial activities (e.g. flight training).



Support agricultural value-add opportunities that leverages the production of raw materials (e.g. downstream processing, agri-tourism, etc.).



Continue to develop and expand the Red Hill Industrial Estate to attract industry investment.



Improve town centre amenity and support activation of the public realm to increase utilisation and support investment in commercial businesses (e.g. retail, hospitality, professional services).



Collaboration between Council, the private sector, TAFE NSW and schools to identify and support training and employment pathways.



Facilitate and incentivise residential development and housing growth to attract workers and grow the local population.



Develop a stronger destination brand and increase promotion of the Shire to raise the awareness of Narrandera as a tourist destination.



Activate key products and experiences, including nature-based assets and arts and cultural experiences, to enhance utilisation and generate local consumption.



Cross-regional collaboration to support investment in local and regional infrastructure priorities.



Continue to develop the events sector, including community, sporting and tourism events, to promote community outcomes and grow the visitor economy.

# ECONOMIC DEVELOPMENT FRAMEWORK

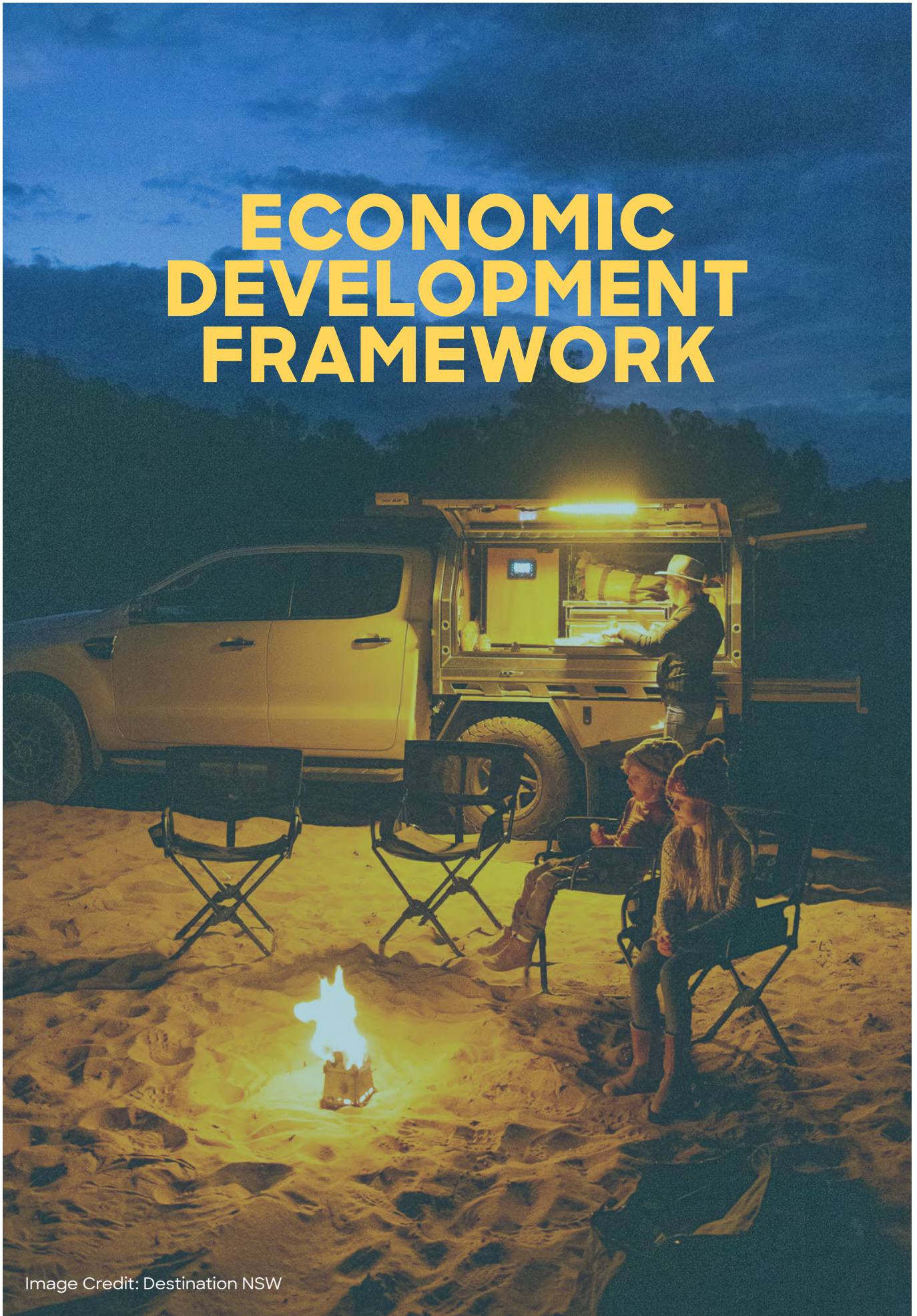


Image Credit: Destination NSW

The framework guides economic development in Narrandera Shire and informs project opportunities and priorities for Council. This was developed through background research and analysis, as well as stakeholder consultation outcomes.

## Vision

“ **Narrandera Shire is a destination of choice for Living & Working, Visiting, Business and Investment.** ”

## Objectives

- > Increase business investment and attraction
- > Improve community wellbeing and liveability
- > Increase consumption of local goods and services
- > Grow the local skilled workforce
- > Grow the value of the visitor economy

## Strategic Pillars



**1. Living & Working**  
Develop liveable communities that support resident attraction and workforce growth.



**2. Visiting**  
Encourage visitors to stay, play and spend in the Shire through increased destination awareness and improved visitor experiences.



**3. Business**  
Support a productive and engaged business community and workforce to facilitate industry development and growth, as well as expand the jobs base.



**4. Investment**  
Create an environment that is conducive to public and private investment to support a vibrant and growing economy.



## STRATEGIC PILLAR 1

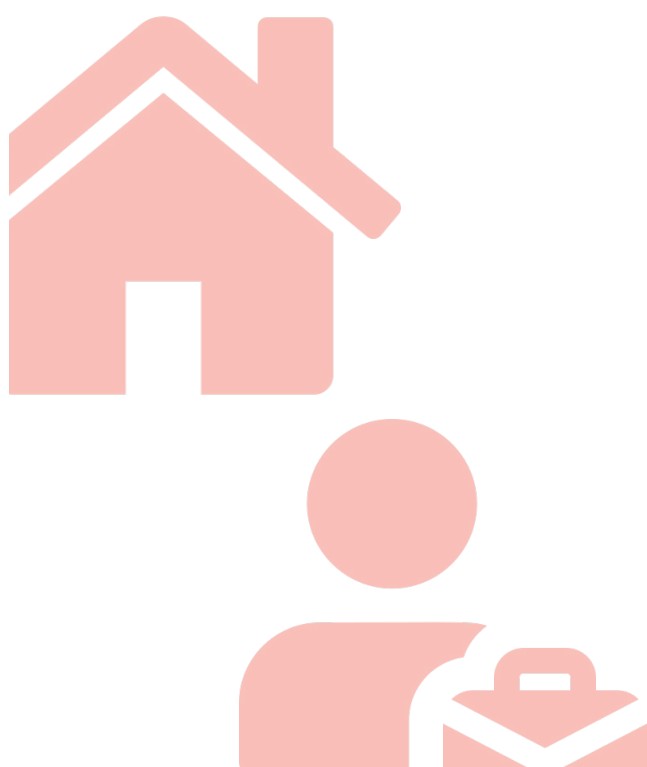
# LIVING + WORKING

Develop liveable communities that support resident attraction and workforce growth.

### OVERVIEW

Providing a high-quality rural lifestyle, through development of liveable communities, is a key enabler of economic development. This includes provision of amenity, services and infrastructure that supports resident and workforce attraction and retention.

This is essential to establishing an engaged community, as well as a thriving workforce, that participates in local economic activity and supports local businesses.



### FOCUS AREAS

- **Workforce Skills and Training.** Supporting the development and growth of a skilled and ‘job-ready’ local workforce will help local businesses address workforce challenges and skills gaps. This includes attracting new workers (and working-aged residents) to the region, as well as upskilling the existing workforce, to promote business productivity and service provision.
- **Resident and Worker Accommodation.** The provision of affordable and diverse housing will help attract new workers (of varying household types) to the Shire. This includes a range of housing to support single households, families and adult couples.
- **High-Quality Services and Recreation.** Ensuring access to essential services (e.g. health, childcare, social assistance), combined with recreation facilities (e.g. community centres, sporting grounds) will help improve the quality of life in Narrandera and attract residents and workers to the Shire.

### KEY PERFORMANCE INDICATORS

- ✓ Population growth above historic rates
- ✓ Increase in working-aged residents
- ✓ Growth in housing supply and housing diversity
- ✓ Improvements in community satisfaction



Image Credit: Narrandera Tourism



**PROJECT OPPORTUNITIES**

**Project 1.1: Key Worker Housing Program**

Investigate opportunities to develop short-term housing options for workforce accommodation in the Shire to attract and support a skilled workforce.

**Project 1.2: Review the 2023 Town Centre Masterplan**

Review the 2023 Masterplan for Narrandera Town Centre to support activation, utilisation and increased economic activity in the Shire’s commercial centre.

**Project 1.3: Support the Expansion of the Designated Area Migration Agreement (DAMA)**

Advocate for an expanded DAMA to grow the skilled migrant worker base to meet industry needs, as well as alleviate workforce and skills shortages.

**Project 1.4: Cross-Regional Population and Employment Programs**

In collaboration with government agencies and surrounding Councils across RDA Riverina, continue to support and promote available resources to encourage worker and resident attraction.

**Project 1.5: Support Attraction of Private Training Facilities/Registered Training Organisations (RTOs)**

Encourage training and education opportunities for key industry sectors to support the development of a skilled workforce for local businesses.



## STRATEGIC PILLAR 2

### VISITING

Encourage visitors to stay, play and spend in the Shire through increased destination awareness and improved visitor experiences.

#### OVERVIEW

The visitor economy is an important component of economic development as it promotes local consumption, supports business activity and creates new local jobs. The benefits from tourism, which are derived from visitor yield, flows through the economy and impacts retail, service, hospitality and transport sectors (amongst others).

A successful visitor economy supports a range of visitor types, including holiday visitors, as well as the large proportion of visiting friends and relatives (VFR) and business visitors attracted to the Shire.

Importantly, the value of the visitor economy will grow through increased awareness and provision of quality products and experiences. This will help transform Narrandera from a stopover destination into a desirable place to visit. In addition, providing more amenity and product will also support existing residents and drive local consumption.

#### FOCUS AREAS

- **Destination Marketing and Promotion.** Supporting destination awareness, including the promotion of existing product and experiences, is crucial to attracting visitors and generating yield – including new visitors and supporting dispersal of visitors from nearby regional centres.
- **Provide High-Quality Visitor Experiences.** The visitor experience is influenced by the provision of quality tourism product and infrastructure. Investment in new product, and activation of existing product, will support the attraction of visitor markets and benefit the local visitor economy.
- **Events Support and Development.** Providing a diverse calendar of sporting and tourism events that promotes Narrandera’s assets and encourages repeat visitation throughout the year.

#### KEY PERFORMANCE INDICATORS

- ✓ Increase in visitation and visitor expenditure
- ✓ Increase in the number of events
- ✓ Increase in investment enquiries, planning and building permits for accommodation and tourism products
- ✓ Increase in visitor satisfaction with tourism offerings





Image Credit: Narrandera Tourism



**PROJECT OPPORTUNITIES**

**Project 2.1: Develop a Narrandera Destination Management Plan**

Prepare a Destination Management Plan (DMP) for Narrandera Shire that identifies opportunities and priorities to grow the visitor economy through development of products, experiences and visitor services.

**Project 2.2: Destination Marketing Campaigns**

Support regional destination partners to promote Narrandera as a visitor destination, drive awareness and attract visitors to the Shire.

**Project 2.3: Destination and Discovery Hub Activation**

Deliver contemporary visitor experiences, including a program of events and activities at the Destination and Discovery Hub. This will encourage visitation and help to activate the facility and surrounding area.

**Project 2.4: Signage and Wayfinding Audit**

Identify opportunities for improvements to signage and wayfinding in the Shire to create a sense of arrival at key attractions, connect the Shire and enhance the visitor experience.

**Project 2.5: Develop and Promote Touring Itineraries**

Identify and promote the opportunity to package product and develop local itineraries to showcase assets, as well as increase utilisation and dwell time for visitors.





## STRATEGIC PILLAR 3

### BUSINESS

Support a productive and engaged business community and workforce to facilitate industry development and growth, as well as expand the jobs base.

#### OVERVIEW

A core function of Council is to support the business community and encourage business growth and development. This is essential to achieving economic development outcomes, as it fosters business productivity, performance and employment growth.

This includes providing direct support, as well as leveraging industry representatives, to:

- Support industry strengths (e.g. agriculture, transport and logistics) to maintain competitive advantages;
- Provide opportunities for small businesses to collaborate, innovate and contribute to the local economy; and
- Encourage business sustainability to support environmental objectives and help improve business efficiency and productivity.

Undertaking these activities will help create a more productive and resilient business base that will help sustain the economy, grow the workforce and meet community needs.

#### FOCUS AREAS

- **Business Support and Investment Attraction.** A more connected and collaborative business community that engages with Council, industry bodies and other businesses, is vital to business development and the creation of a thriving industry base.
- **High-Value Rural Industry.** Maintain a competitive and high-value agricultural sector, which is a key driver of the local economy and overall strength for the Shire, to generate economic and employment outcomes for the Shire.
- **Industry Diversification.** Support growth in new and emerging industries that complement the existing industry base and are suited to Narrandera Shire, to support investment, build economic resilience and expand the jobs base.

#### KEY PERFORMANCE INDICATORS

- ✓ Number of incoming business enquiries
- ✓ Growth in the local business base
- ✓ Increase in NGB memberships
- ✓ Increased uptake of renewable energy sources
- ✓ Increase in the level of participation and attendance at training, networking and mentoring events
- ✓ Increase in number of meeting spaces and business facilities





Image Credit: Narrandera Tourism



**PROJECT OPPORTUNITIES**

**Project 3.1: Circular Economy Program**

Promote education and training programs (inc. online tools and resources) to help develop the circular economy within Narrandera and create a more sustainable and environmentally conscious business community.

**Project 3.2: Business Development and Engagement Program**

Support and promote the delivery of business networking and training events, in collaboration with the NBG, to develop and grow local businesses.

**Project 3.3: Industry Attraction Incentive Program**

Develop an investment incentive package to attract new businesses and industry to the Shire, ranging from planning support, financial incentives and accessing Council resources.

**Project 3.4: Rural Industry Strategic Plan**

Support rural industry, as well as supporting industries, through the preparation of a strategic plan that maintains and grows the value of agriculture to the economy, employment and social fabric.

**Project 3.5: Business Accelerator Program (Business Hub)**

Investigate the feasibility of establishing a Business Accelerator Program (Business Hub) to support the small business community (including entrepreneurs, digital enterprises, social enterprises) through provision of dedicated spaces and training opportunities.



## STRATEGIC PILLAR 4

### INVESTMENT

Create an environment that is conducive to public and private investment to support a vibrant and growing economy.

#### OVERVIEW

Investment attraction is critical to economic development, as it supports resident amenity, business activity and job creation.

Council plays a critical role in facilitating investment (including business investment and public infrastructure investment) through establishing an ‘investment ready’ environment through delivery of critical infrastructure, planning mechanisms and other measures/ incentives.

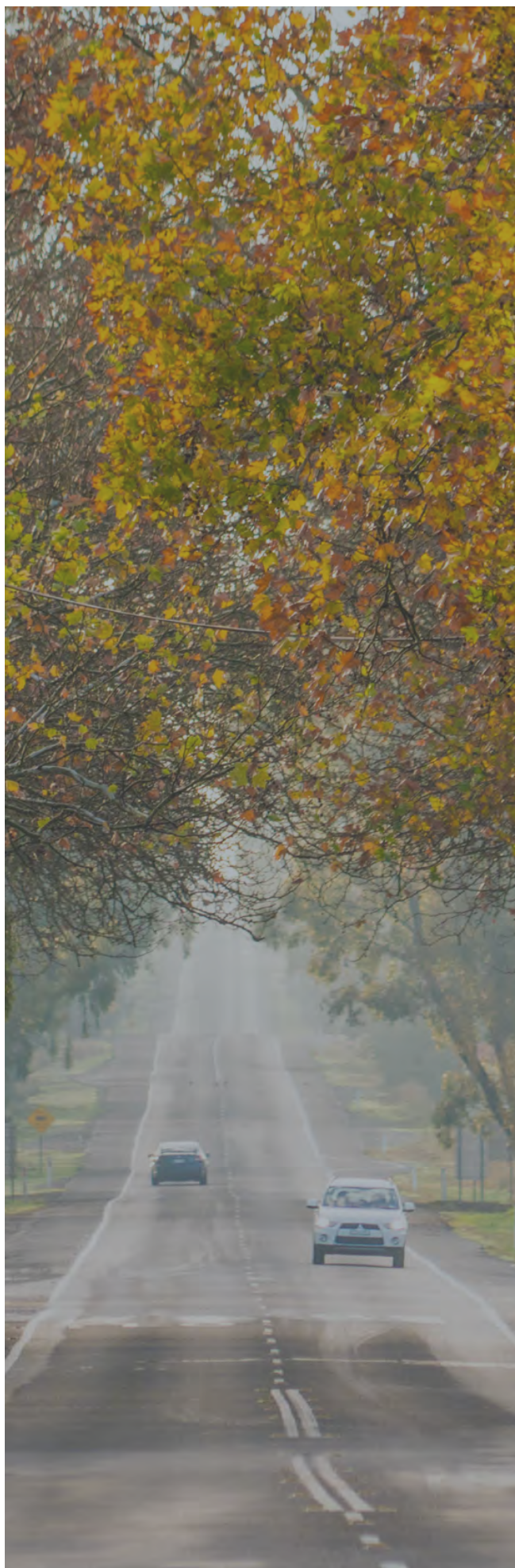
#### FOCUS AREAS

- **Funding Advocacy.** Advocacy efforts are important in facilitating investment in strategic infrastructure to support population growth, local workforce growth and business investment.
- **Land Use Planning.** The supply of sufficient serviced and zoned land (inc. provision of development infrastructure and access to utilities) fosters commercial, industrial and residential development, helping to activate underutilised land.
- **Collaboration and Engagement.** Formal engagement with key industry and government partners, including cross-regional organisations, is critical to identify, promote and support Narrandera’s investment priorities and obtain funding.

#### KEY PERFORMANCE INDICATORS

- ✓ Increase in public infrastructure investment
- ✓ Increase in supply of zoned employment and residential land
- ✓ Increase in investment enquiries, planning and building permits relating to residential, commercial and industrial properties
- ✓ Growth in the local business base
- ✓ Growth in housing supply and housing diversity





**PROJECT OPPORTUNITIES**

**Project 4.1: Major Infrastructure Advocacy Document and Prospectus**

Identify, prioritise and advocate for investment in major infrastructure projects to support economic growth and benefit businesses, residents, workers and visitors.

**Project 4.2: Progress development of the Red Hill Industrial Estate**

Deliver land sales to continue activation of the Red Hill Industrial Estate for job-creating enterprises.

**Project 4.3: Deliver outcomes consistent with the Local Housing and Employment Zone Land Strategy**

Implement the recommendations of the Local Housing and Employment Zone Land Strategy and support future land requirements (through local planning policy) to accommodate business investment and population growth.

**Project 4.4: Transport and Logistics Hub Feasibility Study**

Examine the feasibility and viability of establishing a Transport and Logistics Hub in the Shire to support key industry (including manufacturing, agriculture, transport and warehousing) and grow business activity, investment and export opportunities.

**Project 4.5: Narrandera Airport Masterplan**

Development of a masterplan will identify the constraints, opportunities and investment priorities for Narrandera Airport to enhance the role of the airport (and surrounding land), support industry investment and achieve employment outcomes.



Image Credit: Narrandera Tourism

## APPENDIX A ACTION PLAN

The following details the strategic pillars, including focus areas and project opportunities for Council. This includes a list of key actions, responsible stakeholders, indicative resources<sup>3</sup> and recommended timeframes as follows:

- Short-term (0-2 years);
- Medium-term (2-4 years);
- Long-term (4 years+); and
- Ongoing.

The Strategy will be delivered by Council over a four-year timeframe, from 2024-28, to be implemented in partnership with government and industry stakeholders. To guide the delivery of the projects identified in this Strategy, it is intended that Council’s role may be to lead, partner or support/advocate.

To capitalise on resource availability, as well as offset any funding constraints, projects may be delivered in partnership with government and/or the private sector. In addition, funding contributions (either in full or part) may be required to deliver certain projects.

Implementation of the Strategy should be monitored on an ongoing basis using the key performance indicators and monitoring tools outlined throughout the Strategy.

The projects listed below have been categorised based on priority status - **high/medium/low** - which has been determined through a combination of: industry need, achievability within timeframe, resourcing capabilities, and project benefits.

### T5. STRATEGY DELIVERY ROLES

Council Role	Description
Lead	The projects and initiatives for which Council has direct responsibility and accountability (typically involves funding/resource responsibility).
Partner	Those projects Council can support and help shape through partnerships with the community, other levels of government and industry (funding/resource typically shared).
Support	Projects and initiatives where Council advocates and/or supports other stakeholders to take action (involves minimal to no resources).

<sup>3</sup> The resourcing requirements included in this report are indicative only and subject to further investigation.

## STRATEGIC PILLAR 1: LIVING & WORKING

### High Priority Project/s



**PROJECT 1.1: KEY WORKER HOUSING PROGRAM**

#### Key actions

- Collaborate with industry to identify immediate workforce requirements and skills gaps.
- Investigate opportunities to re-purpose existing accommodation (i.e. caravan parks) and/or develop short-term or mobile housing on private land, crown land or on suitable Council-owned assets.

#### Council role

Lead

#### Stakeholder support

**Primary**  
Council

**Secondary**  
NSW Government,  
Developers, Industry

#### Timeframe

Short

#### Costs

Existing Council resources

#### Rationale

- Significant housing shortages (including rental accommodation) has impacted to supply of workers in the Shire.
- This program is designed to increase the immediate supply of workforce accommodation and mitigate the supply shortages.

#### Link to KPIs

- Increase in working-aged residents.
- Growth in housing supply and housing diversity.

#### Link to objectives

- Grow the local skilled workforce.

### Medium Priority Project/s



**PROJECT 1.2: REVIEW THE 2023 TOWN CENTRE MASTERPLAN**

#### Key actions

- Review the 2023 Masterplan for Narrandera Town Centre.
- Provide updated recommendations to support activation, promote utilisation and enhance safety measures.

#### Council role

Lead

#### Stakeholder support

**Primary**  
Council

**Secondary**  
Local businesses

#### Timeframe

Short

#### Costs

\$150,000

#### Potential funding source/s

Council, NSW Government, Federal Government

#### Rationale

- There is limited activation and high rates of vacancies across Narrandera Town Centre, constraining business investment and local consumption.
- An updated masterplan and implementation of activation initiatives will support utilisation of the town centre, drive consumption and stimulate investment.

#### Link to KPIs

- Population growth above historic rates.
- Improvements in community satisfaction.

#### Link to objectives

- Increase business investment and attraction.
- Improve community wellbeing and liveability.
- Increase consumption on local goods and services.



**PROJECT 1.3: SUPPORT THE EXPANSION OF THE DESIGNATED AREA MIGRATION AGREEMENT (DAMA)**

**Key actions**

- Engage with Riverina RDA to support the expansion of the DAMA agreement.
- Support local delivery of DAMA to achieve workforce attraction outcomes for primary industry in Narrandera.

**Council role**

Support

**Stakeholders support**

<b>Primary</b> RDA Riverina	<b>Secondary</b> Council, industry
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**Timeframe**

Short and ongoing

**Costs**

Existing Council resources (potential to contribute to a shared FTE across the region)

**Rationale**


- Increase Narrandera’s access to skilled migrant workers to offset the workforce shortages and overcome difficulties in workforce attraction/retention.

**Link to KPIs**

- Increase in working-aged residents.

**Link to objectives**

- Grow the local skilled workforce.



**PROJECT 1.4: CROSS-REGIONAL POPULATION AND EMPLOYMENT PROGRAMS**

**Key actions**

- Support cross-regional programs in collaboration with government agencies, including (for example): Country Change (RDA Riverina), Grow our own (RDA Riverina), NSW GROW (NSW), Move to More (Regional Australia Institute).
- Promote available tools and resources for job seekers, prospective residents and local businesses, to expand the presence of these programs across Narrandera.

**Council role**

Support

**Stakeholder support**

<b>Primary</b> RDA Riverina	<b>Secondary</b> Council, industry
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**Timeframe**

Short and ongoing

**Costs**

Existing Council resources (potential to provide marketing contributions as required)

**Rationale**

- Highlight available resources for prospective residents and workers in the region to offset low rates of population growth and workforce shortages.

**Link to KPIs**

- Increase in working-aged residents.

**Link to objectives**

- Grow the local skilled workforce.





**PROJECT 1.5: SUPPORT  
ATTRACTION OF PRIVATE  
TRAINING FACILITIES/  
REGISTERED TRAINING  
ORGANISATIONS (RTOS)**

**Key actions**

- Engage with industry and tertiary institutes to support the attraction of privately operated workforce training programs and RTOs.
- Facilitate connections between industry and training providers to achieve workforce and training outcomes.

**Council role**

Support

**Stakeholder support**

**Primary**  
Industry

**Secondary**  
Council, TAFE NSW

**Timeframe**

Medium

**Costs**

Existing Council resources

**Rationale**

- Local businesses are experiencing shortages of skilled local workers, as well as issues with attracting a skilled workforce.
- Development of private training facilities will enable businesses to provide relevant training to upskill the local workforce, as well as attract other workers seeking skills improvement.

**Link to KPIs**

- Increase in working-aged residents.

**Link to objectives**

- Grow the local skilled workforce.

Image Credit: Destination NSW



## STRATEGIC PILLAR 2: VISITING

### High Priority Project/s



**PROJECT 2.1: DEVELOP A NARRANDERA DESTINATION MANAGEMENT PLAN**

#### Key actions

- Develop a Narrandera DMP that identifies existing product strengths, gaps and opportunities for product development.
- Consult with relevant industry and government stakeholders and supplement with background research, to form an evidence base for the report.
- Prepare recommendations that prioritises investment in tourism products, experiences and infrastructure – including commercial accommodation, recreation and events.
- Include recommendations to support improvements in visitor servicing (digital and physical), as well as destination marketing.

#### Council role

Lead

#### Stakeholder support

<b>Primary</b> Council	<b>Secondary</b> Destination Riverina Murray, Murrumbidgee Trails
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#### Timeframe

Short

#### Costs

\$40,000-\$50,000

#### Potential funding source/s

NSW Government, Destination Riverina Murray

#### Rationale

- Narrandera Shire has a developing visitor economy that requires targeted actions and initiatives to enable growth of the tourism industry, as well as enhance the visitor experience.
- A targeted plan will provide key actions for Council to raise destination awareness, improve visitor amenity, support investment in tourism products and infrastructure (inc. accommodation), as well as activate existing assets.

#### Link to KPIs

- Increase in investment enquiries, planning and building permits for accommodation and tourism products.

#### Link to objectives

- Grow the value of the visitor economy.
- Increase consumption on local goods and services.



**PROJECT 2.2: DESTINATION MARKETING CAMPAIGNS**

#### Key actions

- Support Destination Riverina Murray and Murrumbidgee Trails in the preparation of destination marketing campaigns, to include a focus on Narrandera.
- Use these campaigns to enhance destination awareness and promote the key destinations and product strengths in the Shire.
- Promote all marketing campaigns through local communication channels (online, social media, etc.).

#### Council role

Support

#### Stakeholder support

<b>Primary</b> Destination Riverina Murray, Murrumbidgee Trails	<b>Secondary</b> Council
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#### Timeframe

Ongoing

#### Costs

Existing Council resources (use existing funding provided to regional tourism bodies)

#### Rationale

- There is an opportunity for improved visibility and promotion of Narrandera as a visitor destination.
- Targeted destination marketing campaigns (both local and regional) should raise brand awareness through clear and consistent marketing, as well as the development of a unique brand/tagline for Narrandera.

#### Link to KPIs

- Increase in visitation and visitor expenditure.
- Increase in investment enquiries, planning and building permits for accommodation and tourism products.

#### Link to objectives

- Grow the value of the visitor economy.

## Medium Priority Project/s



**PROJECT 2.3: DESTINATION AND DISCOVERY HUB ACTIVATION**

### Key actions

- Deliver a high quality visitor experience, including a program of activities and uses at the Destination and Discovery Hub that aligns with its vision.
- Collaborate with user groups, including traditional owners, to support events, temporary exhibitions, interactive displays, artists in residents and other relevant uses.
- Promote the facility and programming through existing destination marketing channels.

### Council role

Lead

### Stakeholder support

**Primary**  
Council

**Secondary**  
Community groups,  
Traditional Owner groups

### Timeframe

Short and ongoing

### Costs

Existing Council resources

### Rationale

- The new Destination and Discovery Hub provides opportunities to deliver unique experiences for visitor, as well as residents.
- Programming activities, events and exhibitions will help attract users to the Hub, activate the area, as well as cater to visitor markets.

### Link to KPIs

- Increase in visitation and visitor expenditure.
- Increase in the number of events.

### Link to objectives

- Grow the value of the visitor economy.



**PROJECT 2.4: SIGNAGE AND WAYFINDING AUDIT**

### Key actions

- Review signage and wayfinding across the Shire to identify issues and gaps.
- Provide recommendations update, streamline and improve signage and wayfinding (in collaboration with regional partners), which should align with a consistent brand, engage visitors, connect tourism product and provide a sense of arrival for attractions.

### Council role

Lead

### Stakeholder support

**Primary**  
Council

**Secondary**  
Destination Riverina  
Murray, Murrumbidgee  
Trails

### Timeframe

Short

### Costs

\$15,000-\$20,000

### Potential funding source/s

NSW Government, Destination Riverina Murray

### Rationale

- There is a lack of signage at key attractions in Narrandera to showcase the product to visitors or create a sense of arrival.
- An audit of all signage and wayfinding will help develop clear recommendations for improvements and also connect destinations and attractions across the Shire.

### Link to KPIs

- Increase in visitor satisfaction with tourism offerings.

### Link to objectives

- Grow the value of the visitor economy.

## Low Priority Project/s

**PROJECT 2.5: DEVELOP AND PROMOTE TOURING ITINERARIES**

### Key actions

- Develop and promote a range of digital and physical touring itineraries that support the needs of visitor markets, with options provided for different activity types (e.g. nature-based, arts and culture, family-friendly, etc.).
- Promote the range of local tourism experiences in Narrandera, with potential to collaborate with regional experiences, to increase visitor dwell time and encourage dispersal across the Shire.
- Supply itineraries through online channels, as well as through the visitor information centre.

### Council role

Partner

### Stakeholder support

**Primary**  
Council

**Secondary**  
Destination Riverina  
Murray, Murrumbidgee  
Trails

### Timeframe

Medium

### Costs

Existing Council Resources

### Rationale

- Packaging tourism experiences helps to grow the visitor economy by showcasing existing products, increase visitor utilisation and support increased length of stay and spend in the region.
- Promoting itineraries will also enhance visitors' awareness of existing assets and attractions.

### Link to KPIs

- Increase in visitation and visitor expenditure.

### Link to objectives

- Grow the value of the visitor economy.



Image Credit: Tyson Mayr

## STRATEGIC PILLAR 3: BUSINESS

### High Priority Project/s



**PROJECT 3.1: CIRCULAR ECONOMY PROGRAM**

#### Key actions

- Promote available education and training programs (inc. online tools and resources) to help develop the circular economy within the Shire.
- Focus on current industry, community and Council practices, as well as opportunities to reduce waste, re-use resources and reduce the environmental impact of the Shire.
- Consider initiatives to attract new green industry (e.g. renewables) to support the circular economy and promote sustainability amongst existing businesses.

#### Council role

Lead

#### Stakeholder support

**Primary**  
Council

**Secondary**  
NSW Government, RDA  
Riverina

#### Timeframe

Medium

#### Costs

Existing Council resources

#### Rationale

- Adopting sustainable business practices is important for economic development as it supports business productivity and efficiency.
- A more circular and sustainable industry also supports government policy to achieve emissions reductions.

#### Link to KPIs

- Number of incoming business enquiries.
- Growth in the local business base.
- Increased uptake of renewable energy sources.

#### Link to objectives

- Increase business investment and attraction.



**PROJECT 3.2: BUSINESS DEVELOPMENT AND ENGAGEMENT PROGRAM**

#### Key actions

- Collaborate with NGB to support the development and growth of local businesses through an ongoing calendar of workshops, networking events, mentoring and training (focusing on development opportunities to build capacity and support business growth).
- Promote the program through Council communication channels (physical and online).

#### Council role

Support

#### Stakeholder support

**Primary**  
Council

**Secondary**  
NGB

#### Timeframe

Ongoing

#### Costs

Existing Council resources

#### Rationale

- Majority of the business base in the Shire are 'small to medium' enterprises, which would benefit from networking and training opportunities to improve performance and capabilities.
- A diverse program of NGB business events can support these businesses to grow and develop, as well as promote business resilience to respond to external threats (e.g. extreme weather).

#### Link to KPIs

- Increase in NGB memberships.
- Increase in the level of participation and attendance at training, networking and mentoring events.
- Increase in number of meeting spaces and business facilities.

#### Link to objectives

- Increase business investment and attraction.
- Grow the local skilled workforce.
- Increase consumption on local goods and services.

### Medium Priority Project/s



#### PROJECT 3.3: INDUSTRY ATTRACTION INCENTIVE PROGRAM

##### Key actions

- Develop a formal investment incentive package for target industries and businesses to support investment (and complement the Narrandera Industry Prospectus document).
- Incentives to be reviewed can range from financial incentives, planning support and/or access to Council resources.

##### Council role

Lead

##### Stakeholder support

<b>Primary</b> Council	<b>Secondary</b> -
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##### Timeframe

Short

##### Costs

Existing Council resources

##### Rationale

- Provision of incentives and support will enable Narrandera to better compete with comparable destinations and neighbouring Shires for investment and business attraction.

##### Link to KPIs

- Number of incoming business enquiries.
- Growth in the local business base.

##### Link to objectives

- Increase business investment and attraction.



#### PROJECT 3.4: RURAL INDUSTRY STRATEGIC PLAN

##### Key actions

- Prepare a strategic plan that identifies challenges for the agricultural sector and opportunities to increase its value, through supporting efficient land use, value-add opportunities and investment (e.g. agri-tourism, renewable energy, etc.).

##### Council role

Lead

##### Stakeholder support

<b>Primary</b> Council	<b>Secondary</b> Primary producers
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##### Timeframe

Medium

##### Costs

\$30,000-\$50,000

##### Rationale

- Sustain and grow the value of the agricultural sector to ensure it remains a key driver of the economy, employment and social fabric of the Shire.

##### Link to KPIs

- Number of incoming business enquiries.
- Increased uptake of renewable energy sources.

##### Link to objectives

- Increase business investment and attraction.
- Improve community wellbeing and liveability.
- Increase consumption on local goods and services.
- Grow the local skilled workforce.

## Low Priority Project/s



### PROJECT 3.5: BUSINESS ACCELERATOR PROGRAM (BUSINESS HUB)

#### Key actions

- Investigate the feasibility of establishing a Business Accelerator Program (or business hub) in Narrandera town centre to meet the needs of small businesses.
- Identify existing Council or private facilities that could be re-purposed to provide dedicated spaces supporting digital start-ups, micro-businesses, Indigenous/social enterprises, etc.
- Collaborate with NBG to use this space and provide a program of activities to meet business needs.

#### Council role

Lead

#### Stakeholder support

**Primary**  
Council

**Secondary**  
NBG

#### Timeframe

Long

#### Costs

0.5 FTE (to manage and coordinate the program and hub).

#### Potential funding source/s

Council

#### Rationale

- Professional meeting spaces and dedicated business infrastructure is needed to support existing small businesses, as well as attract new businesses to the Shire.
- Access to ongoing support, mentoring and training will enable business activity, growth and development.

#### Link to KPIs

- Increase in number of meeting spaces and business facilities.

#### Link to objectives

- Increase business investment and attraction.

Image Credit: Destination NSW



## STRATEGIC PILLAR 4: INVESTMENT

### High Priority Project/s



**PROJECT 4.1: MAJOR INFRASTRUCTURE ADVOCACY DOCUMENT AND PROSPECTUS**

#### Key actions

- Prepare an advocacy document that identifies and prioritises major public infrastructure priorities to support economic development.
- This document will list potential projects by priority status (high/medium/low), location, timeframes, funding requirements and funding sources.
- This includes local and cross-regional priorities that require government and/or private contributions, including: community and recreation infrastructure, transport infrastructure (e.g. road improvements, public transport services, shared pathways/trails) digital infrastructure, etc.
- Promote the prospectus, in collaboration with regional bodies, to reach government and private audiences and support funding advocacy.

#### Council role

Lead

#### Stakeholder support

<b>Primary</b> Council	<b>Secondary</b> NSW Government, RDA Riverina
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#### Timeframe

Short

#### Costs

Existing Council resources

#### Rationale

- Investment in key infrastructure projects are important for economic development as they provide economic stimulus throughout construction, as well as deliver economic, employment and community benefits once complete and operational.
- Having a list of infrastructure priorities, including funding requirements, timeframes and projected impacts, will support future Council decision making and advocacy.

#### Link to KPIs

- Increase in public infrastructure investment.
- Increase in investment enquiries, planning and building permits relating to residential, commercial and industrial properties.

#### Link to objectives

- Increase business investment and attraction.



**PROJECT 4.2: PROGRESS DEVELOPMENT OF THE RED HILL INDUSTRIAL ESTATE**

#### Key actions

- Deliver land sales to continue activation of the Red Hill Industrial Estate for job-creating enterprises.
- Achieve income from land sales to offset land development costs.

#### Council role

Lead

#### Stakeholder support

<b>Primary</b> Council	<b>Secondary</b> -
---------------------------	-----------------------

#### Timeframe

Short

#### Costs

Existing Council resources (additional resources may be required to implement)

#### Rationale

- The expansion and development of Red Hill Industrial Estate is a key economic opportunity for the Shire, as it will support business investment for key manufacturing, transport and logistics sectors.


#### Link to KPIs

- Increase in supply of zoned employment and residential land.
- Increase in investment enquiries, planning and building permits relating to residential, commercial and industrial properties.
- Growth in the local business base.

#### Link to objectives

- Increase business investment and attraction.
- Grow the local skilled workforce.





**PROJECT 4.3: DELIVER OUTCOMES CONSISTENT WITH THE LOCAL HOUSING AND EMPLOYMENT ZONE LAND STRATEGY**

**Key actions**

- Implement the Local Housing and Employment Zone Land Strategy.
- Provide land use recommendations to Council to support planning and zoning changes to meet future housing and employment land needs.
- Actively promote investment and development opportunities in the villages within the Shire, especially regarding land availability for new housing.

**Council role**

Lead

**Stakeholder support**

Primary	Secondary
Council	-

**Timeframe**

Short and ongoing

**Costs**

Existing (additional resources may be required to implement)

**Rationale**

- This will facilitate the provision of suitable housing and employment land supply in Narrandera.
- Ensuring the Shire is ‘investment-ready’ to support residential, commercial and industrial developments, which will enable future economic growth.

**Link to KPIs**

- Increase in supply of zoned employment and residential land.
- Increase in investment enquiries, planning and building permits relating to residential, commercial and industrial properties.
- Growth in housing supply and housing diversity.

**Link to objectives**

- Increase business investment and attraction.

**Low Priority Project/s**



**PROJECT 4.4: TRANSPORT AND LOGISTICS HUB FEASIBILITY STUDY**

**Key actions**

- Examine the feasibility and viability of establishing a Transport and Logistics Hub in Narrandera (to leveraging its strategic location and access to key transport corridors).
- Consideration should be given to costs of development, preferred site, development requirements, etc.

**Council role**

Lead

**Stakeholder support**

Primary	Secondary
Council	-

**Timeframe**

Long

**Costs**

\$30,000-\$50,000

**Potential funding source/s**

Council, NSW Government, Federal Government

**Rationale**

- Primary industry in Narrandera (e.g. manufacturing, transport and warehousing) could benefit from a dedicated transport and logistics hub, as it will support local business activity and expand export opportunities.
- A hub could also support business activity and investment at Red Hill Industrial Estate.

**Link to KPIs**

- Increase in investment enquiries, planning and building permits relating to residential, commercial and industrial properties.
- Growth in the local business base.

**Link to objectives**

- Increase business investment and attraction.
- Grow the local skilled workforce.



**PROJECT 4.5: NARRANDERA AIRPORT MASTERPLAN**

**Key actions**

- Support the delivery of a masterplan for Narrandera Airport, in collaboration with Leeton Shire Council, focusing on commercialisation opportunities, investment priorities and recommendations to support airport growth.
- Investigate opportunities to leverage the Airport to support industry (e.g. freight) and future investments (e.g. flight schools, passenger services).
- The masterplan will also examine the surrounding land to support a possible precinct for industry and employment.

**Council role**

Partner

**Stakeholder support**

<b>Primary</b>	<b>Secondary</b>
Council, Leeton Shire Council	Airport tenants

**Timeframe**

Long

**Costs**

\$30,000-\$50,000

**Potential funding source/s**

NSW Government, Federal Government

**Rationale**

- An activated and commercialised airport will enhance the role of this key economic asset and maximises its contribution to the economy through investment and employment outcomes.

**Link to KPIs**

- Increase in investment enquiries, planning and building permits relating to residential, commercial and industrial properties.
- Growth in the local business base.

**Link to objectives**

- Increase business investment and attraction.
- Improve community wellbeing and liveability.
- Grow the value of the visitor economy.

Image Credit: Narrandera Shire Council



## APPENDIX B STAKEHOLDER CONSULTATION

The development of the Strategy was underpinned by stakeholder engagement, which identified the unique challenges and opportunities for Narrandera Shire. Consultation was undertaken with the following stakeholders, across June and July 2023. A summary of the industry and community survey responses is available in a separate document.

### T6. CONSULTATION SUMMARY

Engagement Activity	Description
<b>3 Council Workshops</b>	Three council workshops with: <ul style="list-style-type: none"> <li>• Councillors;</li> <li>• Councils Executive Leadership Team; and</li> <li>• Council Officers and Managers, with representatives from:                             <ul style="list-style-type: none"> <li>• Building and Planning;</li> <li>• Corporate and Community; and</li> <li>• Tourism Team.</li> </ul> </li> </ul>
<b>3 Industry Workshops</b>	Three industry workshops with representatives from the following businesses: <ul style="list-style-type: none"> <li>• Agriculture and agri-business;</li> <li>• Transport and logistics;</li> <li>• Health and aged care;</li> <li>• Hospitality;</li> <li>• Retail;</li> <li>• Education;</li> <li>• Accommodation;</li> <li>• Manufacturing – processing and fabrication; and</li> <li>• Trades and services industries.</li> </ul>
<b>6 Targeted Interviews</b>	<ul style="list-style-type: none"> <li>• Six interviews with local businesses, government agencies and community groups.</li> </ul>
<b>Industry and Community Survey (52 responses)</b>	<ul style="list-style-type: none"> <li>• Survey for local operators and members of the community, distributed by Council.</li> </ul>

Source: Urban Enterprise, 2023.

# NARRANDERA SHIRE

## ECONOMIC DEVELOPMENT STRATEGY

### 2024-2028

Image Credit: Narrandera Shire Council



# **Our Narrandera Shire 2034**

Proposed Operational Plan 2024-25  
including 2024-25 Revenue Policy





Welcome

**Nginyanhi Wiradjuri mayiny gawaymbanha nginyalgir Wiradjuri-gu Ngurambung-gu**

**We the Narrungdera Wiradjuri people welcome you all to Wiradjuri Country**

Acknowledgement

**Narrandera Shire acknowledges Aboriginal and Torres Strait Islanders as the first Australians and recognises that they have a unique relationship with the land and water. Council recognises that we are situated on the traditional lands of the Narrungdera Clan, of the Wiradjuri Nation who have lived here for thousands of years. We offer our respect to their elders past and present and through them, to all Aboriginal and Torres Strait Islander people.**

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## Introduction to the Operational Plan

### ABOUT THIS DOCUMENT

The 2024-2025 Operational Plan is one of Council's most important documents, it forms a key pillar of the Integrated Planning & Reporting (IP&R) framework and demonstrates Council's commitment to delivering on the strategies set out within the Community Strategic Plan adopted by Council in 2022 titled 'Our Narrandera Shire 2034'.

An Operational Plan is prepared each year and identifies the activities that Council will conduct to achieve the commitment of the Delivery Program. Like the Community Strategic Plan and the Delivery Program, this plan is divided into the 5 strategic themes with each theme further divided into strategies, actions, performance targets, measures, who the responsible officer will be and a budget reference number. The plan has a one year horizon that aligns with the Long Term Financial Plan.

During the current 2023-2024 financial year, Council has delivered projects identified in the Operational Plan and has made progress with many others. However, many of the projects are grant dependant which may mean any council funded projects will be put on hold or carried over so that the grant funded projects can be completed as a priority.

The financial stability of the Council has been strongly considered in the development of this year's Operational Plan.

In previous years, Council expenditure has not kept pace with income which has been heavily restrained by the 'rate pegging limit' set by the Office of Local Government (OLG) and latter years by the Independent Pricing and Regulatory Tribunal (IPART). The continuance of restrained income is not sustainable with Council resolving at the 21 November 2023 meeting to make an application to IPART for a Special Variation.

The decision by Council to apply for a Special Variation was not taken lightly, Council has been making a concerted effort to reduce spending, increase revenue and provide a balanced budget – the application submitted by Council to IPART can be viewed in full from the IPART website: Narrandera Shire Council - IPART SV Application.

At the date of finalising this document, IPART has not yet finalised its decision on Council's Special Variation in accordance with the Local Government Act, 1993.

The proposed 2024-2025 Operational Plan is required to be placed on 28 days exhibition as part of the community engagement process before adoption by the 20 June 2024.

Ordinary Council Meeting Minutes

21 November 2023

#### 10 OUR LEADERSHIP

##### 10.1 SPECIAL VARIATION - DECISION AS WHETHER TO APPLY TO INDEPENDENT PRICING AND REGULATORY TRIBUNAL (IPART)

###### RESOLUTION 23/208

Moved: Cr Narelle Payne

Seconded: Cr Cameron Lander

That Council: (option 3)

1. Receives and notes the Community Consultation report and thanks the respondents for their submissions.
2. Makes application(s) to the Independent Pricing and Regulatory Tribunal (IPART):
  - i. under section 508A of the Local Government Act 1993 for increases to the ordinary rate income of 25.5% 2024-25 (including the rate peg), and 18.0% 2025-26 (including the rate peg) representing a total cumulative increase of 48.1% over a two-year period, with those increases to be permanent increases retained within the rate base and:
  - ii. under section 548 of the Local Government Act 1993 for the Minimum ordinary rate for Residential Ordinary and Business Ordinary categories to be set at \$640.00 for 2024-25 (including the rate peg) and \$755.00 for 2025-26 (including the rate peg) and the minimum ordinary for Business Narrandera category to be set at \$715.00 for 2024-25 (including the rate peg) and \$845.00 for 2025-26 (including the rate peg) representing a cumulative increase of 48.1% (including the rate peg) with that increase to be a permanent increase retained within the rate base.
3. Includes the submissions received during the community engagement process relating to the proposed special variation and the Community Consultation Outcomes Report in the application to IPART.
4. Adopts the revised 2022-26 Delivery Program and LTFP with the Scenario two – Two-year Special Variation option – Long Term Sustainability.
5. Recognises that the LTFP so adopted shows Council as sustaining continuing operating surpluses from 2024 and having positive cash flow from 2023.
6. Recognises the impact of the proposed increase on the properties currently rated as "Farmland" and requires the General Manager to report to Council prior to 30 June 2025 on the appropriateness of the current balance of rates income.
7. Authorises the General Manager to implement the improvement plan as adopted by Council in June 2023 and to report to Council six monthly on outcomes of that implementation.

CARRIED



Message from  
**The Mayor**

This proposed Operational Plan for 2024-2025 forms part of the Integrated Planning and Reporting cycle of Council and has been developed using feedback from our community members, also the new Council elected in December 2021.

The Councillors and I have listened to the community, and we believe that the Community Strategic Plan titled 'Our Narrandera Shire 2034' and the supporting plans reflect what is important to the community and how Council will work toward achieving outcomes – not all of the actions can be achieved by Council alone, but Council has identified potential partners who may be able to assist. I encourage all community members to read the Community Strategic Plan when you have the opportunity to do so.

Following extensive community consultation during the latter half of 2023, Council made the difficult decision to apply to the Independent Pricing and Regulatory Tribunal for an increase to the ordinary rate greater than the traditional rate pegging limit, at the time of writing this message, we have not heard from the tribunal, but we will inform the community once we receive advice.

I present to you the proposed 2024-2025 Operational Plan which includes the 2024-2025 Revenue Policy.

***Councillor Neville Kschenka, Mayor***



## Linkage to Other Plans

### INTEGRATED PLANNING AND REPORTING FRAMEWORK

Integrated Planning & Reporting (IP&R) is a framework introduced in 2009 whereby all NSW Councils are required to develop, document and report on plans for the future of their communities.

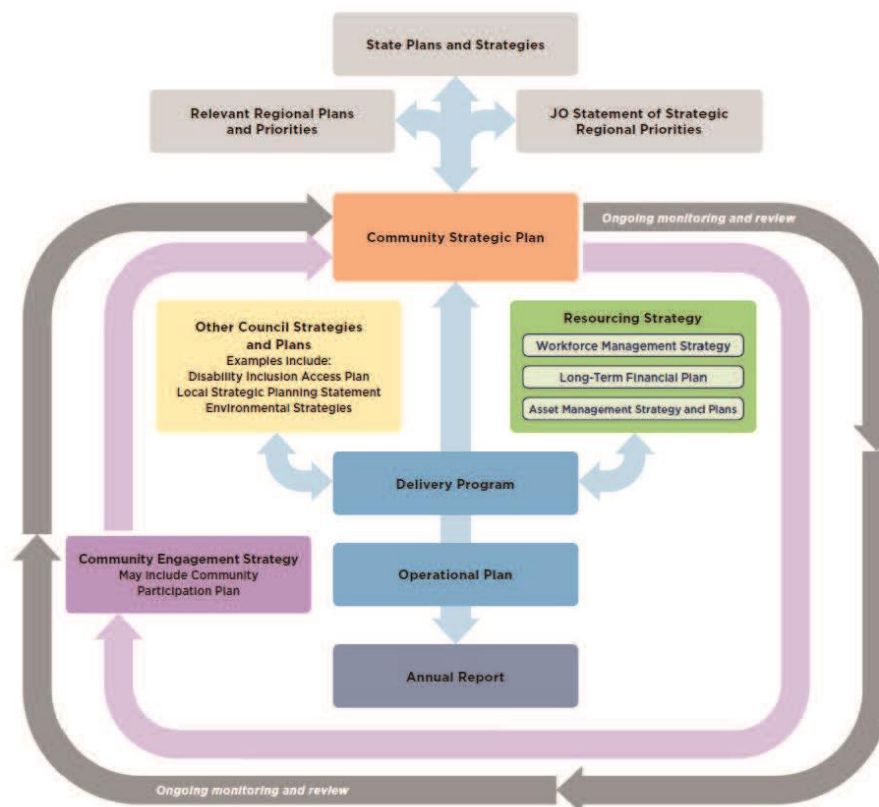
Warrandera Shire Council produced the first generation of the documents in 2012 followed by the second generation in 2016 and third generation in 2022. Our Council has commenced the process of developing the fourth generation of Integrated Planning & Reporting which will be adopted by Council before 30 June 2025.

Integrated Planning & Reporting is essentially the relationship between many strategic documents both within the organisation and external to the organisation that must be robust, flexible and cohesive enough to work together in rapidly changing circumstances and opportunities – their integration supports a clear vision for the future and provides a clear roadmap for delivering community priorities and aspirations.

The role of the community is at the heart of the framework, engagement with the community is critical to understand their vision for the future and priorities to feed into key elements of the framework.

The Integrated Planning & Reporting Framework recognises that most communities share similar objectives: a safe, healthy and pleasant place to live, a sustainable environment, opportunities for social interaction, opportunities for employments and reliable infrastructure. The differences lie in how each community responds to these needs, and the resulting appeal of the individual towns and villages. It also recognises that all Council's plans and policies are interconnected.

The Operational Plan has been prepared in accordance with the Integrated Planning & reporting Framework and the Local Government Act, 1993.



*Annual Operational Plan 2024-25*

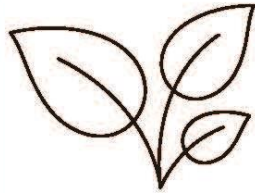
**The themes and focus areas are:**

**OUR COMMUNITY**



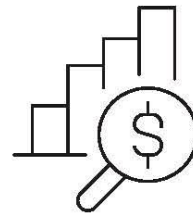
We have a thriving community where diversity is embraced, everyone is welcomed, valued, safe and we have opportunities to enhance our health, happiness, and wellbeing.

**OUR ENVIRONMENT**



We have an attractive town and villages that complement our unique natural environment, where heritage is preserved and enhanced whilst balancing the needs for regional development and growth.

**OUR ECONOMY**



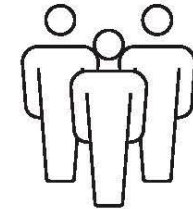
We are a prosperous and resilient region providing opportunities for growth and learning to strengthen and grow our economy, support tourism, and adopt new technologies to ensure long-term sustainability.

**OUR INFRASTRUCTURE**



We have transport networks and services that are well connected and convenient in not only our villages and towns, but also connecting other regions, cities and our community has access to services.

**OUR LEADERSHIP**



We have a transparent and accountable local Council with an actively engaged community and effective partnerships that foster trust and use resources wisely to meet community needs.

Organisational Structure



**George Cowan**  
General Manager



**Martin Hiscox**  
Deputy General Manager  
Corporate and Community



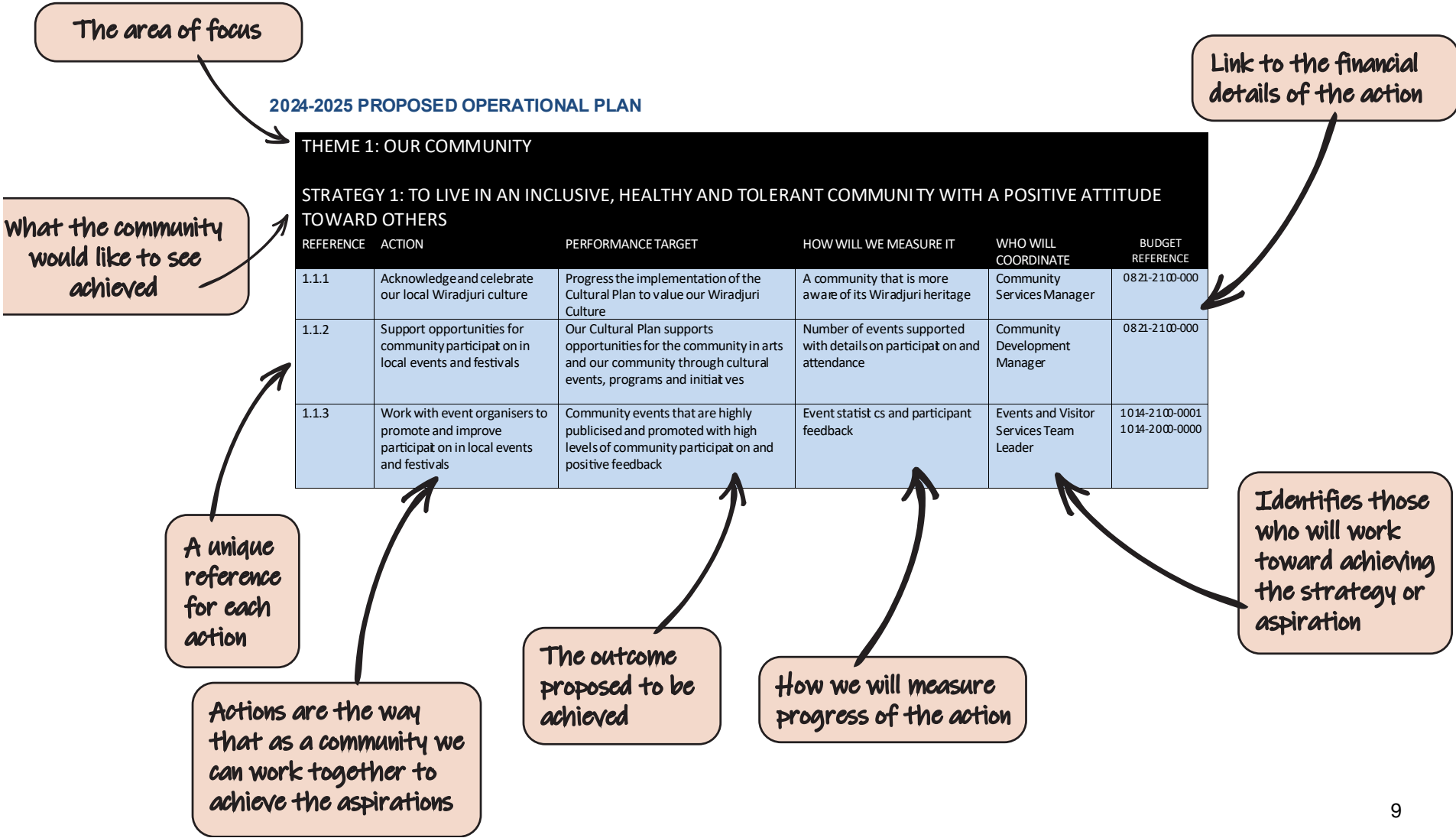
**Shane Wilson**  
Deputy General Manager  
Infrastructure

- Executive Assistant
- Human Resources
- Communications & Marketing
- Economic Development
- Tourism and Events

- Finance
- Governance and Engagement
- Information Technology
- Community Development
- Community Support

- Works and Transport
- Development and Environment
- Open Space and Recreation
- Water and Sewer
- Projects and Assets

# How to read This Plan



## 2024-25 PROPOSED OPERATIONAL PLAN

THEME 1: OUR COMMUNITY					
STRATEGY 1: TO LIVE IN AN INCLUSIVE, HEALTHY AND TOLERANT COMMUNITY WITH A POSITIVE ATTITUDE TOWARD OTHERS					
REFERENCE	ACTION	PERFORMANCE TARGET	HOW WILL WE MEASURE IT	WHO WILL COORDINATE	BUDGET REFERENCE
1.1.1	Acknowledge and celebrate our local Wiradjuri culture	Progress the implementation of the Cultural Plan to value our Wiradjuri Culture	A community that is more aware of its Wiradjuri heritage	Community Services Manager	0821-2100-000
1.1.2	Support opportunities for community participation in local events and festivals	Our Cultural Plan supports opportunities for the community in arts and our community through cultural events, programs and initiatives	Number of events supported with details on participation and attendance	Community Development Manager	0821-2100-000
1.1.3	Work with event organisers to promote and improve participation in local events and festivals	Community events that are highly publicised and promoted with high levels of community participation and positive feedback	Event statistics and participant feedback	Events and Visitor Services Team Leader	1014-2100-0001 1014-2000-0000

<b>STRATEGY 2: WORK TOGETHER TO ADVOCATE FOR QUALITY HEALTH, EDUCATION, YOUTH AND SOCIAL SERVICES</b>					
<b>REFERENCE</b>	<b>ACTION</b>	<b>PERFORMANCE TARGET</b>	<b>HOW WILL WE MEASURE IT</b>	<b>WHO WILL COORDINATE</b>	<b>BUDGET REFERENCE</b>
1.2.1	Continue to work with the Aboriginal community fostering mutual respect and understanding through consultation seeking valuable feedback on important projects and initiatives	Build on the existing relationship and strengthen connections	Summary of meetings held and the outcomes of consultation on projects and initiatives	Community Services Manager	0617-2001-0000
1.2.2	Work with the Youth Council to implement the Youth Strategy	A Youth Council that is considered as part of Council	Update of actions relating to the Youth Strategy also engagement and member recruitment opportunities	Community Services Manager	0617-2001-0000
1.2.3	Integrate the Youth Council into official Council events and community events	A Youth Council that is engaged with leadership activities	Outcomes achieved within the Youth Strategy, particularly the section of 'Voice' where the objective is to involve youth in the decisions that affect them	Community Services Manager	0617-2001-0000
1.2.4	Continued advocacy for the delivery of integrated health services and well-being programs	Continued improvements in the delivery of integrated health services and well- being programs	Improvements resulting from continued advocacy also outcomes from participation in the Narrandera Health Advisory Group	General Manager	0111-2000-0000

<b>STRATEGY 3: TO FEEL CONNECTED ALSO SAFE</b>					
<b>REFERENCE</b>	<b>ACTION</b>	<b>PERFORMANCE TARGET</b>	<b>HOW WILL WE MEASURE IT</b>	<b>WHO WILL COORDINATE</b>	<b>BUDGET REFERENCE</b>
1.3.1	Maintain and enhance the connection between Council and the community using available communication channels	A community and Council that is engaged	Statistical information from the monthly media report submitted to the Executive Leadership Team	Communications Officer	0111-2123-0000 0111-2000-0000
1.3.2	Continued advocacy for the strengthening of critical emergency services personnel and 'fit for purpose' infrastructure through the Narrandera Community Safety Precinct Committee	Critical emergency services and personnel are readily and consistently available to meet the current and emerging needs of the community	Details of advocacy opportunities and outcomes relating to personnel numbers and infrastructure improvements	General Manager	0111-2000-0000
1.3.3	Ensure that the CCTV network is functional and there is a program for enhancement	An enhanced CCTV network that captures anti-social behaviour	A CCTV network that provides NSW Police with information to address anti-social behaviour leading to a reduction in requests to view footage	Manager Information Technology	0311-2128-0000
1.3.4	Provide transport opportunities to support independent living at home	A community transport service that supports independent living at home	The number of trips provided to clients by funding demographic, kilometres travelled cumulative per financial year and comparative to the previous year	Community Services Manager	0610-0000-0000 0611-0000-0000 0612-0000-0000 0613-0000-0000



**THEME 2: OUR ENVIRONMENT**

**STRATEGY 1: TO VALUE, CARE FOR AND PROTECT OUR NATURAL ENVIRONMENT**

REFERENCE	ACTION	PERFORMANCE TARGET	HOW WILL WE MEASURE IT	WHO WILL COORDINATE	BUDGET REFERENCE
2.1.1	Establish strong partnerships to protect, expand and promote Narrandera’s unique koala population with a vision to establish a research centre in Narrandera	Our koala population is protected by the scientific and broader community, and a koala research centre is established in Narrandera	Progress in establishing a research centre in Narrandera, but also the actions taken to protect our koala population and data on the population when available	Economic Development Manager	1013-2000-0000 0825-0000-0000
2.1.2	Key environmentally sensitive areas under the control of Council are managed with awareness and sensitivity	Environmentally sensitive areas controlled by Council area managed appropriately	Details of actions taken to prevent environmental damage; where there is a breach, remedial actions taken and measures to prevent re- occurrence	Open Spaces and Recreation Manager	0816-2100-0001
2.1.3	Preservation and enhancement of our significant tree assets to maintain our signature streetscapes	The preservation and enhancement of trees within our townscapes is practiced and encouraged by Council	Continuation of the tree audit to identify risks and potential early issues with specific tree species also details of ongoing maintenance to our tree assets and comparative statistical data on trees removed, plantings and any projects where trees will be a significant feature.	Open Spaces and Recreation Manager	0816-2137-000

<b>STRATEGY 2: ENHANCE OUR PUBLIC SPACES TO ENRICH OUR COMMUNITY</b>					
<b>REFERENCE</b>	<b>ACTION</b>	<b>PERFORMANCE TARGET</b>	<b>HOW WILL WE MEASURE IT</b>	<b>WHO WILL COORDINATE</b>	<b>BUDGET REFERENCE</b>
2.2.1	Continually assess playgrounds to determine if fit for purpose, ensure compliance with the relevant standards and they meet community needs relevant to the level of use of the area	All playgrounds are considered fit for purpose to applicable service standards and by the community	Compliance with relevant playground standards and Council's insurer StateWide Mutual best practice manual titled 'Playgrounds'. Details of grant funding applications to maximise opportunities also details of planned improvement works	Open Spaces and Recreation Manager	0816-2100-0000
2.2.2	Implement a renewal and maintenance schedule to support a diverse range of building facilities for the community	Facilities are maintained so that they are fit for purpose and continue to support both organisational and community activities and that there is a strategic plan in placement for their replacement or renewal	Details of actual and proposed renewal and maintenance activities achieved in the financial year in accordance with the schedule and allocated budgets	Projects and Assets Manager	0112, 810, 823, 824, 825, 826, 827, 828, 1023-2125-0000 0220-2000-0000 1023-4100-0000 1023-4200-0000

**STRATEGY 3: MAXIMISE GREATER RE-USE OF RESOURCES TO INCREASE SUSTAINABILITY WITHIN OUR COMMUNITY**

REFERENCE	ACTION	PERFORMANCE TARGET	HOW WILL WE MEASURE IT	WHO WILL COORDINATE	BUDGET REFERENCE
2.3.1	Implementation of the Narrandera Shire Waste Management Plan and identify realistic opportunities for re- use of waste streams	Options to minimise waste streams to landfill to promote re-sue and recycling are identified and progressed	Statistical information for waste diverted from landfill obtained from the current EPA reporting regime	Development and Environment Manager	0512-2700-0000
2.3.2	Source funding and implement short to medium term actions from the Narrandera Shire Council Climate Action Strategy	Council progresses the 24 short term to medium actions identified under its November 2020 Climate Action Strategy as funding opportunities arise	Progress on the 24 short term to medium term actions	Executive Engineer	0220-2000-0000

**THEME 3: OUR ECONOMY**

**STRATEGY 1: CREATE STRONG CONDITIONS FOR INVESTMENT AND JOB CREATION THROUGH QUALITY INFRASTRUCTURE AND PROACTIVE BUSINESS SUPPORT**

REFERENCE	ACTION	PERFORMANCE TARGET	HOW WILL WE MEASURE IT	WHO WILL COORDINATE	BUDGET REFERENCE
3.1.1	Identify and develop targeted campaigns to attract industry/business also building on our distinctive strengths in agriculture and its related supply chains	New industries/businesses that situate their operation in the Shire as a result of targeted campaigns	Outcomes of targeted campaigns that align with the Economic Development Strategy	Economic Development Manager	1013-2000-0000
3.1.2	Promote collaborative marketing initiatives through regular meetings between businesses and Council on both a formal and informal basis	The business group and Council view their working relationship as constructive and progressive	Details of meetings held, such as attendance also the outcomes achieved or proposed to be achieved	Economic Development Manager	1013-2000-0000
3.1.3	Promotion of Narrandera Shire using our heritage buildings, culture, location, waterways, ecotourism also business and sporting facilities	Promotion of the natural, cultural and built environments of our Shire results in increased tourism, business and sporting activity	Details of promotional campaigns also the measuring of value-adding effects such as maximising visitor stays	Tourism and Economic Development Co-ordinator	1013-2000-0000 1013-2100-0000 1013-2106-0000
3.1.4	Advocate and support the expansion of the Narrandera-Leeton Airport and increased business opportunities	The Narrandera-Leeton operations are strengthened by infrastructure upgrades including the parallel taxiway	Outcomes measured by usage of the airport also advocacy for the enhancement of the Narrandera-Leeton Airport	Economic Development Manager	1013-2000-0000

<b>STRATEGY 2: ENCOURAGE NEW HOUSING SUPPLY TO MEET THE NEEDS OF THE COMMUNITY</b>					
<b>REFERENCE</b>	<b>ACTION</b>	<b>PERFORMANCE TARGET</b>	<b>HOW WILL WE MEASURE IT</b>	<b>WHO WILL COORDINATE</b>	<b>BUDGET REFERENCE</b>
3.2.1	Actively seek and where possible, assist prospective developers to facilitate a mixed housing development that includes an independent living complex and affordable housing in Narrandera	A mixed housing development that includes independent living and affordable housing opportunities is built in Narrandera	Advocacy actions to promote such a development within Narrandera	Economic Development Manager	1013-2000-0000
3.2.2	Strategic land use planning for future housing, recreational, commercial and Industrial needs	A housing and industrial land strategy is developed and implemented	Land is identified within the new Local Environment Plan for future housing, recreational, commercial and industrial needs	Deputy General Manager Infrastructure	0220-2000-0000
3.2.3	Continue to lobby NSW Government to resolve Aboriginal Land Claims on lands suitable for potential development	Aboriginal Land Claims relevant to the Shire's desired housing and industrial development strategies are heard and resolved	Progress of any land claims proposed for settlements	General Manager	0111-2000-0000

**THEME 4: OUR INFRASTRUCTURE**

**STRATEGY 1: TO HAVE AN IMPROVED AND ADEQUATELY MAINTAINED ROAD NETWORK**

REFERENCE	ACTION	PERFORMANCE TARGET	HOW WILL WE MEASURE IT	WHO WILL COORDINATE	BUDGET REFERENCE
4.1.1	Submit funding applications to maximise opportunities to upgrade the local and regional road network	Commonwealth and State funding is sourced to upgrade the local and regional road network	Details of financial applications submitted for road related funding also the details of successful applications	Works Manager	0910-0000-0000 0911-0000-0000 0912-0000-0000 0919-0000-0000
4.1.2	Plan and undertaken road maintenance and upgrades based on available funding	Local roads are maintained within budget with reference to the strategic 3 year works plan for upgrades and maintenance	Details of works undertaken also statistical data such as kilometres and costing	Works Manager	0910-0000-0000 0911-0000-0000 0912-0000-0000 0919-0000-0000
4.1.3	Strategic lobbying for the replacement or upgrade of the bridge across the main irrigation canal on Irrigation Way	The bridge across the main canal along Irrigation Way is upgraded or replaced	Lobbying outcomes until a successful outcome is achieved	Deputy General Manager Infrastructure	0220-2000-0000

<b>STRATEGY 2: ACTIVELY INVESTIGATE OPPORTUNITIES TO ENHANCE WATER QUALITY</b>					
<b>REFERENCE</b>	<b>ACTION</b>	<b>PERFORMANCE TARGET</b>	<b>HOW WILL WE MEASURE IT</b>	<b>WHO WILL COORDINATE</b>	<b>BUDGET REFERENCE</b>
4.2.1	Implement the adopted Integrated Water Cycle Management Plan (IWCM)	Implementation of the IWCM	Actions taken to implement the IWCM	Water Sewer Manager	2000-4100-0000
4.2.2	Continue to address water quality issues within the potable water supply network	Continued improvements to the Narrandera potable water supply as outlined in 2020 Clean Water Strategy	Implementation of the action plan and statistical analysis of water quality monitoring reports	Water Sewer Manager	2000-2000-0000 2000-2001-0000 2000-2002-0000
4.2.3	Ensure that wastewater returned to the environment is in line with guidelines from the relevant authorities	Wastewater is appropriately treated and returned to the environment	Reporting on the wastewater testing regime and any variations outside of parameters of acceptable load limits of pollutant discharge	Water Sewer Manager	2000-2000-0000 2000-2001-0000 2000-2002-0000
4.2.4	Keep the community informed of water supply matters and proposed infrastructure upgrades, encourage water customers to register and use the new water billing portal	An informed community about improvements to the Narrandera potable water supply	The number of media items issued to the community relating to the potable water supply	Communication s Officer	0111-2000-0000

**STRATEGY 3: TO IMPROVE, MAINTAIN AND VALUE-ADD TO OUR ESSENTIAL PUBLIC AND RECREATIONAL INFRASTRUCTURE**

REFERENCE	ACTION	PERFORMANCE TARGET	HOW WILL WE MEASURE IT	WHO WILL COORDINATE	BUDGET REFERENCE
4.3.1	Undertake stages 1 and 1A of the Narrandera Business Centre Upgrade, including the implementation of improved stormwater drainage and seek funding for the additional stages of the project	Stages 1 and 1A of the Narrandera Business Centre upgrade and improved stormwater drainage are implemented	Milestones achieved as the project progresses	Deputy General Manager Infrastructure	0006-1017-0000 4300-0022-0000
4.3.2	Through stakeholder consultation, in any project consider the diverse mobility needs of our community consistent with the Disability Inclusion Action Plan	That the Disability Inclusion Action Plan is considered in any project	Consideration of the Disability Inclusion Action Plan in any project and what elements of the Plan have been included in the project	Projects and Asset Manager	0220-2000-0000
4.3.3	Through community consultation develop a new masterplan for Marie Bashir Park	A masterplan for Marie Bashir Park is developed	Details of actions taken to deliver a new masterplan, including a timeline and budget predictions	Open Spaces and Recreation Manager	0300-1004-0000
4.3.4	Through consultation with all user groups of Narrandera Shire sporting facilities, prioritise improvements for venues and seek funding to implement the improvements	Sporting facilities are improved through works agreed with key stakeholders, users and the community	Feedback from advisory groups and user groups also details of grant submissions	Open Spaces and Recreation Manager	0816-2100-0000



4.3.5	Establish an off-leash companion animal area adjacent to Henry Mathieson Oval	A purpose built off-leash companion animal park at Henry Mathieson Oval is available to the community	Development of a new off-leash for companion animals	Development and Environment Manager	0815-4103-000
4.3.6	Source funding to improve vehicle parking at the Lake Talbot Water Park	Parking at the Lake Talbot Water park is maximised for all users	Investigation and presentation to Council on available parking options and how the project is intended to be funded	Projects and Asset Manager	A reference number will be created when funding is allocated for this project

**THEME 5: OUR LEADERSHIP**

**STRATEGY 1: HAVE A COUNCIL THAT PROVIDES LEADERSHIP THROUGH ACTIONS AND EFFECTIVE COMMUNICATION**

REFERENCE	ACTION	PERFORMANCE TARGET	HOW WILL WE MEASURE IT	WHO WILL COORDINATE	BUDGET REFERENCE
5.1.1	Manage the functions of ARIC also the schedule of Internal Audits and Service Reviews	An active Audit, Risk and Improvement program in place and operating effectively; action a yearly service review where required within service areas such as roads and other areas of Council operations such as visitor services	Internal audits completed in accordance with the adopted program also service reviews carried out on identified areas of operation	Governance and Engagement Manager	0111-2132-0000
5.1.2	Support ethical, transparent and accountable corporate governance	A Council that supports ethical, transparent and corporate governance such as reporting on the Delivery Program every 6 months which is presented to Council and published to the community	Presentation of information to Council and the community such as 6 monthly reporting of the actions contained within the Delivery Program being 31 December and 30 June	Governance and Engagement Manager	0215-2000-0000
5.1.3	Gauge customer and resident satisfaction with services and operations	A community survey that is undertaken in 2024 and the findings are reported to Council and the community	Identify trends within the areas of importance identified from the 2021 community survey and in 2024 action a new community survey and report on variation to important issues	Governance and Engagement Manager	0111-2120-0000

5.1.4	Report on compliance with the financial performance measures within the annual financial statements	Financial reporting is compliant with measures set by the Office of Local Government also the NSW Audit Office	Attaining or exceeding the benchmark ratios for the financial performance measures	Deputy General Manager Corporate and Community Services	0215-2000-0000
5.1.5	Continue strategic advocacy for the strengthening of the Shire centres of learning	Improvements to our centres of learning	Learning centre outcomes such as improved course availability and advancements in technology to assist in remote learning	General Manager	0111-2000-0000
5.1.6	Continue strategic advocacy for the improvement of telecommunication networks across the Shire	Improved telecommunications network in the Shire	Outcomes of advocacy, improved infrastructure and reduction in the number of 'black spots	General Manager	0111-2000-0000
5.1.7	Make representations to both Federal and State Government agencies to determine the feasibility of the Lake Mejum and Lake Coolah concept	An informed decision of the feasibility of the Lake Mejum and Lake Coolah water storage concept is made and relayed to all stakeholders	Progress of representations and outcomes of any study	General Manager	0111-2000-2000
5.1.8	Ensure that workforce policies remain current in a changing environment and that our workforce is well trained and meets the needs of the organisation now and into the future with succession planning for key roles	An organisation where workforce policies suit a changing work environment and succession planning is in place for key roles	Compliance to the policy review schedule also details of organisational training and successes in attaining qualifications. Succession planning for key roles is in place	Human Resources Manager	0213-2000-0000

5.1.9	Maintain the connection with Price Waterhouse Cooper to complete the LG Performance Excellence Program on an annual basis	Participation in the annual Price Waterhouse Cooper survey titled LG Performance Excellence Program	Completion of the survey on time, reporting the findings to the Executive Leadership Team	Human Resources Manager	0213-2000-0000 0111-2100-0000
5.1.10	A well trained workforce that meets the needs of the organisation now and into the future with succession planning advanced for key roles within the organisation	A workforce that is well skilled and succession planning for key roles in place	Details of organisational training and successes in attaining qualifications also details of successional appointments where appropriate	Human Resources Manager	0213-2000-0000 0213-2006-0000 0213-2007-0002
5.1.11	Recognising the achievements of the Council workforce	A workforce that is recognised for performance, qualifications and service	Continue the practice of hosting breakfasts with recognition of improved work outcomes as well as qualifications attained and service awards, also use the internal Communique to recognise individual and team efforts	Human Resources Manager	0213-2000-0000 0213-2007-0003 0111-2000-0000
5.1.12	Maintain an Information Strategy that meets the needs of the organisation, is fit for purpose and provides best value for money	An appropriate Information Technology Strategy is in place and operating	System availability (or uptime) indicating whether critical business operating systems are fully functioning during the standard business hours of operation but excluding scheduled maintenance or scheduled downtime	Information Technology Manager	0214-2000-0000

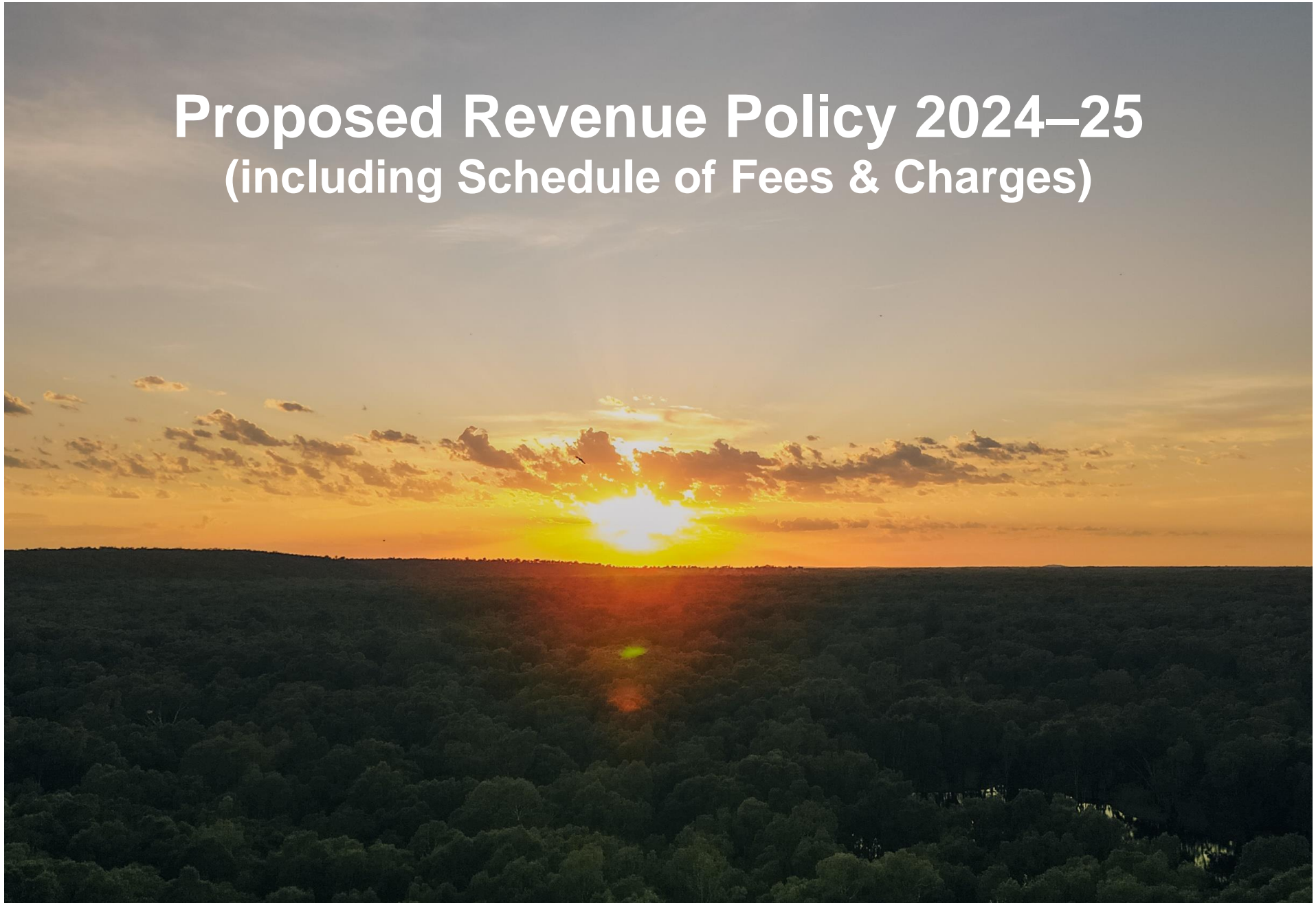
5.1.13	Actively protect the organisation from cyber threats such as spear phishing emails and unauthorised access to the network	Cyber threats to the organisation are reduced	Addressing issues detected from periodic auditing or penetration testing	Information Technology Manager	0214-2000-0000 0214-2100-0000 0214-2138-0000
5.1.14	Monitor the availability of Federal and State funding grants payable to Council	Income from funding sources is accounted for and acquitted	Maintenance of documents that detail grant funding opportunities applied for and if the application was successful and the acquittal of funds	Finance Manager	0212-2000-000
5.1.15	Maximise the revenue streams of Council	Revenue for Council is maximised	Arrears collection statistics comparative to previous years, investment return against investment benchmark	Finance Manager	0212-2000-0000
5.1.16	Provide a summary of ranger activities, including the number of dogs and cats registered in accordance with the Companion Animals Act 1998	Monitoring of Companion Animal statistics and compliance statistics	Community awareness activities and information on companion animal registration, impounding, release, re-homing and euthanasia	Development and Environment Manager	0310-2000-0000 0714-2100-0001
5.1.17	Provide a summary of Development Applications received and assessed	Development applications received and assessed within established timeframes also statistical information on development applications received cumulative annually and comparatively to the previous year	Development application activity statistics based on annual cumulative and previous year comparative information	Development and Environment Manager	0714-2100-0001

5.1.18	Maintain an up to date Asset Management Strategy and supporting Asset Management Plans which are reflected within the 10 year capital works program.	The performance target will be to have contemporary Asset Management Plans that have a 10 year rolling forecast, a 4 year timeline to guide asset decision making with detailed actions to be included or referenced within the annual Operational Plan.	Measurement will be the completion of projects identified in the LTFP or other supporting plans.	Projects and Asset Manager	4300-0022-0001
5.1.19	Investigate solutions that will assist in the financial stability of Narrandera Shire Council to undertake major capital expenditure such as a Special Rate Variation (SRV). A SRV would enable the commencement of the major capital works project - Narrandera CBD stormwater infrastructure duplication project.	The performance target would be to list the solutions being considered with commentary on the progress of assessing, planning, consultation and implementation.	Measurement will be the listing of outcomes and where successful the resulting benefits to the community.	General Manager	4300-0022-0000

**STRATEGY 2: PROMOTE COMMUNITY SPIRIT THAT ENCOURAGES VOLUNTEERISM AND VALUES EFFECTIVE PARTNERSHIPS**

REFERENCE	ACTION	PERFORMANCE TARGET	HOW WILL WE MEASURE IT	WHO WILL COORDINATE	BUDGET REFERENCE
5.2.1	Through energised Advisory Committees seek input for the improvement of facilities under their management	Advisory Committees that are proactive and provide input for improvements to amenities as outlined in their Terms of Reference	Outcomes achieved for improvements	Community Development Manager	0821-2100-0000 0823-0000-0000 0824-0000-0000 0825-0000-0000 0826-0000-0000 0827-0000-0000 0828-0000-0000
5.2.2	Encourage volunteerism within Council operations where possible with recognition of volunteers at key times such as 'National Volunteer Week'	Identify opportunities where additional volunteers may be able to become involved in the operations of Council and strategies to retain the volunteers	Statistical information on the number of volunteers within the organisation and the tasks performed, also details of recognition events	Community Development Manager	0821-2100-0000

# Proposed Revenue Policy 2024–25 (including Schedule of Fees & Charges)





## INTRODUCTION

This section of the 2024-25 Operational Plan is known as the Revenue Policy and is prepared in accordance with Section 223 of the *Local Government Act*, 1993 where the role of the governing body is to determine and adopt a rating and revenue policy and operational plans that support the optimal allocation of Council's resources to implement the strategic plans (including the Community Strategic Plan) of the Council and for the benefit of the local area. In doing so Council must consider the following:

- Section 608 (1) of the *Local Government Act*, 1993 provides that 'A Council may charge and recover an approved fee for any service it provides';
- Section 608 (2) describes the services for which an approved fee may be charged:
  - supplying a service, product, or commodity
  - giving information
  - providing a service in connection with Council's regulatory functions
  - allowing admission to any building or enclosure.

The aim of Council's Revenue Policy is to effectively and equitably manage the income of Council, determining service levels and asset management decisions to ensure ongoing financial sustainability.

Council's Long-Term Financial plan seeks to:

- implement a sound financial strategy that will ensure that Council's financial sustainability is protected and improved
- accommodate asset maintenance and asset renewal and replacement activity in accordance with adopted Asset Management Plans
- accommodate service levels contained within Council's Delivery Program and Operational Plan.

Council's financial strategies to meet these goals are:

- explore all cost-effective opportunities to maximise Council's revenue base
- ensure ratepayer and community value for money by providing effective and efficient service levels
- generate revenue in an equitable manner over time and ensure that there is capacity to finance asset renewal costs and other outlays when necessary.
- build cash reserves over the ten-year planning period to enable infrastructure renewals as projected in Council's Asset Management Plans.

## PROPOSED ORDINARY RATES

### RATING PRINCIPLES

The objective of this proposed Revenue Policy is to ensure that rates are levied in a fair and equitable manner to provide sufficient funds to carry out the general services which benefit the communities within the Local Government Area.

Council aims to set rates and charges at a level that provides a sustainable income but does not impose undue hardship on property owners.

Council is committed to a rates and charges process that is ethical, transparent, open, accountable and compliant with legal obligations set out in the *Local Government Act*, 1993.

### RATE PEGGING

The Independent Pricing Regulatory (IPART) recently issued an information paper notifying the core 2024-25 rate peg for NSW councils ranges from 4.5% to 5.5%. For our Council, the rate peg is 4.5%. IPART determines the rate peg limit for each council by considering the Base Cost Change (BCC) by council group (metropolitan, regional and rural), in addition to a population factor based on each council's population growth and an Emergency Services Levy (ESL) factor to reflect annual changes in each council's respective ESL contributions that differs from the changes to the council's BCC.

### SPECIAL RATE VARIATION

Council at the November 2023 meeting, resolved to make an application to IPART for a Special Variation of a cumulative 48.1% increase in rates under Section 508A of the *Local Government Act*, 1993 for increases to the ordinary rate income - being a proposed increase of 25.5% for 2024-25 (including the rate peg of 4.5%) and 18.0% for 2025-26 (including the applicable rate peg). These increases will be permanent increases and retained within the rate base. The application also includes under section 548 of the *Local Government Act*, 1993 for the minimum ordinary rate for Farmland Ordinary, Residential Ordinary and Business Ordinary categories to be set at \$640.00 for 2024-25 and \$755.00 for 2025-26, the minimum ordinary rate for the Business Narrandera sub-category to be set at \$715.00 for 2024-25 and \$845.00 for 2025-26. The Residential Narrandera sub-category will have a 40% base amount for 2024-25 and 2025-26.

The proposed cumulative increase of 48.1% (including the respective rate peg) will be a permanent increase retained within the rate base.

## VALUATIONS

The NSW Land & Property Management Authority (Valuer General's Office (VG)) completed a revaluation of all rateable properties in the Local Government area in 2022. This was undertaken as part of a three-year revaluation cycle.

The VG provides property valuations to local government authorities on a cyclable basis in accordance with the NSW *Valuation of Land Act, 1916*. For the 2024-25 rating year the base date for land values is 1 July 2022.

Supplementary notices of valuation are also issued by the VG outside the usual valuation cycle because of changes to properties that are recorded on the Register of Land Values. Council is advised of changes to land values and makes any necessary adjustments to rates and charges.

Existing valuations may be reviewed by the VG for the following reasons:

- Newly created parcels of land
- The transfer of part of land which is included in an existing valuation
- The amalgamation of parcels of land into a single valuation
- Changes to zoning and other changes.

The VG issued many supplementary notices in recent months with these changes impacting Council's rate and property database up to and including to 30 June 2024.

## **RATING STRUCTURES**

Narrandera Shire Council will use Section 497 of the NSW *Local Government Act*, 1993 to levy Ordinary Rates on all rateable properties within the Local Government Area.

The Ordinary Rate is levied against properties in accordance with their rating category and sub-category if applicable in accordance with the legislation contained within Part 3 of the *Local Government Act*, 1993. The Ordinary Rate proposed for each category or sub-category is set out hereunder. The Ordinary Rate and charge are exempt from Goods and Services Tax (GST).

The *Local Government Act*, 1993 permits Council to use either of the following rating options for 2024-25.

### **Minimum or ad-valorem rate**

An ad-valorem rate is a value of financial cost that is graduated according to the value of the subject matter. In rating terms this is a cents in the dollar amount applied to the rateable valuation of the land. A minimum rate is an amount levied that reflects the lowest financial contribution required from a rateable property to the overall Ordinary Rate yield. Where an ad-valorem rate is lower than the minimum rate, the minimum rate shall be levied; conversely where an ad-valorem rate is greater than the minimum rate the ad-valorem rate shall be levied; or

### **Base amount and ad-valorem rate**

An ad-valorem rate is a value of financial cost that is graduated according to the value of the subject matter. In rating terms this is a cents in the dollar amount applied to the rateable valuation of the land. A base amount is an amount levied that reflects the lowest financial contribution required to cover the cost of common services. In this rating option a base amount is levied in addition to an ad-valorem amount. The two amounts are added together to form the Ordinary Rate levy.

### **Council's proposed rating structure**

Council's proposed rating structure utilises the Base and Ad-Valorem for the Residential Narrandera Category and the Minimum and Ad-Valorem rating structure for all other rating categories for the 2024-25 financial year.

The maximum rate pegging limit set for Narrandera Shire by the Independent Pricing and Regulatory Tribunal (IPART) for 2024-25 is 4.5%. However, as previously indicated, Council has applied to IPART for a Special Variation for 2024-25 and 2025-26.

**Ordinary Rate yield at 25.5% increase (Special Variation applied)**

Rate Type	Category	Sub-Category	Minimum Rate	Base Rate	Ad Valorem Amount c/\$	Rate Yield	% Total
Ordinary	Farmland		\$ 640.00		0.002283	\$ 4,058,465	58.61%
Ordinary	Residential	Ordinary	\$ 640.00		0.009600	\$ 291,052	4.20%
Ordinary	Residential	Narrandera		\$ 395.30	0.007660	\$ 1,988,402	28.71%
Ordinary	Business	Ordinary	\$ 640.00		0.012700	\$ 113,189	1.63%
Ordinary	Business	Narrandera	\$ 715.00		0.020650	\$ 473,641	6.84%
<b>TOTAL</b>						<b>\$ 6,924,749</b>	<b>100.00%</b>

**Interest Charge on overdue rates and charges**

For the 2024-25 financial year, Council proposes to levy the maximum penalty interest rate of 10.5% as advised by the Office of Local Government (Circular 24-05 / 19 April 2024 / A894200).

**CATEGORISATION OF LAND FOR PURPOSE OF ORDINARY RATES**

In accordance with Section 514 of the Local Government Act, 1993 Council must declare each parcel of rateable land within the Local Government Area to be within one of the following four categories before making an ordinary rate:

- Farmland
- Residential
- Mining
- Business

The categorisation of land for the purpose of ordinary rating within the Narrandera Shire as per the Local Government Act, 1993 is as follows:

**SECTION 515 – Farmland**

- 1) Land is to be categorised as “farmland” if it is a parcel of rateable land valued as one assessment and its dominant use is for farming (that is, the business or industry of grazing, animal feedlots, dairying, pig-farming, poultry farming, viticulture, orcharding bee-keeping, horticulture, vegetable growing, the growing of crops of any kind, forestry or aquaculture within the meaning of the Fisheries Management Act 1994, or any combination of those businesses or industries), which:
  - a) has a significant and substantial commercial purpose or character; and
  - b) is engaged in for the purpose of profit on a continuous or repetitive basis (whether or not a profit is actually made).
- 2) Land is not to be categorised as farmland if it is rural residential land. Rural Residential Land is the site of a dwelling, is between two (2) hectares and forty (40) hectares in area, is zoned for non-urban purposes and does not have a significant and substantial commercial purpose or character.
- 3) The regulations may prescribe circumstances in which land is or is not to be categorised as farmland.

#### **SECTION 516 - Residential**

- 1) Land is to be categorised as “residential” if it is a parcel of rateable land valued as one assessment and:
  - a) its dominant use is for residential accommodation (otherwise than as a hotel, motel, guest house, backpacker hostel or nursing home or any other form of residential accommodation (not being a boarding house or a lodging house) prescribed by the regulations), or
  - b) in the case of vacant land, it is zoned or otherwise designated for use under an environmental planning instrument (with or without development consent) for residential purposes; or
  - c) it is rural residential land.
- 1A) For the purposes of this section, a ‘boarding house’ or a ‘lodging house’ means a building wholly or partly let as a lodging in which each letting provides the tariff-paying occupant, with a principal place of residence and in which:
  - a) each tariff charged does not exceed the maximum tariff for boarding houses or lodging houses for the time being determined by the Minister by order published in the Gazette for the purposes of this subsection, and
  - b) there are at least 3 tariff-paying occupants who have resided there for the last 3 consecutive, or any period totalling 3 months during the last year and includes a vacant building that was so let immediately before becoming vacant, but does not include a residential flat building, licensed premises, a private hotel, a building containing serviced apartments or a backpacker hostel or other tourist establishment.
- 2) The regulations may prescribe circumstances in which land is or is not to be categorised as residential.

**The category and sub-categories are:**

- Residential Ordinary – properties categorised as residential outside of the Residential Narrandera sub-category.
- Residential Narrandera – properties categorised as residential that are within the area defined as the Residential Narrandera sub-category.

#### **SECTION 517 – Mining**

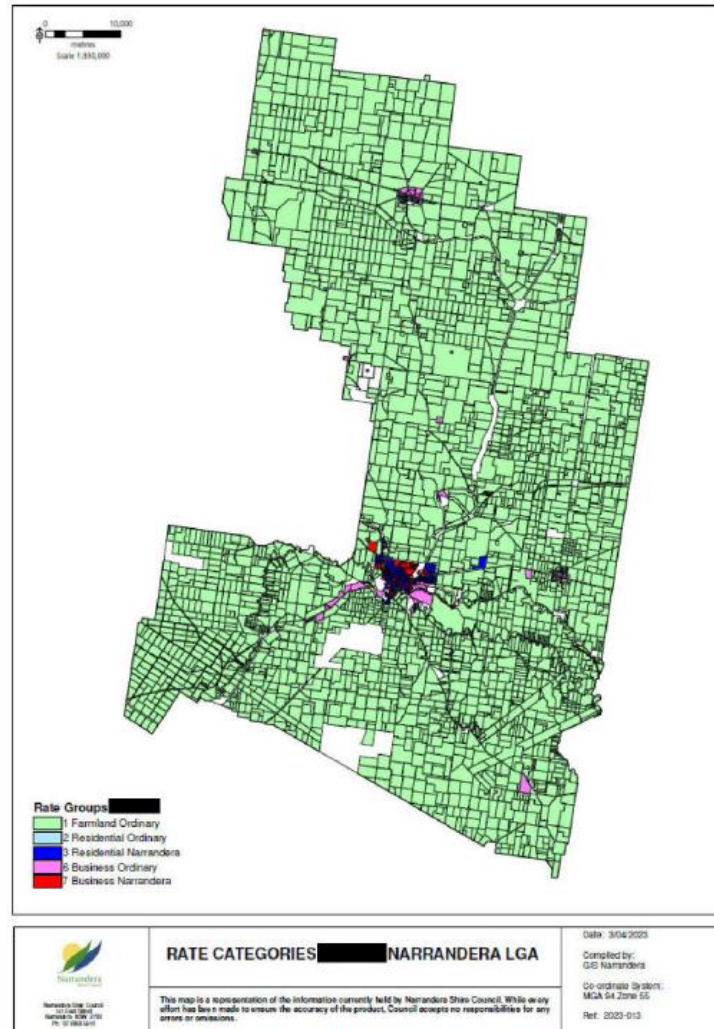
- 1) Land is to be categorised as “mining” if it is a parcel of rateable land valued as one assessment and its dominant use is for a coal mine or metalliferous mine.
- 2) The regulations may prescribe circumstances in which land is not to be categorised as mining.

#### **SECTION 518 - Business**

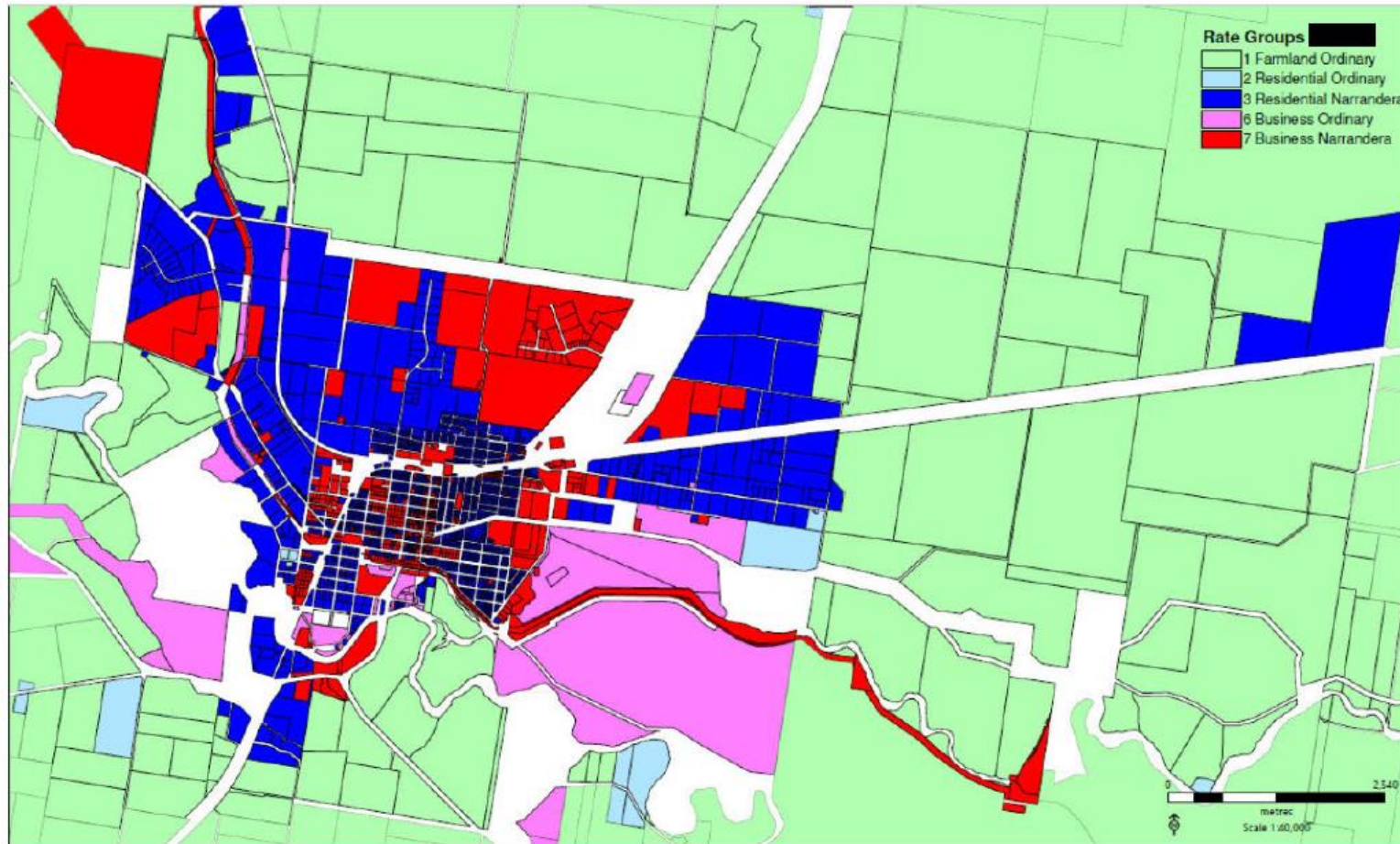
Land is to be categorised as ‘business’ if it cannot be categorised as farmland, residential or mining.

##### **The category and sub-categories are:**

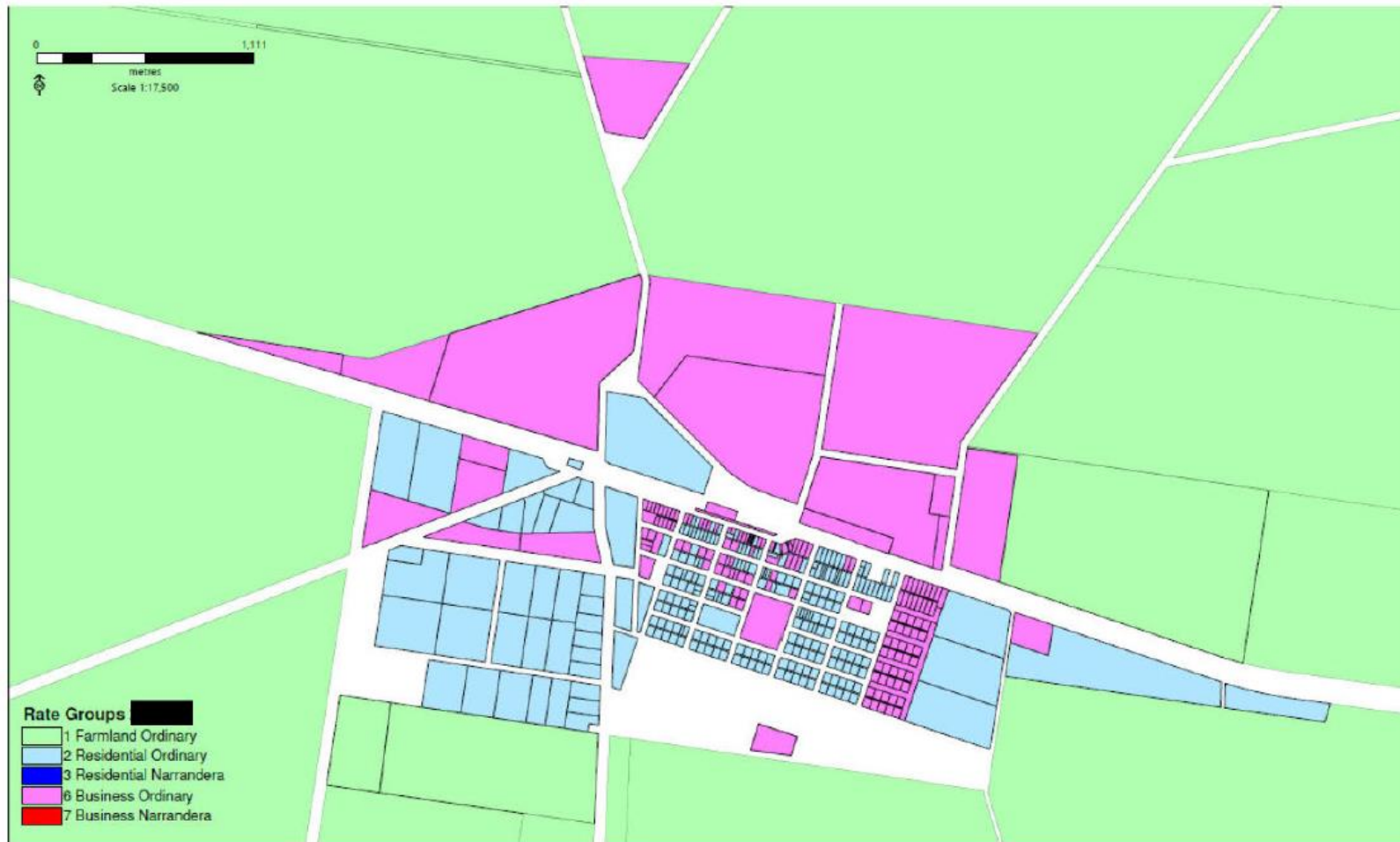
- Business Ordinary – properties categorised as business outside of the Business Narrandera sub-category
- Business Narrandera – properties categorised as business that are within the area defined as the Business Narrandera sub-category.





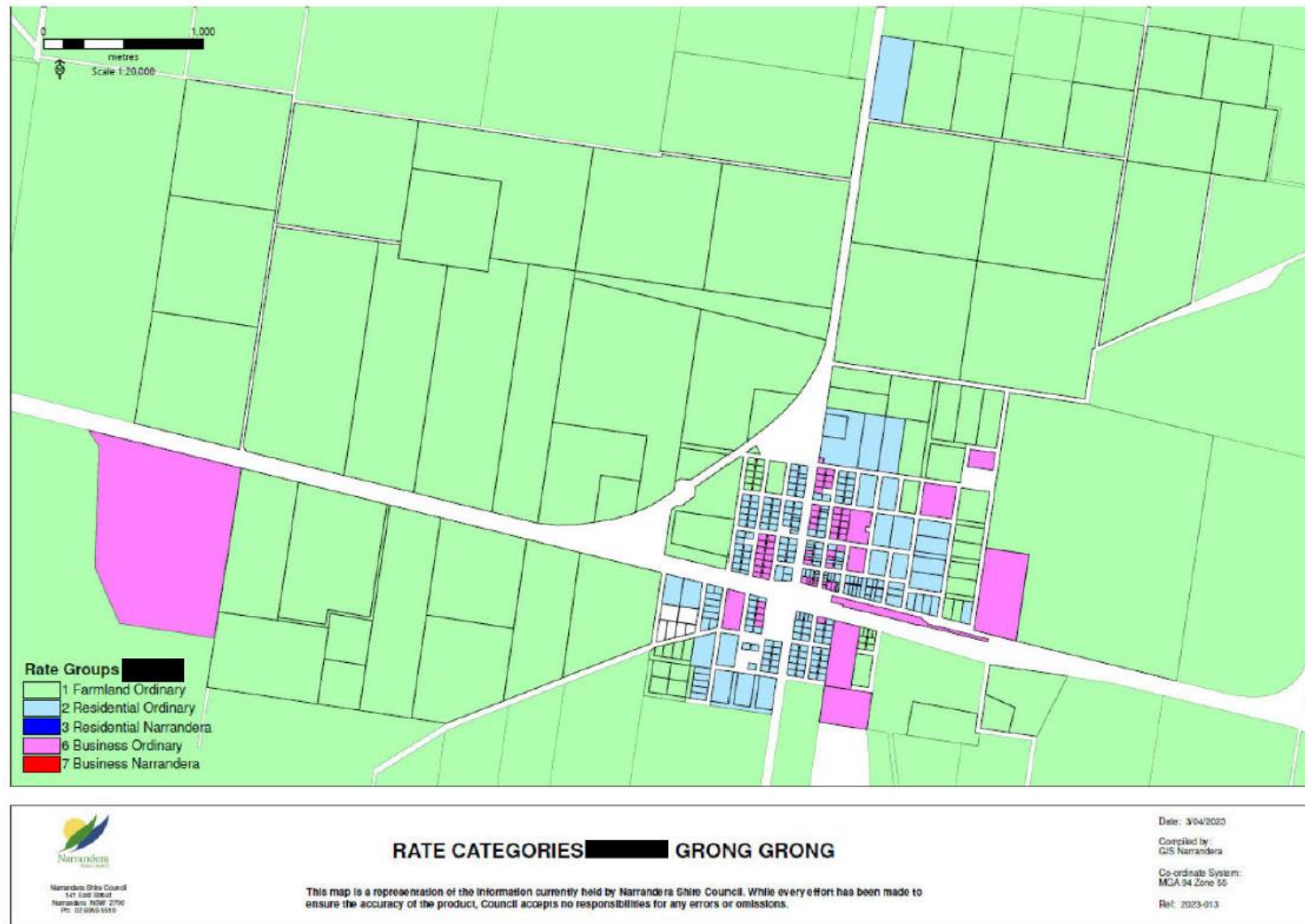


	<b>RATE CATEGORIES</b> [redacted] <b>NARRANDERA</b>	Date: 3/04/2020 Compiled by: G.S. Narrandera Co-ordinate System: MGA 94 Zone 55 Ref: 2023-013
<small>Narrandera Shire Council 1st Floor Office Narrandera, NSW 2796 PH: 60 8829 2010</small>	<small>This map is a representation of the information currently held by Narrandera Shire Council. While every effort has been made to ensure the accuracy of the product, Council accepts no responsibility for any errors or omissions.</small>	



- Rate Groups**
- 1 Farmland Ordinary
  - 2 Residential Ordinary
  - 3 Residential Narrandera
  - 6 Business Ordinary
  - 7 Business Narrandera

	<b>RATE CATEGORIES BARELLAN</b>	Date: 3/04/2023
Narrandera Shire Council 141 East Street Narrandera, NSW 2700 Ph: 62 9950 9910	<small>This map is a representation of the information currently held by Narrandera Shire Council. While every effort has been made to ensure the accuracy of the product, Council accepts no responsibility for any errors or omissions.</small>	Controlled by: GIS Narrandera
		Co-ordinate System: MGA 94 Zone 55
		Ref: 2023-013



## PENSIONER CONCESSION REBATE

In accordance with Section 575 of the *Local Government Act, 1993* eligible pensioners are provided a reduction on their ordinary rate, domestic waste management, water and sewerage service charges. The cost to provide these concessions is shared between the NSW State Government (55%) and Narrandera Shire Council (45%).

Eligible ratepayers who meet the essential criteria are entitled to receive a maximum reduction amount of:

- \$250.00 for combined ordinary rate and charges for domestic waste management services
- \$87.50 for annual water access charge
- \$87.50 for annual sewerage access charge.

Holders of the below listed concession cards are eligible for the concession:

- Holders of a Pensioner Concession Card (PCC)
- Holders of a gold card embossed with "TPI" (Totally Permanently Incapacitated)
- Holders of a gold card embossed with "EDA" (Extreme Disablement Adjustment)
- War widow of widower or wholly dependent partner entitled to the DVA (Department of Veterans' Affairs) income support supplement.

In accordance with Section 575(2) of the *Local Government Act, 1993* the amount by which a rate or charge is required to be reduced is:

- if the person making the application is, on the date on which the rate or charge is levied, an eligible pensioner who is solely liable or jointly liable with one or more jointly eligible occupiers but with no other person for the rate or charge; or
- if the person making the application is, on the date on which the rate or charge is levied, an eligible pensioner who is jointly liable with one other person who is not a jointly eligible occupier, or with two or more other persons, any of whom is not a jointly eligible occupier for the rate or charge – an amount that bears to one-half of the rate or charge, the same proportion as the part of that rate or charge for which, as between all persons liable to pay the rate or charge, the applicant and any jointly eligible occupier are liable bears to the whole of that rate or charge.

## PROPOSED FEES AND CHARGES

### PRICING POLICY

Where permissible, Narrandera Shire Council intends to charge an amount for the provision of all goods and services that it provides or makes available or is used by the property owner and other persons.

In setting the charges for its goods and services, Council is endeavouring to adopt a "user pay" principle, but at the same time being mindful of the capacity of the property owner and other persons to pay the fees and charges being set. In recognition of this, in some instances the fee or charge set by Council will not recover the full cost of providing the goods and services.

The pricing policy of Narrandera Shire Council, applying to the various fees and charges is as follows:

Code	Name	Description
A	Regulatory charges fixed by legislation	These items are priced at the figures stipulated by legislation as applicable to this activity
B	Regulatory charges not fixed by legislation	These items are priced at the maximum recommended by the Office of Local Government
C	Full Cost recovery charges plus commercial mark up	These items are priced to return a total cost recovery for the activities provided plus normal commercial mark-ups
D	Full cost recovery charges	These items are priced to return a total cost recovery for the activities provided
E	Zero or partial cost recovery charges	These items are priced at below the cost of providing this activity as Council considers that full cost recovery would deprive the members of the community of the ability to participate/enjoy these activities.

Council will pursue cost effective opportunities to maximise revenue and proposes to raise revenue from the following sources:

- Ordinary rates
- Annual water access and consumption charges
- Annual sewer access charges and sewer usage charges where applicable
- Annual domestic waste management charges
- Annual non-domestic waste management charges
- Annual liquid trade waste charges
- Stormwater management charges
- Plant hire
- Borrowings
- Miscellaneous charges
- Interest on overdue balances of rates and charges
- Charges for non-Council works
- Grants
- Investments
- All sporting field users and other recreational venues

NOTE: A Goods and Services Tax (GST) applies to some Council goods and services. Prices of goods and services subject to GST have been identified in the Schedule of Fees & Charges as GST inclusive as required by taxation legislation. Some goods and services supplied by Council are 'GST Free' or are exempt from GST under Division 81 of the *A New Tax System (Goods and Services Tax) Act*, 1999 legislation.

## **NATIONAL COMPETITION POLICY**

Council acknowledges the principles of National Competition Policy and their application to Council's operations. Regarding the principle of Competitive Neutrality, Council has identified its Water Supply Operation and Sewerage Operations as Category 2 Businesses (Category 2 are for businesses of less than \$2M sales/turnover). Regarding these businesses, Council will comply with the requirements of the National Competition Policy guidelines, in respect of Strategic and Business Planning, Accountability, Complaints Handling Systems and applying Competitive Neutrality Pricing requirements.

## **WATER**

In 2003 the NSW Department of Local Government advised councils by circular numbered 03/11 that "as prudent managers of community resources, it is incumbent on councils to adopt 'best-practice' management and charging policies for services such as water supply and sewerage".

To comply with the directive of the Department and with the 'best-practice' pricing guidelines issued by the Department of Water & Energy, it is intended that for all lands supplied with water from a water pipe of the Council and for lands situated within 225 metres of a water pipe of the Council that the following water access charges be levied based upon the size of each water connection to a single assessment.

For the 2024-25 financial year, Council proposes to levy the following water charges:

**Water Access Charges – Potable Charges**

Water Access Charges				
Water Connection Size	Meter Size	Charge	No. Levied	Estimated Income
Water Access Charge	20mm	\$ 334.00	1942	\$ 648,628.00
Water Access Charge	25mm	\$ 501.00	378	\$ 189,378.00
Water Access Charge	32mm	\$ 853.00	31	\$ 26,443.00
Water Access Charge	40mm	\$ 1,330.00	11	\$ 14,630.00
Water Access Charge	50mm	\$ 2,087.00	28	\$ 58,436.00
Water Access Charge	80mm	\$ 5,338.00	2	\$ 10,676.00
Water Access Charge	100mm	\$ 8,340.00	2	\$ 16,680.00
Water Access Charge	Unmetered	\$ 334.00	153	\$ 51,102.00
Water Access Charge	Strata	\$ 334.00	25	\$ 8,350.00

**Water Access Charges – Non - Potable Charges**

Re-use Water Access Charges				
Water Connection Size	Meter Size	Charge	No. Levied	Estimated Income
Water Access Charge	80mm	\$ 1,339.00	1	\$ 1,339.00
Water Access Charge	100mm	\$ 1,633.00	8	\$ 13,064.00

**Standard water consumption charge – potable supply**

**General consumption (November 2024 account)**

To avoid the imposition of a higher tariff on water consumed during the final months of the 2023-2024 financial year it is proposed to continue to levy one dollar thirty one cents (\$1.31) per kilolitre of water measured as being consumed for the water consumption payable 30 November 2024. This account represents the billing period from early March 2024 to late August 2024.

**General consumption (February & May 2025 accounts)**

One dollar thirty-one cents (\$1.35) per kilolitre of water measured as being consumed for the water consumption accounts payable 28 February 2025 and 31 May 2025.



**Standard water consumption charge – non-potable supply**

Not for profit organisations levied per kilolitre	\$0.32
Commercial users levied per kilolitre	\$0.67

**Estimated water consumption accounts**

Water meters may not accurately record water consumption or may cease to record water consumption for several reasons such as construction material deterioration, the build-up of sediment within the water meter, weather conditions such as extreme frost or physical damage by either intentional or non-intentional means.

Where a water meter has been determined to not be recording correctly or has ceased to record water consumption during a routine reading cycle, an estimated water consumption account shall be prepared and issued to the property owner based on the property water consumption data for the same routine reading and billing cycle 12 months prior to the current routine reading and billing cycle. An increased or decreased adjustment shall be made at the time of preparing the account based on the overall water consumption statistical data for all consumers between the two relevant billing periods. The estimated account shall be charged at the applicable water consumption charge for the relevant reading and billing cycle.

For example, the routine reading cycle commences late November and concludes during December for accounts payable at the end of February. Where a water meter has been found not to be recording accurately or has ceased to record water consumption, an estimated account shall be calculated using water consumption data derived for that property from the period late November and December 12 months prior. The value of the account shall be increased or decreased by the percentage variation in overall consumer consumption between the two water billing cycles.

**Water consumption allowance for identified medical conditions**

Council shall assess the needs of the individual on a case-by-case basis upon application to Council by an individual for a water consumption allowance due to a specified medical condition. An example of a specified medical condition is renal haemodialysis performed at home using a dialysis machine.

Issues to be addressed with a renal haemodialysis patient would be the frequency of dialysation and the volume of water used during each occasion.

## SEWER

In 2003 the NSW Department of Local Government advised councils by circular numbered 03/11 that “as prudent managers of community resources, it is incumbent on councils to adopt ‘best-practice’ management and charging policies for services such as water supply and sewerage”.

To comply with the directive of the Department of Local Government and with the 'best-practice' pricing guidelines issued by the Department of Water & Energy, Council intends to levy the following sewerage charges to all properties, regardless of current rateability status, that are connected or are able to be connected to the Narrandera sewer system.

For the 2024-25 financial year, Council proposes to levy the following sewer charges: -

### Sewer access charge – residential

Connection Size	Charge	No. Levied	Estimated Income
Standard residential charge	\$ 835.00	1,958	\$ 1,634,930
Residential Multiple Occupancies	\$ as calculated		

### Sewer access charge - non-residential

Sewer access charge is levied per water meter connected to the property capable of discharging wastewater to the sewerage system (charge levied is the applicable sewer access charge MULTIPLIED by the applicable sewer discharge factor (SDF)). The following charges are the base charges and are derived by using an industry standard formula.

Connection Size	Charge	No.	Estimated Income
Barellan	\$ 835.00	19	\$ 15,865.00
Narrandera unmetered premises	\$ 835.00	37	\$ 30,895.00
Narrandera 20mm Water Meter	\$ 605.00	127	\$ 76,835.00
Narrandera 25mm Water Meter	\$ 946.00	30	\$ 28,380.00
Narrandera 32mm Water Meter	\$ 1,550.00	10	\$ 15,500.00
Narrandera 40mm Water Meter	\$ 2,422.00	6	\$ 14,532.00
Narrandera 50mm Water Meter	\$ 3,785.00	12	\$ 45,420.00
Narrandera 80mm Water Meter	\$ 9,689.00	1	\$ 9,689.00
Narrandera 100mm Water Meter	\$15,144.00	0	\$ 0
Non-Residential Multiple Occupancies	\$ as calculated		

**Sewer usage charge – non-residential**

Levied per kilolitre of estimated sewage discharged to the sewer \$1.57 per kilolitre

**Sewer combined access and usage charge MINIMUM – non-residential**

A non-residential property must be levied per annum an amount equal to or greater than the standard residential sewer access charge. For 2024-25 the minimum residential sewer access charge is \$835.00. Therefore, if a non-residential property has an annual sewer access charge and a combined sewer usage charge of less than \$835, then in the last 2024-25 billing cycle for water consumption and sewer usage an additional amount shall be levied to ensure that the total annual sewer charges for the property equals \$835.

**Estimated sewer usage accounts**

Water meters may not accurately record water consumption or may cease to record water consumption for several reasons such as construction material deterioration, the build-up of sediment within the water meter, weather conditions such as extreme frost or physical damage by either intentional or non-intentional means. This also applies to dedicated sewer flow meters where sewer usage is billed to non-residential properties connected to the sewer reticulation system of Council.

Where a water meter or a sewer flow meter has been determined to not be recording correctly or has ceased to record water consumption or sewer flow during a routine reading cycle, an estimated sewer usage account shall be prepared and issued to the property owner based on the property water consumption data for the same routine reading and billing cycle 12 months prior to the current routine reading and billing cycle. An increased or decreased adjustment shall be made at the time of preparing the account based on the overall water consumption statistical data for all consumers between the two relevant billing periods. The estimated account shall be charged at the applicable water consumption charge for the relevant reading and billing cycle.

For example, the routine reading cycle commences late November and concludes during December accounts payable at the end of February. Where a water meter or a sewer flow meter has been found not to be recording accurately or has ceased to record water consumption or sewer flow, an estimated account shall be calculated using water consumption data derived for that property from the period late November and December 12 months prior. The value of the account shall be increased or decreased by the percentage variation in overall consumer consumption between the two water billing cycles.

**Sewer discharge factors**

The following sewer discharge factors shall apply to those non-residential assessments connected to Council's sewerage network.

**(NOTE:** The below mentioned non-residential activity list is not exhaustive and where a non-residential activity is being carried out on a property which is not listed above, an individual assessment shall be made to determine the most appropriate band for charging purposes)

Band	% Discharge	Description
<b>A</b>	0 %	(0% of water consumed discharged to the sewerage system) Carpark with no amenities, vacant land
<b>B</b>	20 %	(20% of water consumed discharged to the sewerage system) Education facility where water meter includes large area of sporting surface, caravan park where water meter includes large area of peripheral grounds, childcare facility where water meter includes large area of recreational surface, showground where water meter includes large area of peripheral grounds, sporting club or facility where water meter includes large area of sporting surface, concrete batching plant, plant nursery
<b>C</b>	40 %	(40% of water consumed discharged to the sewerage system) Education facility where water meter excludes large area of sporting surface, caravan park where water meter excludes large area of peripheral grounds, childcare facility where water meter excludes large area of recreational surface, showground where water meter excludes large area of peripheral grounds
<b>D</b>	70 %	(70% of water consumed discharged to the sewerage system) Aged care accommodation, assisted living accommodation, backpacker accommodation, bed & breakfast accommodation, emergency service property, guest house accommodation, health care facility, mixed commercial & residential property, motel, religious property
<b>E</b>	90 %	(90% of water consumed discharged to the sewerage system) Abattoir, accountant, antique store, agricultural product retail centre, agricultural product processing and/or storage facility, amusement centre, animal or animal bi-product dealer and/or processing and/or storage facility, art gallery, automotive electrical workshop, automotive sales dealer, automotive spare parts retailer, bakery, bank, barber, beauty salon, bituminous product storage and/or works depot, building supply depot, bus depot, butcher, cabinet maker, café, carwash, car detailing, cattery, charity outlet, chiropractor, coffee shop, commercial kitchen, community hall, craft store, delicatessen, dental surgery, dental technician, department store, drapery, dry cleaner, chemist, clothing store, community group meeting hall, community services centre, computer retailer and/or repairer, court house, dry cleaner, eatery, electrical goods retailer, electrical contractor, engineering workshop, fish shop, fish and chip shop, florist, fruit shop, funeral parlour, furniture store, general retail premises, general retail depot, general storage depot, general works premises, general workshop premises, gift store, grain depot, hairdresser, gunsmith, gym and/or sporting centre, hardware store, hotel, internet café, ironing service, jewellery store, juice bar, kennel, laboratory, landscape supplies, laundromat, legal practice, library, licensed club, lawn mower retailer and/or workshop, mechanical workshop, medical centre, group meeting hall, mortuary,

		<p>motorcycle sales dealer and/or repairer, museum, music store, newsagent, nightclub, office, office and adjoining workshop, optometrist, panel beater, pathology centre, pawnbroker, pet store, petroleum storage facility, photographic processing, photographic studio, picture framing, pizzeria, police station, post office, printer, publisher, radiator repairer, restaurant, second-hand goods retailer, service station, scout or girl guide hall, sporting club or facility where water meter excludes large area of sporting surface, spray painter, supermarket, take-away food premises, tavern, telephone exchange, transport depot, travel agent, tyre retailer, veterinary surgery, video/DVD store, warehouse.</p>
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**LIQUID TRADE WASTE CHARGES**

Liquid trade waste is wastewater containing chemicals or other impurities from any business, trade, or manufacturing premises other than domestic sewage, stormwater or unpolluted water.

All properties have been assessed, and those liable for charges have been previously advised.

**Annual Trade Waste**

Standard charge for 2024-2025 \$187.60

**Annual Inspection Charge**

Standard inspection charge \$108.80

**Trade Waste Charge**

Levied per kilolitre of estimated trade waste \$1.48 per kilolitre

**Trade Waste – New Service**

Levied per tenement for new developments where sewer service is supplied or proposed to be supplied \$1,286.60

**Trade Waste – Existing Service**

Levied per equivalent tenement for connecting to the sewer reticulation network where there has not been a previous connection. \$1,286.60

## WASTE MANAGEMENT

The *Local Government Act*, 1993 provides that waste management services of the Council are to be financed by a specific annual charge made and levied for that purpose.

For the 2024-2025 financial year, Council proposes to levy the following waste management charges noting that waste collection is a weekly service whilst the collection of recycling materials is a fortnightly service: -

Domestic Waste Management (Section 496) and Non-Domestic Waste Management (Section 501) of the *Local Government Act*, 1993.

Waste Service	Charge	No. Levied	Estimated Income
Waste Collection (per 240L bin unit collected)	\$ 242.90 pa	2,642	\$ 641,741.80
Recycling Collection (per 240L bin unit collected)	\$ 92.15 pa	2,502	\$ 230,559.30
Availability Charge (per assessment within collection area)	\$ 57.30 pa	2,507	\$ 143,651.10
Waste Collection 2 x Weekly, Narrandera only (per 240L bin unit collected)	\$ 485.80 pa		

## STORMWATER MANAGEMENT

In recognition of Council’s key role in storm water management and the need for ongoing funding for storm water management, the NSW Government amended the Local Government Act, 1993 in October 2005 to allow councils the option of levying a storm water management service charge.

Rather than fund storm water management services from ordinary rate yield, the income derived from this charge is to cover some or all the costs of providing new/additional storm water management services within a catchment area.

The guidelines state that the upper charge limit is set at \$25.00 for residential land and \$25 per 350m<sup>2</sup> or part thereof for non-residential land.

For residential and non-residential strata assessments the property may only be charged 50% of the adopted charge as applied to standard properties.

Exempt properties from the charge are: Crown land, Council owned land, land held under lease for private purposes under the Housing Act, 2001 (Department of Housing) or the Aboriginal Housing Act, 1998 (Aboriginal Housing Office), vacant land as in containing no buildings and no other impervious surfaces, land belonging to charities and public benevolent institutions.

For the 2024-25 financial year, Council proposes to levy the following stormwater management charges: -

Assessment Type	Charge	No. Levied	Estimated Income
Residential assessments – non strata (per assessment)	\$ 25.00 pa	1,741	\$ 43,475.00
Residential assessments – strata (per assessment)	\$ 12.50 pa	30	\$ 375.00
Non-Residential assessments - non strata (per 350m <sup>2</sup> or part thereof of total assessment area)	\$ 25.00 pa / 350m <sup>2</sup> (capped at \$425.00)	1,137	\$ 33,750.00
Non-Residential assessments - strata (per 350m <sup>2</sup> or part thereof of total assessment area)	\$ 12.50 pa / 350m <sup>2</sup> (capped at \$212.50)		



## PRIVATE WORKS

Council may, by agreement with the owner or occupier of any private land, carry out on the land any kind of work that may lawfully be carried out on the land in accordance with Section 67 of the *Local Government Act, 1993*.

When available resources permit, Council carries out work for external parties on private land. In performing this work, Council is generating additional income and/or acting in a community service role. Income from these works will cover all incremental direct costs and overheads and where appropriate add a profit element. The profit element of pricing varies with the relevant organisations considering the service to the community and general market competitiveness. Where Council does carry out such work it is the policy of Council to charge a rate for such work, which is sufficient to ensure full cost recovery of such work, plus a normal commercial mark-up of 30% to provide for a profit and to cover administration and overhead costs. In this respect, the Council does not wish to actively compete with local contractors but will endeavour to meet the demands for the provision of plant and machinery to residents of the area, whenever convenient, without unduly interrupting other works programs.

Private works include:

- Kerb and gutter construction
- Road and associated works contribution
- Drainage construction
- Water supply related works, and
- Sewerage and drainage connection.

Due to the unpredictable nature of costs relating to the supply of materials for Private Works undertakings, it is not possible to develop an accurate schedule of fees and charges that would apply for the coming twelve-month period and any works will be estimated individually.

A quotation/estimate must be obtained from Council prior to ordering Private Work undertakings.

## **BORROWINGS PROPOSED**

### **General Fund**

No proposed borrowings are planned for 2024-25.

### **Water Fund**

No proposed borrowings are planned for 2024-25.

### **Sewer Fund**

No proposed borrowings are planned for 2024-25.

### **Future Trends**

It is likely that Council will take up future loans for long-term projects including to finance future improvements of infrastructure in the General Fund such as:

- 2025-26 \$3.5 Million for Narrandera Stormwater upgrade (reliant on IPART approval of Special Variation submitted by Council)
- 2026-27 \$3.125 Million for construction of Narrandera Water Treatment Plant

**NOTE:** Strategic business plans for Council's Water and Sewerage operations provide for take up of loans for further capital works.

## **DEVELOPMENT CONTRIBUTIONS**

Development Contributions or Local Infrastructure Contributions are monetary contributions made from a development application or complying development certificate where following consent the development will or is likely to require the provision of or increase the demand for public amenities and public services within the area. These contributions enable Council to provide additional or upgrade public facilities, infrastructure and services required because of new development to accommodate the impact of growth.

The respective adopted Development Contribution Plans for Narrandera Shire Council are:

- Section 94a Development Contribution Plan
- Sections 94 Contributions Plan – Pine Hill.

A full list of applicable Development Contribution charges for 2024-25 are outlined in the Schedule of General Fees & Charges.

## **PAYMENT OF RATES AND CHARGES**

### **Payment arrangements**

The due dates for the payment of rates and annual charges are contained within Section 562 of the *Local Government Act*, 1993. Annual rates and charges may be paid in a single annual payment or by quarterly instalments. If a payment is to be made by a single annual payment, the payment is due by 31 August. If payment is to be made by quarterly instalments the instalment due dates are 31 August, 30 November, 28 February and 31 May.

On or before 31 October, 31 January and 30 April, Council will send reminder notices (called an Instalment Notice) separately from the Annual Rates Notice to each property owner /paying by quarterly instalments as required by Section 562 of the *Local Government Act*, 1993. Payment of rates and charges can be made direct to Council by cash, EFTPOS, cheque, credit card and money order or by using the available DEFT Payment System managed by Macquarie Bank. Payment direct to Council's bank account is not available.

Council provides a direct debit facility for the payment of rates and charges at the on 31 August, 30 November, 28 February and 31 May. If a scheduled direct debit is dishonoured, a \$35.00 fee in addition to any applicable charges will be added onto the rates and charges balance owing. There is no discount available for early payment of rates and charges.

### **Interest on overdue rates and charges**

Interest on overdue rates and charges shall be set in accordance with Section 566(3) of the *Local Government Act*, 1993, the maximum rate of interest payable of overdue rates and charges for 2024-25 is 10.5% per annum (calculated daily) and was published in the NSW Government Gazette (Number 140 dated 19 April 2024).

### **Debt recovery**

Council has a responsibility to recover monies owing to it in a timely, efficient and effective manner. Debt recovery action is essential to finance expenditure and to ensure effective cash flow management.

Council aims to ensure effective control over debts owed which includes overdue annual rates and annual charges, fees and charges, interest charges. Council realises that every situation is unique, however debt recovery procedures are in place for the collection of receivables and the management of outstanding debts – management includes the making of alternative payment arrangements in accordance with Council's Debt Recovery Policy also relevant Ministerial advice and legislation.

**Hardship assistance**

Council recognises that there are cases of genuine financial hardship requiring respect and compassion in special circumstances.

Council's Rates & Charges Financial Hardship Policy, also relevant Ministerial advice and related legislation have established guidelines for the assessment of hardship applications applying the principals of fairness, integrity, confidentiality, and compliance.

**Copies of notices**

The fee to reproduce and supply a copy of a previously issued annual Rate Notice or Instalment Notice or Water Consumption Account or combined Water Consumption/Sewer Usage Account or Debtor Account is \$10.00 per notice and payable in advance. A copy of a previously issued notice or account shall only be supplied to the registered owner of the property (or their nominated and correctly authorised agent) for the period of which the notice is requested – that is a current property owner is not able to ask for copies of a notice or account for the period where they were not the registered property owner.

Property owners are encouraged to register for the digital issue of accounts using Council's e-notices module, where property owners can reprint notices free of charge.

# Operating Budget

## PROPOSED OPERATING BUDGET 2024-25 (CONSOLIDATED WITH SPECIAL VARIATION)

OPERATING INCOME		\$ (000)
Rates & Annual Charges	\$	10,638,724
User charges & Fees	\$	3,225,343
Other Revenues	\$	1,174,837
Grants & Contributions provided for operating purposes	\$	8,985,144
Grants & Contributions provided for capital purposes	\$	8,574,000
Interest and Investment Income	\$	1,108,750
Other Income	\$	233,600
Net gain from disposal of assets	\$	91,500
<b>TOTAL INCOME FROM CONTINUING OPERATIONS</b>	<b>\$</b>	<b>34,031,898</b>
OPERATING EXPENSES		\$ (000)
Employee benefits and on-costs	\$	9,317,923
Materials and contracts	\$	7,564,017
Borrowing costs	\$	148,709
Depreciation and amortisation	\$	6,737,042
Impairment of receivables	\$	6,120
Other expenses	\$	415,433
<b>TOTAL EXPENSES FROM CONTINUING OPERATIONS</b>	<b>\$</b>	<b>24,189,244</b>
<b>OPERATING RESULT FROM CONTINUING OPERATIONS</b>	<b>\$</b>	<b>9,842,654</b>
<b>NET OPERATING RESULT FOR THE YEAR</b>	<b>\$</b>	<b>9,842,654</b>
<b>NET OPERATING RESULT BEFORE GRANTS AND FOR CAPITAL PURPOSES</b>	<b>\$</b>	<b>1,268,654</b>

Capital Budget

**PROPOSED CAPITAL BUDGET 2024-2025**

DETAILS		FUNDED BY				
Project Area	Budget	Revenue	Special Variation	Reserve	Grant/Contribution	Loan
Information Services	\$ 630,000	\$ 190,000	\$ 122,994	\$ 317,006		
Noxious Weeds	\$ 60,000	-	\$ 60,000	-	-	-
Narrandera Landfill	\$ 150,000	-	-	\$ 150,000	-	-
Stormwater	\$ 3,134,996	-	-	\$ 884,996	\$ 2,250,000	
Cemetery	\$ 10,000	-	-	-	\$ 10,000	
Library	\$ 37,787	\$ 37,787	-	-	-	-
Lake Talbot Swimming Pool Complex	\$ 110,000	-	\$ 25,000	-	\$ 85,000	-
Barellan Swimming Pool	\$ 10,000	\$ 10,000	-	-	-	-
Narrandera & Barellan Sportsground	\$ 164,000	-	-	-	\$ 164,000	-
Henry Mathieson Oval	\$ 40,000	-	\$ 40,000	-	-	-
Barellan & Grong Grong Parks	\$ 110,000	\$ 5,000	-	\$ 10,000	\$ 90,000	-
Narrandera Memorial Park & Other Areas	\$ 660,000	-	-	\$ 55,000	\$ 605,000	-
Lake Talbot Rec Area	\$ 30,000	\$ 10,000	-	-	\$ 20,000	-

<b>Narrandera Stadium</b>	\$ 35,000	-	-	\$ 30,000	\$ 5,000	-
<b>Urban Roads</b>	\$ 742,093	\$ 522,431	-	\$ 219,662	-	-
<b>Rural Local Roads</b>	\$ 544,036	\$ 446,171	-	\$ 97,865	-	-
<b>Rural Unsealed Roads</b>	\$ 337,924	\$ 337,924	-	-	-	-
<b>Regional Rods</b>	\$ 356,400	\$ 356,400	-	-	-	-
<b>Roads to Recovery</b>	\$ 1,391,842	\$ 1,391,842	-	-	-	-
<b>Ancillary Roadworks</b>	\$ 627,000	\$ 70,000	-	-	\$ 557,000	-
<b>Regional emergency Road Repair Fund</b>	\$ 1,400,000	-	-	-	\$ 1,400,000	-
<b>Economic Development</b>	\$ 4,900,000	-	-	\$ 720,000	\$ 4,180,000	-
<b>Council Buildings</b>	\$ 627,327	\$ 202,327	\$ 375,000	-	\$ 50,000	-
<b>Aerodrome</b>	\$ 100,000	\$ 50,000	-	-	\$ 50,000	-
<b>Plant Replacement</b>	\$ 1,092,845	-	-	\$ 1,092,845	-	-
<b>Water</b>	\$ 753,835	-	-	\$ 753,835	-	-
<b>Sewer</b>	\$ 1,137,457	-	-	\$ 737,457	\$ 400,000	-
<b>TOTAL</b>	<b>\$17,301,251</b>	<b>\$ 3,624,883</b>	<b>\$ 622,994</b>	<b>\$ 6,473,666</b>	<b>\$ 8,471,000</b>	<b>-</b>



## **SCHEDULE OF FEES & CHARGES**

2024  
2025

**FEEs AND  
CHARGES**



## Revenue Policy 2024 – 2025 (inc Fees & Charges)

This document constitutes the Narrandera Shire Council Revenue Policy and is prepared in accordance with Section 405 of the Local Government Act 1993.

Each year, Council is required to determine fees and charges for services it provides. In the setting of the fees for its goods and services, the Council is

Section 608 (1) of the Local Government Act 1993, provides that ‘a council may charge and recover an approved fee for any service it provides’.

Section 608 (2) describes the services for which an approved fee may be charged. These include:

- Supplying a service or commodity
- Giving information
- Providing a service in connection with Council’s regulatory functions
- Allowing admission to any building or enclosure.

DRAFT

## RATES & ANNUAL CHARGES

Narrandera Shire Council will, under Section 497 of the NSW Local Government Act 1193, levy Ordinary Rates on all rateable properties within it's area.

The Independent Pricing Regulatory (IPART) have issued an information paper notifying the core 2024-25 rate peg for NSW councils ranges from 4.5% to 5.5%. IPARTS's rate peg takes into account the Base Cost Change (BCC) by council group (metropolitan, regional and rural), in addition to a population factor based on each council's population growth and an Emergency Services Levy (ESL) factor to reflect annual changes in each council's ESL contributions that differ from the changes to the council's BCC.

Council, at it's November 2023 meeting, resolved to make an application to IPART for a Special rate Variation of a cumulative 48.1% increase in rates under Section 508A of the Local Government Act 1993 for increases to the ordinary rate income. These being an increase of 25.5% for 2024-25 (including the rate peg), and 18.0% for 2025-26 (including the rate peg) over a two-year period, with those increases to be permanent increases retained within the rate base. The application will also include under section 548 of the Local Government Act 1993, for the Minimum ordinary rate for Residential Ordinary and Business Ordinary categories to be set at \$640.00 for 2024-25 (including the rate peg) and \$755.00 for 2025-26 (including the rate peg) and the minimum ordinary for Business Narrandera category to be set at \$715.00 for 2024-25 (including the rate peg) and \$845.00 for 2025-26 (including the rate peg) representing a cumulative increase of 48.1% (including the rate peg) with that increase to be a permanent increase retained within the rate base.

Rates are levied against properties in accordance with their classifications as defined in the Local Government Act 1993. Properties are classified as Residential, Business or Farmland based on their dominant use. The calculation of the rateable amount for each property is determined by multiplying the valuation by the Ad valorem amount. Where this calculation results in an amount less than the Minimum Rate, the Minimum Rate applies.

The NSW Land & Property Management Authority (Valuer General's Office) completed a revaluation of all rateable properties in the Local Government area in 2022. This was undertaken as part of a three-year revaluation cycle.

The rates that are proposed to be levied are set out hereunder. All Council rates and charges are exempt from good and services tax (GST).

The Local Government Act, 1993 permits Council to use either of the following rating options for 2024-2025.

**Minimum or Ad-Valorem Rate**

An ad-valorem rate is a value of financial cost that is graduated according to the value of the subject matter, in rating terms this is a cents in the dollar amount applied to the rateable valuation of the land. A minimum rate is an amount levied that reflects the lowest financial contribution required from a rateable property to the overall ordinary rate yield. Where an ad-valorem rate is lower than the minimum rate, the minimum rate shall be levied; conversely where an ad-valorem rate is greater than the minimum rate the ad-valorem rate shall be levied. Or

**Base Amount & Ad-Valorem Rate**

An ad-valorem rate is a value of financial cost that is graduated according to the value of the subject matter, in rating terms this is a cents in the dollar amount applied to the rateable valuation of the land. A base amount is an amount levied that reflects the lowest financial contribution required to cover the cost of common services. In this rating option a base amount is levied in addition to an ad-valorem amount. The two amounts are added together to form the ordinary rate levy.

Council's proposed rating structure utilises the Base and Ad-Valorem for the Residential Narrandera Category and the Minimum and Ad-Valorem rating structure for all other rating Categories for the 2024/2025 financial year.

(The maximum rate pegging limit set by the Independent Pricing and Regulatory Tribunal (IPART) for 2024-2025 is 4.5%.

Rate Type	Category	Sub-Category	Minimum Rate	Base Rate	Ad Valorem Amount	Rate Yield	% Total
Ordinary	Farmland		\$ 640.00		0.2282	\$ 40,578,054	58.7%
Ordinary	Residential	Ordinary	\$ 640.00		0.89	\$ 289,900	4.2%
Ordinary	Residential	Narrandera		\$ 395.30	0.761	\$ 1,977,132	28.6%
Ordinary	Business	Ordinary	\$ 640.00		1.398	\$ 118,598	1.7%

Ordinary	Business	Narrandera	\$ 715.00	2.0646	\$ 473,558	6.8%
<b>TOTAL</b>					<b>\$ 43,437,242</b>	<b>100.00%</b>

For the 2024-2025 financial year, Council proposes to levy the maximum penalty interest rate of 9.0% set by the Office of Local Government. The 2023-2024 maximum penalty interest rate was set at 9.0%.

The rate categories and sub-categories for the purpose of levying the 2024/25 rates are as follows:

- Farmland – Ordinary
- Residential – Ordinary (Residences in Villages outside of Narrandera i.e Barellan, Grong Grong)
- Residential – Narrandera
- Business – Ordinary (Businesses in Villages outside of Narrandera i.e Barellan, Grong Grong)
- Business - Narrandera

**CATEGORISATION OF LAND FOR PURPOSE OF ORDINARY RATES:**

In accordance with Section 514 of the Local Government Act 1993, Council must declare each parcel of rateable land within the Local Government Area to be within one of the following categories, before making an ordinary rate:

- Farmland
- Residential
- Business

Farmland rates will be levied on all rateable land, which in Council’s opinion, qualifies as “Farmland” as defined in Section 515 of the Local Government Act 1993.

The categorisation of land for the purpose of ordinary rating within the Narrandera Shire as per the Local Government Act 1993 is as follows:

**SECTION 515 – Farmland**

- 1) Land is to be categorised as “farmland” if it is a parcel of rateable land valued as one assessment and its dominant use is for farming (that is, the business or industry of grazing, animal feedlots, dairying, pig-farming, poultry farming, viticulture, orcharding bee-keeping, horticulture, vegetable growing, the growing of crops of any kind, forestry or aquaculture within the meaning of the Fisheries Management Act 1994, or any combination of those businesses or industries), which:
  - a) has a significant and substantial commercial purpose or character; and
  - b) is engaged in for the purpose of profit on a continuous or repetitive basis (whether or not a profit is actually made).
- 2) Land is not to be categorised as farmland if it is rural residential land. Rural Residential Land is the site of a dwelling, is between two (2) hectares and forty (40) hectares in area, is zoned for non-urban purposes and does not have a significant and substantial commercial purpose or character.
- 3) The regulations may prescribe circumstances in which land is or is not to be categorised as farmland.

**SECTION 516 - Residential**

- 1) Land is to be categorised as “residential” if it is a parcel of rateable land valued as one assessment and:
  - a) its dominant use is for residential accommodation (otherwise than as a hotel, motel, guest house, backpacker hostel or nursing home or any other form of residential accommodation (not being a boarding house or a lodging house) prescribed by the regulations), or
  - b) in the case of vacant land, it is zoned or otherwise designated for use under an environmental planning instrument (with or without development consent) for residential purposes; or
  - c) it is rural residential land.
- 1A) For the purposes of this section, a ‘boarding house’ or a ‘lodging house’ means a building wholly or partly let as a lodging in which each letting provides the tariff-paying occupant, with a principal place of residence and in which:
  - a) each tariff charged does not exceed the maximum tariff for boarding houses or lodging houses for the time being determined by the Minister by order published in the Gazette for the purposes of this subsection, and
  - b) there are at least 3 tariff-paying occupants who have resided there for the last 3 consecutive, or any period totalling 3 months during the last year, and includes a vacant building that was so let immediately before becoming vacant, but does not include a residential flat building, licensed premises, a private hotel, a building containing serviced apartments or a backpacker hostel or other tourist establishment.

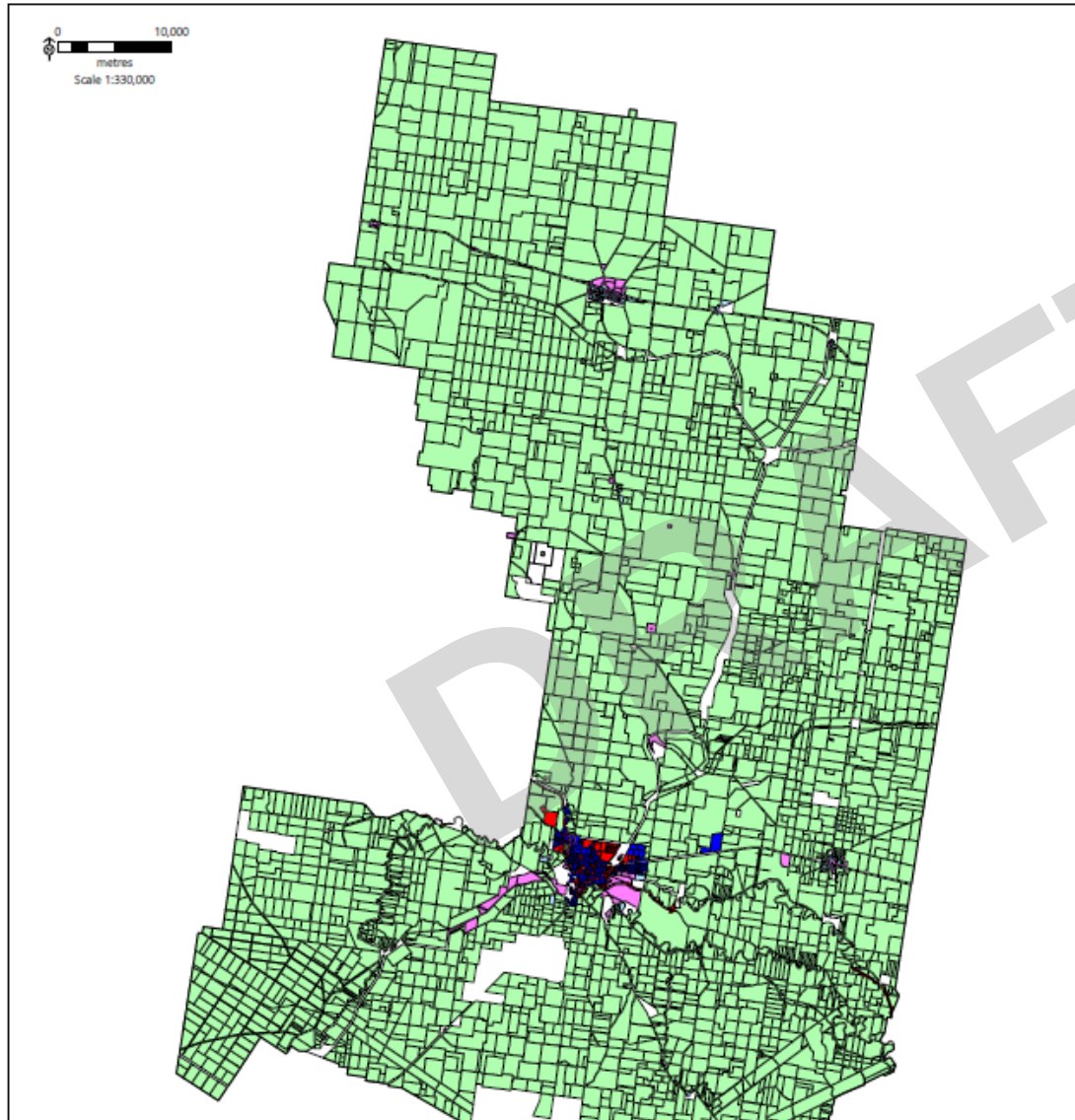
- 2) The regulations may prescribe circumstances in which land is or is not to be categorised as residential.

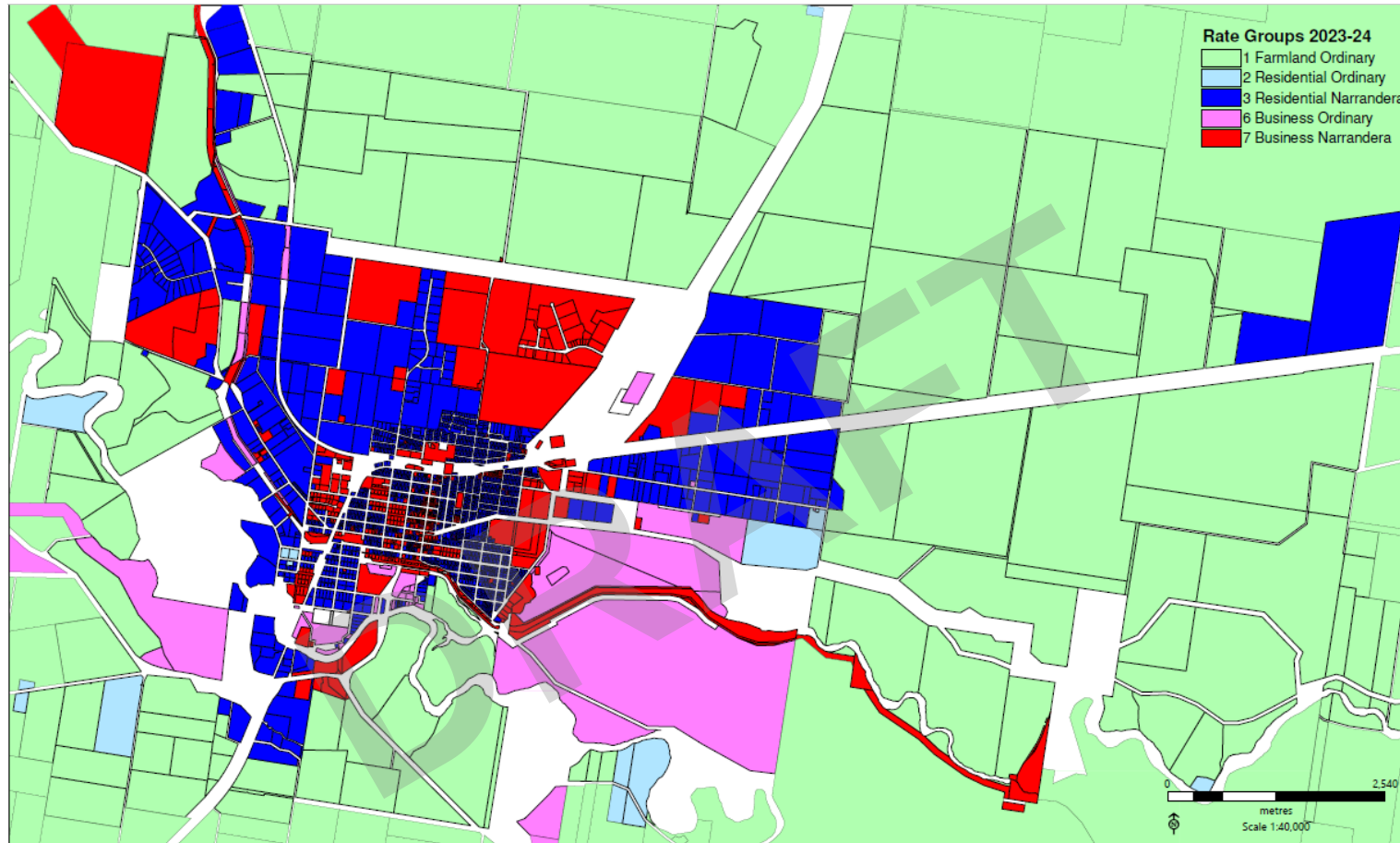
**SECTION 518 - Business**

Land is to be categorised as 'business' if it cannot be categorised as farmland, residential or mining.

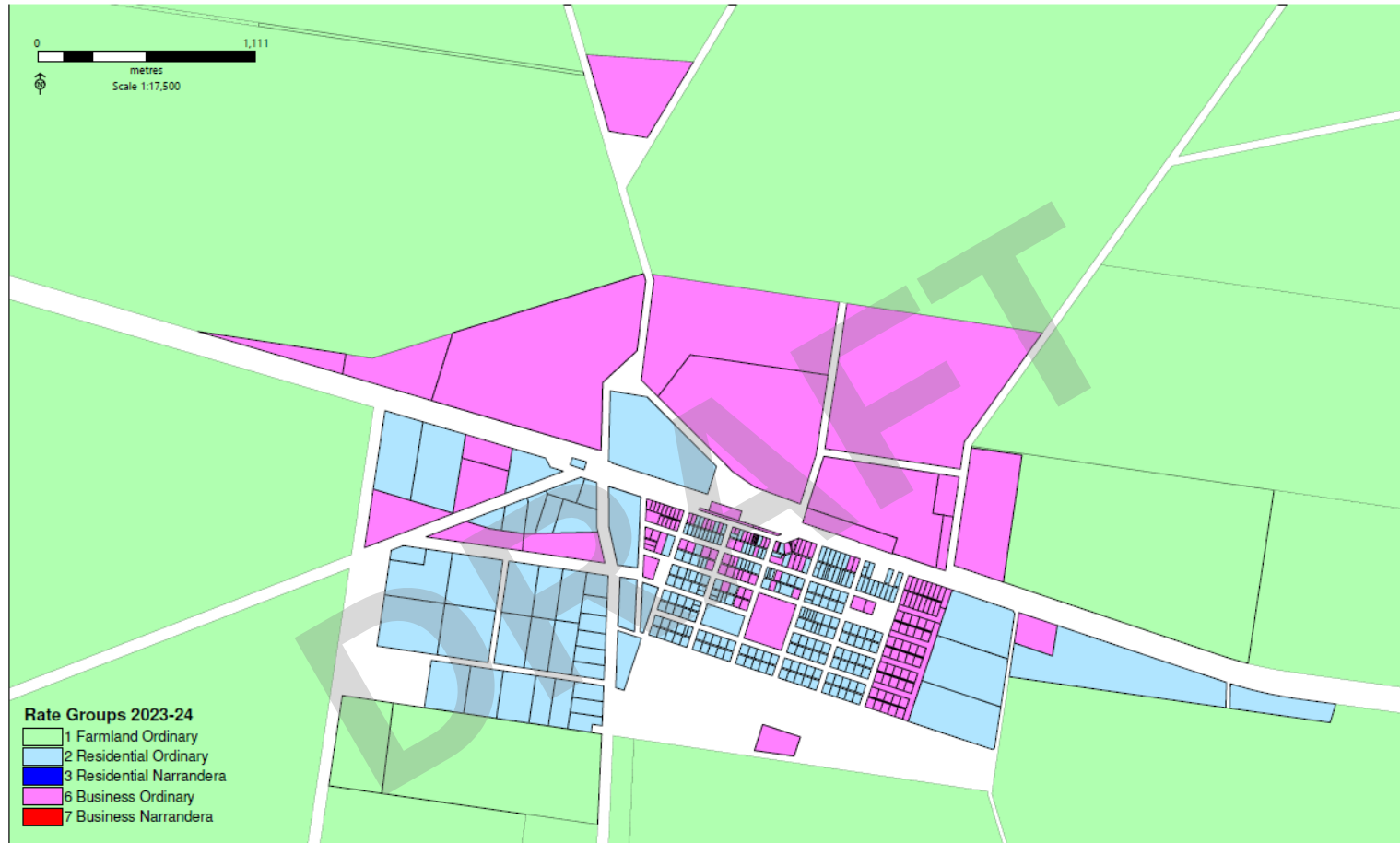
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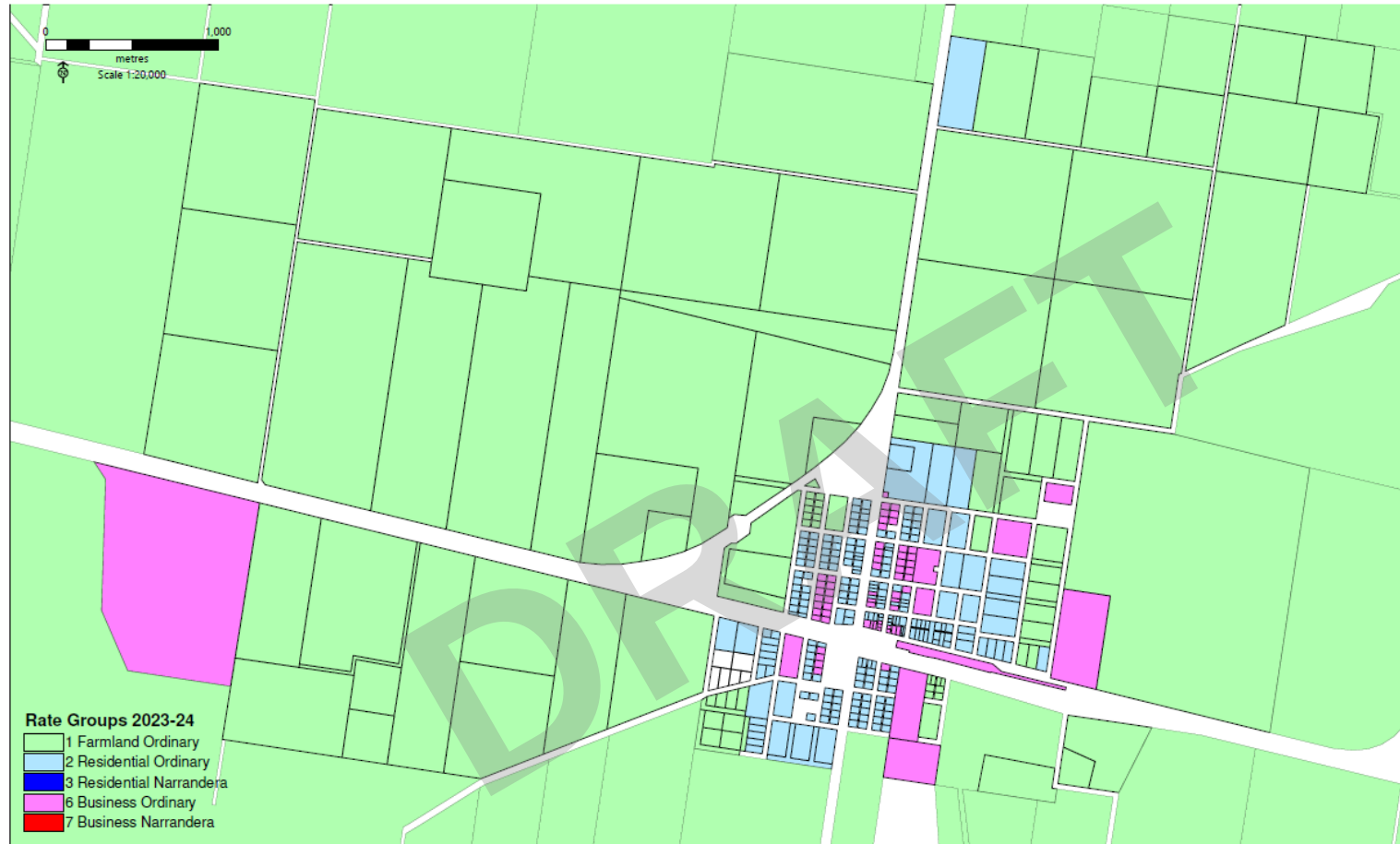



	<b>RATE CATEGORIES 2023-24 NARRANDERA</b>	Date: 3/04/2023 Compiled by: GIS Narrandera Co-ordinate System: MGA 94 Zone 55 Ref: 2023-013
<small>Narrandera Shire Council 141 East Street Narrandera NSW 2700 Ph: 02 6969 5510</small>	<small>This map is a representation of the information currently held by Narrandera Shire Council. While every effort has been made to ensure the accuracy of the product, Council accepts no responsibilities for any errors or omissions.</small>	



 <p style="font-size: small;">Narrandera Shire Council 141 East Street Narrandera NSW 2700 Ph: 02 6969 5510</p>	<p><b>RATE CATEGORIES 2023-24 BARELLAN</b></p> <p style="font-size: x-small;">This map is a representation of the information currently held by Narrandera Shire Council. While every effort has been made to ensure the accuracy of the product, Council accepts no responsibilities for any errors or omissions.</p>	<p>Date: 3/04/2023 Compiled by: GIS Narrandera Co-ordinate System: MGA 94 Zone 55 Ref: 2023-013</p>
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 <small>Narrandera Shire Council 141 East Street Narrandera NSW 2700 Ph: 02 6959 5510</small>	<p><b>RATE CATEGORIES 2023-24 GRONG GRONG</b></p> <p><small>This map is a representation of the information currently held by Narrandera Shire Council. While every effort has been made to ensure the accuracy of the product, Council accepts no responsibilities for any errors or omissions.</small></p>	<small>Date: 3/04/2023 Compiled by: GIS Narrandera Co-ordinate System: MGA 94 Zone 55 Ref: 2023-013</small>
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## PENSIONER CONCESSION RATES REBATE

In accordance with Section 575 of the Local Government Act 1993, eligible pensioners are provided concessions on their ordinary rates, domestic waste management and sewerage service charges. The costs of providing these concessions is shared between the State Government (55%) and Council (45%).

Eligible ratepayers are entitled to receive up to:

- \$250.00 off ordinary rates and charges for domestic waste management services; and
- \$87.50 off annual sewerage rates and charges.

Holders of the below listed concession cards are eligible for the concession:

- Holders of a Pensioner Concession Card (PCC);
- Holders of a gold card embossed with “TPI” (Totally Permanently Incapacitated);
- Holders of a gold card embossed with “EDA” (Extreme Disablement Adjustment);
- War widow of widower or wholly dependent partner entitled to the DVA (Department of Veterans’ Affairs) income support supplement.

In accordance with Section 575(2) of the Local Government Act 1993, the amount by which a rate or charge is required to be reduced is:

- if the person making the application is, on the date on which the rate or charge is levied, an eligible pensioner who is solely liable or jointly liable with one or more jointly eligible occupiers but with no other person for the rate or charge; or
- if the person making the application is, on the date on which the rate or charge is levied, an eligible pensioner who is jointly liable with one other person who is not a jointly eligible occupier, or with two or more other persons, any of whom is not a jointly eligible occupier for the rate or charge – an amount that bears to one-half of the rate or charge, the same proportion as the part of that rate or charge for which, as between all persons liable to pay the rate or charge, the applicant and any jointly eligible occupier are liable bears to the whole of that rate or charge.

## PRICING POLICY

Where it is legally permissible, Narrandera Shire Council intends to charge fees for the provision of all goods and services that it provides. These fees will be charged to all clients that utilise Council's goods and services.

In the setting of the fees for its goods and services, the Council is endeavouring to adopt a "user-pay" principle, whilst being mindful of the capacity of the client to pay the fees being set. Accordingly, the fees set by Council in some cases will not recover the full cost of providing the goods and services.

The particular pricing policy of Narrandera Shire Council, applying to the various fees, is as follows:

Code	Name	Description
A	Regulatory charges fixed by legislation	These items are priced at the figures stipulated by legislation as applicable to this activity
B	Regulatory charges not fixed by legislation	These items are priced at the maximum recommended by the Office of Local Government
C	Full Cost recovery charges plus commercial mark up	These items are priced so as to return a total cost recovery for the activities provided plus normal commercial mark-ups
D	Full cost recovery charges	These items are priced so as to return a total cost recovery for the activities provided
E	Zero or partial cost recovery charges	These items are priced at below the cost of providing this activity as Council considers that full cost recovery would deprive the members of the community of the ability to participate/enjoy these activities.

The Council will pursue cost effective opportunities in order to maximise it's revenue base and currently proposes to raise revenue from the following sources:

- Rates
- Water
- Sewer Special Charges
- Annual Trade Waste Service Charges
- Stormwater Levy
- Plant Hire
- Borrowings
- Miscellaneous Charges
- Annual Domestic Waste Services Charges
- Interest on Overdue Balances
- Charges for non-Council works
- Grants
- Investments
- All Sporting Field Users

Note: A goods and services tax (GST) is applicable in respect to some Council goods and services. Prices of goods and services subject to GST have been identified in the attached Schedule of Fees & Charges as GST inclusive, in accordance with taxation legislation. Some goods and services supplied by Council are "GST Free" or are exempt from GST under Division 81 of the legislation. Any goods and services that fall within either category are so identified in this policy.



## NATIONAL COMPETITION POLICY

Council acknowledges the principles of National Competition Policy and their application to Council's operations. In particular with regard to the principle of Competitive Neutrality Council has identified its Water Supply Operation and Sewerage Operations as Category 2 Businesses (Category 2 are for Businesses of less than \$2M sales/turnover). With regard to these Businesses, Council will be complying with the requirements of the National Competition Policy guidelines, in respect of Strategic and Business Planning, Accountability, Complaints Handling Systems and applying Competitive Neutrality Pricing requirements.

## CHARGES

### WATER

In 2003 the NSW Department of Local Government advised Councils by circular numbered 03/11 that "as prudent managers of community resources, it is incumbent on Councils to adopt 'best-practice' management and charging policies for services such as water supply and sewerage".

To comply with the directive of the Department and with the 'best-practice' pricing guidelines issued by the Department of Water & Energy, it is intended that for all lands that are supplied with water from a water pipe of the Council and for lands situated within 225 metres of a water pipe of the Council that the following water access charges be levied based upon the size of each water connection to a single assessment.

For the 2024-2025 financial year, Council proposes to levy the following water charges:-

**Water Access Charges – Potable Charges**

Water Access Charges				
Water Connection Size	Meter Size	Charge	No. Levied	Estimated Income
Water Access Charge	20mm	\$ 334.00	1942	\$ 648,628.00
Water Access Charge	25mm	\$ 501.00	378	\$ 189,378.00
Water Access Charge	32mm	\$ 853.00	31	\$ 26,443.00
Water Access Charge	40mm	\$ 1,330.00	11	\$ 14,630.00
Water Access Charge	50mm	\$ 2,087.00	28	\$ 58,436.00
Water Access Charge	80mm	\$ 5,338.00	2	\$ 10,676.00
Water Access Charge	100mm	\$ 8,340.00	2	\$ 16,680.00
Water Access Charge	Unmetered	\$ 334.00	153	\$ 51,102.00
Water Access Charge	Strata	\$ 334.00	25	\$ 8,350.00

**Water Access Charges – Non - Potable Charges**

Re-use Water Access Charges				
Water Connection Size	Meter Size	Charge	No. Levied	Estimated Income
Water Access Charge	80mm	\$ 1,339.00	1	\$ 1,339.00
Water Access Charge	100mm	\$ 1,633.00	8	\$ 13,064.00

**Standard Water Consumption Charge – Potable Supply**

*General Consumption (November 2024 account)*

To avoid the imposition of a higher tariff on water consumed during the final months of the 2023-2024 financial year it is proposed to continue to levy one dollar twenty-six cents (\$1.31) per kilolitre of water measured as being consumed for the water consumption account payable 30 November 2024. This account represents the billing period from early March 2024 to late August 2024.

*General Consumption (February & May 2025 accounts)*

One dollar thirty-one cents (\$1.35) per kilolitre of water measured as being consumed for the water consumption accounts payable 28 February 2025 and 31 May 2025.

**Standard Water Consumption Charge – Non –Potable Supply**

Not for profit organisations levied per kilolitre	\$0.32
Commercial users levied per kilolitre	\$0.67

**Estimated Water Consumption Accounts**

Water meters may not accurately record water consumption or may cease to record water consumption for a number of reasons such as construction material deterioration, the build-up of sediment within the water meter, weather conditions such as extreme frost or physical damage by either intentional or non-intentional means.

Where a water meter has been determined to not be recording correctly or has ceased to record water consumption during a routine reading cycle, an estimated water consumption account shall be prepared and issued to the property owner based on the property water consumption data for the same routine reading and billing cycle 12 months prior to the current routine reading and billing cycle. An increased or decreased adjustment shall be made at the time of preparing the account based on the overall water consumption statistical data for all consumers between the two relevant billing periods. The estimated account shall be charged at the applicable water consumption charge for the relevant reading and billing cycle.

For example during the normal reading cycle for accounts payable at the end of February the routine reading cycle commences late November and concludes during December. Where a water meter has been found not to be recording accurately or has ceased to record

water consumption, an estimated account shall be calculated using water consumption data derived for that property from the period late November and December 12 months prior. The value of the account shall be increased or decreased by the percentage variation in overall consumer consumption between the two water billing cycles.

### **Water Consumption Allowance for identified Medical Conditions**

Upon application to Council by an individual for a water consumption allowance due to a specified medical condition, Council shall assess the needs of the individual on a case-by-case basis. An example of a specified medical condition is renal haemodialysis performed at home using a dialysis machine.

Issues to be addressed with a renal haemodialysis patient would be the frequency of dialysation and the volume of water used during each occasion.

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## SEWER

In 2003 the NSW Department of Local Government advised Councils by circular numbered 03/11 that “as prudent managers of community resources, it is incumbent on Councils to adopt ‘best-practice’ management and charging policies for services such as water supply and sewerage”.

To comply with the directive of the Department of Local Government and with the 'best-practice' pricing guidelines issued by the Department of Water & Energy, Council intends to levy the following sewerage charges to all properties, regardless of current rateability status, that are connected to the Narrandera sewer system.

For the 2024-2025 financial year, Council proposes to levy the following sewer charges:-

### Sewer Access Charge – Residential

Connection Size	Charge	No. Levied	Estimated Income
Standard residential charge	\$ 799.80	1,762	\$ 1,409,247.60
Residential Multiple Occupancies	\$ as calculated		

### Sewer Access Charge - Non-Residential

Sewer access charge is levied per water meter connected to the property capable of discharging waste water to the sewerage system (charge levied is the applicable sewer access charge MULTIPLIED by the applicable sewer discharge factor (SDF). The following charges are the base charges and are derived by using an industry standard formula.

Connection Size	Charge	No.	Estimated Income
Minimum charge annually (combined sewer access & usage charge)	\$ 799.80		
Unmetered premises	\$ 799.80	39	\$ 31,192.20
20mm Water Meter	\$ 579.70	127	\$ 73,621.90
25mm Water Meter	\$ 905.30	30	\$ 27,159.00
32mm Water Meter	\$ 1,483.80	10	\$ 14,838.00
40mm Water Meter	\$ 2,318.20	6	\$ 13,909.20
50mm Water Meter	\$ 3,622.30	12	\$ 43,467.60
80mm Water Meter	\$ 9,272.60	1	\$ 9,272.60
100mm Water Meter	\$14,491.90	0	\$ 0
Non-Residential Multiple Occupancies	\$ as calculated		

**Sewer Usage Charge**

Levied per kilolitre of estimated sewage discharged to the sewer

\$1.51 per kilolitre

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### LIQUID TRADE WASTE SUPPLY CHARGES

Liquid trade waste is wastewater containing chemicals or other impurities from any business, trade, or manufacturing premises other than domestic sewage, stormwater or unpolluted water.

All properties have been assessed, and those liable for charges will be advised and billed during 2023-2024.

*Annual Trade Waste*

Standard charge for 2024-2025 \$177.60

*Annual Inspection Charge*

Standard inspection charge \$103.00

*Trade Waste Charge*

Levied per kilolitre of estimated trade waste \$1.40 per kilolitre

*Trade Waste – New Service*

Levied per tenement for new developments where sewer service is supplied or proposed to be supplied \$1,218.40

*Trade Waste – Existing Service*

Levied per equivalent tenement for connecting to the sewer reticulation network where there has not been a previous connection \$1,218.40

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**Sewer discharge factors**

The following sewer discharge factors shall apply to those non-residential assessments connected to the sewerage network.  
 (NOTE: The below mentioned non-residential activity list is not exhaustive and where a non-residential activity is being carried out on a property which is not listed above, an individual assessment shall be made to determine the most appropriate band for charging purposes)

Band	% Discharge	Description
<b>A</b>	0 %	(0% of water consumed discharged to the sewerage system) Carpark with no amenities, vacant land
<b>B</b>	20 %	(20% of water consumed discharged to the sewerage system) Education facility where water meter includes large area of sporting surface, caravan park where water meter includes large area of peripheral grounds, childcare facility where water meter includes large area of recreational surface, showground where water meter includes large area of peripheral grounds, sporting club or facility where water meter includes large area of sporting surface, concrete batching plant, plant nursery
<b>C</b>	40 %	(40% of water consumed discharged to the sewerage system) Education facility where water meter excludes large area of sporting surface, caravan park where water meter excludes large area of peripheral grounds, childcare facility where water meter excludes large area of recreational surface, showground where water meter excludes large area of peripheral grounds
<b>D</b>	70 %	(70% of water consumed discharged to the sewerage system) Aged care accommodation, assisted living accommodation, backpacker accommodation, bed & breakfast accommodation, emergency service property, guest house accommodation, health care facility, mixed commercial & residential property, motel, religious property
<b>E</b>	90 %	(90% of water consumed discharged to the sewerage system) Abattoir, accountant, antique store, agricultural product retail centre, agricultural product processing and/or storage facility, amusement centre, animal or animal bi-product dealer and/or processing and/or storage facility, art gallery, automotive electrical workshop, automotive sales dealer, automotive spare parts retailer, bakery, bank, barber, beauty salon, bituminous product storage and/or works depot, building supply depot, bus depot, butcher, cabinet maker, café, carwash, car detailing, cattery, charity outlet, chiropractor, coffee shop, commercial kitchen, community hall, craft store, delicatessen, dental surgery, dental technician, department store, drapery, dry cleaner, chemist, clothing store, community group meeting hall, community services centre, computer retailer and/or repairer, court house, dry cleaner,

		<p>eatery, electrical goods retailer, electrical contractor, engineering workshop, fish shop, fish and chip shop, florist, fruit shop, funeral parlour, furniture store, general retail premises, general retail depot, general storage depot, general works premises, general workshop premises, gift store, grain depot, hairdresser, gunsmith, gym and/or sporting centre, hardware store, hotel, internet café, ironing service, jewellery store, juice bar, kennel, laboratory, landscape supplies, laundromat, legal practice, library, licensed club, lawn mower retailer and/or workshop, mechanical workshop, medical centre, group meeting hall, mortuary, motorcycle sales dealer and/or repairer, museum, music store, newsagent, nightclub, office, office and adjoining workshop, optometrist, panel beater, pathology centre, pawnbroker, pet store, petroleum storage facility, photographic processing, photographic studio, picture framing, pizzeria, police station, post office, printer, publisher, radiator repairer, restaurant, second-hand goods retailer, service station, scout or girl guide hall, sporting club or facility where water meter excludes large area of sporting surface, spray painter, supermarket, take-away food premises, tavern, telephone exchange, transport depot, travel agent, tyre retailer, veterinary surgery, video/DVD store, warehouse.</p>
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## WASTE MANAGEMENT

The Local Government Act, 1993 provides that waste management services of the Council are to be financed by a specific annual charge made and levied for that purpose alone.

For the 2024-2025 financial year, Council proposes to levy the following waste management charges noting that waste collection is a weekly service whilst the collection of recycling materials is a fortnightly service:-

Domestic Waste Management (Section 496) and Non-Domestic Waste Management (Section 501)

Waste Service	Charge	No. Levied	Estimated Income
<b>Waste Collection (per 240L bin unit collected)</b>	\$ 232.50 pa	2,635	\$ 612,637.50
<b>Recycling Collection (per 240L bin unit collected)</b>	\$ 88.20 pa	2,497	\$ 220,235.40
<b>Availability Charge (per assessment)</b>	\$ 54.90 pa	2,493	\$ 136,865.70
<b>Waste Collection 2 x Weekly, Narrandera only (per 240L bin unit collected)</b>	\$ 464.20 pa		

## STORMWATER MANAGEMENT

In recognition of Councils key role in storm water management and the need for ongoing funding for storm water management, the NSW Government amended the Local Government Act, 1993 in October 2005 to allow Councils the option of levying a storm water management service charge.

Rather than fund storm water management services from ordinary rate yield, the income derived from this charge is to cover some or all of the costs of providing new/additional storm water management services within a catchment area.

The guidelines state that the upper charge limit is set at \$25.00 for residential land and \$25 per 350m<sup>2</sup> or part thereof for non-residential land. For residential and non-residential strata assessments the property may only be charged 50% of the adopted charge as applied to standard properties.

Exempt properties from the charge are: - Crown land, Council owned land, land held under lease for private purposes under the Housing Act, 2001 (Department of Housing) or the Aboriginal Housing Act, 1998 (Aboriginal Housing Office), vacant land as in containing no buildings and no other impervious surfaces, land belonging to charities and public benevolent institutions.

For the 2023-2024 financial year, Council proposes to levy the following stormwater management charges:-

Assessment Type	Charge	No. Levied	Estimated Income
<b>Residential assessments – non strata (per assessment)</b>	\$ 25.00 pa	1,739	\$ 43,475.00
<b>Residential assessments – strata (per assessment)</b>	\$ 12.50 pa	30	\$ 375.00
<b>Non-Residential assessments - non strata (per 350m<sup>2</sup> or part thereof of total assessment area)</b>	\$ 25.00 pa / 350m <sup>2</sup> (capped at \$425.00)	1131	\$ 28,275.00
<b>Non-Residential assessments - strata (per 350m<sup>2</sup> or part thereof of total assessment area)</b>	\$ 12.50 pa / 350m <sup>2</sup> (capped at \$212.50)	0	

## PRIVATE WORKS

The Council may, by agreement with the owner or occupier of any private land, carry out on the land any kind of work that may lawfully be carried out on the land (s.67(1)).

Council carries out work for external parties on private land. In performing this work, Council is generating additional income and/or acting in a community service role. Income from these works will cover all incremental direct costs and overheads and where appropriate add a profit element. The profit element of pricing varies with the relevant organisations taking into account the considerations of service to the community and general market competitiveness.

In cases where Council does carry out such work it is the policy of the Council to charge a rate for such work, which is sufficient to ensure full cost recovery of such work, plus a normal commercial mark-up to provide for a profit and to cover administration and overhead costs. In this respect, the Council does not wish to actively compete with local contractors but will endeavour to meet the demands for the provision of plant and machinery to residents of the area, whenever convenient, without unduly interrupting other works programs.

These private works include:

- Kerb & Gutter construction
- Road and associated works contribution
- Drainage contribution
- Water supply related works, and
- Sewerage & drainage connection.

To comply with Section 67(2)(a) LG Act 1993, council will adopt a minimum charge for specified works. Works outside these specifications will be priced in accordance with the above.

Council's plant is to be operated by Council employees wherever possible; only under special circumstances may plant be hired to other experienced persons. Persons wishing to hire plant, or have private works completed, are to sign Council's standard request form for this purpose prior to the undertaking of any such work.

Due to the unpredictable nature of costs relating to the supply of materials for Private Works undertakings, it is not possible to develop an accurate schedule of fees and charges that would apply for the coming twelve-month period.

It is strongly recommended that a quotation/estimate be obtained from Council prior to requesting/ordering Private Work's undertakings.

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## BORROWINGS PROPOSED

### *General Fund*

Proposed borrowings for 2024-2025 include \$3,500,000 for Drainage Improvement Works, externally funded.

### *Water Fund*

No proposed borrowings are planned for 2024-2025.

### *Sewer Fund*

Proposed borrowings for 2024-2025 include \$1,800,000 for Barellan Sewer, externally funded.

### *Future Trends*

It is likely that Council will take up future loans for long-term projects including to finance future improvements of infrastructure in the General Fund.

Strategic Business Plans for Council's Water & Sewerage operations provide for take up of loans for further capital works.

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## RATES & ANNUAL CHARGES

### RATES

Name	Year 23/24	Year 24/25			Increase	Comment	GST	Pricing Policy
	Last YR Fee (incl. GST)	Fee (excl. GST)	GST	Fee (incl. GST)				
Farmland (Special Variation applied) - minimum rate \$640.00						Ad valorem \$0.002283	N	
Residential - Ordinary (Special Variation applied) - minimum rate \$640.00						Ad valorem \$0.0096	N	
Residential - Narrandera (Special Variation applied) - base rate \$395.30						Ad valorem \$0.00766	N	
Business - Ordinary (Special Variation applied) - minimum rate \$640.00						Ad valorem \$0.0127	N	
Business - Narrandera (Special Variation applied) - minimum rate \$715.00						Ad valorem \$0.02065	N	

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**DOMESTIC WASTE MANAGEMENT - ANNUAL CHARGES**

Name	Year 23/24 Last YR Fee (incl. GST)	Year 24/25			Increase %	Comment	GST	Pricing Policy
		Fee (excl. GST)	GST	Fee (incl. GST)				
Domestic waste service availability	\$54.90	\$57.30	\$0.00	\$57.30	4.37%		N	D
Domestic waste collection 240L – per bin	\$232.50	\$242.90	\$0.00	\$242.90	4.47%		N	D
Domestic recycled waste collection 240L – per bin	\$88.20	\$92.15	\$0.00	\$92.15	4.48%		N	D

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**NON DOMESTIC WASTE MANAGEMENT - ANNUAL CHARGES**

Name	Year 23/24 Last YR Fee (incl. GST)	Year 24/25			Increase %	Comment	GST	Pricing Policy
		Fee (excl. GST)	GST	Fee (incl. GST)				
Non-domestic waste service availability	\$54.90	\$57.30	\$0.00	\$57.30	4.37%		N	D
Non-domestic waste collection 240L – per bin	\$232.50	\$242.90	\$0.00	\$242.90	4.47%		N	D
Non-domestic recycled waste collection 240L – per bin	\$88.20	\$92.15	\$0.00	\$92.15	4.48%		N	D
Non-domestic waste collection 240L – per bin - 2x weekly (Narrandera)	\$464.20	\$485.80	\$0.00	\$485.80	4.65%		N	D

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## RESIDENTIAL & NON-RESIDENTIAL WATER - ANNUAL CHARGES

### ACCESS

Name	Year 23/24 Last YR Fee (incl. GST)	Year 24/25			Increase %	Comment	GST	Pricing Policy
		Fee (excl. GST)	GST	Fee (incl. GST)				
Water access charge - unmetered service	\$320.00	\$334.00	\$0.00	\$334.00	4.38%		N	B
Water access charge - strata unit	\$320.00	\$334.00	\$0.00	\$334.00	4.38%		N	B
Water access charge - 20mm service	\$320.00	\$334.00	\$0.00	\$334.00	4.38%		N	B
Water access charge - 25mm service	\$480.00	\$501.00	\$0.00	\$501.00	4.38%		N	B
Water access charge - 32mm service	\$817.00	\$853.00	\$0.00	\$853.00	4.41%		N	B
Water access charge - 40mm service	\$1,277.40	\$1,330.00	\$0.00	\$1,330.00	4.12%		N	B
Water access charge - 50mm service	\$1,997.30	\$2,087.00	\$0.00	\$2,087.00	4.49%		N	B
Water access charge - 80mm service	\$5,108.50	\$5,338.00	\$0.00	\$5,338.00	4.49%		N	B
Water access charge - 100mm service	\$7,980.90	\$8,340.00	\$0.00	\$8,340.00	4.50%		N	B

### CONSUMPTION

Name	Year 23/24 Last YR Fee (incl. GST)	Year 24/25			Increase %	Comment	GST	Pricing Policy
		Fee (excl. GST)	GST	Fee (incl. GST)				
Consumption charge per kilolitre recorded as consumed (November Account)	\$1.26	\$1.31	\$0.00	\$1.31	3.97%		N	B
Consumption charge per kilolitre recorded as consumed (Feb & May Accounts)	\$1.31	\$1.35	\$0.00	\$1.35	3.05%		N	B
Estimate account – based on same period 12 months previous					As calculated		N	B
Volume charge per kilolitre – standpipe	\$1.51	\$1.57	\$0.00	\$1.57	3.97%		N	B

## REUSE WATER - ANNUAL CHARGES ACCESS

Name	Year 23/24 Last YR Fee (incl. GST)	Year 24/25			Increase %	Comment	GST	Pricing Policy
		Fee (excl. GST)	GST	Fee (incl. GST)				
Reuse water access charge - 20mm	\$142.40	\$148.80	\$0.00	\$148.80	4.49%		N	B
Reuse water access charge - 25mm	\$214.00	\$223.60	\$0.00	\$223.60	4.49%		N	B
Reuse water access charge - 32mm	\$364.50	\$380.90	\$0.00	\$380.90	4.50%		N	B
Reuse water access charge - 40mm	\$569.10	\$594.70	\$0.00	\$594.70	4.50%		N	B
Reuse water access charge - 50mm	\$890.10	\$930.20	\$0.00	\$930.20	4.51%		N	B
Reuse water access charge - 80mm	\$1,281.90	\$1,339.00	\$0.00	\$1,339.00	4.45%		N	B
Reuse water access charge - 100mm	\$1,562.80	\$1,633.00	\$0.00	\$1,633.00	4.49%		N	B

## CONSUMPTION

Name	Year 23/24 Last YR Fee (incl. GST)	Year 24/25			Increase %	Comment	GST	Pricing Policy
		Fee (excl. GST)	GST	Fee (incl. GST)				
Not for profit organisations - levied per kilolitre	\$0.31	\$0.32	\$0.00	\$0.32	3.23%		N	B
Commercial users - levied per kilolitre	\$0.64	\$0.67	\$0.00	\$0.67	4.69%		N	B



## RESIDENTIAL & NON-RESIDENTIAL SEWER - ANNUAL CHARGES

### ACCESS

Name	Year 23/24 Last YR Fee (incl. GST)	Year 24/25			Increase %	Comment	GST	Pricing Policy
		Fee (excl. GST)	GST	Fee (incl. GST)				
Residential standard sewer charge	\$799.80	\$835.00	\$0.00	\$835.00	4.40%		N	B
Residential multiple occupancies – standard charge multiplied by the number of separate occupancies					As calculated		N	B
Non-residential multiple occupancies – standard charge multiplied by the number of separate occupancies					As calculated		N	B
Non-residential – sewer access charge levied per water meter connected capable of discharge to the sewerage system					Sewer access charge multiplied by SDF		N	B
Minimum annual charge - combined access charge and usage charge	\$799.80	\$835.00	\$0.00	\$835.00	4.40%		N	B
Minimum annual charge - unmetered premises	\$799.80	\$835.00	\$0.00	\$835.00	4.40%		N	B
Minimum annual charge - 20mm water meter	\$579.70	\$605.00	\$0.00	\$605.00	4.36%		N	B
Minimum annual charge - 25mm water meter	\$905.30	\$946.00	\$0.00	\$946.00	4.50%		N	B
Minimum annual charge - 32mm water meter	\$1,483.80	\$1,550.00	\$0.00	\$1,550.00	4.46%		N	B
Minimum annual charge - 40mm water meter	\$2,318.20	\$2,422.00	\$0.00	\$2,422.00	4.48%		N	B
Minimum annual charge - 50mm water meter	\$3,622.30	\$3,785.00	\$0.00	\$3,785.00	4.49%		N	B
Minimum annual charge - 80mm water meter	\$9,272.60	\$9,689.00	\$0.00	\$9,689.00	4.49%		N	B
Minimum annual charge - 100mm water meter	\$14,491.90	\$15,144.00	\$0.00	\$15,144.00	4.50%		N	B

### USAGE

Name	Year 23/24 Last YR Fee (incl. GST)	Year 24/25			Increase %	Comment	GST	Pricing Policy
		Fee (excl. GST)	GST	Fee (incl. GST)				
Non-residential – levied per kilolitre of sewage discharge to sewer	\$1.51	\$1.57	\$0.00	\$1.57	3.97%		N	B

**TRADE WASTE - ANNUAL CHARGES**

Name	Year 23/24 Last YR Fee (incl. GST)	Year 24/25			Increase %	Comment	GST	Pricing Policy
		Fee (excl. GST)	GST	Fee (incl. GST)				
Trade Waste - annual availability fee	\$177.60	\$187.60	\$0.00	\$187.60	5.63%		N	
Trade Waste - annual usage charge per K/L	\$1.40	\$1.48	\$0.00	\$1.48	5.71%		N	C
Trade Waste - annual inspection fee	\$103.00	\$108.80	\$0.00	\$108.80	5.63%		N	B

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### STORMWATER - ANNUAL CHARGES

Name	Year 23/24 Last YR Fee (incl. GST)	Year 24/25			Increase %	Comment	GST	Pricing Policy
		Fee (excl. GST)	GST	Fee (incl. GST)				
Residential assessments – non strata	\$25.00	\$25.00	\$0.00	\$25.00	0.00%		N	A
Residential assessments – strata	\$12.50	\$12.50	\$0.00	\$12.50	0.00%		N	A
Non-residential assessments – non strata \$25 first 350m sq or part thereof	\$25.00	\$25.00	\$0.00	\$25.00	0.00%		N	A
Non-residential assessments – non strata \$25 charged per 350m sq or part thereof of total assessment area with the maximum charge capped at \$425	\$425.00	\$425.00	\$0.00	\$425.00	0.00%		N	B
Non-residential assessments – strata	\$12.50	\$12.50	\$0.00	\$12.50	0.00%		N	A
Non-residential assessments – Strata \$12.50 charged per 350m sq or part thereof of total assessment area with the maximum charge capped at \$212.50	\$212.50	\$212.50	\$0.00	\$212.50	0.00%		N	B

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## GOVERNANCE & ADMINISTRATION

### CUSTOMER SERVICE

#### STALLS

Name	Year 23/24 Last YR Fee (incl. GST)	Year 24/25			Increase %	Comment	GST	Pricing Policy
		Fee (excl. GST)	GST	Fee (incl. GST)				
General street stalls, raffle ticket sales and busking - without own \$20M public liability insurance – annual charge for use of Local Community Insurance Scheme only - booking fee payable per occasion	\$30.40	\$29.18	\$2.92	\$32.10	5.59%		Y	D
General street stalls, raffle ticket sales and busking - with own \$20M public liability insurance – booking fee payable per occasion in approved location	\$6.00	\$5.45	\$0.55	\$6.00	0.00%		Y	B
Event stallholder food vendor in CBD areas - per occasion	\$40.00	\$40.91	\$4.09	\$45.00	12.50%		Y	D
Event stallholder food vendor outside CBD areas - per occasion	\$40.00	\$40.91	\$4.09	\$45.00	12.50%		Y	D
Event stallholder regular merchandise vendor in CBD areas - per occasion	\$25.00	\$27.27	\$2.73	\$30.00	20.00%		Y	D
Event stallholder regular merchandise vendor outside CBD areas - per occasion	\$25.00	\$27.27	\$2.73	\$30.00	20.00%		Y	D

#### PRINTING & COPYING

Name	Year 23/24 Last YR Fee (incl. GST)	Year 24/25			Increase %	Comment	GST	Pricing Policy
		Fee (excl. GST)	GST	Fee (incl. GST)				
Scanning of Documents <10 pages	\$5.00	\$5.00	\$0.00	\$5.00	0.00%		N	E
Scanning of documents >10 Sheets	\$15.00	\$15.00	\$0.00	\$15.00	0.00%		N	E
\$15 for each 15 minutes or part there of.								
Print/copy A4 per page (B&W)	\$1.00	\$0.91	\$0.09	\$1.00	0.00%		Y	C
Print/copy A3 per page (B&W)	\$1.50	\$1.36	\$0.14	\$1.50	0.00%		Y	C
Print/copy A4 per page (colour)	\$3.50	\$3.18	\$0.32	\$3.50	0.00%		Y	C
Print/copy A3 per page (colour)	\$4.10	\$3.73	\$0.37	\$4.10	0.00%		Y	C
Print/copy A4 multiple pages 10–100 (B&W)	\$0.75	\$0.68	\$0.07	\$0.75	0.00%		Y	C
Print/copy A4 multiple pages >100 (B&W)	\$0.50	\$0.45	\$0.05	\$0.50	0.00%		Y	C

**PRINTING & COPYING** [continued]

Name	Year 23/24	Year 24/25			Increase %	Comment	GST	Pricing Policy
	Last YR Fee (incl. GST)	Fee (excl. GST)	GST	Fee (incl. GST)				
Print/copy A3 multiple pages 10–100 (B&W)	\$1.00	\$0.91	\$0.09	\$1.00	0.00%		Y	C
Print/copy A3 multiple pages >100 (B&W)	\$0.75	\$0.68	\$0.07	\$0.75	0.00%		Y	C
Print/copy A4 multiple pages 10–100 (colour)	\$2.50	\$2.27	\$0.23	\$2.50	0.00%		Y	C
Print/copy A4 multiple pages >100 (colour)	\$2.00	\$1.82	\$0.18	\$2.00	0.00%		Y	C
Print/copy A3 multiple pages 10–100 (colour)	\$3.50	\$3.18	\$0.32	\$3.50	0.00%		Y	C
Print/copy A3 multiple pages >100 (colour)	\$3.00	\$2.73	\$0.27	\$3.00	0.00%		Y	C
Print/copy A2 single page	\$10.00	\$9.09	\$0.91	\$10.00	0.00%		Y	C
Print/copy A1 single page	\$15.00	\$13.64	\$1.36	\$15.00	0.00%		Y	C
Print/copy A0 single page	\$26.00	\$23.64	\$2.36	\$26.00	0.00%		Y	C
Scanning or download of information - per page onto customer supplied USB	\$10.00	\$9.09	\$0.91	\$10.00	0.00%		Y	C
Map layout and information preparation - per hour	\$51.00	\$46.36	\$4.64	\$51.00	0.00%		Y	C

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### FINANCIAL SERVICES

Name	Year 23/24 Last YR Fee (incl. GST)	Year 24/25		Increase %	Comment	GST	Pricing Policy
		Fee (excl. GST)	GST				
Interest penalty rate - overdue rates and charges				10.5%	Maximum penalty interest rate as advised by the Office of Local Government (Circular 24-05 / 19 April 2024 / A894200)	N	A
Administration and processing fee	\$35.00	\$31.82	\$3.18	\$35.00	0.00%	Y	D
To be used when a customer requests - refund of overpaid rates/water - transferring of credits - re-allocating payments made in error							
Section 603 Certificates (rates and charges) – Local Government Act 1993	\$95.00	\$100.00	\$0.00	\$100.00	5.26%	N	A
Section 603 Certificate - urgent additional fee	\$0.00	\$85.00	\$0.00	\$85.00	∞	N	E
Section 603 Certificate - reprint copy fee	\$0.00	\$20.00	\$0.00	\$20.00	∞	N	E
Rating records – enquiry <15 mins	\$65.00	\$65.00	\$0.00	\$65.00	0.00%	N	E
Rating records – enquiry >15 mins (hourly charge pro-rata)	\$95.00	\$95.00	\$0.00	\$95.00	0.00%	N	D
Reprinting of notices	\$8.20	\$10.00	\$0.00	\$10.00	21.95%	N	C
Merchant fee - Mastercard & Visa	\$0.00	\$0.00	\$0.00	\$0.00	0.00%	N	E
Dishonoured cheque fee and administration charge					Cost to Council plus \$35.00 Administration Fee Min. Fee: \$35.00	Y	E
Cost to Council plus a \$35.00 Administration charge							
Debt recovery on overdue rates, charges and debtor accounts					Actual Cost	Y	D

### ACCESS TO INFORMATION

Name	Year 23/24	Year 24/25			Increase %	Comment	GST	Pricing Policy
	Last YR Fee (incl. GST)	Fee (excl. GST)	GST	Fee (incl. GST)				
Application fee – initial formal application – own personal affairs (no reductions permissible)	\$30.00	\$30.00	\$0.00	\$30.00	0.00%	This fee is set by the Information Privacy Commissioner and it is not yet known if there is intended to be an increase for the 2024-2025 financial year. If the fee is increased then the IPC charge will be applied.	N	A

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**ACCESS TO INFORMATION** [continued]

Name	Year 23/24	Year 24/25			Increase %	Comment	GST	Pricing Policy
	Last YR Fee (incl. GST)	Fee (excl. GST)	GST	Fee (incl. GST)				
Application fee – initial formal application – all other requests (no reductions permissible)	\$30.00	\$30.00	\$0.00	\$30.00	0.00%	This fee is set by the Information Privacy Commissioner and it is not yet known if there is intended to be an increase for the 2024-2025 financial year. If the fee is increased then the IPC charge will be applied.	N	A

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**ACCESS TO INFORMATION** [continued]

Name	Year 23/24 Last YR Fee (incl. GST)	Year 24/25		Increase %	Comment	GST	Pricing Policy
		Fee (excl. GST)	GST				
Application fee – internal review of determination (no reductions permissible)	\$40.00	\$40.00	\$0.00	\$40.00	0.00%	N	A
Application fee - amendment of records	\$0.00	\$0.00	\$0.00	\$0.00	0.00%	N	A

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**ACCESS TO INFORMATION** [continued]

Name	Year 23/24	Year 24/25			Increase %	Comment	GST	Pricing Policy
	Last YR Fee (incl. GST)	Fee (excl. GST)	GST	Fee (incl. GST)				
Processing fee per hour – initial formal application – own personal affairs after first 20 hours (50% reduction to applicants holding valid Pensioner Concession card, full-time student or not for profit organisation)	\$30.00	\$30.00	\$0.00	\$30.00	0.00%	This fee is set by the Information Privacy Commissioner and it is not yet known if there is intended to be an increase for the 2024-2025 financial year. If the fee is increased then the IPC charge will be applied.	N	A
*Note: 50% reduction in processing charges if applicant is holder of valid pensioner concession card or can demonstrate financial hardship								



**ACCESS TO INFORMATION** [continued]

Name	Year 23/24	Year 24/25			Increase %	Comment	GST	Pricing Policy
	Last YR Fee (incl. GST)	Fee (excl. GST)	GST	Fee (incl. GST)				
Processing fee per hour – initial formal application – all other requests after first hour (50% reduction to applicants holding valid Pensioner Concession card, full-time student or not for profit organisation)	\$30.00	\$30.00	\$0.00	\$30.00	0.00%	This fee is set by the Information Privacy Commissioner and it is not yet known if there is intended to be an increase for the 2024-2025 financial year. If the fee is increased then the IPC charge will be applied.	N	A
<p>A discount of 50% applies for the processing charge ONLY, if the applicant is the holder of a current Pensioner Concession Card issued by the Commonwealth; is a full-time student; or is applying on behalf of a non-for-profit organisation. The discount also applies if the information requested is deemed to be of special benefit to the public generally.</p>								
Processing fee per hour – internal review of determination	\$0.00	\$0.00	\$0.00	\$0.00	0.00%	Agencies are not permitted to charge a processing fee for an Internal Review.	N	A
<p>A discount of 50% applies for the processing charge ONLY, if the applicant is the holder of a current Pensioner Concession Card issued by the Commonwealth; is a full-time student; or is applying on behalf of a non-for-profit organisation. The discount also applies if the information requested is deemed to be of special benefit to the public generally.</p>								

**ACCESS TO INFORMATION** [continued]

Name	Year 23/24	Year 24/25			Increase %	Comment	GST	Pricing Policy
	Last YR Fee (incl. GST)	Fee (excl. GST)	GST	Fee (incl. GST)				
Processing fee per hour – amendment of records	\$0.00	\$0.00	\$0.00	\$0.00	0.00%	Agencies are not permitted to charge a fee for amending records.	N	A
<p>A discount of 50% applies for the processing charge ONLY, if the applicant is the holder of a current Pensioner Concession Card issued by the Commonwealth; is a full-time student; or is applying on behalf of a non-for-profit organisation. The discount also applies if the information requested is deemed to be of special benefit to the public generally.</p>								
General research fee <15 mins	\$78.00	\$82.00	\$0.00	\$82.00	5.13%		N	D
General research fee >15 mins (calculated hourly on pro-rata basis)	\$112.00	\$118.00	\$0.00	\$118.00	5.36%		N	D

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### SALE OF LAND FOR UNPAID RATES

Name	Year 23/24	Year 24/25			Increase %	Comment	GST	Pricing Policy
	Last YR Fee (incl. GST)	Fee (excl. GST)	GST	Fee (incl. GST)				
Sale of land administration charge	\$0.00	\$1,225.00	\$0.00	\$1,225.00	∞		N	E
Charge will apply to properties that reach public auction made an allowance for 35 hours work at a cost of \$35 per hour. This is only a partial cost recovery as there is more than 35 hours work in getting a property ready for sale of land.								
Title search					Actual Cost		N	D
Actual Cost								
Valuation fee					Actual Cost		N	D
Actual Cost								
Solicitor fee					Actual Cost		N	D
Actual Cost								
Real estate agent fee					Actual Cost		N	D
Actual Cost								
Advertising fee					Actual Cost		N	D
Actual Cost								

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### PROPERTY MANAGEMENT

Name	Year 23/24 Last YR Fee (incl. GST)	Year 24/25			Increase %	Comment	GST	Pricing Policy
		Fee (excl. GST)	GST	Fee (incl. GST)				
Rural addressing numbered plate - supply only	\$43.00	\$39.09	\$3.91	\$43.00	0.00%		Y	D
Rural addressing numbered plate - supplied and installed by Council	\$72.00	\$65.45	\$6.55	\$72.00	0.00%		Y	D
Assessment of an application to lease/licence/purchase Council land or Council road reserve	\$676.00	\$648.18	\$64.82	\$713.00	5.47%		Y	C
Annual lease/licence fee - vacant Council land or unused Council road reserve (excluding where Expressions of Interest have been sought)	\$173.00	\$165.45	\$16.55	\$182.00	5.20%		Y	C
Annual lease/licence fee - a pipeline or similar located on/under/ adjacent to Council land or Council road reserve	\$173.00	\$165.91	\$16.59	\$182.50	5.49%		Y	C
Annual lease/licence fee - grazing purposes per hectare (excluding unused Council road reserve or where Expressions of Interest have been sought) - minimum fee to be the same as the annual lease/licence fee for vacant Council land or unused Council road reserve	\$20.00	\$19.09	\$1.91	\$21.00	5.00%		Y	C
Lodgement of application with a third party associated with the lease/licence/purchase of Council road reserve					Actual		Y	C
Advertising, survey, registration, transfer and any other associated costs					Actual		Y	D
Communications tower - commercial user	\$3,301.72	\$3,169.66	\$316.97	\$3,486.62	5.60%		Y	C
Communications tower - government and not for profit organisations	\$3,301.72	\$3,169.66	\$316.97	\$3,486.62	5.60%		Y	C
Government & not for profit users (by negotiation but not less than the applicable commercial user charge set by Council) Note: RBA Holdings Pty Ltd who facilitate the broadcast of 'free to air' digital television to regional communities also the Narrandera District Community Radio have a NIL annual amount payable								
Assessment of application - use of part of Council footpath such as a hoarding or other barrier	\$109.00	\$115.00	\$0.00	\$115.00	5.50%		N	D

## COUNCIL FACILITIES

### CEMETERIES

#### BARELLAN, GRONG GRONG & NARRANDERA

Name	Year 23/24 Last YR Fee (incl. GST)	Year 24/25			Increase %	Comment	GST	Pricing Policy
		Fee (excl. GST)	GST	Fee (incl. GST)				
Land	\$1,150.00	\$1,104.55	\$110.45	\$1,215.00	5.65%		Y	C
Land – perpetual maintenance	\$500.00	\$481.82	\$48.18	\$530.00	6.00%		Y	C
Interment permit	\$195.00	\$205.00	\$0.00	\$205.00	5.13%		N	C
Headstone/monument permit	\$110.00	\$115.00	\$0.00	\$115.00	4.55%		N	C
Interment – single depth	\$1,050.00	\$1,000.00	\$100.00	\$1,100.00	4.76%		Y	C
Interment – double depth – 1st interment (excludes Narrandera Lawn Cemetery)	\$1,050.00	\$1,000.00	\$100.00	\$1,100.00	4.76%		Y	C
Interment – double depth – 2nd interment (excludes Narrandera Lawn Cemetery)	\$1,050.00	\$1,000.00	\$100.00	\$1,100.00	4.76%		Y	C
Interment – stillborn/child up to 18 years/ashes only	\$520.00	\$481.82	\$48.18	\$530.00	1.92%		Y	C
Outside of normal working hours charge	\$90.00	\$86.36	\$8.64	\$95.00	5.56%		Y	C
Travel to Barellan (per round trip)	\$225.00	\$209.09	\$20.91	\$230.00	2.22%		Y	C
Travel to Grong Grong (per round trip)	\$130.00	\$122.73	\$12.27	\$135.00	3.85%		Y	C

#### NICHE WALL - BARELLAN, GRONG GRONG AND NARRANDERA

Name	Year 23/24 Last YR Fee (incl. GST)	Year 24/25			Increase %	Comment	GST	Pricing Policy
		Fee (excl. GST)	GST	Fee (incl. GST)				
Niche wall - allocation of niche, interment of ashes, memorial plaque and perpetual maintenance	\$910.00	\$872.73	\$87.27	\$960.00	5.49%		Y	C
Niche wall - supply and fixation of vase to both new and existing interment	\$110.00	\$104.55	\$10.45	\$115.00	4.55%		Y	C
Niche wall - interment of ashes into existing reserved niche, memorial plaque and perpetual maintenance	\$325.00	\$309.09	\$30.91	\$340.00	4.62%		Y	C
Niche wall - disinterment of ashes, repairs to exterior of niche	\$265.00	\$254.55	\$25.45	\$280.00	5.66%		Y	C
Niche wall - reservation of niche and fixation of reserve plaque	\$580.00	\$559.09	\$55.91	\$615.00	6.03%		Y	C

**ROSE GARDEN - BARELLAN AND NARRANDERA**

Name	Year 23/24	Year 24/25			Increase %	Comment	GST	Pricing Policy
	Last YR Fee (incl. GST)	Fee (excl. GST)	GST	Fee (incl. GST)				
Rose Garden - Allocation of allotment, interment of ashes, refill, memorial plaque and perpetual maintenance	\$910.00	\$872.73	\$87.27	\$960.00	5.49%		Y	C
Rose Garden - interment of ashes into existing reserved allotment, memorial plaque and perpetual maintenance	\$325.00	\$309.09	\$30.91	\$340.00	4.62%		Y	C
Rose Garden - disinterment of ashes, repairs to garden edge	\$265.00	\$254.55	\$25.45	\$280.00	5.66%		Y	C
Rose garden - reservation of allotment and fixation of reserve plaque	\$580.00	\$559.09	\$55.91	\$615.00	6.03%		Y	C

**CEMETERIES AND CREMATORIA NSW LEVIE**

Name	Year 23/24	Year 24/25			Increase %	Comment	GST	Pricing Policy
	Last YR Fee (incl. GST)	Fee (excl. GST)	GST	Fee (incl. GST)				
Ash Interment - Levy in addition to general cemetery fees	\$0.00	\$57.27	\$5.73	\$63.00	∞		Y	A
Burial - Levy in addition to general cemetery fees	\$0.00	\$141.82	\$14.18	\$156.00	∞		Y	A
Cremation - Levy in addition to general cemetery fees	\$0.00	\$37.27	\$3.73	\$41.00	∞		Y	A
Interment services for children under 12, stillborn children and miscarriages					Exempt		N	A
Interment services for destitute people					Exempt		N	A



## AIRPORT

Name	Year 23/24 Last YR Fee (incl. GST)	Year 24/25			Increase %	Comment	GST	Pricing Policy
		Fee (excl. GST)	GST	Fee (incl. GST)				
Passenger landing fees - per passenger	\$7.70	\$7.00	\$0.70	\$7.70	0.00%	Passenger fee for RPT has been \$7.00 for at least (15) years that I am aware of, and possibly longer. Suggest that NSC management commence dialogue with Regional Express regarding a moderate increase.	Y	n/a
Aircraft landing fee >2000 kg MTOW - per tonne	\$16.00	\$15.91	\$1.59	\$17.50	9.38%	Moderate increase proposed and is consistent with a sample taken from other NSW Airports varying between \$16 - \$18.	Y	E

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**AIRPORT** [continued]

Name	Year 23/24	Year 24/25			Increase %	Comment	GST	Pricing Policy
	Last YR Fee (incl. GST)	Fee (excl. GST)	GST	Fee (incl. GST)				
Council hangar rental - single engine / ultra lights (1 month minimum rental) - per week	\$31.92	\$30.92	\$3.09	\$34.01	6.55%	Moderate increase proposed can increase further but minimal aircraft stored in the hangar now since a former tenant purchased the Mathieson hangar.	Y	E
Private hangar rental - 1100m2 sites - per annum	\$1,779.37	\$1,708.20	\$170.82	\$1,879.02	5.60%	Recommended that this fee be either deleted and or price on application. Currently only (2) private hangars being charged at \$2,340 per year and Rockwoods former Milbrae at \$7,269.30 per year.	Y	E

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### TRUCK WASH

Name	Year 23/24 Last YR Fee (incl. GST)	Year 24/25			Increase %	Comment	GST	Pricing Policy
		Fee (excl. GST)	GST	Fee (incl. GST)				
Truck wash user fee - minimum charge per 10 minutes	\$10.40	\$10.00	\$1.00	\$11.00	5.77%		Y	D
Truck wash access key	\$36.10	\$34.64	\$3.46	\$38.10	5.54%		Y	B

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## SWIMMING POOLS

### LAKE TALBOT WATER PARK NARRANDERA

Name	Year 23/24 Last YR Fee (incl. GST)	Year 24/25			Increase %	Comment	GST	Pricing Policy
		Fee (excl. GST)	GST	Fee (incl. GST)				
Single admission - child (3 years and under - adult supervision required)	\$0.00	\$0.00	\$0.00	\$0.00	0.00%		Y	D
Single admission - swimmer (4-59 years)	\$4.00	\$4.55	\$0.45	\$5.00	25.00%		Y	D
Single admission - senior swimmer (60+ years)	\$2.00	\$2.73	\$0.27	\$3.00	50.00%		Y	D
Single admission - non swimmer spectator	\$2.00	\$2.73	\$0.27	\$3.00	50.00%		Y	D
Season pass - single (4-59 years)	\$115.00	\$113.64	\$11.36	\$125.00	8.70%		Y	D
Season Pass - single senior swimmer (60+ years)	\$0.00	\$104.55	\$10.45	\$115.00	∞		Y	
Season pass - family (per Medicare card)	\$250.00	\$240.91	\$24.09	\$265.00	6.00%		Y	D
Slide entry - per ride	\$0.50	\$0.55	\$0.05	\$0.60	20.00%		Y	D

### BARELLAN POOL

Name	Year 23/24 Last YR Fee (incl. GST)	Year 24/25			Increase %	Comment	GST	Pricing Policy
		Fee (excl. GST)	GST	Fee (incl. GST)				
Single admission - preschool child (adult supervision required)	\$0.00	\$0.00	\$0.00	\$0.00	0.00%		Y	D
Single admission - school child	\$3.00	\$2.73	\$0.27	\$3.00	0.00%		Y	D
Single admission - adult (16+ years)	\$4.00	\$3.64	\$0.36	\$4.00	0.00%		Y	D
Single admission - non swimmer spectator	\$4.00	\$3.64	\$0.36	\$4.00	0.00%		Y	D
Season pass - child	\$65.00	\$59.09	\$5.91	\$65.00	0.00%		Y	D
Season pass - adult (16+ years)	\$75.00	\$68.18	\$6.82	\$75.00	0.00%		Y	D
Season pass - family (per Medicare card)	\$130.00	\$118.18	\$11.82	\$130.00	0.00%		Y	D

## VENUE HIRE

### COUNCIL CHAMBERS

Name	Year 23/24 Last YR Fee (incl. GST)	Year 24/25			Increase %	Comment	GST	Pricing Policy
		Fee (excl. GST)	GST	Fee (incl. GST)				
Council Chambers room hire - full day - uncatered	\$205.00	\$196.36	\$19.64	\$216.00	5.37%		Y	D
Council Chambers room hire - half day or less - uncatered	\$109.50	\$105.00	\$10.50	\$115.50	5.48%		Y	D

### INTERVIEW ROOM

Name	Year 23/24 Last YR Fee (incl. GST)	Year 24/25			Increase %	Comment	GST	Pricing Policy
		Fee (excl. GST)	GST	Fee (incl. GST)				
Interview room hire - full day - uncatered	\$53.00	\$50.00	\$5.00	\$55.00	3.77%		Y	D
Interview room hire - half day or less - uncatered	\$30.00	\$28.64	\$2.86	\$31.50	5.00%		Y	D

### RAILWAY STATION MEETING ROOM

Name	Year 23/24 Last YR Fee (incl. GST)	Year 24/25			Increase %	Comment	GST	Pricing Policy
		Fee (excl. GST)	GST	Fee (incl. GST)				
Meeting room hire - full day - uncatered	\$58.50	\$56.36	\$5.64	\$62.00	5.98%		Y	D
Meeting room hire - half day or less - uncatered	\$28.50	\$27.27	\$2.73	\$30.00	5.26%		Y	D

### COMMUNITY SERVICES BUILDING

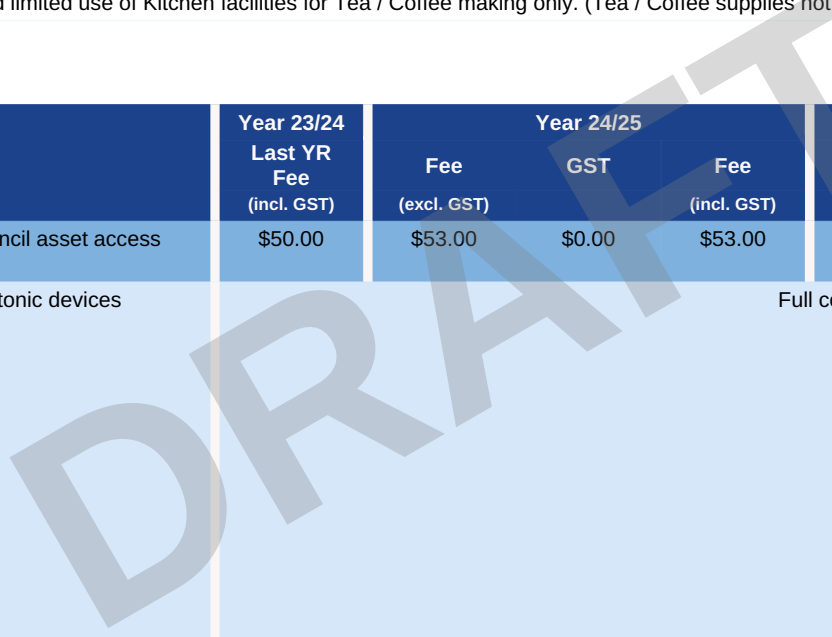
Name	Year 23/24 Last YR Fee (incl. GST)	Year 24/25			Increase %	Comment	GST	Pricing Policy
		Fee (excl. GST)	GST	Fee (incl. GST)				
Conference room hire - full day - uncatered	\$209.50	\$200.91	\$20.09	\$221.00	5.49%		Y	D
Conference room hire - half day or less - uncatered	\$110.50	\$105.91	\$10.59	\$116.50	5.43%		Y	D
Meeting room hire - full day - uncatered	\$64.50	\$61.82	\$6.18	\$68.00	5.43%		Y	D
Meeting room hire - half day or less - uncatered	\$37.50	\$35.91	\$3.59	\$39.50	5.33%		Y	D

### EMERGENCY OPERATIONS CENTRE

Name	Year 23/24	Year 24/25			Increase %	Comment	GST	Pricing Policy
	Last YR Fee (incl. GST)	Fee (excl. GST)	GST	Fee (incl. GST)				
Emergency Operations Centre venue hire (excludes old RFS room) – full day - uncatered	\$191.00	\$183.64	\$18.36	\$202.00	5.76%		Y	D
Emergency Operations Centre old RFS room hire – full day - uncatered	\$83.50	\$80.00	\$8.00	\$88.00	5.39%		Y	D
Old RFS Office Only - Includes use of Toilets and limited use of Kitchen facilities for Tea / Coffee making only. (Tea / Coffee supplies not Included). Old RFS Office Only - Includes use of Toilets and limited use of Kitchen facilities for Tea / Coffee making only. (Tea / Coffee supplies not Included).								

### OTHER FEES

Name	Year 23/24	Year 24/25			Increase %	Comment	GST	Pricing Policy
	Last YR Fee (incl. GST)	Fee (excl. GST)	GST	Fee (incl. GST)				
Key deposit - payable 48 hours before hire - Council asset access (excludes Narrandera Library)	\$50.00	\$53.00	\$0.00	\$53.00	6.00%		N	E
Property loss or damage including keys and electronic devices					Full cost recovery	Actual cost to Council for repair/ replacement process - including key, fob and multiple lock replacements and recalibrating of the security system.	Y	D



## PARKS, RESERVES & SPORTSGROUNDS

### JUNIOR SPORTS

Name	Year 23/24	Year 24/25			Increase %	Comment	GST	Pricing Policy
	Last YR Fee (incl. GST)	Fee (excl. GST)	GST	Fee (incl. GST)				
Junior sports use - grounds and courts no lights	\$0.00	\$0.00	\$0.00	\$0.00	0.00%		Y	E

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### NARRANDERA SPORTS STADIUM

Name	Year 23/24 Last YR Fee (incl. GST)	Year 24/25			Increase %	Comment	GST	Pricing Policy
		Fee (excl. GST)	GST	Fee (incl. GST)				
Night competition - use per hour	\$132.00	\$127.27	\$12.73	\$140.00	6.06%		Y	D
Weekend competition - use per hour	\$103.00	\$100.00	\$10.00	\$110.00	6.80%		Y	D
Public holiday - use per hour	\$132.00	\$127.27	\$12.73	\$140.00	6.06%		Y	D
Basketball NSW competitions, eg: Western Junior League - use per hour	\$87.00	\$86.36	\$8.64	\$95.00	9.20%		Y	D
Casual hire - use per hour	\$72.00	\$72.73	\$7.27	\$80.00	11.11%		Y	D
Outdoor court hire with lights - use per hour	\$25.00	\$23.64	\$2.36	\$26.00	4.00%		Y	D
Outdoor court hire no lights - use per hour	\$0.00	\$0.00	\$0.00	\$0.00	0.00%		Y	D

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### NARRANDERA SPORTSGROUND

Name	Year 23/24 Last YR Fee (incl. GST)	Year 24/25			Increase %	Comment	GST	Pricing Policy
		Fee (excl. GST)	GST	Fee (incl. GST)				
All codes – senior home game, ground hire and cleaning charge	\$520.00	\$500.00	\$50.00	\$550.00	5.77%		Y	E
All codes – senior finals and special matches	\$1,300.00	\$1,250.00	\$125.00	\$1,375.00	5.77%		Y	E
All codes – senior home game hire of new changeroom amenities	\$115.00	\$109.09	\$10.91	\$120.00	4.35%		Y	E
All codes – other events - per day	\$1,000.00	\$1,090.91	\$109.09	\$1,200.00	20.00%		Y	E
Key deposit - payable annually	\$90.00	\$90.00	\$0.00	\$90.00	0.00%		N	D
Lighting 100 lux full oval - per hour	\$28.00	\$27.27	\$2.73	\$30.00	7.14%		Y	D
Lighting 200 lux full oval - per hour	\$50.00	\$50.00	\$5.00	\$55.00	10.00%		Y	D
Lighting 500 lux full oval - per hour	\$75.00	\$72.73	\$7.27	\$80.00	6.67%		Y	D
Venue bond	\$1,100.00	\$1,100.00	\$0.00	\$1,100.00	0.00%		N	E
RFL minor finals	\$600.00	\$545.45	\$54.55	\$600.00	0.00%		Y	E
RFL grand final	\$1,200.00	\$1,090.91	\$109.09	\$1,200.00	0.00%		Y	D
All junior codes - representative matches ground hire and cleaning charge	\$515.00	\$495.45	\$49.55	\$545.00	5.83%		Y	E
Telephone charges – responsibility of NIFNC club					Actual		Y	D
Electricity and gas charges – responsibility of NIFNC					Actual		Y	D

### HENRY MATHIESON OVAL

Name	Year 23/24	Year 24/25			Increase %	Comment	GST	Pricing Policy
	Last YR Fee (incl. GST)	Fee (excl. GST)	GST	Fee (incl. GST)				
Users other than local junior sporting clubs – 2 hours	\$85.00	\$81.82	\$8.18	\$90.00	5.88%		Y	D
Users other than local junior sporting clubs – 4 hours	\$115.00	\$109.09	\$10.91	\$120.00	4.35%		Y	D
Users other than local junior sporting clubs – full day	\$160.00	\$154.55	\$15.45	\$170.00	6.25%		Y	D
Other applicable charges determined upon booking according to proposed use					Price on application		Y	E

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**BARELLAN SPORTSGROUND**

Name	Year 23/24 Last YR Fee (incl. GST)	Year 24/25			Increase %	Comment	GST	Pricing Policy
		Fee (excl. GST)	GST	Fee (incl. GST)				
All codes – senior home game, ground hire and cleaning charge	\$230.00	\$222.73	\$22.27	\$245.00	6.52%		Y	D
Sportsground training lights - per hour	\$25.00	\$22.73	\$2.27	\$25.00	0.00%		Y	D
Netball courts training lights - per hour	\$25.00	\$22.73	\$2.27	\$25.00	0.00%		Y	D
Additional cleaning charge for toilets and changeroom - per clean	\$105.00	\$100.00	\$10.00	\$110.00	4.76%		Y	D

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### GRONG GRONG SPORTSGROUND

Name	Year 23/24 Last YR Fee (incl. GST)	Year 24/25			Increase %	Comment	GST	Pricing Policy
		Fee (excl. GST)	GST	Fee (incl. GST)				
Community use - per day	\$21.00	\$20.00	\$2.00	\$22.00	4.76%	Fee based on historic rate with CPI increase. Crown Lands minimum rents/ fees are listed as an annual charge. Minimum annual rental is listed as \$587.00 which breaks down to \$1.61 per day but does not consider any costs for maintenance, advertising, risk or enforcement which must be factored. To mitigate this Loss or damage is charged as "Full Cost Recovery".	Y	E

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**GRONG GRONG SPORTSGROUND** [continued]

Name	Year 23/24	Year 24/25			Increase %	Comment	GST	Pricing Policy
	Last YR Fee (incl. GST)	Fee (excl. GST)	GST	Fee (incl. GST)				
Commercial use - per day	\$212.00	\$202.73	\$20.27	\$223.00	5.19%	Fee based on historic rate with CPI increase. Crown Lands minimum rental / fees are listed as an annual charge. Minimum annual rental is listed as \$587.00 which breaks down to \$1.61 per day but does not consider any costs for maintenance, advertising, risk or enforcement which must be considered. Commercial rental of the site is rare.	Y	E
Loss or damage to property	Full cost recovery - Crown Lands minimum rental is \$587.00. Fees charged for hire/rental are balanced/mitigated for community and commercial users by the requirement to repair or replace damage on a basis of full cost recovery.						Y	D

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**OTHER CHARGES**

Name	Year 23/24 Last YR Fee (incl. GST)	Year 24/25			Increase %	Comment	GST	Pricing Policy
		Fee (excl. GST)	GST	Fee (incl. GST)				
Preparation of wickets, cleaning – all fields per match	\$105.00	\$100.00	\$10.00	\$110.00	4.76%		Y	E

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## PLANNING & DEVELOPMENT

### DEVELOPMENT ASSESSMENT & BUILDING FEES

#### DEVELOPMENT APPLICATION FEES

Name	Year 23/24 Last YR Fee (incl. GST)	Year 24/25		Increase %	Comment	GST	Pricing Policy
		Fee (excl. GST)	GST				
DA fee – development not involving building, demolition or subdivision (EP&A Reg 2021 Sch4)	\$333.00	\$357.00	\$0.00	\$357.00	7.21%	N	A
DA fee – dwelling with estimated construction cost \$100,000 or less (EP&A Reg 2021 Sch4)	\$532.00	\$570.00	\$0.00	\$570.00	7.14%	N	A
DA fee – estimated cost up to \$5,000 (EP&A Reg 2021 Sch4)	\$129.00	\$138.00	\$0.00	\$138.00	6.98%	As per EP&A Reg Schedule 4 Item 2.1 1.29 fee units 2023-2024 fee unit = \$107.28	N A
DA fee – estimated cost \$5,001 – \$50,000 (EP&A Reg 2021 Sch4)	\$212, plus an additional \$3.00 for each \$1,000 (or part of \$1,000) of the estimated cost. 2023-2024 fee unit = \$107.28 x 1.29 fee units					N	A
DA fee – estimated cost \$50,001 – \$250,000 (EP&A Reg 2021 Sch4)	\$441.00, plus an additional \$3.64 for each \$1,000 (or part of \$1,000) by which the estimated cost exceeds \$50,000. 2023-2024 fee unit = \$107.28 x 4.12 fee units					N	A
DA fee – estimated cost \$250,001 – \$500,000 (EP&A Reg 2021 Sch4)	\$1,454.00 plus an additional \$2.34 for each \$1,000 (or part of \$1,000) over \$250,000 2023-2024 fee unit = \$107.28 x 13.56 fee units					N	A
DA fee – estimated cost up to \$500,001 – \$1,000,000 (EP&A Reg 2021 Sch4)	\$2,189.00, plus an additional \$1.64 for each \$1,000 (or part of \$1,000) by which the estimated cost exceeds \$500,000. 2023-2024 fee unit = \$107.28 x 20.41 fee units					N	A
DA fee – estimate cost \$1,000,001 – \$10,000,000 (EP&A Reg 2021 Sch4)	\$3,280.00 plus an additional \$1.44 for each \$1,000 (or part of \$1,000) by which the estimated cost exceeds \$1,000,000. 2023-2024 fee unit = \$107.28 x 30.58 fee units					N	A
DA fee – estimated cost more than \$10,000,000 (EP&A Reg 2021 Sch4)	\$19,916.00 plus an additional \$1.19 for each \$1,000 (or part of \$1,000) over \$10,000,000. 2023-2024 fee unit = \$107.28 x 185.65 fee units					N	A
DA fee - advertisements (EP&A Reg 2021 Sch4)	\$357.00, plus \$93.00 for each advertisement in excess of one					N	A

**DEVELOPMENT APPLICATION FEES** [continued]

Name	Year 23/24	Year 24/25			Increase %	Comment	GST	Pricing Policy
	Last YR Fee (incl. GST)	Fee (excl. GST)	GST	Fee (incl. GST)				
Designated Development – in addition to Development Application fee (EP&A Reg 2021 Schedule 4)	\$1,076.00	\$1,154.00	\$0.00	\$1,154.00	7.25%	As per EP&A Reg Schedule 4 Item 3.3 10.76 fee units in addition to development application fee. 2023-2024 fee unit = \$107.28 x10.76 fee units	N	A
Designated Development – giving notice fees in addition to Development Application fee (EP&A Reg 2021 Schedule 4)	\$2,220.00	\$2,784.00	\$0.00	\$2,784.00	25.41%	Change to (EP&A Reg 2021 Schedule 4)	N	A
Development requiring advertising (EP&A Reg 2021 Sch4) - in accordance with an environmental planning instrument or development control plan; not designated, advertised or prohibited development	\$1,105.00	\$1,105.00	\$0.00	\$1,105.00	0.00%		N	A
Advertising base fee - in addition to Development Application fee	\$220.00	\$220.00	\$0.00	\$220.00	0.00%		N	A
Development requiring concurrence – processing fee for each concurrence authority / approval body (EP&A Reg 2021 Sch4)	\$140.00	\$140.00	\$0.00	\$140.00	0.00%		N	A
Plus concurrence/approval fee for each concurrence authority/approval body								
Concurrence fee - per each concurrence authority / approval body (EP&A Reg 2021 Sch4)	\$320.00	\$401.00	\$0.00	\$401.00	25.31%	2023-2024 fee unit = \$107.28 x 3.74 fee units = \$401.22	N	A
Integrated Development - fee for approval body plus additional Council processing fee	\$401 per approval body plus a single contribution fee of \$176.00						N	A
					Min. Fee: \$401.00			
*see schedule 4, item 3.1 of EPA regs 2021 \$401 per approval body plus a single contribution fee of \$176.00								



**DEVELOPMENT APPLICATION FEES** [continued]

Name	Year 23/24 Last YR Fee (incl. GST)	Year 24/25			Increase %	Comment	GST	Pricing Policy
		Fee (excl. GST)	GST	Fee (incl. GST)				
Development requiring concurrence - fee for concurrence authority plus additional Council processing fee		\$401 per approval body plus a single contribution fee of \$176.00					N	A
		Min. Fee: \$401.00						

\* see schedule 4, item 3.2 of EPA regs 2021.

**COMPLYING DEVELOPMENT CERTIFICATE (CDC) FEES**

Name	Year 23/24 Last YR Fee (incl. GST)	Year 24/25			Increase %	Comment	GST	Pricing Policy
		Fee (excl. GST)	GST	Fee (incl. GST)				
Complying Development Certificate – Class 1 & 10 – development cost up to \$10,000	\$230.00	\$220.91	\$22.09	\$243.00	5.65%		Y	B
Complying Development Certificate – Class 1 & 10 – development cost \$10,001 – \$20,000	\$326.00	\$312.73	\$31.27	\$344.00	5.52%		Y	B
Complying Development Certificate – Class 1 & 10 – development cost \$20,001 – \$50,000	\$452.00	\$433.64	\$43.36	\$477.00	5.53%		Y	B
Complying Development Certificate – Class 1 & 10 – development cost \$50,001 – \$100,000	\$635.00	\$610.00	\$61.00	\$671.00	5.67%		Y	B
Complying Development Certificate – Class 1 & 10 – development cost \$100,001 – \$150,000	\$895.00	\$859.09	\$85.91	\$945.00	5.59%		Y	B
Complying Development Certificate – Class 1 & 10 – development cost \$150,001 – \$250,000	\$1,245.00	\$1,194.55	\$119.45	\$1,314.00	5.54%		Y	B
Complying Development Certificate – Class 1 & 10 – development cost over \$250,001	\$1,745.00	\$1,675.45	\$167.55	\$1,843.00	5.62%		Y	B
Complying Development Certificate – Class 2 to 9 – development cost up to \$10,000	\$375.00	\$360.00	\$36.00	\$396.00	5.60%		Y	B
Complying Development Certificate – Class 2 to 9 – development cost \$10,001 – \$20,000	\$450.00	\$409.09	\$40.91	\$450.00	0.00%		Y	B
Complying Development Certificate – Class 2 to 9 – development cost \$20,001 – \$50,000	\$580.00	\$527.27	\$52.73	\$580.00	0.00%		Y	B
Complying Development Certificate – Class 2 to 9 – development cost \$50,001 – \$100,000	\$950.00	\$911.82	\$91.18	\$1,003.00	5.58%		Y	B
Complying Development Certificate – Class 2 to 9 – development cost \$100,001 – \$250,000	\$2,090.00	\$2,006.36	\$200.64	\$2,207.00	5.60%		Y	B

**COMPLYING DEVELOPMENT CERTIFICATE (CDC) FEES** [continued]

Name	Year 23/24 Last YR Fee (incl. GST)	Year 24/25			Increase %	Comment	GST	Pricing Policy
		Fee (excl. GST)	GST	Fee (incl. GST)				
Complying Development Certificate – Class 2 to 9 – development cost \$250,001 – \$500,000	\$2,690.00	\$2,581.82	\$258.18	\$2,840.00	5.58%		Y	B
Complying Development Certificate – Class 2 to 9 – development cost over \$500,001	\$3,845.00	\$3,690.91	\$369.09	\$4,060.00	5.59%		Y	B
Lodgement of Complying Development Certificate – external PCA (EP&A Reg 2021 Sch4)	\$36.00	\$36.00	\$0.00	\$36.00	0.00%		N	A

**SUBDIVISIONS**

Name	Year 23/24 Last YR Fee (incl. GST)	Year 24/25			Increase %	Comment	GST	Pricing Policy
		Fee (excl. GST)	GST	Fee (incl. GST)				
Subdivisions – with new public and/or private road (EP&A Reg 2021 Sch4)				\$833.00 plus \$65.00 per additional lot created. 2023-2024 fee unit = \$107.28 x 7.77 fee units			N	A
Subdivisions – not involving new public and/or private road (EP&A Reg 2021 Sch4)				\$414.00 plus \$53.00 per additional lot created 2023-2024 fee unit = \$107.28 x 3.86 fee units			N	A
Subdivisions – strata subdivision (EP&A Reg 2021 Sch4)				\$414.00 plus \$65.00 per additional lot created 2023-2024 fee unit = \$107.28 x 3.86 fee units			N	A
Application for Subdivision Certificate	\$189.00	\$200.00	\$0.00	\$200.00	5.82%		N	n/a

**MODIFICATION OF CONSENT FEES**

Name	Year 23/24 Last YR Fee (incl. GST)	Year 24/25			Increase %	Comment	GST	Pricing Policy
		Fee (excl. GST)	GST	Fee (incl. GST)				
Modification of development consent – s4.55 (1) minor error, misdescription or miscalculation (EP&A Reg 2021 Sch4)				As per EP&A Reg Schedule 4 item 4.1 \$89.00 2023-2024 fee unit = \$107.28 x 0.83 fee units			N	A
Modification of development consent – s4.55 (1A) minimal environmental impact (EP&A Reg 2021 Sch4)				As per EP&A Regs Schedule 4 item 4.2 \$808.00 or 50% of original DA fee whichever is the lesser. 2023-2024 fee unit = \$107.28 x 7.54 fee units			N	A
Modification of development consent – s4.55 (2) or s4.56 (1) not of minimal environmental impact (EP&A Reg 2021 Sch4)				As per EP&A Regs Schedule 4 item 4.3 50% of fee for original application			N	A

### REVIEW OF DEVELOPMENT FEES

Name	Year 23/24	Year 24/25			Increase %	Comment	GST	Pricing Policy
	Last YR Fee (incl. GST)	Fee (excl. GST)	GST	Fee (incl. GST)				
Application for review of determination Development Application (EP&A Reg 2021 Sch4)					As gazetted		N	A
Application for review of decision to reject and not determine a Development Application (EP&A Reg 2021 Sch4)					As gazetted		N	A

### CONTRIBUTION FEES

Name	Year 23/24	Year 24/25			Increase %	Comment	GST	Pricing Policy
	Last YR Fee (incl. GST)	Fee (excl. GST)	GST	Fee (incl. GST)				
Section 7.12 contribution fees (where applicable) – cost of works \$100,001-\$200,000					0.5% of cost of works		N	E
Section 7.12 contribution fees (where applicable) – cost of works \$200,001 and greater					1.0% of cost of works		N	D

### CONSTRUCTION CERTIFICATES (CC) FEES

Name	Year 23/24	Year 24/25			Increase %	Comment	GST	Pricing Policy
	Last YR Fee (incl. GST)	Fee (excl. GST)	GST	Fee (incl. GST)				
Construction Certificate – building cost up to \$5,000	\$85.00	\$81.60	\$8.16	\$89.76	5.60%		Y	B
Construction Certificate – building cost \$5,001 – \$100,000					\$113.00 plus 0.35% of cost over \$5,000		Y	B
Construction Certificate – building cost \$100,001 – \$250,000					\$399.00 plus 0.22% of cost over \$100,000		Y	B
Construction Certificate – building cost over \$251,000 - \$2,000,000					\$787.00 plus 0.11% of cost over \$250,000		Y	B
Construction Certificate – building cost over \$2,000,001					Price on Application (Quote)		Y	B
Construction Certificate – building cost over \$2,000,001 Price on Application (Quote)								

### INSPECTION FEES

Name	Year 23/24 Last YR Fee (incl. GST)	Year 24/25			Increase %	Comment	GST	Pricing Policy
		Fee (excl. GST)	GST	Fee (incl. GST)				
Critical stage inspection as per consent conditions – up to 3 inspections	\$300.00	\$288.18	\$28.82	\$317.00	5.67%		Y	B
Critical stage inspection as per consent conditions – up to 6 inspections	\$600.00	\$576.36	\$57.64	\$634.00	5.67%		Y	B
Additional critical stage inspection – per inspection	\$285.00	\$273.64	\$27.36	\$301.00	5.61%		Y	B
Inspection – undertaken by contractor					Actual + 5%		Y	B
Critical stage additional and other inspections – undertaken by contractor					Actual + 5%		Y	B
Inspection – 48 hours notice	\$160.00	\$153.64	\$15.36	\$169.00	5.63%		Y	B
Inspection – less than 48 hours notice	\$240.00	\$230.00	\$23.00	\$253.00	5.42%		Y	B

### BUILDING INFORMATION CERTIFICATE APPLICATION FEES

Name	Year 23/24 Last YR Fee (incl. GST)	Year 24/25			Increase %	Comment	GST	Pricing Policy
		Fee (excl. GST)	GST	Fee (incl. GST)				
Building Certificate – dwellings and outbuildings, eg: sheds – Class 1a, 10a, 10b (s6.26)	\$250.00	\$250.00	\$0.00	\$250.00	0.00%		N	B
Building Certificate – classes 2 to 9 – up to 200 square metres (s6.26)	\$250.00	\$250.00	\$0.00	\$250.00	0.00%		N	B
Building Certificate – classes 2 to 9 – 200 to 2,000 metres square (s6.26)		\$250.00, plus an additional \$0.50 per square metre over 200 square metres					N	B
Building Certificate – classes 2 to 9 – over 2,000 square metres (s6.26)		\$1,165.00 plus an additional \$0.075 per metre square over 2,000 metres square					N	B
Building Certificate - copy (s608)	\$13.00	\$13.50	\$0.00	\$13.50	3.85%		N	B

### OTHER FEES

Name	Year 23/24 Last YR Fee (incl. GST)	Year 24/25			Increase %	Comment	GST	Pricing Policy
		Fee (excl. GST)	GST	Fee (incl. GST)				
Building records search – application Fee		\$80 per half hour, minimum \$80 initial payment. \$80 per additional half hour.					N	B

**OTHER FEES** [continued]

Name	Year 23/24	Year 24/25			Increase %	Comment	GST	Pricing Policy
	Last YR Fee (incl. GST)	Fee (excl. GST)	GST	Fee (incl. GST)				
Provision of Certified copy – document, plan, or map under EP&A Act 10.8(2)(EP&A Reg 2021)	\$62.00	\$66.00	\$0.00	\$66.00	6.45%		N	A
Title search				Or as invoiced by third party Min. Fee: \$22.73			N	D
Dwelling entitlement search	\$135.00	\$143.00	\$0.00	\$143.00	5.93%		N	D
Lodgement of Part 6 - Construction / Occupation / Subdivision Certificate – external PCA (EP&A Reg 2021 Sch4)	\$36.00	\$36.00	\$0.00	\$36.00	0.00%		N	A
Re-zoning application				\$1,000 deposit, plus balance of actual cost			N	B

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**PLANNING CERTIFICATES**

Name	Year 23/24	Year 24/25			Increase %	Comment	GST	Pricing Policy
	Last YR Fee (incl. GST)	Fee (excl. GST)	GST	Fee (incl. GST)				
735A Certificate – outstanding notices / orders – per assessment (LGA 1993)	\$148.00	\$156.00	\$0.00	\$156.00	5.41%		N	D
s9.34-s9.37 Certificate – outstanding notices / orders – per assessment (EP&A 1979)	\$148.00	\$156.00	\$0.00	\$156.00	5.41%		N	D
Section 10.7 (2) Certificate – per assessment (EP&A Reg 2021 Sch4)	\$62.00	\$62.00	\$0.00	\$62.00	0.00%		N	A
Section 10.7 (5) Certificate – per assessment (EP&A Reg 2021 Sch4)	\$94.00	\$94.00	\$0.00	\$94.00	0.00%		N	A

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### SWIMMING POOLS

Name	Year 23/24 Last YR Fee (incl. GST)	Year 24/25			Increase %	Comment	GST	Pricing Policy
		Fee (excl. GST)	GST	Fee (incl. GST)				
CPR charts	\$25.00	\$22.73	\$2.27	\$25.00	0.00%		Y	D
Certificate of compliance application – swimming pool (Swimming Pool Regulations 2018)	\$150.00	\$136.36	\$13.64	\$150.00	0.00%		Y	A
Application for certificate of compliance – swimming pool – reinspection (Swimming Pool Regulations 2018)	\$100.00	\$90.91	\$9.09	\$100.00	0.00%		Y	A
Pool registration - processing by Council officer	\$20.00	\$19.09	\$1.91	\$21.00	5.00%		Y	A

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## ENVIRONMENTAL & REGULATORY REGULATORY

Name	Year 23/24	Year 24/25			Increase %	Comment	GST	Pricing Policy
	Last YR Fee (incl. GST)	Fee (excl. GST)	GST	Fee (incl. GST)				
Inspection - Food Premises	\$175.00	\$185.00	\$0.00	\$185.00	5.71%		N	B
Inspection - Mobile Food Vendors	\$175.00	\$185.00	\$0.00	\$185.00	5.71%		N	B
Inspection - Hairdressing Salons/Beauty Parlours	\$175.00	\$185.00	\$0.00	\$185.00	5.71%		N	B
Inspection - Skin Penetration – Public Health Act (Div 4)	\$175.00	\$185.00	\$0.00	\$185.00	5.71%		N	B
Inspection - Caravan Parks	\$175.00	\$185.00	\$0.00	\$185.00	5.71%		N	B
Inspection - Boarding Houses	\$175.00	\$185.00	\$0.00	\$185.00	5.71%		N	B
Inspection - Underground Petroleum Storage System (UPSS)	\$273.00	\$273.00	\$0.00	\$273.00	0.00%		N	A
Mobile Food Vendors s68 – approval and annual renewal	\$125.00	\$125.00	\$0.00	\$125.00	0.00%		N	D
Any activity requiring s68 approval – other than Mobile Food Vendors	\$250.00	\$250.00	\$0.00	\$250.00	0.00%		N	B
Health inspection – undertaken by contractor					Actual + 5%		N	D

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**WEEDS**

Name	Year 23/24	Year 24/25			Increase %	Comment	GST	Pricing Policy
	Last YR Fee (incl. GST)	Fee (excl. GST)	GST	Fee (incl. GST)				
Weeds Inspection Certificate					Actual		N	D

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## RANGER SERVICES

### COMPANION ANIMALS

Name	Year 23/24 Last YR Fee (incl. GST)	Year 24/25			Increase %	Comment	GST	Pricing Policy
		Fee (excl. GST)	GST	Fee (incl. GST)				
Registration – dog or cat NOT desexed					As gazetted	N	A	
Registration – dog or cat IS desexed (CERTIFIED)					As gazetted	N	A	
Registration – dog or cat OWNED by recognised breeder					As gazetted	N	A	
As gazetted								
Registration – dog or cat IS desexed (CERTIFIED) and OWNED by pensioner					As gazetted	N	A	
As gazetted								
Registration – dog or cat CERTIFIED as an assistance animal/ working dog					As gazetted	N	A	
As gazetted								
Impounding release fee – 1st offence	\$66.00	\$70.00	\$0.00	\$70.00	6.06%	N	B	
Impounding release fee – 2nd or further offences	\$102.00	\$108.00	\$0.00	\$108.00	5.88%	N	B	
Daily maintenance and sustenance fee - per dog or cat	\$16.00	\$17.00	\$0.00	\$17.00	6.25%	N	D	
Per day per animal								
Per day per animal								
Veterinary expenses for impounded animals					Actual + 5%	N	D	
Microchipping of animals - by Council officer	\$41.00	\$39.09	\$3.91	\$43.00	4.88%	Y	D	
Microchipping of animals – by contractor					Actual + 5%	Y	C	
Certificate of Compliance – prescribed enclosure (maximum fee)					As gazetted	N	A	
As gazetted								
Surrender fee per animal – dog	\$59.00	\$62.00	\$0.00	\$62.00	5.08%	N	C	
Surrender fee per animal – cat	\$37.00	\$39.00	\$0.00	\$39.00	5.41%	N	C	
Euthanasia fee – identifiable owner					Actual costs 5%	N	D	
Actual costs								
Euthanasia administration fee – identifiable owner	\$66.00	\$70.00	\$0.00	\$70.00	6.06%	N	D	

**COMPANION ANIMALS** [continued]

Name	Year 23/24 Last YR Fee (incl. GST)	Year 24/25			Increase %	Comment	GST	Pricing Policy
		Fee (excl. GST)	GST	Fee (incl. GST)				
Hire of animal traps – weekly in advance	\$12.00	\$11.82	\$1.18	\$13.00	8.33%		Y	E
Hire of animal traps bond – refundable	\$55.00	\$55.00	\$0.00	\$55.00	0.00%		N	D

**ANIMAL CONTROL - STOCK**

Name	Year 23/24 Last YR Fee (incl. GST)	Year 24/25			Increase %	Comment	GST	Pricing Policy
		Fee (excl. GST)	GST	Fee (incl. GST)				
Ranger rate - per hour	\$55.00	\$58.00	\$0.00	\$58.00	5.45%		N	D
Vehicle rate - per hour	\$31.00	\$33.00	\$0.00	\$33.00	6.45%		N	D
Transport costs					Actual + 5%		N	C
Veterinary expenses for impounded animals					Actual + 5%		N	C
Release fee - per animal	\$19.00	\$20.00	\$0.00	\$20.00	5.26%		N	B
Daily maintenance and sustenance fee - per animal	\$29.00	\$31.00	\$0.00	\$31.00	6.90%		N	D
Per animal per day								
Per animal per day								

**COMPLIANCE FEES**

Name	Year 23/24 Last YR Fee (incl. GST)	Year 24/25			Increase %	Comment	GST	Pricing Policy
		Fee (excl. GST)	GST	Fee (incl. GST)				
Abandoned vehicles – impounding fee	\$250.00	\$264.00	\$0.00	\$264.00	5.60%		N	B
Abandoned vehicles – towing fee					Actual + 5%		N	B
Abandoned vehicles – administration fee	\$65.00	\$69.00	\$0.00	\$69.00	6.15%		N	B
Bike offences – impound and release fee – 1st offence	\$60.00	\$63.00	\$0.00	\$63.00	5.00%		N	B
Bike offences – impound and release fee – 2nd offence	\$113.00	\$119.00	\$0.00	\$119.00	5.31%		N	B
Bike offences – sale of bike following 3rd offence					Actual + 5%		N	B
Skateboard offences – impound and release fee – per offence	\$16.00	\$17.00	\$0.00	\$17.00	6.25%		N	B

## WATER SERVICES

### POTABLE WATER CONNECTION FEES

Name	Year 23/24 Last YR Fee (incl. GST)	Year 24/25			Increase %	Comment	GST	Pricing Policy
		Fee (excl. GST)	GST	Fee (incl. GST)				
Metered connection - 20mm	\$1,542.10	\$1,628.50	\$0.00	\$1,628.50	5.60%		N	B
Metered connection - 25mm	\$1,945.80	\$2,054.80	\$0.00	\$2,054.80	5.60%		N	B
Metered connection - 32mm	\$2,334.30	\$2,465.00	\$0.00	\$2,465.00	5.60%		N	B
Metered connection - 40mm	\$2,585.70	\$2,730.50	\$0.00	\$2,730.50	5.60%		N	B
Metered connection - 50mm	\$3,888.80	\$4,106.60	\$0.00	\$4,106.60	5.60%		N	B
Metered connection - 100mm					Actual		N	B
Metered or unmetered - dedicated fire service					Actual		N	B
Water service length >24m - additional charge					Price on application (quote)		N	B
Meter installation - 20mm	\$273.40	\$288.70	\$0.00	\$288.70	5.60%		N	B
Meter installation - 25mm	\$365.10	\$385.60	\$0.00	\$385.60	5.61%		N	B

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### WATER METER TESTING FEES

Name	Year 23/24 Last YR Fee (incl. GST)	Year 24/25			Increase %	Comment	GST	Pricing Policy
		Fee (excl. GST)	GST	Fee (incl. GST)				
Water meter testing fee - 20mm	\$243.60	\$257.20	\$0.00	\$257.20	5.58%		N	D
Water meter testing fee - 25mm	\$266.90	\$281.80	\$0.00	\$281.80	5.58%		N	D
Water meter testing fee - 32mm	\$316.20	\$333.90	\$0.00	\$333.90	5.60%		N	D
Water meter testing fee - 40mm	\$340.90	\$360.00	\$0.00	\$360.00	5.60%		N	D
Water meter testing fee - 50mm	\$388.80	\$410.60	\$0.00	\$410.60	5.61%		N	D
Water meter testing fee - 80mm	\$438.00	\$462.50	\$0.00	\$462.50	5.59%		N	D
Water meter testing fee - 100mm	\$487.20	\$514.50	\$0.00	\$514.50	5.60%		N	D

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**POTABLE WATER - OTHER FEES**

Name	Year 23/24 Last YR Fee (incl. GST)	Year 24/25			Increase %	Comment	GST	Pricing Policy
		Fee (excl. GST)	GST	Fee (incl. GST)				
Water restrictor charge	\$75.00	\$79.20	\$0.00	\$79.20	5.60%		N	B
Water meter upsize or downsize	\$310.30	\$327.70	\$0.00	\$327.70	5.61%		N	D
Hydrant testing fee	\$302.40	\$319.30	\$0.00	\$319.30	5.59%		N	D
Water meter - special reading fee	\$69.00	\$73.00	\$0.00	\$73.00	5.80%		N	D
Water service - alteration fee					Actual		N	B
Water service - disconnection fee					Actual		N	B
Water service - reconnection fee					Actual		N	B
Standpipe - access key	\$36.10	\$34.64	\$3.46	\$38.10	5.54%		Y	D
Levied per equivalent tenement - for new developments where water is supplied or proposed to be supplied	\$2,186.70	\$2,309.20	\$0.00	\$2,309.20	5.60%		N	B
Levied per equivalent tenement - for assessments connecting to the water reticulation network where there has not been a previous network	\$2,186.70	\$2,309.20	\$0.00	\$2,309.20	5.60%		N	B

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### REUSE WATER CONNECTION FEES

Name	Year 23/24 Last YR Fee (incl. GST)	Year 24/25			Increase %	Comment	GST	Pricing Policy
		Fee (excl. GST)	GST	Fee (incl. GST)				
Reuse water connection - 20mm	\$767.90	\$810.90	\$0.00	\$810.90	5.60%		N	B
Reuse water connection - 25mm	\$968.70	\$1,023.00	\$0.00	\$1,023.00	5.61%		N	B
Reuse water connection - 32mm	\$1,157.70	\$1,222.50	\$0.00	\$1,222.50	5.60%		N	B
Reuse water connection - 40mm	\$1,285.30	\$1,357.30	\$0.00	\$1,357.30	5.60%		N	B
Reuse water connection - 50mm	\$1,937.30	\$2,045.80	\$0.00	\$2,045.80	5.60%		N	B
Reuse water connection - 80mm					Actual		N	B
Reuse water connection - 100mm					Actual		N	B

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## SEWER SERVICES

### SEWER - CONNECTION FEES

Name	Year 23/24	Year 24/25			Increase %	Comment	GST	Pricing Policy
	Last YR Fee (incl. GST)	Fee (excl. GST)	GST	Fee (incl. GST)				
Sewer connection - new	\$1,622.30	\$1,713.20	\$0.00	\$1,713.20	5.60%		N	B
Sewer connection - alteration					Actual		N	C
Levied per equivalent tenement - for new developments where sewer service is supplied or proposed to be supplied	\$1,218.40	\$1,286.60	\$0.00	\$1,286.60	5.60%		N	B
Levied per equivalent tenement - for assessments connecting to the sewer reticulation network where there has not been a previous connection	\$1,218.40	\$1,286.60	\$0.00	\$1,286.60	5.60%		N	B

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### LIQUID TRADE WASTE

Name	Year 23/24 Last YR Fee (incl. GST)	Year 24/25			Increase %	Comment	GST	Pricing Policy
		Fee (excl. GST)	GST	Fee (incl. GST)				
Trade Waste Non-Compliant Fee Category 1 (per kL sewer discharged)	\$1.15	\$1.21	\$0.00	\$1.21	5.22%		N	D
Trade Waste Non-Compliance Fee Category 2 (per kL sewer discharged)	\$2.80	\$2.80	\$0.00	\$2.80	0.00%		N	D
Septic Tank Waste Disposal (effluent only) - discharge fee based on total capacity (kL) of tanker truck or approved discharge metered volume	\$3.00	\$3.17	\$0.00	\$3.17	5.67%		N	D
Discharge fee based on total capacity (kL) of tanker truck or approved discharge metered volume								

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**OTHER FEES**

Name	Year 23/24 Last YR Fee (incl. GST)	Year 24/25			Increase %	Comment	GST	Pricing Policy
		Fee (excl. GST)	GST	Fee (incl. GST)				
Sewerage Diagrams – sewer connection and sewer main – per lot	\$48.00	\$50.50	\$0.00	\$50.50	5.21%		N	B

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**WASTE**

**BINS**

Name	Year 23/24 Last YR Fee (incl. GST)	Year 24/25			Increase %	Comment	GST	Pricing Policy
		Fee (excl. GST)	GST	Fee (incl. GST)				
Replacement garbage bin – new	\$126.00	\$133.00	\$0.00	\$133.00	5.56%		N	D
Replacement garbage bin – second hand if available	\$67.00	\$71.00	\$0.00	\$71.00	5.97%		N	D

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**DISPOSAL FEES - NARRANDERA & BARELLAN**

Name	Year 23/24 Last YR Fee (incl. GST)	Year 24/25			Increase %	Comment	GST	Pricing Policy
		Fee (excl. GST)	GST	Fee (incl. GST)				
Car boot load – sorted waste into designated area	\$0.00	\$0.00	\$0.00	\$0.00	0.00%		Y	E
Car boot load – unsorted waste	\$10.00	\$10.00	\$1.00	\$11.00	10.00%		Y	D
Box trailer or utility – clean green waste	\$0.00	\$0.00	\$0.00	\$0.00	0.00%		Y	E
Box trailer or utility – sorted waste into designated area	\$0.00	\$0.00	\$0.00	\$0.00	0.00%		Y	E
Box trailer or utility – unsorted waste	\$25.00	\$23.64	\$2.36	\$26.00	4.00%		Y	D
Large trailer – clean green waste	\$0.00	\$0.00	\$0.00	\$0.00	0.00%		Y	E
Large trailer – sorted waste into designated area	\$0.00	\$0.00	\$0.00	\$0.00	0.00%		Y	E
Large trailer – unsorted waste	\$45.00	\$43.18	\$4.32	\$47.50	5.56%		Y	D
Truck – less than 5 cubic metres	\$230.00	\$220.91	\$22.09	\$243.00	5.65%		Y	D
Small tyre, eg: car, 4WD – per tyre	\$10.00	\$10.00	\$1.00	\$11.00	10.00%		Y	D
Medium tyre, eg: truck, super single – per tyre	\$30.00	\$28.64	\$2.86	\$31.50	5.00%		Y	D
Large tyre, eg: tractor – per tyre	\$40.00	\$38.18	\$3.82	\$42.00	5.00%		Y	D
Very large tyre, eg: 4WD tractor, earthmoving – per tyre	\$75.00	\$71.82	\$7.18	\$79.00	5.33%		Y	D
Refrigerator / freezers / air conditioners – non degassed	\$95.00	\$91.36	\$9.14	\$100.50	5.79%		Y	D
White goods / scrap steel – clean	\$0.00	\$0.00	\$0.00	\$0.00	0.00%		Y	E
Mattress / furniture / soft furnishings	\$0.00	\$0.00	\$0.00	\$0.00	0.00%		Y	E
Batteries	\$0.00	\$0.00	\$0.00	\$0.00	0.00%		Y	E

**DISPOSAL FEES - NARRANDERA ONLY**

Name	Year 23/24 Last YR Fee (incl. GST)	Year 24/25			Increase %	Comment	GST	Pricing Policy
		Fee (excl. GST)	GST	Fee (incl. GST)				
Drum Muster approved containers – by prior arrangement only	\$0.00	\$0.00	\$0.00	\$0.00	0.00%		Y	E
Recyclable waste, eg: cans, glass, plastic – sorted into designated area	\$0.00	\$0.00	\$0.00	\$0.00	0.00%		Y	E
Truck – over 5 cubic metres but less than 10 cubic metres	\$400.00	\$383.64	\$38.36	\$422.00	5.50%		Y	D
Truck – over 10 cubic metres	\$680.00	\$652.73	\$65.27	\$718.00	5.59%		Y	D
Skip bin or dumpster – less than 5 cubic metres	\$230.00	\$220.91	\$22.09	\$243.00	5.65%		Y	D
Skip bin or dumpster – over 5 cubic metres	\$380.00	\$364.55	\$36.45	\$401.00	5.53%		Y	D
Car bodies	\$0.00	\$0.00	\$0.00	\$0.00	0.00%		Y	D
Asbestos or materials containing asbestos – per cubic metre – only accepted with compliance to current EPA requirements and by prior arrangement only	\$280.00	\$269.09	\$26.91	\$296.00	5.71%		Y	D
Gas bottles and fire extinguishers up to 9kg - commercial	\$20.00	\$18.18	\$1.82	\$20.00	0.00%		Y	D
Gas bottles and fire extinguishers – over 9kg commercial	\$26.00	\$23.64	\$2.36	\$26.00	0.00%		Y	D
Motor oil – up to 20L	\$0.00	\$0.00	\$0.00	\$0.00	0.00%		Y	D
Clean fill – virgin, excavated, natural material	\$0.00	\$0.00	\$0.00	\$0.00	0.00%		Y	D
Animal carcass – companion animal / pet, eg: cat, dog	\$20.00	\$19.09	\$1.91	\$21.00	5.00%		Y	D
Animal carcass – small stock, eg: sheep, goat	\$40.00	\$38.18	\$3.82	\$42.00	5.00%		Y	D
Animal carcass – large stock, eg: cattle, horse	\$80.00	\$76.36	\$7.64	\$84.00	5.00%		Y	D

## ENGINEERING SERVICES

### TRANSPORT

#### WORKS & SERVICES

Name	Year 23/24	Year 24/25			Increase %	Comment	GST	Pricing Policy
	Last YR Fee (incl. GST)	Fee (excl. GST)	GST	Fee (incl. GST)				
Mobile Stage - Set up and Hire charge					Actual + 10%		Y	C
Access Driveway					POA		Y	C
Kerb & guttering					POA		Y	C
Footpath construction					POA		Y	C
Restoration of road openings					POA		Y	C

#### OTHER FEES

Name	Year 23/24	Year 24/25			Increase %	Comment	GST	Pricing Policy
	Last YR Fee (incl. GST)	Fee (excl. GST)	GST	Fee (incl. GST)				
Heavy vehicle inspection fee (set by TfNSW)					Set by TfNSW		Y	B
Road opening permit (s138)	\$34.20	\$32.82	\$3.28	\$36.10	5.56%		Y	D
Grids and gates – application fee, inspection and advertising					POA		Y	C
Supply levels for layback & driveway construction – minimum					POA		Y	C
Route assessment	\$300.00	\$300.00	\$0.00	\$300.00	0.00%		N	B
Existing traffic count information - supply - per report	\$93.54	\$89.79	\$8.98	\$98.77	5.59%		Y	B
New traffic count information - collect, process and supply - per unit per week	\$467.70	\$449.00	\$44.90	\$493.90	5.60%		Y	C
Permit application - Class 1 or Class 3 heavy vehicles	\$75.00	\$75.00	\$0.00	\$75.00	0.00%		N	A
Assessment / application fee (assessment only)	\$75.00	\$75.00	\$0.00	\$75.00	0.00%		N	C
Five year licence fee - licence only	\$50.00	\$50.00	\$0.00	\$50.00	0.00%		N	C
Hire of regulated timed car park spaces - per space per day	\$25.00	\$22.73	\$2.27	\$25.00	0.00%		Y	B
New standard sign - supply and install	\$150.00	\$136.36	\$13.64	\$150.00	0.00%		Y	C
Damaged sign - replace, relocate or repair					Actual cost but not more than cost of new sign fee		Y	C

## COMMUNITY SERVICES

### LIBRARY

#### LIBRARY SERVICES

Name	Year 23/24 Last YR Fee (incl. GST)	Year 24/25			Increase %	Comment	GST	Pricing Policy
		Fee (excl. GST)	GST	Fee (incl. GST)				
Photocopy A4 per page (B&W)	\$0.30	\$0.27	\$0.03	\$0.30	0.00%		Y	E
Photocopy A4 per page (colour)	\$2.00	\$1.82	\$0.18	\$2.00	0.00%		Y	E
Photocopy A3 per page (B&W)	\$0.60	\$0.55	\$0.05	\$0.60	0.00%		Y	E
Photocopy A3 per page (colour)	\$3.50	\$3.18	\$0.32	\$3.50	0.00%		Y	E
Print A4 per page (B&W)	\$0.40	\$0.36	\$0.04	\$0.40	0.00%		Y	D
Print A4 per page (colour)	\$2.30	\$1.82	\$0.18	\$2.00	-13.04%	Fee brought in to line with Remote Printing Charge for A4 Colour	Y	D
Remote print A4 per page (B&W) - email/app/bluetooth	\$0.44	\$0.36	\$0.04	\$0.40	-9.09%	New Service introduced in 2023-24. Fee was entered in error as \$0.40 Ex GST rather than Inc GST. Currently growing service use.	Y	D

**LIBRARY SERVICES** [continued]

Name	Year 23/24	Year 24/25			Increase %	Comment	GST	Pricing Policy
	Last YR Fee (incl. GST)	Fee (excl. GST)	GST	Fee (incl. GST)				
Remote print A4 per page (colour) - email/app/bluetooth	\$2.20	\$1.82	\$0.18	\$2.00	-9.09%	New Service introduced in 2023-24. Fee was entered in error as \$2.00 Ex GST rather than Inc GST. Changed to reflect this. Currently growing service use.	Y	D
Scanning per page	\$1.00	\$0.91	\$0.09	\$1.00	0.00%		Y	D

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**LIBRARY SERVICES** [continued]

Name	Year 23/24	Year 24/25			Increase %	Comment	GST	Pricing Policy
	Last YR Fee (incl. GST)	Fee (excl. GST)	GST	Fee (incl. GST)				
Internet charges - <20 minutes	\$0.00	\$0.00	\$0.00	\$0.00	0.00%	Narrandera currently charges clients \$3.00 per hour for Internet Access when clients are using Library computers. • There is no charge for computer use without internet access. • There is no charge for using Library WiFi as per State Library requirements. • Most Councils including those local – Leeton, Griffith and Wagga Wagga do not charge for Internet access at their Libraries We have had a small increase in our State Library subsidy this	N	E

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**LIBRARY SERVICES** [continued]

Name	Year 23/24 Last YR Fee (incl. GST)	Year 24/25			Increase %	Comment	GST	Pricing Policy
		Fee (excl. GST)	GST	Fee (incl. GST)				
						year and we are asked in an annual return to state what improvements we make with increased funding. Without going so far as to completely wipe the Internet Access Charge we would like to introduce a new line in Fees and Charges as per below: <ul style="list-style-type: none"> <li>• Internet Charges – up to 20 minutes - Free</li> </ul> Introduction of this limited free access will be able to be listed as improving / extending services to the community utilising the funding increase when completing the State		

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**LIBRARY SERVICES** [continued]

Name	Year 23/24 Last YR Fee (incl. GST)	Year 24/25			Increase %	Comment	GST	Pricing Policy
		Fee (excl. GST)	GST	Fee (incl. GST)				
Internet charges – 1 hour	\$3.00	\$2.73	\$0.27	\$3.00	0.00%		Y	D
Internet charges – 30 minutes	\$0.00	\$1.36	\$0.14	\$1.50	∞		Y	
Fax – per page	\$2.10	\$2.00	\$0.20	\$2.20	4.76%		Y	D
Receive fax – per page	\$1.00	\$0.91	\$0.09	\$1.00	0.00%		Y	D

**LIBRARY ROOM HIRE**

Name	Year 23/24 Last YR Fee (incl. GST)	Year 24/25			Increase %	Comment	GST	Pricing Policy
		Fee (excl. GST)	GST	Fee (incl. GST)				
Multi-purpose room hire - full day - uncatered	\$96.00	\$91.82	\$9.18	\$101.00	5.21%		Y	D
Multi-purpose room hire - half day - uncatered	\$47.50	\$45.45	\$4.55	\$50.00	5.26%		Y	D
Multi-purpose room hire - <2 hours - uncatered	\$24.00	\$23.18	\$2.32	\$25.50	6.25%		Y	D
Youth space hire - full day - uncatered	\$208.00	\$199.09	\$19.91	\$219.00	5.29%		Y	D
Youth space hire - half day - uncatered	\$109.00	\$104.55	\$10.45	\$115.00	5.50%		Y	D
Youth space hire - <2 hours - uncatered	\$56.00	\$53.64	\$5.36	\$59.00	5.36%		Y	D
Key deposit - payable 48 hours before hire - refundable when key/ device returned	\$45.50	\$48.00	\$0.00	\$48.00	5.49%		N	E
Property loss or damage including keys and electronic devices					Full cost recovery	Actual cost to Council for repair/ replacement process - including key, fob and multiple lock replacements and recalibrating of the security system.	Y	D

### DESTINATION & DISCOVERY HUB

Name	Year 23/24 Last YR Fee (incl. GST)	Year 24/25			Increase %	Comment	GST	Pricing Policy
		Fee (excl. GST)	GST	Fee (incl. GST)				
A4 single sided copies (B&W)	\$1.00	\$0.91	\$0.09	\$1.00	0.00%		Y	D
A4 multiple copies 10–100 (B&W)	\$0.75	\$0.68	\$0.07	\$0.75	0.00%		Y	D
A4 multiple copies >100 (B&W)	\$0.50	\$0.45	\$0.05	\$0.50	0.00%		Y	D
A4 single sided copies (colour)	\$3.50	\$3.18	\$0.32	\$3.50	0.00%		Y	D
A4 multiple copies 10–100 (colour)	\$2.50	\$2.27	\$0.23	\$2.50	0.00%		Y	D
A4 multiple copies >100 (colour)	\$2.00	\$1.82	\$0.18	\$2.00	0.00%		Y	D
Photocopies – A3 single sided copies (B&W)	\$1.50	\$1.36	\$0.14	\$1.50	0.00%		Y	D
A3 multiple copies 10–100 (B&W)	\$1.00	\$0.91	\$0.09	\$1.00	0.00%		Y	D
A3 multiple copies >100 (B&W)	\$0.75	\$0.68	\$0.07	\$0.75	0.00%		Y	D
A3 single sided copies (colour)	\$4.00	\$3.64	\$0.36	\$4.00	0.00%		Y	D
A3 multiple copies 10–100 (colour)	\$3.50	\$3.18	\$0.32	\$3.50	0.00%		Y	D
A3 multiple copies >100 (colour)	\$3.00	\$2.73	\$0.27	\$3.00	0.00%		Y	D
Tour groups	Tours on Public Holidays will be subject to a surcharge of \$2 per person. Min. Fee: \$0.91						Y	D

## ARTS CENTRE

Name	Year 23/24 Last YR Fee (incl. GST)	Year 24/25			Increase %	Comment	GST	Pricing Policy
		Fee (excl. GST)	GST	Fee (incl. GST)				
'Friends of the Centre' hire - fundraiser or centre promotion	\$49.00	\$44.55	\$4.45	\$49.00	0.00%		Y	C
Gallery rooms and office access - day hire (up to 8 hours)	\$90.00	\$86.36	\$8.64	\$95.00	5.56%		Y	C
Gallery rooms and office access - one week hire	\$141.00	\$134.55	\$13.45	\$148.00	4.96%		Y	C
Gallery rooms and office access - two week hire	\$230.00	\$220.00	\$22.00	\$242.00	5.22%		Y	C
Gallery rooms and office access - three week hire	\$321.00	\$307.27	\$30.73	\$338.00	5.30%		Y	C
Gallery rooms and office Access - four week hire	\$413.00	\$396.36	\$39.64	\$436.00	5.57%		Y	C
Office hire – per day	\$19.50	\$18.18	\$1.82	\$20.00	2.56%		Y	C
Office hire – per week	\$103.00	\$98.18	\$9.82	\$108.00	4.85%		Y	C
Kitchen use - event catering	\$64.00	\$60.91	\$6.09	\$67.00	4.69%		Y	C
Venue hire bond - payable 48 hours before hire - refundable following satisfactory post hire building inspection	\$227.00	\$239.00	\$0.00	\$239.00	5.29%		N	C
This fee for private hire of the Arts Centre is refundable when building has been inspected and found to be in the same condition as at time of hire.								
Cleaning fee - payable 48 hours before hire - non refundable	\$171.00	\$163.64	\$16.36	\$180.00	5.26%		Y	C
To be charged at time of hire.								
Key deposit - payable 48 hours before hire - refundable when key/ device returned	\$112.00	\$118.00	\$0.00	\$118.00	5.36%		N	C
Key Deposit is charged for private hire of the Arts Centre and is refundable when key is returned.								
Artworks sold by exhibitors - percentage payable per item					10% Commission		Y	C
Property loss or damage including keys and electronic devices					Full cost recovery	Actual cost to Council for repair/ replacement process - including key, fob and multiple lock replacements and recalibrating of the security system.	Y	D

**ARTS CENTRE** [continued]

Name	Year 23/24	Year 24/25		Increase %	Comment	GST	Pricing Policy
	Last YR Fee (incl. GST)	Fee (excl. GST)	GST				
Discount - Eligible community groups, not-for-profit and incorporated associations				50%	Prior application required – No further discounts or waivers applicable	N	E
Discount - Service Clubs: Rotary, Lions, CWA, etc				75%	Prior application required – No further discounts or waivers applicable	N	E

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## HALLS

### BARELLAN HALL

Name	Year 23/24 Last YR Fee (incl. GST)	Year 24/25			Increase %	Comment	GST	Pricing Policy
		Fee (excl. GST)	GST	Fee (incl. GST)				
Venue hire - full day	\$105.00	\$100.00	\$10.00	\$110.00	4.76%		Y	D
Venue hire - half day	\$52.50	\$50.00	\$5.00	\$55.00	4.76%		Y	D
Venue hire - <2 hours	\$26.50	\$25.45	\$2.55	\$28.00	5.66%		Y	D
Debutante ball practice - per session	\$10.50	\$10.00	\$1.00	\$11.00	4.76%		Y	D
Coolroom hire (3 days)	\$52.00	\$49.09	\$4.91	\$54.00	3.85%		Y	D
Chair hire (off site use) - per chair	\$1.10	\$1.09	\$0.11	\$1.20	9.09%		Y	D
Table hire (off site use) - per table	\$5.50	\$5.45	\$0.55	\$6.00	9.09%		Y	D
Property loss or damage including keys					Full cost recovery	Actual cost to Council for repair/ replacement process - including key, fob and multiple lock replacements and recalibrating of the security system.	Y	D

### GRONG GRONG HALL

Name	Year 23/24 Last YR Fee (incl. GST)	Year 24/25			Increase %	Comment	GST	Pricing Policy
		Fee (excl. GST)	GST	Fee (incl. GST)				
Venue hire - full day	\$105.00	\$100.00	\$10.00	\$110.00	4.76%		Y	D
Venue hire - half day	\$52.50	\$50.00	\$5.00	\$55.00	4.76%		Y	D
Venue hire - <2 hours	\$26.50	\$25.45	\$2.55	\$28.00	5.66%		Y	D
Venue hire commercial - full day	\$265.00	\$253.64	\$25.36	\$279.00	5.28%		Y	D
Venue hire commercial - half day	\$132.50	\$126.36	\$12.64	\$139.00	4.91%		Y	D

**GRONG GRONG HALL** [continued]

Name	Year 23/24	Year 24/25			Increase %	Comment	GST	Pricing Policy
	Last YR Fee (incl. GST)	Fee (excl. GST)	GST	Fee (incl. GST)				
Venue hire commercial - <2 hours	\$66.25	\$62.73	\$6.27	\$69.00	4.15%		Y	D
Supper room and kitchen hire - full day	\$85.00	\$80.91	\$8.09	\$89.00	4.71%		Y	D
Supper room and kitchen hire - half day	\$42.50	\$40.45	\$4.05	\$44.50	4.71%		Y	D
Supper room and kitchen hire - <2 hours	\$21.25	\$20.23	\$2.02	\$22.25	4.71%		Y	D
Seniors Group availability - annual fee	\$232.00	\$210.91	\$21.09	\$232.00	0.00%		Y	D
Coolroom hire (3 days)	\$52.00	\$49.09	\$4.91	\$54.00	3.85%		Y	D
Food warmer hire (off site use)	\$21.00	\$20.00	\$2.00	\$22.00	4.76%		Y	D
Chair hire (off site use) - per chair	\$1.10	\$1.09	\$0.11	\$1.20	9.09%		Y	D
Old trestle table hire (off site use) - per table	\$5.50	\$5.45	\$0.55	\$6.00	9.09%		Y	D
Property loss or damage including keys					Full cost recovery	Actual cost to Council for repair/ replacement process - including key, fob and multiple lock replacements and recalibrating of the security system.	Y	D



### PARKSIDE MUSEUM

Name	Year 23/24 Last YR Fee (incl. GST)	Year 24/25			Increase %	Comment	GST	Pricing Policy
		Fee (excl. GST)	GST	Fee (incl. GST)				
Admission - preschool child					\$0.00		Y	D
Admission - school child					Entry by Donation		Y	D
Admission - adult					Entry by Donation		Y	D
Admission - senior or pensioner					Entry by Donation		Y	D
Admission - family					Entry by Donation		Y	D
Admission - tour group (pre-booked per adult)					Entry by Donation		Y	D

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## HOME & COMMUNITY CARE

### COMMUNITY TRANSPORT

Name	Year 23/24	Year 24/25			Increase %	Comment	GST	Pricing Policy
	Last YR Fee (incl. GST)	Fee (excl. GST)	GST	Fee (incl. GST)				
NDIS Services							N	n/a
						\$1.70 per km + \$25 administration fee Additional Charges for extra trips may apply Min. Fee: \$18.00		
From Narrandera to Canberra	\$180.00	\$180.00	\$0.00	\$180.00	0.00%		N	E
From Narrandera to Albury	\$65.00	\$65.00	\$0.00	\$65.00	0.00%		N	E
From Narrandera to Wagga Wagga	\$40.00	\$40.00	\$0.00	\$40.00	0.00%		N	E
From Narrandera to Griffith	\$40.00	\$40.00	\$0.00	\$40.00	0.00%		N	E
From Narrandera to Leeton	\$20.00	\$20.00	\$0.00	\$20.00	0.00%		N	E
From Leeton to Canberra	\$200.00	\$200.00	\$0.00	\$200.00	0.00%		N	E
From Leeton to Albury	\$70.00	\$70.00	\$0.00	\$70.00	0.00%		N	E
From Leeton to Wagga Wagga	\$45.00	\$45.00	\$0.00	\$45.00	0.00%		N	E
From Leeton to Griffith	\$35.00	\$35.00	\$0.00	\$35.00	0.00%		N	E
From Leeton to Narrandera	\$20.00	\$20.00	\$0.00	\$20.00	0.00%		N	E
From Leeton to Golden Apple	\$10.00	\$10.00	\$0.00	\$10.00	0.00%		N	E
From Leeton to Yanco/Wamoon	\$15.00	\$15.00	\$0.00	\$15.00	0.00%		N	E
From Leeton to Whitton	\$20.00	\$20.00	\$0.00	\$20.00	0.00%		N	E
From Barellan to Albury	\$90.00	\$90.00	\$0.00	\$90.00	0.00%		N	E
From Barellan to Wagga Wagga	\$45.00	\$45.00	\$0.00	\$45.00	0.00%		N	E
From Barellan to Griffith	\$35.00	\$35.00	\$0.00	\$35.00	0.00%		N	E
From Barellan to Leeton (medical)	\$25.00	\$25.00	\$0.00	\$25.00	0.00%		N	E
From Barellan to Narrandera	\$25.00	\$25.00	\$0.00	\$25.00	0.00%		N	E
Narrandera and/or Leeton local trips – one way	\$5.00	\$5.00	\$0.00	\$5.00	0.00%		N	E
Narrandera and/or Leeton local trips – return	\$10.00	\$10.00	\$0.00	\$10.00	0.00%		N	E
Prescheduled bus trips - Narrandera to Wagga Wagga	\$15.00	\$15.00	\$0.00	\$15.00	0.00%		N	E
Prescheduled bus trips - Leeton to Wagga Wagga	\$15.00	\$15.00	\$0.00	\$15.00	0.00%		N	E
Prescheduled Bus Trips From Barellan to Wagga Wagga	\$15.00	\$15.00	\$0.00	\$15.00	0.00%		N	E
Prescheduled Bus Trips From Barellan to Leeton	\$15.00	\$15.00	\$0.00	\$15.00	0.00%		N	E

**COMMUNITY TRANSPORT** [continued]

Name	Year 23/24 Last YR Fee (incl. GST)	Year 24/25			Increase %	Comment	GST	Pricing Policy
		Fee (excl. GST)	GST	Fee (incl. GST)				
Leeton Local Bus Run	\$10.00	\$10.00	\$0.00	\$10.00	0.00%		N	E

**HOME MODIFICATION & MAINTENANCE**

Name	Year 23/24 Last YR Fee (incl. GST)	Year 24/25			Increase %	Comment	GST	Pricing Policy
		Fee (excl. GST)	GST	Fee (incl. GST)				
Home Maintenance					POA Min. Fee: \$15.00		N	E
Home Modification – Full Pension					65% of Total Cost		N	E
Home Modification – No Pension					85% of Total Cost		N	E
85% of Total Cost								
Home Modification – Part Pension					75% of Total Cost		N	E
Maintenance – Gardening & Mowing					POA Min. Fee: \$15.00		N	E

**SOCIAL SUPPORT**

Name	Year 23/24 Last YR Fee (incl. GST)	Year 24/25			Increase %	Comment	GST	Pricing Policy
		Fee (excl. GST)	GST	Fee (incl. GST)				
Local Social Support Trip					\$10 for the first hour and \$5.00 for every hour after Min. Fee: \$10.00		N	E
\$10 for the first hour and \$5.00 for every hour after								
NDIS Services					POA Min. Fee: \$74.63		N	n/a
Out of Town Social Support Trip					POA		N	E

**YOUTH COUNCIL FOOD VAN**

Name	Year 23/24	Year 24/25		Increase %	Comment	GST	Pricing Policy
	Last YR Fee (incl. GST)	Fee (excl. GST)	GST				
Youth Council Food Van - provision of food and beverages				Price on application (quote)		N	

DRAFT

## Explanation Table

### Columns

Last YR Fee (incl. GST)	Fee (incl. GST) (23/24)
Fee (excl. GST)	Fee (excl. GST) (24/25)
GST	GST Amount (24/25)
Fee (incl. GST)	Fee (incl. GST) (24/25)
Increase %	Increase (%) on LY (24/25)
Comment	Comment (24/25)
GST	GST Flag (Y/N) (24/25)
Description	Description & Detail
Pricing Policy	Pricing Policy
Min. Fee	Minimum Fee excl. GST (for Descriptive Fees)

### Classifications

#### Pricing Policy

A	Regulatory charges fixed by legislation
B	Regulatory charges not fixed by legislation
C	Full cost recovery charges plus commercial mark up
D	Full cost recovery charges
E	Zero or partial cost recovery charges
n/a	not applicable

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735A Certificate – outstanding notices / orders – per assessment (LGA 1993) [PLANNING CERTIFICATES] 77

**A**

A3 multiple copies >100 (B&W)	[DESTINATION & DISCOVERY HUB]	99
A3 multiple copies >100 (colour)	[DESTINATION & DISCOVERY HUB]	99
A3 multiple copies 10–100 (B&W)	[DESTINATION & DISCOVERY HUB]	99
A3 multiple copies 10–100 (colour)	[DESTINATION & DISCOVERY HUB]	99
A3 single sided copies (colour)	[DESTINATION & DISCOVERY HUB]	99
A4 multiple copies >100 (B&W)	[DESTINATION & DISCOVERY HUB]	99
A4 multiple copies >100 (colour)	[DESTINATION & DISCOVERY HUB]	99
A4 multiple copies 10–100 (B&W)	[DESTINATION & DISCOVERY HUB]	99
A4 multiple copies 10–100 (colour)	[DESTINATION & DISCOVERY HUB]	99
A4 single sided copies (B&W)	[DESTINATION & DISCOVERY HUB]	99
A4 single sided copies (colour)	[DESTINATION & DISCOVERY HUB]	99
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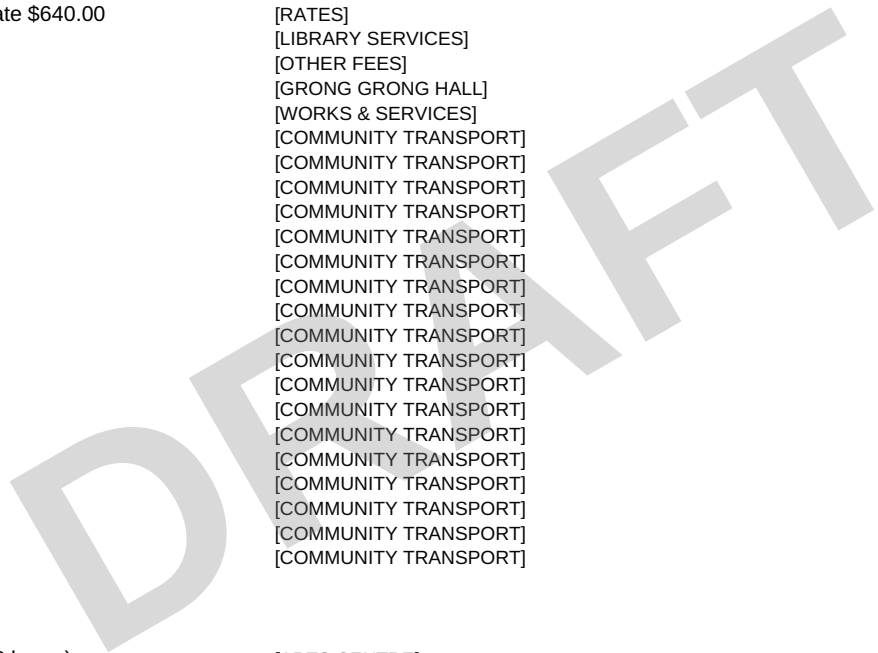
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Print/copy A3 multiple pages >100 (colour)	[PRINTING & COPYING]	44
Print/copy A3 multiple pages 10–100 (B&W)	[PRINTING & COPYING]	44
Print/copy A3 multiple pages 10–100 (colour)	[PRINTING & COPYING]	44
Print/copy A3 per page (B&W)	[PRINTING & COPYING]	43
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Print/copy A4 multiple pages >100 (B&W)	[PRINTING & COPYING]	43
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Print/copy A4 multiple pages 10–100 (B&W)	[PRINTING & COPYING]	43
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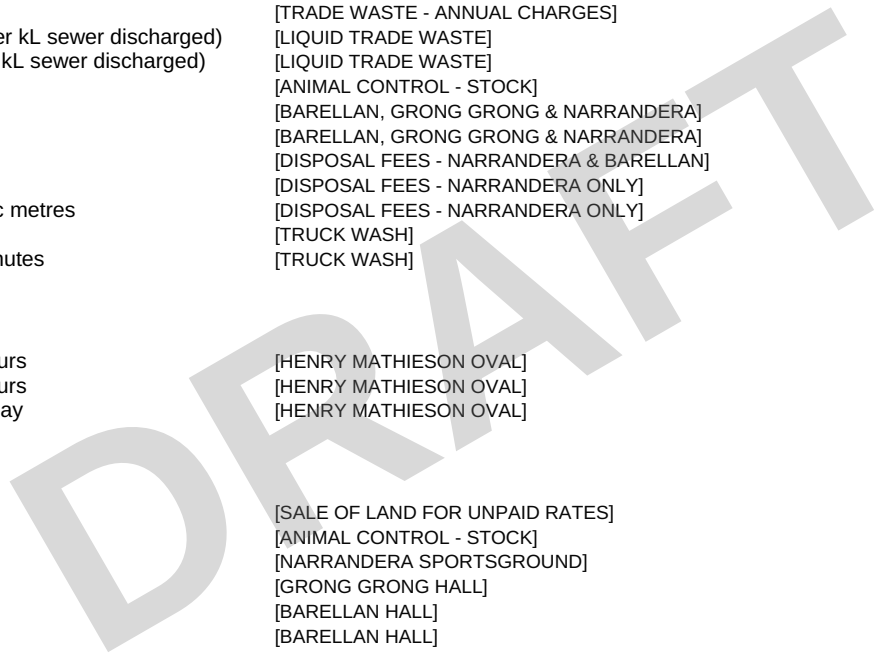


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**SUBMISSION 1**

**From:** [webform\\_submission:values:name:raw](#)  
**To:** [Council Web Enquiries](#)  
**Subject:** Webform submission from: Integrated Planning and Reporting Documents  
**Date:** Thursday, 9 May 2024 11:18:59 AM

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Submitted on Thu, 05/09/2024 - 11:14

Submitted by: Anonymous

Submitted values are:

**Name**

Kathy Ryan

**Email**

[REDACTED]

**Subject**

Submission


**Message**

Please see attached

**Attachment**

[Council Submission.docx](#) (16.94 KB)

Kathryn Ryan



Good morning.

I have read through the provided PDFs re the Proposed Fees & Charges, Operational Plan, and Long-Term Financial Plan-and wish to clarify/note a few points please.

These are:

- In the Fees and Charges, I read it that there were no charges for "Home Modification & Maintenance" in Year23/24 however there will be charges in Year 24/25 – which are quite substantial. Is this correct? Is this reasonable?
- In "Proposed Operation Plan" 4.2.4 Council wish to 'encourage water consumers to register and use the new water billing portal'. Council would be aware that this is only partly operational, as in we can register however without the actual water meters to our properties it is not possible to obtain the data from the portal- can Council address this?
- Points 4.3.1 and 5.1.19, Page 52 in "Proposed Operational Plan" reference stormwater projects and associated levy of \$25 pa on residential assessments. I also note that in "Proposed Long Term Financial Plan" 4.4 Imperatives the cost of the upgrade is estimated to be \$17.325m, then stormwater is referenced again in 6.3 Sustainability assessment as being in a project in 2025/27. Stormwater " pops it heads up" many times in the documents however the closest I can find to anything actually being half considered is the project (maybe in 2025/27). At a community meeting many years ago we were advised that in 2024 (which seemed a long time off then) was the year tagged for Grant funding to fix the storm water problem....2024 is here!!! I appreciate that Council is fixing the CBD area drainage however everyone knows that the water does not miraculously appear in the CBD- it drains down there from higher areas – and overflows on the road system to the CBD thus causing the problem. As we have mentioned previously perhaps Council should look into, and resolve, the SOURCE of the water not the end of the flow result in the CBD. I commented recently on a Council Facebook post what our neighbour (Mr Bradford -now deceased) had mentioned that Council had been looking to solve the overflow water flooding problem since at least 1974. Our interest in this is to mitigate any opportunity for our home, and others to be impacted again. We have taken personal measures to safeguard our property however that does not solve the greater problem....no matter how many times it is mentioned in the Council Papers- actual action is required.

- I note the Photocopying costs are variable at each establishment. Council chambers, Library etc – surely a “blanket” charge would be more feasible for accounting and community use/understanding purposes.
- There appears to be a Project of \$45,000 for the Councillor iPad project in the 26/27 – that seems exorbitant for 9 people- could well be the correct pricing for the years ahead however there was no Project Total in the previous years.... this item stood out.
- There is also my absolute “bugbear” which is the appalling condition of the Victoria Ave footpath - Steph Cooke MP approached Council, at my behest, and was advised repair was pending Grant funding – this was about 3 plus years ago. How is that going? I see no mention in the papers. I may have missed it.
- As I have mentioned in previous Submissions, Council’s desire to encourage usage of the sporting facilities is surely not financially feasible for a lot of groups at the current, and proposed fee level.

Kathryn Ryan



## SUBMISSION 2

**From:** [REDACTED]  
**To:** [Council Mail](#)  
**Subject:** Shameful  
**Date:** Tuesday, 14 May 2024 6:09:03 PM

---

Some people who received this message don't often get email from hitchensc@yahoo.com.au. [Learn why this is important](#)

This council is a pack of self centred reprobates.  
Sticking our rates up 48%.  
People can't even put food on the table to feed their kids. In this time of hardship..  
But you expect the town to pay this increase. What about pensioners and low income earners? Where are they going to find the extra money?  
You people are shameful your going to give yourselves a pay rise. How dare you  
Your not even trying to bring new businesses to the town. The amount of empty shops is disgraceful. People have to go elsewhere to shop for affordable necessities like clothing.  
You should be approaching big name business here. To increase our population., and keep the younger generation in this town, instead of them leaving as soon as they can.  
You have no incite what so ever.  
Just looking after yourselves and not our town.. And it is the communities town, not the councils.  
The way this council are going our town will end up a ghost town.  
And I am not ashamed to tell you to you personally.  
One question I have when people can't pay their rates, are you going to bring the sherif in? I reckon you would.  
Cynthia Hitchens

Sent from my Galaxy

SUBMISSION 3

# Integrated Planning and Reporting Documents: Submission #46

The Edit form allows the administrator to update a submission.

► SUBMISSION INFORMATION

**First**

Christopher

**Last**

Dahlitz

**Email**

[REDACTED]

**Subject**

Road Works Program 24-27

**Message**

I see no mention of sealing the many un-sealed laneways within Narrandera township- particularly those that have contributed to inundation of homes and garages during heavy rain events. Past budgets have included a laneway sealing allocation. I suggest funding for Landervale Road (2660m in 24/25 and 4590m in 26/27) would be better directed to Urban Laneway sealing (eg 1000m per annum).

**Attachment**

Choose File No file chosen

One file only.

1 GB limit.

Allowed types: gif, jpg, png, bmp, eps, tif, pict, psd, txt, rtf, html, odf, pdf, doc, docx, ppt, pptx, xls, xlsx, xml, avi, mov, mp3, ogg, wav, bz2, dmg, gz, jar, rar, sit, svg, tar, zip.

Save

**SUBMISSION 4**

**From:** [webform\\_submission:values:name:raw](#)  
**To:** [Council Web Enquiries](#)  
**Subject:** Webform submission from: Integrated Planning and Reporting Documents  
**Date:** Wednesday, 29 May 2024 2:43:10 PM

---

You don't often get email from no-reply@narrandera.nsw.gov.au. [Learn why this is important](#)

Submitted on Wed, 05/29/2024 - 14:42

Submitted by: Anonymous

Submitted values are:

**Name**

Kathryn Ryan

**Email**

[REDACTED]

**Subject**

Submission

**Message**

I have had some of the issues I raised in my earlier submission answered, after attending the recent Listening Post. The LP was interesting. So, please disregard my points regarding Grant Funding for flood mitigation work for the areas which affected Victoria Ave. I understand that the original Grant for this work was unsuccessful and another has been applied for. Also I managed to get the Water Portal to display the data for me- thank you Shane for assuring me it would work



Capital works Program 2024-2027

1 UT :

No	Dept	New / Renewal	Project	Project Total	Capital Funding FY 24/25						Capital Funding FY 25/26						Capital Funding FY 26/27					
					Budget	Revenue	SV	Reserve	Grant/Cont	Loan	Budget	Revenue	SV	Reserve	Grant/Cont	Loan	Budget	Revenue	SV	Reserve	Grant/Cont	Loan
<b>Infrc Information Services</b>																						
1	IS	Renewal	Replace Desktops/Laptops	\$ 60,000	\$ 20,000	\$ 20,000	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 20,000	\$ 20,000	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	
2	IS	Renewal	Councillor iPad Project	\$ 20,000	\$ 20,000	\$ -	\$ -	\$ 20,000	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	
3	IS	Renewal	Electronic Business Papers	\$ 25,000	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	
4	IS	Renewal	Replacement Workgroup Printers	\$ 2,000	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 2,000	\$ 2,000	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	
5	IS	Renewal	Software Licencing	\$ 50,000	\$ 30,000	\$ 30,000	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 10,000	\$ 10,000	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	
6	IS	Renewal	Replace Virtualising Hardware & Software	\$ 80,000	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 80,000	\$ 80,000	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	
7	IS	Renewal	Replace Plotter/ Scanner	\$ 10,000	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	
8	IS	Renewal	Replace Backup Hardware	\$ 5,000	\$ 5,000	\$ 5,000	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	
9	IS	Renewal	Replace Firewall	\$ 35,000	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	
10	IS	Renewal	Secure Wireless Network	\$ 15,000	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	
11	IS	Renewal	Upgrade Phone System	\$ 60,000	\$ 60,000	\$ 60,000	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	
12	IS	Renewal	Replace Network Switches	\$ 30,000	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	
13	IS	Renewal	Website revamp	\$ 30,000	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 30,000	\$ 30,000	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	
14	IS	Renewal	Business Continuity Site	\$ 10,000	\$ 10,000	\$ 10,000	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	
15	IS	New	Electronic signature software	\$ 20,000	\$ 20,000	\$ 20,000	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	
16	IS	New	IT Review	\$ 5,000	\$ 5,000	\$ 5,000	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	
17	IS	Renewal	Integrated Software System	\$ 380,000	\$ 380,000	\$ -	\$ 122,994	\$ 257,006	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	
18	IS	New	GIS Imagery	\$ 10,000	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	
19	IS	Renewal	Depot & HACC Replace network cabling	\$ 20,000	\$ 20,000	\$ 20,000	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	
20	IS	Renewal	HACC & Library - Alarm & Access Control	\$ 20,000	\$ 20,000	\$ 20,000	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	
21	IS	Renewal	Depot & VIC - Alarm & Access Control	\$ 20,000	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 20,000	\$ 20,000	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	
22	IS	Renewal	Replace Chambers Network Cabling	\$ 40,000	\$ 40,000	\$ -	\$ -	\$ 40,000	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	
<b>Tot Total - Information Services</b>				<b>\$ 947,000</b>	<b>\$ 630,000</b>	<b>\$ 190,000</b>	<b>\$ 122,994</b>	<b>\$ 317,006</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ 162,000</b>	<b>\$ 162,000</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	
<b>Ord Pound</b>																						
23	ORD	New		\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	
<b>Tot Total - Pound</b>				<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>
<b>Stre CCTV</b>																						
24	SC	Renewal	CCTV system - Main Street	\$ 60,000	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	
<b>Tot Total - CCTV</b>				<b>\$ 60,000</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>
<b>Noxious Weeds</b>																						
<b>Noxious Weeds</b>																						
25	MBP		OSR - Asset Backlog (SV)	\$ 360,000	\$ 60,000	\$ -	\$ 60,000	\$ -	\$ -	\$ -	\$ -	\$ 100,000	\$ -	\$ 100,000	\$ -	\$ -	\$ -	\$ 200,000	\$ -	\$ 200,000	\$ -	
<b>Tot Total - Noxious Weeds</b>				<b>\$ 360,000</b>	<b>\$ 60,000</b>	<b>\$ -</b>	<b>\$ 60,000</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ 100,000</b>	<b>\$ -</b>	<b>\$ 100,000</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ 200,000</b>	<b>\$ -</b>	<b>\$ 200,000</b>	<b>\$ -</b>	<b>\$ -</b>
<b>Waste Management</b>																						
<b>Narrandera Landfill</b>																						
26	NL	Renewal	New cell	\$ 45,000	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 45,000	\$ -	\$ -	\$ -	\$ 45,000	\$ -	\$ -	\$ -	\$ -	\$ -	
27	NL	New	Greenwaste handling facility	\$ 150,000	\$ 150,000	\$ -	\$ -	\$ 150,000	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	
<b>Tot Total - Narrandera Landfill</b>				<b>\$ 195,000</b>	<b>\$ 150,000</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ 150,000</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ 45,000</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ 45,000</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	
<b>Sto Stormwater</b>																						
28	SW	Renewal	Stormwater Improvement Works	\$ 194,996	\$ 134,996	\$ -	\$ -	\$ 134,996	\$ -	\$ -	\$ -	\$ 30,000	\$ -	\$ -	\$ 30,000	\$ -	\$ -	\$ 30,000	\$ -	\$ 30,000	\$ -	
29	SW	New	Narrandera Urban Stormwater Upgrade	\$ 17,000,000	\$ 3,000,000	\$ -	\$ -	\$ 750,000	\$ 2,250,000	\$ -	\$ -	\$ 14,000,000	\$ -	\$ -	\$ -	\$ 10,500,000	\$ 3,500,000	\$ -	\$ -	\$ -	\$ -	
30	SW	NEW	Voluntary House Purchase Scheme	\$ 440,000	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 220,000	\$ -	\$ -	\$ 35,000	\$ 185,000	\$ -	\$ -	\$ 35,000	\$ 185,000	\$ -	
<b>Tot Total - Stormwater</b>				<b>\$ 17,634,996</b>	<b>\$ 3,134,996</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ 884,996</b>	<b>\$ 2,250,000</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ 14,250,000</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ 65,000</b>	<b>\$ 10,685,000</b>	<b>\$ 3,500,000</b>	<b>\$ 250,000</b>	<b>\$ -</b>	<b>\$ 65,000</b>	<b>\$ 185,000</b>	
<b>Lighting</b>																						
31	SL	New		\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	
<b>Total - Lighting</b>				<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>
<b>Public Cemeteries</b>																						
<b>Narrandera Cemetery</b>																						
32	NC	New	Narrandera Cemetery- Furniture	\$ 5,000	\$ 5,000	\$ -	\$ -	\$ -	\$ 5,000	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	
<b>Total - Narrandera Cemetery</b>				<b>\$ 5,000</b>	<b>\$ 5,000</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ 5,000</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>
<b>Barellan Cemetery</b>																						
33	BC	New	Barellan Cemetery- Furniture	\$ 5,000	\$ 5,000	\$ -	\$ -	\$ -	\$ 5,000	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	
<b>Total - Barellan Cemetery</b>				<b>\$ 5,000</b>	<b>\$ 5,000</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ 5,000</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>
<b>Grong Grong Cemetery</b>																						
34	GGC	New		\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	
<b>Total - Grong Grong Cemetery</b>				<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>
<b>Total - Public Cemeteries</b>				<b>\$ 10,000</b>	<b>\$ 10,000</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ 10,000</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>

Capital Works Program 2024-2027

2 UT :

No	Dept	New / Renewal	Project	Project Total	Capital Funding FY 24/25						Capital Funding FY 25/26						Capital Funding FY 26/27					
					Budget	Revenue	SV	Reserve	Grant/Cont	Loan	Budget	Revenue	SV	Reserve	Grant/Cont	Loan	Budget	Revenue	SV	Reserve	Grant/Cont	Loan
<b>Libr Library</b>																						
35	LB	Renewal	Book & Resources replacement	\$ 100,342	\$ 32,787	\$ 32,787	\$ -	\$ -	\$ -	\$ -	\$ 33,443	\$ 33,443	\$ -	\$ -	\$ -	\$ -	\$ 34,112	\$ 34,112	\$ -	\$ -	\$ -	\$ -
36	LB	Renewal	Library Replacement of Service Desk	\$ 5,000	\$ 5,000	\$ -	\$ -	\$ 5,000	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
<b>Tot Total - Library</b>				<b>\$ 105,342</b>	<b>\$ 37,787</b>	<b>\$ 32,787</b>	<b>\$ -</b>	<b>\$ 5,000</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ 33,443</b>	<b>\$ 33,443</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ 34,112</b>	<b>\$ 34,112</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>
<b>Swimming Pools</b>																						
<b>Lake Talbot Swimming Pool Complex</b>																						
37	LTP	Renewal	Replace Sump well Pump	\$ 9,000	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 9,000	\$ 9,000	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
38	LTP	Renewal	Replace Shade structure Material	\$ 10,000	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 10,000	\$ 10,000	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
39	LTP	New	Additional Seating/Replace Settings	\$ 15,000	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 15,000	\$ -	\$ -	\$ -	\$ -	\$ 15,000
40	LTP	Renewal	Replace Kitchen at Cottage	\$ 25,000	\$ 25,000	\$ -	\$ 25,000	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
41	LTP	Renewal	Renewal of Kiosk decking and hand rails	\$ 55,000	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 55,000	\$ 55,000	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
42	LTP	Renewal	Renewal of Top Changerooms	\$ 500,000	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 500,000	\$ -	\$ -	\$ -	\$ -	\$ 500,000
43	LTP	Renewal	Renewal of BBQ Elements	\$ 12,000	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 12,000	\$ 12,000	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
44	LTP	Renewal	Replace Remaining Fencing (125m)	\$ 50,000	\$ 50,000	\$ -	\$ -	\$ -	\$ 50,000	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
45	LTP	Renewal	Replace - Pumps	\$ 50,000	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 50,000	\$ 50,000	\$ -	\$ -	\$ -	\$ -
46	LTP	Renewal	Replace Filter Medium	\$ 50,000	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 50,000	\$ 50,000	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
47	LTP	Renewal	Shotcrete Treatment crib wall	\$ 35,000	\$ 35,000	\$ -	\$ -	\$ -	\$ 35,000	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
<b>Total - Lake Talbot Swimming Pool Compl</b>				<b>\$ 811,000</b>	<b>\$ 110,000</b>	<b>\$ -</b>	<b>\$ 25,000</b>	<b>\$ -</b>	<b>\$ 85,000</b>	<b>\$ -</b>	<b>\$ 136,000</b>	<b>\$ 136,000</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ 565,000</b>	<b>\$ 50,000</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ 515,000</b>	<b>\$ -</b>
<b>Barellan Swimming Pools</b>																						
48	BSP	Renewal	Replace Well Pump	\$ 3,000	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 3,000	\$ 3,000	\$ -	\$ -	\$ -	\$ -	\$ -
49	BSP	New	Replace Pool blankets	\$ 30,000	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 30,000	\$ 30,000	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
50	BSP	Renewal	Kiosk/Toilet rehabilitate & refurbish	\$ 450,000	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 450,000	\$ 50,000	\$ -	\$ -	\$ -	\$ 400,000	\$ -
51	BSP	Renewal	Replacement of Pool Cleaner	\$ 10,000	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 10,000	\$ 10,000	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
52	BSP	Renewal	Safety Signage & Pool Marking	\$ 7,000	\$ 7,000	\$ 7,000	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
53	BSP	New	Construction of additional BBQ Shelter	\$ 45,000	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 45,000	\$ -	\$ -	\$ -	\$ 45,000	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
54	BSP	Renewal	Replace Café Furniture	\$ 3,000	\$ 3,000	\$ 3,000	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
55	BSP	New	Install irrigation System	\$ 45,000	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 45,000	\$ 45,000	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
56	BSP	Renewal	Renewal of Shaded Seating	\$ 10,000	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 10,000	\$ 10,000	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
57	BSP	Renewal	Replace Dosing unit / Filter Medium	\$ 15,000	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 15,000	\$ 15,000	\$ -	\$ -	\$ -	\$ -	\$ -
58	BSP	Renewal	Replace Marine Carpet	\$ 25,000	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 15,000	\$ 15,000	\$ -	\$ -	\$ -	\$ -	\$ 10,000	\$ 10,000	\$ -	\$ -	\$ -	\$ -	\$ -
<b>Total - Barellan Swimming Pools</b>				<b>\$ 643,000</b>	<b>\$ 10,000</b>	<b>\$ 10,000</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ 155,000</b>	<b>\$ 110,000</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ 45,000</b>	<b>\$ -</b>	<b>\$ 478,000</b>	<b>\$ 78,000</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ 400,000</b>	<b>\$ -</b>	
<b>Total - Swimming Pools</b>				<b>\$ 1,454,000</b>	<b>\$ 120,000</b>	<b>\$ 10,000</b>	<b>\$ 25,000</b>	<b>\$ -</b>	<b>\$ 85,000</b>	<b>\$ -</b>	<b>\$ 291,000</b>	<b>\$ 246,000</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ 45,000</b>	<b>\$ -</b>	<b>\$ 1,043,000</b>	<b>\$ 128,000</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ 915,000</b>	<b>\$ -</b>
<b>Sportsgrounds</b>																						
<b>Narrandera Sportsground</b>																						
59	NSG	New	Hot mixing/ sealing spectator walkways	\$ 50,000	\$ 50,000	\$ -	\$ -	\$ -	\$ 50,000	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
60	NSG	Renewal	External fence replacement	\$ 80,000	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 80,000	\$ -	\$ -	\$ -	\$ 80,000	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
61	NSG	New	Irrigation system for trees	\$ 15,000	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 15,000	\$ 15,000	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
<b>Total - Narrandera Sportsground</b>				<b>\$ 145,000</b>	<b>\$ 50,000</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ 50,000</b>	<b>\$ -</b>	<b>\$ 95,000</b>	<b>\$ 15,000</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ 80,000</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>
<b>Outdoor courts</b>																						
62	ODC	Renewal		\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
<b>Total - Outdoor courts</b>				<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>
<b>Barellan Sports Ground</b>																						
63	BSG	Renewal	Lighting Upgrades Eastern	\$ 84,000	\$ 84,000	\$ -	\$ -	\$ -	\$ 84,000	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
64	BSG	New	Storm water drainage works	\$ 30,000	\$ 30,000	\$ -	\$ -	\$ -	\$ 30,000	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
<b>Total - Barellan Sports Ground</b>				<b>\$ 114,000</b>	<b>\$ 114,000</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ 114,000</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>
<b>Henry Mathieson Oval</b>																						
65	HMO	New	Irrigation Dog Park CRIF2023/24	\$ 40,000	\$ 40,000	\$ -	\$ 40,000	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
<b>Total - Henry Mathieson Oval</b>				<b>\$ 40,000</b>	<b>\$ 40,000</b>	<b>\$ -</b>	<b>\$ 40,000</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>
<b>Narrandera Park Oval</b>																						
66	NPO	Renewal		\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
<b>Total - Narrandera Park Oval</b>				<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>
<b>Total - Sportsgrounds</b>				<b>\$ 299,000</b>	<b>\$ 204,000</b>	<b>\$ -</b>	<b>\$ 40,000</b>	<b>\$ -</b>	<b>\$ 164,000</b>	<b>\$ -</b>	<b>\$ 95,000</b>	<b>\$ 15,000</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ 80,000</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>
<b>Parks and Reserves</b>																						
<b>Marie Bashir Park</b>																						
67	MBP	New	Paths & Lighting	\$ 120,000	\$ 120,000	\$ -	\$ -	\$ -	\$ 120,000	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
68	MBP	New	Garden bed new	\$ 5,000	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 5,000	\$ -	\$ -	\$ -	\$ -	\$ 5,000	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
69	MBP	New	Up Lighting	\$ 15,000	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 15,000	\$ -	\$ -	\$ -	\$ 15,000	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
70	MBP	New	Furniture	\$ 25,000	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 25,000	\$ 5,000	\$ -	\$ -	\$ 20,000	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
71	MBP	New	MBP PowerPoint vendor sites	\$ 30,000	\$ 30,000	\$ -	\$ -	\$ 10,000	\$ 20,000	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
<b>Total - Marie Bashir Park</b>				<b>\$ 195,000</b>	<b>\$ 150,000</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ 10,000</b>	<b>\$ 140,000</b>	<b>\$ -</b>	<b>\$ 45,000</b>	<b>\$ 5,000</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ 40,000</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>

Capital Works Program 2024-2027

3 UT :

No	Dept	New / Renewal	Project	Project Total	Capital Funding FY 24/25						Capital Funding FY 25/26						Capital Funding FY 26/27					
					Budget	Revenue	SV	Reserve	Grant/Cont	Loan	Budget	Revenue	SV	Reserve	Grant/Cont	Loan	Budget	Revenue	SV	Reserve	Grant/Cont	Loan
<b>Narrandera Parks</b>																						
72	NP	Renewal	Adventure playground upgrade - Infant are	\$ 320,000	\$ 300,000	\$ -	\$ -	\$ 20,000	\$ 280,000	\$ -	\$ 20,000	\$ -	\$ -	\$ -	\$ 20,000	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	
73	NP	New	Remote Signage	\$ 15,000	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 7,500	\$ 7,500	\$ -	\$ -	\$ -	\$ -	\$ 7,500	\$ 7,500	\$ -	\$ -	\$ -	
74	NP	Renewal	Narrandera Playgrounds Upgrades	\$ 25,000	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 25,000	\$ -	\$ -	\$ -	\$ 25,000	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	
<b>Total - Narrandera Parks</b>				<b>\$ 360,000</b>	<b>\$ 300,000</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ 20,000</b>	<b>\$ 280,000</b>	<b>\$ -</b>	<b>\$ 52,500</b>	<b>\$ 7,500</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ 45,000</b>	<b>\$ -</b>	<b>\$ 7,500</b>	<b>\$ 7,500</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	
<b>Barellan Parks</b>																						
75	BP	Renewal	Playground Upgrades	\$ 5,000	\$ 5,000	\$ 5,000	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	
76	BP	Renewal	BBQ replacement	\$ 5,000	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 5,000	\$ 5,000	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	
77	BP	New	Park Furniture	\$ 10,000	\$ 10,000	\$ -	\$ -	\$ -	\$ 10,000	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	
78	BP	New	Irrigation System for Main Street trees	\$ 20,000	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 20,000	\$ -	\$ -	\$ -	\$ 20,000	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	
79	BP	New	Barellan Main Street Planter Boxes	\$ 40,000	\$ 40,000	\$ -	\$ -	\$ 10,000	\$ 30,000	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	
80	BP	New	Replace Barellan Main street BBQ shelter	\$ 50,000	\$ 50,000	\$ -	\$ -	\$ -	\$ 50,000	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	
<b>Total - Barellan Parks</b>				<b>\$ 130,000</b>	<b>\$ 105,000</b>	<b>\$ 5,000</b>	<b>\$ -</b>	<b>\$ 10,000</b>	<b>\$ 90,000</b>	<b>\$ -</b>	<b>\$ 25,000</b>	<b>\$ 5,000</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ 20,000</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	
<b>Grong Grong General Parks</b>																						
81	GGP	Renewal	Grong Grong Park - Furniture	\$ 10,000	\$ 5,000	\$ -	\$ -	\$ -	\$ 5,000	\$ -	\$ 5,000	\$ 5,000	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	
<b>Total - Grong Grong General Parks</b>				<b>\$ 10,000</b>	<b>\$ 5,000</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ 5,000</b>	<b>\$ -</b>	<b>\$ 5,000</b>	<b>\$ 5,000</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	
<b>Narrandera Memorial Park &amp; Other Areas</b>																						
82	NMP	New	Lighting/uplighting memorials & trees	\$ 30,000	\$ 30,000	\$ -	\$ -	\$ -	\$ 30,000	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	
83	NMP	New	Larmer St - Irrigation, driveways, curb etc.	\$ 180,000	\$ 180,000	\$ -	\$ -	\$ 25,000	\$ 155,000	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	
84	NMP	Renewal	Ndra Memorial Park Fountain Maintenance	\$ 50,000	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 50,000	\$ 50,000	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	
<b>Total - Narrandera Memorial Park &amp; Othe</b>				<b>\$ 260,000</b>	<b>\$ 210,000</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ 25,000</b>	<b>\$ 185,000</b>	<b>\$ -</b>	<b>\$ 50,000</b>	<b>\$ 50,000</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	
<b>Brewery Flats</b>																						
85	BFP	Renewal		\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	
<b>Total - Brewery Flats</b>				<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	
<b>Total - Parks and Reserves</b>				<b>\$ 955,000</b>	<b>\$ 770,000</b>	<b>\$ 5,000</b>	<b>\$ -</b>	<b>\$ 65,000</b>	<b>\$ 700,000</b>	<b>\$ -</b>	<b>\$ 177,500</b>	<b>\$ 72,500</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ 105,000</b>	<b>\$ -</b>	<b>\$ 7,500</b>	<b>\$ 7,500</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	
<b>Lake Talbot Recreation Area</b>																						
<b>Lake Talbot Recreation area</b>																						
86	LTRA	New	Irrigation systems (where Possible)	\$ 15,000	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 15,000	\$ 15,000	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	
87	LTRA	New	LT Deepening Works	\$ 2,200,000	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 2,200,000	\$ 200,000	\$ -	\$ -	\$ 2,000,000	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	
<b>Total - Lake Talbot Recreation area</b>				<b>\$ 2,215,000</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ 2,215,000</b>	<b>\$ 215,000</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ 2,000,000</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	
<b>Boating</b>																						
88	BOAT	New	Pontoon x 3	\$ 30,000	\$ 30,000	\$ 10,000	\$ -	\$ -	\$ 20,000	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	
<b>Total - Boating</b>				<b>\$ 30,000</b>	<b>\$ 30,000</b>	<b>\$ 10,000</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ 20,000</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	
<b>Total - Lake Talbot Recreation Area</b>				<b>\$ 2,245,000</b>	<b>\$ 30,000</b>	<b>\$ 10,000</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ 20,000</b>	<b>\$ -</b>	<b>\$ 2,215,000</b>	<b>\$ 215,000</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ 2,000,000</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	
<b>Sports Stadiums</b>																						
<b>Narrandera Stadium</b>																						
89	NSS	Renewal	Stadium Lighting Replacement	\$ 10,000	\$ 5,000	\$ -	\$ -	\$ -	\$ 5,000	\$ -	\$ 5,000	\$ -	\$ -	\$ 5,000	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	
90	NSS	Renewal	Stadium & Sportsground Master plan	\$ 30,000	\$ 30,000	\$ -	\$ -	\$ 30,000	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	
<b>Tot Total - Narrandera Stadium</b>				<b>\$ 40,000</b>	<b>\$ 35,000</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ 30,000</b>	<b>\$ 5,000</b>	<b>\$ -</b>	<b>\$ 5,000</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ 5,000</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	
<b>Transport</b>																						
<b>Urban Roads</b>																						
91	UR	Renewal	Urban Roads Construction	\$ 428,780	\$ 140,106	\$ 140,106	\$ -	\$ -	\$ -	\$ -	\$ 142,908	\$ 142,908	\$ -	\$ -	\$ -	\$ -	\$ 145,766	\$ 145,766	\$ -	\$ -	\$ -	
92	UR	New	Urban Roads Construction - Laneways	\$ 133,555	\$ 43,640	\$ 43,640	\$ -	\$ -	\$ -	\$ -	\$ 44,512	\$ 44,512	\$ -	\$ -	\$ -	\$ -	\$ 45,403	\$ 45,403	\$ -	\$ -	\$ -	
93	UR	Renewal	Urban Reseals	\$ 684,598	\$ 335,522	\$ 169,422	\$ -	\$ 166,100	\$ -	\$ -	\$ 172,810	\$ 172,810	\$ -	\$ -	\$ -	\$ -	\$ 176,266	\$ 176,266	\$ -	\$ -	\$ -	
94	UR	Renewal	Urban Pavement Rehabilitation	\$ 432,295	\$ 141,255	\$ 141,255	\$ -	\$ -	\$ -	\$ -	\$ 144,080	\$ 144,080	\$ -	\$ -	\$ -	\$ -	\$ 146,961	\$ 146,961	\$ -	\$ -	\$ -	
95	UR	Renewal	Urban K&G Replacement	\$ 51,432	\$ 16,806	\$ 16,806	\$ -	\$ -	\$ -	\$ -	\$ 17,142	\$ 17,142	\$ -	\$ -	\$ -	\$ -	\$ 17,484	\$ 17,484	\$ -	\$ -	\$ -	
96	UR	Renewal	Urban Footpath Replacement	\$ 34,288	\$ 11,204	\$ 11,204	\$ -	\$ -	\$ -	\$ -	\$ 11,428	\$ 11,428	\$ -	\$ -	\$ -	\$ -	\$ 11,656	\$ 11,656	\$ -	\$ -	\$ -	
97	UR	Renewal	Urban Emergency Drainage Works - Januar	\$ 53,562	\$ 53,562	\$ -	\$ -	\$ 53,562	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	
<b>Total - Urban Roads</b>				<b>\$ 1,818,510</b>	<b>\$ 742,093</b>	<b>\$ 522,431</b>	<b>\$ -</b>	<b>\$ 219,662</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ 532,880</b>	<b>\$ 532,880</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ 543,537</b>	<b>\$ 543,537</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	
<b>Rural Local Roads</b>																						
98	RLR	Renewal	Rural Sealed Roads Construction -	\$ 835,880	\$ 339,015	\$ 241,150	\$ -	\$ 97,865	\$ -	\$ -	\$ 245,973	\$ 245,973	\$ -	\$ -	\$ -	\$ -	\$ 250,892	\$ 250,892	\$ -	\$ -	\$ -	
99	RLR	Renewal	Asset Backlog (SV)	\$ 761,048	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 380,524	\$ -	\$ 380,524	\$ -	\$ -	\$ -	\$ 380,524	\$ -	\$ 380,524	\$ -	\$ -	
100	RLR	Renewal	Rural Roads Reseals	\$ 627,449	\$ 205,022	\$ 205,022	\$ -	\$ -	\$ -	\$ -	\$ 209,122	\$ 209,122	\$ -	\$ -	\$ -	\$ -	\$ 213,305	\$ 213,305	\$ -	\$ -	\$ -	
<b>Total - Rural Local Roads</b>				<b>\$ 2,224,377</b>	<b>\$ 544,036</b>	<b>\$ 446,171</b>	<b>\$ -</b>	<b>\$ 97,865</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ 835,619</b>	<b>\$ 455,095</b>	<b>\$ 380,524</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ 844,721</b>	<b>\$ 464,197</b>	<b>\$ 380,524</b>	<b>\$ -</b>	<b>\$ -</b>	
<b>Rural Unsealed Roads</b>																						
101	RLR	Renewal	Roads Resheeting (Unsealed roads)	\$ 1,034,183	\$ 337,924	\$ 337,924	\$ -	\$ -	\$ -	\$ -	\$ 344,682	\$ 344,682	\$ -	\$ -	\$ -	\$ -	\$ 351,576	\$ 351,576	\$ -	\$ -	\$ -	
<b>Total - Rural Unsealed Roads</b>				<b>\$ 1,034,183</b>	<b>\$ 337,924</b>	<b>\$ 337,924</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ 344,682</b>	<b>\$ 344,682</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ 351,576</b>	<b>\$ 351,576</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	
<b>Regional Roads</b>																						
102	RR	Renewal	Regional Roads Capital Works (Block grant)	\$ 1,069,200	\$ 356,400	\$ 356,400	\$ -	\$ -	\$ -	\$ -	\$ 356,400	\$ 356,400	\$ -	\$ -	\$ -	\$ -	\$ 356,400	\$ 356,400	\$ -	\$ -	\$ -	
<b>Total - Regional Roads</b>				<b>\$ 1,069,200</b>	<b>\$ 356,400</b>	<b>\$ 356,400</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ 356,400</b>	<b>\$ 356,400</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ 356,400</b>	<b>\$ 356,400</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	

Capital works Program 2024-2027

4 UT :

No	Dept	New / Renewal	Project	Project Total	Capital Funding FY 24/25						Capital Funding FY 25/26						Capital Funding FY 26/27					
					Budget	Revenue	SV	Reserve	Grant/Cont	Loan	Budget	Revenue	SV	Reserve	Grant/Cont	Loan	Budget	Revenue	SV	Reserve	Grant/Cont	Loan
<b>Roads to Recovery</b>																						
103	BR	Renewal	Roads to Recovery RTR	\$ 5,084,332	\$ 1,391,842	\$ 1,391,842	\$ -	\$ -	\$ -	\$ -	\$ 1,846,245	\$ 1,846,245	\$ -	\$ -	\$ -	\$ -	\$ 1,846,245	\$ 1,846,245	\$ -	\$ -	\$ -	\$ -
<b>Total - Roads to Recovery</b>				<b>\$ 5,084,332</b>	<b>\$ 1,391,842</b>	<b>\$ 1,391,842</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ 1,846,245</b>	<b>\$ 1,846,245</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ 1,846,245</b>	<b>\$ 1,846,245</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>
<b>Bridges</b>																						
104	BR	New		\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
<b>Total - Bridges</b>				<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>
<b>Ancillary Roadworks</b>																						
105	ARW	New	Get NSW Active	\$ 827,000	\$ 627,000	\$ 70,000	\$ -	\$ -	\$ 557,000	\$ -	\$ 100,000	\$ 50,000	\$ -	\$ -	\$ 50,000	\$ -	\$ 100,000	\$ 50,000	\$ -	\$ -	\$ 50,000	\$ -
<b>Total - Ancillary Roadworks</b>				<b>\$ 827,000</b>	<b>\$ 627,000</b>	<b>\$ 70,000</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ 557,000</b>	<b>\$ -</b>	<b>\$ 100,000</b>	<b>\$ 50,000</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ 50,000</b>	<b>\$ -</b>	<b>\$ 100,000</b>	<b>\$ 50,000</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ 50,000</b>	<b>\$ -</b>
<b>Regional Emergency Road Repair Fund</b>																						
106	RERRF	Renewal	Regional Emergency Road Repair Fund	\$ 4,200,000	\$ 1,400,000	\$ -	\$ -	\$ 1,400,000	\$ -	\$ -	\$ 1,400,000	\$ -	\$ -	\$ 1,400,000	\$ -	\$ -	\$ 1,400,000	\$ -	\$ -	\$ 1,400,000	\$ -	\$ -
<b>Total - Regional Emergency Road Repair Fund</b>				<b>\$ 4,200,000</b>	<b>\$ 1,400,000</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ 1,400,000</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ 1,400,000</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ 1,400,000</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ 1,400,000</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ 1,400,000</b>	<b>\$ -</b>	<b>\$ -</b>
<b>Total - Transport</b>				<b>\$16,257,602</b>	<b>\$ 5,399,296</b>	<b>\$ 3,124,769</b>	<b>\$ -</b>	<b>\$ 1,717,527</b>	<b>\$ 557,000</b>	<b>\$ -</b>	<b>\$ 5,415,826</b>	<b>\$ 3,585,302</b>	<b>\$ -</b>	<b>\$ 1,400,000</b>	<b>\$ 50,000</b>	<b>\$ -</b>	<b>\$ 5,442,479</b>	<b>\$ 3,611,955</b>	<b>\$ 380,524</b>	<b>\$ 1,400,000</b>	<b>\$ 50,000</b>	<b>\$ -</b>
<b>Economic Development</b>																						
<b>Economic Development / Real Estate</b>																						
107	EC	New	Red Hill Industrial Expansion - Sewer	\$ 930,000	\$ 930,000	\$ -	\$ -	\$ 500,000	\$ 430,000	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
108	EC	New	Red Hill Industrial Expansion	\$ 3,970,000	\$ 3,970,000	\$ -	\$ -	\$ 220,000	\$ 3,750,000	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
<b>Total - Economic Development / Real Estate</b>				<b>\$ 4,900,000</b>	<b>\$ 4,900,000</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ 720,000</b>	<b>\$ 4,180,000</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>
<b>Industrial Promotion</b>																						
109	IP	Renewal	Gateway/Entrance signs	\$ 10,000	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 10,000	\$ 10,000	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
<b>Total - Industrial Promotion</b>				<b>\$ 10,000</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ 10,000</b>	<b>\$ 10,000</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>
<b>Visitor Services</b>																						
110	VS	New		\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
<b>Total - Visitor Services</b>				<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>
<b>Total - Economic Development</b>				<b>\$ 4,910,000</b>	<b>\$ 4,900,000</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ 720,000</b>	<b>\$ 4,180,000</b>	<b>\$ -</b>	<b>\$ 10,000</b>	<b>\$ 10,000</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>
<b>Caravan Parks</b>																						
<b>Lake Talbot Tourist Park</b>																						
111	LTPP	Renewal		\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
<b>Total - Lake Talbot Tourist Park</b>				<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>
<b>Plant</b>																						
112	Plant	Renewal	Light Vehicles	\$ 762,177	\$ 213,375	\$ -	\$ -	\$ 213,375	\$ -	\$ -	\$ 120,593	\$ -	\$ -	\$ 120,593	\$ -	\$ -	\$ 428,209	\$ -	\$ -	\$ 428,209	\$ -	\$ -
113	Plant	Renewal	Trucks & Trailers	\$ 1,443,000	\$ 93,000	\$ -	\$ -	\$ 93,000	\$ -	\$ -	\$ 850,000	\$ -	\$ -	\$ 850,000	\$ -	\$ -	\$ 500,000	\$ -	\$ -	\$ 500,000	\$ -	\$ -
114	Plant	Renewal	Heavy Plant Purchases	\$ 1,785,213	\$ 766,470	\$ -	\$ -	\$ 766,470	\$ -	\$ -	\$ 400,000	\$ -	\$ -	\$ 400,000	\$ -	\$ -	\$ 618,743	\$ -	\$ -	\$ 618,743	\$ -	\$ -
115	Plant	Renewal	Other Plant Capital	\$ 60,000	\$ 20,000	\$ -	\$ -	\$ 20,000	\$ -	\$ -	\$ 20,000	\$ -	\$ -	\$ 20,000	\$ -	\$ -	\$ 20,000	\$ -	\$ -	\$ 20,000	\$ -	\$ -
<b>Total - Plant</b>				<b>\$ 4,050,390</b>	<b>\$ 1,092,845</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ 1,092,845</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ 1,390,593</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ 1,390,593</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ 1,566,952</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ 1,566,952</b>	<b>\$ -</b>	<b>\$ -</b>
<b>Buildings</b>																						
<b>Other Council buildings</b>																						
116	OCB	Renewal	Building renewal & upgrades in portfolio	\$ 466,182	\$ 152,327	\$ 152,327	\$ -	\$ -	\$ -	\$ -	\$ 155,374	\$ 155,374	\$ -	\$ -	\$ -	\$ -	\$ 158,481	\$ 158,481	\$ -	\$ -	\$ -	\$ -
117	OCB	Renewal	Asset Backlog (SV)	\$ 1,200,000	\$ 400,000	\$ 25,000	\$ 375,000	\$ -	\$ -	\$ -	\$ 400,000	\$ -	\$ 400,000	\$ -	\$ -	\$ -	\$ 400,000	\$ -	\$ 400,000	\$ -	\$ -	\$ -
118	CCB	New	Parkside Museum - Outdoor Space Upgrade	\$ 50,000	\$ 50,000	\$ -	\$ -	\$ -	\$ 50,000	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
119	OCB	New	GG Sportsground - Toilet / Shower Fitout	\$ 25,000	\$ 25,000	\$ 25,000	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
<b>Total - Other Council buildings</b>				<b>\$ 1,741,182</b>	<b>\$ 627,327</b>	<b>\$ 202,327</b>	<b>\$ 375,000</b>	<b>\$ -</b>	<b>\$ 50,000</b>	<b>\$ -</b>	<b>\$ 555,374</b>	<b>\$ 155,374</b>	<b>\$ 400,000</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ 558,481</b>	<b>\$ 158,481</b>	<b>\$ 400,000</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>
<b>Emergency Operations Centre</b>																						
120	EOC	New	Irrigation System Rear of Building	\$ 15,000	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 15,000	\$ 15,000	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
<b>Total - Emergency Operations Centre</b>				<b>\$ 15,000</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ 15,000</b>	<b>\$ 15,000</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>
<b>Quarry Communications Tower</b>																						
121	QCT	Renewal	Static Line Replace & Structural Inspection	\$ 35,000	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 35,000	\$ 35,000	\$ -	\$ -	\$ -	\$ -
<b>Total - Quarry Communications Tower</b>				<b>\$ 35,000</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ 35,000</b>	<b>\$ 35,000</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>
<b>Total - Buildings</b>				<b>\$ 1,791,182</b>	<b>\$ 627,327</b>	<b>\$ 202,327</b>	<b>\$ 375,000</b>	<b>\$ -</b>	<b>\$ 50,000</b>	<b>\$ -</b>	<b>\$ 570,374</b>	<b>\$ 170,374</b>	<b>\$ 400,000</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ 593,481</b>	<b>\$ 193,481</b>	<b>\$ 400,000</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>
<b>Aer Aerodrome</b>																						
122	AERO	Renewal	Replace Wind Socks	\$ 50,000	\$ 50,000	\$ 25,000	\$ -	\$ -	\$ 25,000	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
123	AERO	Renewal	Reseal of existing carpark	\$ 30,000	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 30,000	\$ 15,000	\$ -	\$ -	\$ 15,000	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
124	AERO	Renewal	Landscaping of carpark area	\$ 12,500	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 12,500	\$ -	\$ -	\$ -	\$ -	\$ 12,500
125	AERO	New	Amenity building for SES	\$ 50,000	\$ 50,000	\$ 25,000	\$ -	\$ -	\$ 25,000	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
<b>Total - Aerodrome</b>				<b>\$ 142,500</b>	<b>\$ 100,000</b>	<b>\$ 50,000</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ 50,000</b>	<b>\$ -</b>	<b>\$ 30,000</b>	<b>\$ 15,000</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ 15,000</b>	<b>\$ -</b>	<b>\$ 12,500</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ 12,500</b>



Capital Works Program 2024-2027

5 UT :

No	Dept	New / Renewal	Project	Project Total	Capital Funding FY 24/25						Capital Funding FY 25/26						Capital Funding FY 26/27					
					Budget	Revenue	SV	Reserve	Grant/Cont	Loan	Budget	Revenue	SV	Reserve	Grant/Cont	Loan	Budget	Revenue	SV	Reserve	Grant/Cont	Loan
<b>Wa Water</b>																						
126	WAT	Renewal	Water Main Replacements	\$ 900,000	\$ 300,000	\$ -	\$ -	\$ 300,000	\$ -	\$ -	\$ 300,000	\$ -	\$ -	\$ -	\$ 300,000	\$ -	\$ -	\$ 300,000	\$ -	\$ -	\$ -	
127	WAT	Renewal	Main Pump Overhaul and Maintenance	\$ 45,000	\$ 45,000	\$ -	\$ -	\$ 45,000	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	
128	WAT	Renewal	Hydrant and Valve replacements	\$ 195,000	\$ 65,000	\$ -	\$ -	\$ 65,000	\$ -	\$ -	\$ 65,000	\$ -	\$ -	\$ -	\$ 65,000	\$ -	\$ -	\$ 65,000	\$ -	\$ -	\$ -	
129	WAT	Renewal	Services Replacements	\$ 60,000	\$ 20,000	\$ -	\$ -	\$ 20,000	\$ -	\$ -	\$ 20,000	\$ -	\$ -	\$ -	\$ 20,000	\$ -	\$ -	\$ 20,000	\$ -	\$ -	\$ -	
130	WAT	New	WTP filter/Upgrade - incl. energy efficiency	\$ 25,000,000	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 12,500,000	\$ -	\$ -	\$ 3,125,000	\$ 9,375,000	\$ -	\$ -	\$ 12,500,000	\$ -	\$ -	\$ 9,375,000	
131	WAT	Renewal	Bore 3 replacement	\$ 350,000	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 350,000	\$ -	\$ -	\$ 350,000	
132	WAT	Renewal	Water Meter Replacements	\$ 275,000	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 275,000	\$ -	\$ -	\$ 275,000	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	
133	WAT	Renewal	Rising Main Renewal	\$ 400,000	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 400,000	\$ -	\$ -	\$ 400,000	
134	WAT	New	SCADA online analysers	\$ 70,000	\$ 70,000	\$ -	\$ -	\$ 70,000	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	
135	WAT	Renewal	North Zone Pressure Pump - low pressure	\$ 37,434	\$ 37,434	\$ -	\$ -	\$ 37,434	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	
136	WAT	Renewal	Pine Hill Pumps Replacement	\$ 26,401	\$ 26,401	\$ -	\$ -	\$ 26,401	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	
137	WAT	New	Backup power inputs for pump stations	\$ 70,000	\$ 70,000	\$ -	\$ -	\$ 70,000	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	
138	WAT	New	Automatic hydrant flushing	\$ 120,000	\$ 120,000	\$ -	\$ -	\$ 120,000	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	
			<b>Tot Total - Water</b>	<b>\$27,548,835</b>	<b>\$ 753,835</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ 753,835</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ 13,160,000</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ 3,785,000</b>	<b>\$ 9,375,000</b>	<b>\$ -</b>	<b>\$ 13,635,000</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ 1,135,000</b>	<b>\$ 9,375,000</b>	
<b>Sev Sewer</b>																						
139	SEW	Renewal	Sewer Main Relines	\$ 700,000	\$ 350,000	\$ -	\$ -	\$ 350,000	\$ -	\$ -	\$ 350,000	\$ -	\$ -	\$ 350,000	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	
140	SEW	Renewal	Manhole Replacements	\$ 450,000	\$ 150,000	\$ -	\$ -	\$ 150,000	\$ -	\$ -	\$ 150,000	\$ -	\$ -	\$ 150,000	\$ -	\$ -	\$ 150,000	\$ -	\$ -	\$ 150,000	\$ -	
141	SEW	New	Primary Filter	\$ 400,000	\$ 400,000	\$ -	\$ -	\$ -	\$ 400,000	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	
142	SEW	New	SCADA online analysers	\$ 50,000	\$ 50,000	\$ -	\$ -	\$ 50,000	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	
143	SEW	Renewal	Sewer - Telemetry hardware upgrade	\$ 97,457	\$ 97,457	\$ -	\$ -	\$ 97,457	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	
144	SEW	Renewal	Sewer - Telemetry software upgrade	\$ 40,000	\$ 40,000	\$ -	\$ -	\$ 40,000	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	
145	SEW	New	Backup power inputs for pump stations	\$ 50,000	\$ 50,000	\$ -	\$ -	\$ 50,000	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	
			<b>Tot Total - Sewer</b>	<b>\$ 1,787,457</b>	<b>\$ 1,137,457</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ 737,457</b>	<b>\$ 400,000</b>	<b>\$ -</b>	<b>\$ 500,000</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ 500,000</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ 150,000</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ 150,000</b>	<b>\$ -</b>	
<b>GRAND TOTAL</b>				<b>\$80,793,304</b>	<b>\$ 19,192,543</b>	<b>\$ 3,624,883</b>	<b>\$ 622,994</b>	<b>\$ 6,473,666</b>	<b>\$ 8,471,000</b>	<b>\$ -</b>	<b>\$ 38,450,736</b>	<b>\$ 4,524,619</b>	<b>\$ 880,524</b>	<b>\$ 7,140,593</b>	<b>\$ 22,405,000</b>	<b>\$ 3,500,000</b>	<b>\$ 23,150,025</b>	<b>\$ 4,190,049</b>	<b>\$ 980,524</b>	<b>\$ 4,316,952</b>	<b>\$ 10,537,500</b>	<b>\$ 3,125,000</b>
			General Fund	\$51,457,011	\$ 17,301,251	\$ 3,624,883	\$ 622,994	\$ 4,982,374	\$ 8,071,000	\$ -	\$ 24,790,736	\$ 4,524,619	\$ 880,524	\$ 2,855,593	\$ 13,030,000	\$ 3,500,000	\$ 9,365,025	\$ 4,190,049	\$ 980,524	\$ 3,031,952	\$ 1,162,500	\$ -
			Water	\$27,548,835	\$ 753,835	\$ -	\$ -	\$ 753,835	\$ -	\$ -	\$ 13,160,000	\$ -	\$ -	\$ 3,785,000	\$ 9,375,000	\$ -	\$ 13,635,000	\$ -	\$ -	\$ 1,135,000	\$ 9,375,000	\$ 3,125,000
			Sewer	\$ 1,787,457	\$ 1,137,457	\$ -	\$ -	\$ 737,457	\$ 400,000	\$ -	\$ 500,000	\$ -	\$ -	\$ 500,000	\$ -	\$ -	\$ 150,000	\$ -	\$ -	\$ 150,000	\$ -	\$ -
			<b>Total</b>	<b>\$80,793,304</b>	<b>\$ 19,192,543</b>	<b>\$ 3,624,883</b>	<b>\$ 622,994</b>	<b>\$ 6,473,666</b>	<b>\$ 8,471,000</b>	<b>\$ -</b>	<b>\$ 38,450,736</b>	<b>\$ 4,524,619</b>	<b>\$ 880,524</b>	<b>\$ 7,140,593</b>	<b>\$ 22,405,000</b>	<b>\$ 3,500,000</b>	<b>\$ 23,150,025</b>	<b>\$ 4,190,049</b>	<b>\$ 980,524</b>	<b>\$ 4,316,952</b>	<b>\$ 10,537,500</b>	<b>\$ 3,125,000</b>

BUDGETED RESERVE BALANCES												
RESERVE DETAILS	Balance 30 Jun 2023	Budget Transfer 23/24	Other	Carry over	Sept	Dec	March	Interest	Net Transfer 23/24	Balance 30 Jun 2024	24/25 Budget Movement	Balance 30 Jun 2025
<b>GENERAL FUND - DETAILS</b>												
<b>Employee's Leave Entitlement</b>												
Employee's Leave Entitlement	\$ 1,178,228.00								\$ -	\$ 1,178,228.00		\$ 1,178,228.00
<b>Plant &amp; Vehicle Replacement</b>												
Plant & Vehicle Replacement	\$ 1,891,758.95	\$ 25,896.00	-\$	38,021.58	-\$ 277,449.00				-\$ 289,574.58	\$ 1,602,184.37	\$ 119,941.00	\$ 1,722,125.37
<b>Information Technology Replacement</b>												
Street Camera Replacement	\$ 1,000.00		-\$	1,000.00					-\$ 1,000.00	\$ -		\$ -
Computer Replacement	\$ 669,343.04	-\$ 250,000.00	-\$	25,000.00			\$ 60,000.00		-\$ 215,000.00	\$ 454,343.04	-\$ 317,006.00	\$ 137,337.04
<b>Carry Over Works</b>												
Carry Over Operating Program	\$ 85,562.52		-\$	85,562.52					-\$ 85,562.52	\$ 0.00		\$ 0.00
Carry Over Capital Program	\$ 1,112,382.61		-\$	1,112,382.61					-\$ 1,112,382.61	\$ 0.00		\$ 0.00
<b>Organisational service assets and projects</b>												
Public Art & Festive Tree Maintenance	\$ 32,082.28	\$ 20,000.00	-\$	5,829.28					\$ 14,170.72	\$ 46,253.00		\$ 46,253.00
Infrastructure Replacement & Renewal	\$ 1,912,896.51	\$ 200,000.00	-\$ 322,956.00	-\$ 1,424,537.92		\$ 1,192,325.00	\$ 149,144.00		-\$ 206,024.92	\$ 1,706,871.59	-\$ 14,965.00	\$ 1,691,906.59
Narrandera Business Centre Master Plan	\$ 228,574.90								\$ -	\$ 228,574.90		\$ 228,574.90
Delivery of Aged strategies	\$ 213,001.61		-\$	11,792.50					-\$ 11,792.50	\$ 201,209.11		\$ 201,209.11
Shire Property Renewal & Cyclical Maint.	\$ 449,964.00	-\$ 30,000.00				-\$ 95,481.00			-\$ 125,481.00	\$ 324,483.00		\$ 324,483.00
Visitor Centre Building Replacement	\$ 26,305.80		-\$	26,305.80					-\$ 26,305.80	\$ 0.00		-\$ 0.00
Renewable Energy	\$ 50,878.00	\$ 50,000.00	-\$ 13,980.00						\$ 36,020.00	\$ 86,898.00		\$ 86,898.00
Narrandera Park Landscape	\$ 10,176.00								\$ -	\$ 10,176.00		\$ 10,176.00
<b>Other Internal Reserves</b>												
Election & Integrated Planning Exp	\$ 29,535.91						\$ 29,660.00		\$ 29,660.00	\$ 59,195.91	-\$ 48,500.00	\$ 10,695.91
Financial Management Reserve Strategy	\$ 296,679.78		-\$ 63,277.00		\$ 631,285.00	\$ 628,925.00	-\$ 32,533.00		\$ 1,164,400.00	\$ 1,461,079.78		\$ 1,461,079.78
Community Transport	\$ 305,923.00	\$ 76,143.00							\$ 76,143.00	\$ 382,066.00		\$ 382,066.00
Employee Training Programs	\$ -					\$ 42,500.00			\$ 42,500.00	\$ 42,500.00		\$ 42,500.00
<b>Financial Assistance Grant</b>												
Financial Assistance Grant	\$ 6,118,620.00		-\$	6,118,620.00					-\$ 6,118,620.00	\$ -		\$ -
<b>Council Committees</b>												
Committee - Barellan Museum	\$ 4,156.68								\$ -	\$ 4,156.68		\$ 4,156.68
Committee - Koala Committee	\$ 18,394.16								\$ -	\$ 18,394.16		\$ 18,394.16
Committee - Railway Station	\$ 10,460.76								\$ -	\$ 10,460.76		\$ 10,460.76
355 Committee - Parkside Museum	\$ 3,717.72								\$ -	\$ 3,717.72		\$ 3,717.72
Committee - Barellan Hall	\$ 21,877.24								\$ -	\$ 21,877.24		\$ 21,877.24
Committee - Grong Grong Community Hall	\$ 1,472.75								\$ -	\$ 1,472.75		\$ 1,472.75
Committee - Domestic Violence	\$ 186.90								\$ -	\$ 186.90		\$ 186.90
<b>Cemetery Perpetual</b>												
N'dra Cemetery - Perpetual mtnce all	\$ 454,762.88	\$ 23,472.00	-\$	20,000.00					\$ 3,472.00	\$ 458,234.88	\$ 23,472.00	\$ 481,706.88
<b>Property Development</b>												
Property Development (Red Hill)	\$ 762,159.66	\$ 305,000.00	-\$	21,414.49			\$ 500,000.00		\$ 783,585.51	\$ 1,545,745.17	-\$ 720,000.00	\$ 825,745.17
<b>Quarry Rehabilitation</b>												
Quarry Rehabilitation	\$ 16,521.72	\$ 15,000.00							\$ 15,000.00	\$ 31,521.72	\$ 15,000.00	\$ 46,521.72
<b>Reverse Cycle Vending Machine</b>												
Reverse Cycle Vending Machine	\$ 498.83	\$ 3,280.00							\$ 3,280.00	\$ 3,778.83	\$ 3,210.00	\$ 6,988.83
<b>Waste Management</b>												
Narrandera Waste Depot	\$ 799,222.93	-\$ 330,123.00	-\$	379,317.20		\$ 45,225.00	\$ 450,000.00		-\$ 214,215.20	\$ 585,007.73	\$ 6,939.00	\$ 591,946.73
Narrandera Waste Depot - Excavation	\$ 104,704.00								\$ -	\$ 104,704.00		\$ 104,704.00
Narrandera Waste Depot - Rehabilitation	\$ 368,644.00								\$ -	\$ 368,644.00		\$ 368,644.00
Barellan Waste Depot	\$ 119,586.39		-\$	86,308.39					-\$ 86,308.39	\$ 33,278.00		\$ 33,278.00
Barellan Waste Depot - Excavation	\$ 36,592.00								\$ -	\$ 36,592.00		\$ 36,592.00
Barellan Waste Depot - Rehabilitation	\$ 53,429.00								\$ -	\$ 53,429.00		\$ 53,429.00
Narrandera Depot Compactor Expenses	\$ 48,379.00								\$ -	\$ 48,379.00		\$ 48,379.00
Grong Grong Waste Depot Rehabilitation	\$ 73,876.00								\$ -	\$ 73,876.00		\$ 73,876.00

BUDGETED RESERVE BALANCES												
RESERVE DETAILS	Balance 30 Jun 2023	Budget Transfer 23/24	Other	Carry over	Sept	Dec	March	Interest	Net Transfer 23/24	Balance 30 Jun 2024	24/25 Budget Movement	Balance 30 Jun 2025
<b>Crown Reserves</b>												
Lake Talbot Tourist Park	\$ 301,961.56	\$ 6,462.00		-\$ 20,000.00		\$ 667.00			-\$ 12,871.00	\$ 289,090.56	\$ 80,774.00	\$ 369,864.56
<b>Stormwater</b>												
Narrandera Stormwater Reserve	\$ 352,251.00	\$ 33,275.00		-\$ 129,500.22	\$ 6,350.00		\$ 158,558.00		\$ 68,682.78	\$ 420,933.78	-\$ 893,908.00	-\$ 472,974.22
Barellan Stormwater Reserve	\$ 16,535.11	\$ 8,850.00			-\$ 25.00				\$ 8,825.00	\$ 25,360.11		\$ 25,360.11
<b>Developer Contributions</b>												
Section 7.11 (94)	\$ 57,485.78								\$ -	\$ 57,485.78		\$ 57,485.78
Section 7.12 (94A)	\$ 209,806.37			-\$ 43,597.96					-\$ 43,597.96	\$ 166,208.41		\$ 166,208.41
Section 7.4 - Youth activities	\$ 205,740.00				-\$ 5,740.00				-\$ 5,740.00	\$ 200,000.00		\$ 200,000.00
Section 7.4	\$ 51,389.51	\$ 65,000.00							\$ 65,000.00	\$ 116,389.51	\$ 65,000.00	\$ 181,389.51
<b>Bonds, Retentions &amp; Trusts</b>												
Kaniva Quarry	\$ 30,000.00								\$ -	\$ 30,000.00		\$ 30,000.00
Arts Centre Trust	\$ 53,323.12								\$ -	\$ 53,323.12		\$ 53,323.12
Sale of Land	\$ 101,428.43								\$ -	\$ 101,428.43		\$ 101,428.43
<b>External Restrictions (Note 6 order)</b>												
<b>Water Fund</b>												
Asset Replacement	\$ 5,121,208.61	\$ 354,147.00	\$ -	\$ -	\$ -	\$ 204,068.00	-\$ 86,165.00		\$ 472,050.00	\$ 5,593,258.61	-\$ 98,052.00	\$ 5,495,206.61
Carry Over Works	\$ 882,973.29	\$ -	\$ -	-\$ 882,973.29	\$ -	\$ -	\$ -		-\$ 882,973.29	-\$ 0.00	\$ -	-\$ 0.00
Retention - Pine Hill Construction	\$ 20,701.90	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -		\$ -	\$ 20,701.90	\$ -	\$ 20,701.90
Section 64	\$ 219,176.63	\$ 10,000.00	\$ -	\$ -	\$ -	\$ -	\$ -		\$ 10,000.00	\$ 229,176.63	\$ 10,000.00	\$ 239,176.63
<b>Sewer Fund</b>												
Asset Replacement	\$ 387,456.41	\$ 119,044.00	\$ -	\$ -	\$ -	\$ 15,309.00	\$ 537,457.00		\$ 671,810.00	\$ 1,059,266.41	-\$ 19,454.00	\$ 1,039,812.41
Carry Over Works	\$ 731,820.51	\$ -	\$ -	-\$ 731,820.51	\$ -	\$ -	\$ -		-\$ 731,820.51	-\$ 0.00	\$ -	-\$ 0.00
Unspent Loan	\$ 1,451,451.67	\$ -	\$ -	-\$ 1,451,451.67	\$ -	\$ -	\$ -		-\$ 1,451,451.67	\$ -	\$ -	\$ -
Section 64	\$ 92,157.97	\$ 8,000.00	\$ -	\$ -	\$ -	\$ -	\$ -		\$ 8,000.00	\$ 100,157.97	\$ 8,000.00	\$ 108,157.97
<b>General Fund - External Restrictions</b>												
Specific Purpose Unexpended Grants	\$ 5,372,929.52	\$ -	\$ -	-\$ 4,760,732.00	\$ -	\$ -	-\$ 201,091.00		-\$ 4,961,823.00	\$ 411,106.52	-\$ 1,351,618.00	-\$ 940,511.48
Other Contributions	\$ 103,248.64	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -		\$ -	\$ 103,248.64	\$ -	\$ 103,248.64
Unspent grant & contributions Liability	\$ 2,660,165.59	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -		\$ -	\$ 2,660,165.59	\$ -	\$ 2,660,165.59
Developer Contributions	\$ 524,421.66	\$ 65,000.00	\$ -	-\$ 43,597.96	-\$ 5,740.00	\$ -	\$ -		\$ 15,662.04	\$ 540,083.70	\$ 65,000.00	\$ 605,083.70
Waste Management	\$ 1,604,433.32	-\$ 330,123.00	\$ -	-\$ 465,625.59	\$ -	\$ 45,225.00	\$ 450,000.00		-\$ 300,523.59	\$ 1,303,909.73	\$ 6,939.00	\$ 1,310,848.73
Stormwater	\$ 368,786.11	\$ 42,125.00	\$ -	-\$ 129,500.22	\$ 6,325.00	\$ -	\$ 158,558.00		\$ 77,507.78	\$ 446,293.89	-\$ 893,908.00	-\$ 447,614.11
Crown Reserves	\$ 301,961.56	\$ 6,462.00	\$ -	-\$ 20,000.00	\$ -	\$ 667.00	\$ -		-\$ 12,871.00	\$ 289,090.56	\$ 80,774.00	\$ 369,864.56
<b>Total External Restrictions</b>	<b>\$ 19,842,893.39</b>	<b>\$ 274,655.00</b>	<b>\$ -</b>	<b>-\$ 8,485,701.24</b>	<b>\$ 585.00</b>	<b>\$ 265,269.00</b>	<b>\$ 858,759.00</b>		<b>-\$ 7,086,433.24</b>	<b>\$ 12,756,460.15</b>	<b>-\$ 2,192,319.00</b>	<b>\$ 10,564,141.15</b>
<b>Internal Restrictions (Note 6 order)</b>												
Plant & vehicle replacement	\$ 1,891,758.95	\$ 25,896.00	\$ -	-\$ 38,021.58	-\$ 277,449.00	\$ -	\$ -		-\$ 289,574.58	\$ 1,602,184.37	\$ 119,941.00	\$ 1,722,125.37
Employee Leave Entitlements	\$ 1,178,228.00	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -		\$ -	\$ 1,178,228.00	\$ -	\$ 1,178,228.00
Carry over works	\$ 1,197,945.14	\$ -	\$ -	-\$ 1,197,945.13	\$ -	\$ -	\$ -		-\$ 1,197,945.13	\$ 0.01	\$ -	\$ 0.01
Other Internal	\$ 632,138.69	\$ 76,143.00	-\$ 63,277.00	\$ -	\$ 631,285.00	\$ 671,425.00	-\$ 2,873.00		\$ 1,312,703.00	\$ 1,944,841.69	-\$ 48,500.00	\$ 1,896,341.69
Cemetery Perpetual	\$ 454,762.88	\$ 23,472.00	\$ -	-\$ 20,000.00	\$ -	\$ -	\$ -		\$ 3,472.00	\$ 458,234.88	\$ 23,472.00	\$ 481,706.88
Council Committees	\$ 60,266.21	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -		\$ -	\$ 60,266.21	\$ -	\$ 60,266.21
Information Technology Replacement	\$ 670,343.04	-\$ 250,000.00	\$ -	-\$ 26,000.00	\$ -	\$ -	\$ 60,000.00		-\$ 216,000.00	\$ 454,343.04	-\$ 317,006.00	\$ 137,337.04
Property Development	\$ 762,159.66	\$ 305,000.00	\$ -	-\$ 21,414.49	\$ -	\$ -	\$ 500,000.00		\$ 783,585.51	\$ 1,545,745.17	-\$ 720,000.00	\$ 825,745.17
Organisational service assets and projects	\$ 2,923,879.10	\$ 240,000.00	-\$ 336,936.00	-\$ 1,468,465.50	\$ -	\$ 1,096,844.00	\$ 149,144.00		-\$ 319,413.50	\$ 2,604,465.60	-\$ 14,965.00	\$ 2,589,500.60
Quarry Rehabilitation	\$ 16,521.72	\$ 15,000.00	\$ -	\$ -	\$ -	\$ -	\$ -		\$ 15,000.00	\$ 31,521.72	\$ 15,000.00	\$ 46,521.72
Financial Assistance Grant	\$ 6,118,620.00	\$ -	\$ -	-\$ 6,118,620.00	\$ -	\$ -	\$ -		-\$ 6,118,620.00	\$ -	\$ -	\$ -
Reverse Cycle Vending Machine	\$ 498.83	\$ 3,280.00	\$ -	\$ -	\$ -	\$ -	\$ -		\$ 3,280.00	\$ 3,778.83	\$ 3,210.00	\$ 6,988.83
Bonds, Retentions & Trusts	\$ 184,751.55	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -		\$ -	\$ 184,751.55	\$ -	\$ 184,751.55
<b>Total Internal Restrictions</b>	<b>\$ 16,091,873.77</b>	<b>\$ 438,791.00</b>	<b>-\$ 400,213.00</b>	<b>-\$ 8,890,466.70</b>	<b>\$ 353,836.00</b>	<b>\$ 1,768,269.00</b>	<b>\$ 706,271.00</b>		<b>-\$ 6,023,512.70</b>	<b>\$ 10,068,361.07</b>	<b>-\$ 938,848.00</b>	<b>\$ 9,129,513.07</b>
<b>Total Restrictions</b>	<b>\$ 35,934,767.15</b>	<b>\$ 713,446.00</b>	<b>-\$ 400,213.00</b>	<b>-\$ 17,376,167.94</b>	<b>\$ 354,421.00</b>	<b>\$ 2,033,538.00</b>	<b>\$ 1,565,030.00</b>		<b>-\$ 13,109,945.94</b>	<b>\$ 22,824,821.21</b>	<b>-\$ 3,131,167.00</b>	<b>\$ 19,693,654.21</b>



Narrandera Shire Council

**Quarterly Budget Review Statement**  
for the period 01/01/24 to 31/03/24

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Narrandera Shire Council

**Quarterly Budget Review Statement**

for the period 01/01/24 to 31/03/24

**Income & expenses budget review statement**

Budget review for the quarter ended 31 March 2024

**Income & expenses - Council Consolidated**

(\$000's)	Original budget 2023/24	Approved Changes				Revised budget 2023/24	Variations for this Mar Qtr	Notes	Projected year end result	Actual YTD figures
		Carry forwards	Other than by QBRS	Sept QBRS	Dec QBRS					
<b>Income</b>										
Rates and annual charges	8,966	-	-	(27)	(3)	8,936	-	8,936	8,944	
User charges and fees	2,948	-	-	463	61	3,472	-	3,472	2,468	
Other revenues	2,083	-	-	209	174	2,466	5	2,471	938	
Grants and contributions - operating	7,646	(4,120)	-	720	4,121	8,367	(3,974)	4,393	5,475	
Grants and contributions - capital	6,609	11,441	680	1,524	(1,832)	18,422	(7,808)	10,614	3,620	
Interest and investment revenue	907	-	-	-	900	1,807	-	1,807	639	
Net gain from disposal of assets	92	-	-	-	-	92	-	92	(33)	
Other income	233	-	-	13	-	246	-	246	174	
<b>Total income from continuing operations</b>	<b>29,484</b>	<b>7,321</b>	<b>680</b>	<b>2,902</b>	<b>3,421</b>	<b>43,808</b>	<b>(11,777)</b>	<b>32,031</b>	<b>22,225</b>	
<b>Expenses</b>										
Employee benefits and on-costs	8,872	-	(45)	52	(34)	8,845	37	8,882	6,185	
Borrowing costs	60	-	-	-	-	60	-	60	33	
Materials and services	5,988	930	45	119	149	7,231	153	7,384	5,474	
Depreciation and amortisation	6,622	-	-	-	-	6,622	-	6,622	3,312	
Impairment of receivables	6	-	-	-	-	6	-	6	4	
Legal costs	98	-	-	-	(3)	95	-	95	21	
Consultants	155	31	63	(15)	-	234	-	234	200	
Other expenses	425	-	-	-	20	445	-	445	119	
<b>Total expenses from continuing operations</b>	<b>22,226</b>	<b>961</b>	<b>63</b>	<b>156</b>	<b>132</b>	<b>23,538</b>	<b>190</b>	<b>23,728</b>	<b>15,348</b>	
<b>Net operating result from continuing operations</b>	<b>7,258</b>	<b>6,360</b>	<b>617</b>	<b>2,746</b>	<b>3,289</b>	<b>20,270</b>	<b>(11,967)</b>	<b>8,303</b>	<b>6,877</b>	
Discontinued operations - surplus/(deficit)						-		-		
<b>Net operating result from all operations</b>	<b>7,258</b>	<b>6,360</b>	<b>617</b>	<b>2,746</b>	<b>3,289</b>	<b>20,270</b>	<b>(11,967)</b>	<b>8,303</b>	<b>6,877</b>	
<b>Net Operating Result before Capital Items</b>	<b>649</b>	<b>(5,081)</b>	<b>(63)</b>	<b>1,222</b>	<b>5,121</b>	<b>1,848</b>	<b>(4,159)</b>	<b>(2,311)</b>	<b>3,257</b>	

This statement forms part of Council's Quarterly Budget Review Statement (QBRS) for the quarter ended 31/12/23 and should be read in conjunction with the total QBRS report

Narrandera Shire Council												
10 Year Financial Plan for the Years ending 30 June 2034												
INCOME STATEMENT - CONSOLIDATED												
Scenario: 2024/25 - 2033/34 With Special Variation (Yr1, Yr2)												
	Actuals	Current Year	Projected Years					Projected Years				
	2022/23	2023/24	2024/25	2025/26	2026/27	2027/28	2028/29	2029/30	2030/31	2031/32	2032/33	2033/34
	\$	\$	\$	\$	\$	\$	\$	\$	\$	\$	\$	\$
<b>Income from Continuing Operations</b>												
<b>Revenue:</b>												
Rates & Annual Charges	8,586,000	8,936,732	10,628,254	11,844,972	12,182,312	12,592,607	12,907,857	13,230,985	13,562,191	13,901,679	14,249,653	14,603,953
User Charges & Fees	3,854,000	3,473,025	3,190,343	3,854,154	4,029,838	4,129,914	4,232,492	4,337,634	4,445,405	4,555,870	4,669,097	4,785,825
Other Revenues	1,508,000	2,470,890	1,174,837	1,145,837	1,145,837	1,145,837	1,145,837	1,145,837	1,145,837	1,145,837	1,145,837	1,145,837
Grants & Contributions provided for Operating Purposes	14,187,000	4,394,690	8,985,144	9,427,966	9,567,861	9,707,293	9,849,531	9,145,749	9,293,767	9,444,763	9,598,799	9,526,482
Grants & Contributions provided for Capital Purposes	5,217,000	14,115,090	8,574,000	22,508,000	10,640,500	625,500	995,500	1,013,000	425,500	238,000	238,000	153,000
Interest & Investment Revenue	658,000	1,804,955	1,108,750	930,600	849,750	801,250	786,400	786,400	786,400	786,400	786,400	786,400
<b>Other Income:</b>												
Net Gains from the Disposal of Assets	-	91,500	91,500	91,500	91,500	91,500	91,500	91,500	91,500	91,500	91,500	91,500
Fair value increment on investment properties	-	-	-	-	-	-	-	-	-	-	-	-
Reversal of revaluation decrements on IPPE previously expensed	-	-	-	-	-	-	-	-	-	-	-	-
Reversal of impairment losses on receivables	-	-	-	-	-	-	-	-	-	-	-	-
Other Income	217,000	245,289	233,600	236,672	239,821	243,046	246,351	249,738	253,207	256,762	260,405	260,405
Joint Ventures & Associated Entities - Gain	-	-	-	-	-	-	-	-	-	-	-	-
<b>Total Income from Continuing Operations</b>	<b>34,227,000</b>	<b>35,532,171</b>	<b>33,986,428</b>	<b>50,039,702</b>	<b>38,747,418</b>	<b>29,336,948</b>	<b>30,255,468</b>	<b>30,000,842</b>	<b>30,003,807</b>	<b>30,420,811</b>	<b>31,039,691</b>	<b>31,353,401</b>
<b>Expenses from Continuing Operations</b>												
Employee Benefits & On-Costs	8,559,000	8,880,856	9,317,923	9,638,715	9,909,172	10,247,296	10,582,739	10,936,892	11,303,159	11,681,958	12,073,830	12,486,628
Borrowing Costs	64,000	57,884	148,709	183,896	314,090	450,714	422,551	393,020	362,074	330,244	296,965	261,986
Materials & Contracts	9,007,000	7,729,359	7,570,080	7,451,123	7,614,321	8,303,759	8,568,019	8,611,499	8,789,306	9,011,545	9,219,489	9,611,290
Depreciation & Amortisation	6,297,000	6,622,098	6,737,042	6,787,954	6,843,474	7,146,926	7,210,375	7,275,022	7,340,887	7,407,997	7,456,189	7,456,189
Impairment of investments	-	-	-	-	-	-	-	-	-	-	-	-
Impairment of receivables	7,000	6,120	6,120	6,120	6,120	6,120	6,120	6,120	6,120	6,120	6,120	6,120
Other Expenses	507,000	444,893	415,433	425,344	435,503	445,915	456,588	467,528	478,741	490,234	502,015	514,566
Interest & Investment Losses	-	-	-	-	-	-	-	-	-	-	-	-
Net Losses from the Disposal of Assets	22,000	-	-	-	-	-	-	-	-	-	-	-
Revaluation decrement/impairment of IPPE	1,000	-	-	-	-	-	-	-	-	-	-	-
Fair value decrement on investment properties	-	-	-	-	-	-	-	-	-	-	-	-
Joint Ventures & Associated Entities	-	-	-	-	-	-	-	-	-	-	-	-
<b>Total Expenses from Continuing Operations</b>	<b>24,464,000</b>	<b>23,741,210</b>	<b>24,195,307</b>	<b>24,493,152</b>	<b>25,122,680</b>	<b>26,600,730</b>	<b>27,246,393</b>	<b>27,690,081</b>	<b>28,280,287</b>	<b>28,928,098</b>	<b>29,554,609</b>	<b>30,336,780</b>
<b>Operating Result from Continuing Operations</b>	<b>9,763,000</b>	<b>11,790,961</b>	<b>9,791,121</b>	<b>25,546,550</b>	<b>13,624,738</b>	<b>2,736,217</b>	<b>3,009,076</b>	<b>2,310,762</b>	<b>1,723,520</b>	<b>1,492,713</b>	<b>1,485,082</b>	<b>1,016,622</b>
Discontinued Operations - Profit/(Loss)	-	-	-	-	-	-	-	-	-	-	-	-
<b>Net Profit/(Loss) from Discontinued Operations</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>
<b>Net Operating Result for the Year</b>	<b>9,763,000</b>	<b>11,790,961</b>	<b>9,791,121</b>	<b>25,546,550</b>	<b>13,624,738</b>	<b>2,736,217</b>	<b>3,009,076</b>	<b>2,310,762</b>	<b>1,723,520</b>	<b>1,492,713</b>	<b>1,485,082</b>	<b>1,016,622</b>
<b>Net Operating Result before Grants and Contributions provided for Capital Purposes</b>	<b>4,546,000</b>	<b>(2,324,129)</b>	<b>1,217,121</b>	<b>3,038,550</b>	<b>2,984,238</b>	<b>2,110,717</b>	<b>2,013,576</b>	<b>1,297,762</b>	<b>1,298,020</b>	<b>1,254,713</b>	<b>1,247,082</b>	<b>863,622</b>



Narrandera Shire Council

Consolidated Income Statement  
for the period ending 31 May 2024

	Original Budget	Mar Revised Budget	Actual YTD
<b>Income from continuing operations</b>			
Rates and annual charges	8,966	8,936	8,941
User charges and fees	2,948	3,472	3,282
Other revenues	2,083	2,471	1,015
Grants and contributions provided for operating purposes	7,646	4,393	5,677
Grants and contributions provided for capital purposes	6,609	10,614	5,507
Interest and investment revenue	907	1,807	925
Other income	233	246	218
Net gain from the disposal of assets	92	92	(33)
<b>Total income from continuing operations</b>	<b>29,484</b>	<b>32,031</b>	<b>25,532</b>
<b>Expenses from continuing operations</b>			
Employee benefits and on-costs	8,872	8,882	7,832
Materials and services	6,242	7,713	6,564
Borrowing costs	60	60	33
Depreciation and amortisation	6,622	6,622	4,966
Impairment of receivables	6	6	4
Other expenses	425	445	341
<b>Total expenses from continuing operations</b>	<b>22,227</b>	<b>23,728</b>	<b>19,740</b>
<b>Operating result from continuing operations</b>	<b>7,257</b>	<b>8,303</b>	<b>5,792</b>
<b>Operating result from discontinued operations</b>	<b>-</b>	<b>-</b>	<b>-</b>
<b>Net operating result for the year attributable to Council</b>	<b>7,257</b>	<b>8,303</b>	<b>5,792</b>
<b>Net operating result for the year before grants and contributions provided for capital purposes</b>	<b>648</b>	<b>(2,311)</b>	<b>285</b>

Narrandera Shire Council

**Quarterly Budget Review Statement**  
for the period 01/01/24 to 31/03/24

**Income & expenses budget review statement**

Budget review for the quarter ended 31 March 2024

**Income & expenses - General Fund**

(\$000's)	Original budget 2023/24	Approved Changes				Revised budget 2023/24	Variations for this Mar Qtr	Notes	Projected year end result	Actual YTD figures
		Carry forwards	Other than by QBRS	Sept QBRS	Dec QBRS					
<b>Income</b>										
Rates and annual charges	6,519	-	-	(27)	-	6,492	-	6,492	6,497	
User charges and fees	1,481	-	-	463	52	1,996	-	1,996	1,610	
Other revenues	2,083	-	-	209	174	2,466	5	2,471	938	
Grants and contributions - operating	7,646	(4,120)	-	720	4,121	8,367	(3,974)	4,393	5,475	
Grants and contributions - capital	6,291	7,012	680	1,524	(1,861)	13,646	(8,140)	5,506	2,195	
Interest and investment revenue	609	-	-	-	606	1,215	-	1,215	496	
Net gain from disposal of assets	92	-	-	-	-	92	-	92	(33)	
Other income	233	-	-	13	-	246	-	246	174	
<b>Total income from continuing operations</b>	<b>24,954</b>	<b>2,892</b>	<b>680</b>	<b>2,902</b>	<b>3,092</b>	<b>34,520</b>	<b>(12,109)</b>	<b>22,411</b>	<b>17,352</b>	
<b>Expenses</b>										
Employee benefits and on-costs	8,169	-	(45)	52	(31)	8,145	37	8,182	5,614	
Borrowing costs	23	-	-	-	-	23	-	23	5	
Materials and services	3,875	930	45	119	160	5,129	3	5,132	3,804	
Depreciation and amortisation	5,523	-	-	-	-	5,523	-	5,523	2,762	
Impairment of receivables	6	-	-	-	-	6	-	6	4	
Legal costs	98	-	-	-	(3)	95	-	95	21	
Consultants	155	31	63	(15)	-	234	-	234	200	
Other expenses	425	-	-	-	20	445	-	445	119	
<b>Total expenses from continuing operations</b>	<b>18,274</b>	<b>961</b>	<b>63</b>	<b>156</b>	<b>146</b>	<b>19,600</b>	<b>40</b>	<b>19,640</b>	<b>12,529</b>	
<b>Net operating result from continuing operations</b>	<b>6,680</b>	<b>1,931</b>	<b>617</b>	<b>2,746</b>	<b>2,946</b>	<b>14,920</b>	<b>(12,149)</b>	<b>2,771</b>	<b>4,823</b>	
Discontinued operations - surplus/(deficit)						-		-		
<b>Net operating result from all operations</b>	<b>6,680</b>	<b>1,931</b>	<b>617</b>	<b>2,746</b>	<b>2,946</b>	<b>14,920</b>	<b>(12,149)</b>	<b>2,771</b>	<b>4,823</b>	
<b>Net Operating Result before Capital Items</b>	<b>389</b>	<b>(5,081)</b>	<b>(63)</b>	<b>1,222</b>	<b>4,807</b>	<b>1,274</b>	<b>(4,009)</b>	<b>(2,735)</b>	<b>2,628</b>	

This statement forms part of Council's Quarterly Budget Review Statement (QBRS) for the quarter ended 31/12/23 and should be read in conjunction with the total QBRS report

Narrandera Shire Council												
10 Year Financial Plan for the Years ending 30 June 2034												
INCOME STATEMENT - GENERAL FUND												
Scenario: 2024/25 - 2033/34 With Special Variation (Yr1, Yr2)												
	Actuals	Current Year	Projected Years					Projected Years				
	2022/23	2023/24	2024/25	2025/26	2026/27	2027/28	2028/29	2029/30	2030/31	2031/32	2032/33	2033/34
	\$	\$	\$	\$	\$	\$	\$	\$	\$	\$	\$	\$
<b>Income from Continuing Operations</b>												
<b>Revenue:</b>												
Rates & Annual Charges	6,237,000	6,492,443	7,938,889	9,210,434	9,440,276	9,675,857	9,917,333	10,164,844	10,418,541	10,678,582	10,945,124	11,216,811
User Charges & Fees	2,320,000	1,996,729	1,480,779	1,517,178	1,554,487	1,592,730	1,631,928	1,672,106	1,713,289	1,755,501	1,798,769	1,843,738
Other Revenues	1,508,000	2,470,890	1,174,837	1,145,837	1,145,837	1,145,837	1,145,837	1,145,837	1,145,837	1,145,837	1,145,837	1,145,837
Grants & Contributions provided for Operating Purposes	14,187,000	4,394,690	8,985,144	9,427,966	9,567,861	9,707,293	9,849,531	9,145,749	9,293,767	9,444,763	9,598,799	9,526,482
Grants & Contributions provided for Capital Purposes	4,806,000	9,006,478	8,156,000	13,115,000	1,247,500	232,500	227,500	245,000	407,500	220,000	220,000	135,000
Interest & Investment Revenue	436,000	1,214,680	783,750	735,750	648,750	607,750	607,750	607,750	607,750	607,750	607,750	607,750
<b>Other Income:</b>												
Net Gains from the Disposal of Assets	249,000	91,500	91,500	91,500	91,500	91,500	91,500	91,500	91,500	91,500	91,500	91,500
Fair value increment on investment properties	-	-	-	-	-	-	-	-	-	-	-	-
Reversal of revaluation decrements on IPPE previously expensed	-	-	-	-	-	-	-	-	-	-	-	-
Reversal of impairment losses on receivables	-	-	-	-	-	-	-	-	-	-	-	-
Other Income	217,000	245,289	233,600	236,672	239,821	243,046	246,351	249,738	253,207	256,762	260,405	260,405
Joint Ventures & Associated Entities - Gain	-	-	-	-	-	-	-	-	-	-	-	-
<b>Total Income from Continuing Operations</b>	<b>29,960,000</b>	<b>25,912,698</b>	<b>28,844,499</b>	<b>35,480,338</b>	<b>23,936,031</b>	<b>23,296,514</b>	<b>23,717,731</b>	<b>23,322,523</b>	<b>23,931,391</b>	<b>24,200,695</b>	<b>24,668,184</b>	<b>24,827,523</b>
<b>Expenses from Continuing Operations</b>												
Employee Benefits & On-Costs	7,692,000	8,180,898	8,564,507	8,859,035	9,110,106	9,428,360	9,743,437	10,076,715	10,421,585	10,778,454	11,147,739	11,537,385
Borrowing Costs	25,000	23,038	20,562	65,627	205,597	201,088	197,179	193,314	189,322	185,803	182,260	178,519
Materials & Contracts	6,768,000	5,476,378	4,978,800	5,019,568	5,125,776	5,172,042	5,359,611	5,324,494	5,421,749	5,561,436	5,683,615	5,764,205
Depreciation & Amortisation	5,291,000	5,523,372	5,555,266	5,583,296	5,615,478	5,649,124	5,683,372	5,718,232	5,753,717	5,789,837	5,826,605	5,826,605
Impairment of investments	-	-	-	-	-	-	-	-	-	-	-	-
Impairment of receivables	7,000	6,120	6,120	6,120	6,120	6,120	6,120	6,120	6,120	6,120	6,120	6,120
Other Expenses	507,000	444,893	415,433	425,344	435,503	445,915	456,588	467,528	478,741	490,234	502,015	514,566
Interest & Investment Losses	-	-	-	-	-	-	-	-	-	-	-	-
Net Losses from the Disposal of Assets	-	-	-	-	-	-	-	-	-	-	-	-
Revaluation decrement/impairment of IPPE	1,000	-	-	-	-	-	-	-	-	-	-	-
Fair value decrement on investment properties	-	-	-	-	-	-	-	-	-	-	-	-
Joint Ventures & Associated Entities - Loss	-	-	-	-	-	-	-	-	-	-	-	-
<b>Total Expenses from Continuing Operations</b>	<b>20,291,000</b>	<b>19,654,698</b>	<b>19,540,688</b>	<b>19,958,990</b>	<b>20,498,579</b>	<b>20,902,649</b>	<b>21,446,307</b>	<b>21,786,402</b>	<b>22,271,235</b>	<b>22,811,884</b>	<b>23,348,354</b>	<b>23,827,399</b>
<b>Operating Result from Continuing Operations</b>	<b>9,669,000</b>	<b>6,258,000</b>	<b>9,303,810</b>	<b>15,521,348</b>	<b>3,437,452</b>	<b>2,393,865</b>	<b>2,271,424</b>	<b>1,536,120</b>	<b>1,660,156</b>	<b>1,388,811</b>	<b>1,319,830</b>	<b>1,000,123</b>
Discontinued Operations - Profit/(Loss)	-	-	-	-	-	-	-	-	-	-	-	-
<b>Net Profit/(Loss) from Discontinued Operations</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>
<b>Net Operating Result for the Year</b>	<b>9,669,000</b>	<b>6,258,000</b>	<b>9,303,810</b>	<b>15,521,348</b>	<b>3,437,452</b>	<b>2,393,865</b>	<b>2,271,424</b>	<b>1,536,120</b>	<b>1,660,156</b>	<b>1,388,811</b>	<b>1,319,830</b>	<b>1,000,123</b>
<b>Net Operating Result before Grants and Contributions provided for Capital Purposes</b>	<b>4,863,000</b>	<b>(2,748,478)</b>	<b>1,147,810</b>	<b>2,406,348</b>	<b>2,189,952</b>	<b>2,161,365</b>	<b>2,043,924</b>	<b>1,291,120</b>	<b>1,252,656</b>	<b>1,168,811</b>	<b>1,099,830</b>	<b>865,123</b>

Narrandera Shire Council

General Fund Income Statement  
for the period ending 31 May 2024

	Original Budget	Mar Revised Budget	Actual YTD
<b>Income from continuing operations</b>			
Rates and annual charges	6,519	6,492	6,496
User charges and fees	1,481	1,996	1,853
Other revenues	2,083	2,471	1,015
Grants and contributions provided for operating purposes	7,646	4,393	5,677
Grants and contributions provided for capital purposes	6,291	5,506	2,832
Interest and investment revenue	609	1,215	711
Other income	233	246	218
Net gain from the disposal of assets	92	92	(33)
<b>Total income from continuing operations</b>	<b>24,954</b>	<b>22,411</b>	<b>18,769</b>
<b>Expenses from continuing operations</b>			
Employee benefits and on-costs	8,169	8,182	7,090
Materials and services	4,128	5,461	4,575
Borrowing costs	23	23	5
Depreciation and amortisation	5,523	5,523	4,142
Impairment of receivables	6	6	4
Other expenses	425	445	341
<b>Total expenses from continuing operations</b>	<b>18,274</b>	<b>19,640</b>	<b>16,157</b>
<b>Operating result from continuing operations</b>	<b>6,680</b>	<b>2,771</b>	<b>2,612</b>
<b>Operating result from discontinued operations</b>	<b>-</b>	<b>-</b>	<b>-</b>
<b>Net operating result for the year attributable to Council</b>	<b>6,680</b>	<b>2,771</b>	<b>2,612</b>
<b>Net operating result for the year before grants and contributions provided for capital purposes</b>	<b>389</b>	<b>(2,735)</b>	<b>(220)</b>

Narrandera Shire Council

**Quarterly Budget Review Statement**

for the period 01/01/24 to 31/03/24

**Income & expenses budget review statement**

Budget review for the quarter ended 31 March 2024

**Income & expenses - Water Fund**

(\$000's)	Original budget 2023/24	Approved Changes				Revised budget 2023/24	Variations for this Mar Qtr	Notes	Projected year end result	Actual YTD figures
		Carry forwards	Other than by QBRS	Sept QBRS	Dec QBRS					
<b>Income</b>										
Rates and annual charges	887	-	-	-	(2)	885	-	885	887	
User charges and fees	1,289	-	-	-	1	1,290	-	1,290	735	
Other revenues	-	-	-	-	-	-	-	-	-	
Grants and contributions - operating	-	-	-	-	-	-	-	-	-	
Grants and contributions - capital	10	191	-	-	29	230	-	230	7	
Interest and investment revenue	276	-	-	-	206	482	-	482	107	
Net gain from disposal of assets	-	-	-	-	-	-	-	-	-	
Other income	-	-	-	-	-	-	-	-	-	
<b>Total income from continuing operations</b>	<b>2,462</b>	<b>191</b>	<b>-</b>	<b>-</b>	<b>234</b>	<b>2,887</b>	<b>-</b>	<b>2,887</b>	<b>1,736</b>	
<b>Expenses</b>										
Employee benefits and on-costs	355	-	-	-	(3)	352	-	352	303	
Borrowing costs	-	-	-	-	-	-	-	-	-	
Materials and services	1,401	-	-	-	(31)	1,370	150	1,520	1,130	
Depreciation and amortisation	691	-	-	-	-	691	-	691	346	
Impairment of receivables	-	-	-	-	-	-	-	-	-	
Legal costs	-	-	-	-	-	-	-	-	-	
Consultants	-	-	-	-	-	-	-	-	-	
Other expenses	-	-	-	-	-	-	-	-	-	
<b>Total expenses from continuing operations</b>	<b>2,447</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>(34)</b>	<b>2,413</b>	<b>150</b>	<b>2,563</b>	<b>1,779</b>	
<b>Net operating result from continuing operations</b>	<b>15</b>	<b>191</b>	<b>-</b>	<b>-</b>	<b>268</b>	<b>474</b>	<b>(150)</b>	<b>324</b>	<b>(43)</b>	
Discontinued operations - surplus/(deficit)						-		-		
<b>Net operating result from all operations</b>	<b>15</b>	<b>191</b>	<b>-</b>	<b>-</b>	<b>268</b>	<b>474</b>	<b>(150)</b>	<b>324</b>	<b>(43)</b>	
<b>Net Operating Result before Capital Items</b>	<b>5</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>239</b>	<b>244</b>	<b>(150)</b>	<b>94</b>	<b>(50)</b>	

This statement forms part of Council's Quarterly Budget Review Statement (QBRS) for the quarter ended 31/12/23 and should be read in conjunction with the total QBRS report

Narrandera Shire Council												
10 Year Financial Plan for the Years ending 30 June 2034												
INCOME STATEMENT - WATER FUND												
Scenario: 2024/25 - 2033/34 With Special Variation (Yr1, Yr2)												
	Actuals	Current Year	Projected Years					Projected Years				
	2022/23	2023/24	2024/25	2025/26	2026/27	2027/28	2028/29	2029/30	2030/31	2031/32	2032/33	2033/34
	\$	\$	\$	\$	\$	\$	\$	\$	\$	\$	\$	\$
<b>Income from Continuing Operations</b>												
<b>Revenue:</b>												
Rates & Annual Charges	848,000	885,193	940,381	797,381	858,551	880,470	902,938	925,967	949,572	973,767	998,566	1,023,531
User Charges & Fees	1,361,000	1,290,526	1,242,158	2,147,933	2,281,631	2,338,672	2,397,139	2,457,067	2,518,494	2,581,456	2,645,993	2,712,143
Other Revenues	-	-	-	-	-	-	-	-	-	-	-	-
Grants & Contributions provided for Operating Purposes	-	-	-	-	-	-	-	-	-	-	-	-
Grants & Contributions provided for Capital Purposes	67,000	230,335	10,000	9,385,000	9,385,000	10,000	10,000	10,000	10,000	10,000	10,000	10,000
Interest & Investment Revenue	153,000	482,246	280,798	145,421	131,941	110,185	90,500	90,500	90,500	90,500	90,500	90,500
<b>Other Income:</b>												
Net Gains from the Disposal of Assets	-	-	-	-	-	-	-	-	-	-	-	-
Fair value increment on investment properties	-	-	-	-	-	-	-	-	-	-	-	-
Reversal of revaluation decrements on IPPE previously expensed	-	-	-	-	-	-	-	-	-	-	-	-
Reversal of impairment losses on receivables	-	-	-	-	-	-	-	-	-	-	-	-
Other Income	-	-	-	-	-	-	-	-	-	-	-	-
Joint Ventures & Associated Entities - Gain	-	-	-	-	-	-	-	-	-	-	-	-
<b>Total Income from Continuing Operations</b>	<b>2,429,000</b>	<b>2,888,300</b>	<b>2,473,337</b>	<b>12,475,734</b>	<b>12,657,123</b>	<b>3,339,327</b>	<b>3,400,577</b>	<b>3,483,534</b>	<b>3,568,566</b>	<b>3,655,723</b>	<b>3,745,059</b>	<b>3,836,173</b>
<b>Expenses from Continuing Operations</b>												
Employee Benefits & On-Costs	528,000	352,168	379,189	392,356	402,059	412,003	422,196	432,644	443,351	454,326	465,685	477,327
Borrowing Costs	-	-	-	-	-	151,660	139,058	125,815	111,896	97,269	81,896	65,740
Materials & Contracts	1,479,000	1,520,531	1,839,216	1,740,127	1,779,831	2,371,286	2,428,966	2,488,077	2,548,654	2,610,735	2,675,516	2,741,966
Depreciation & Amortisation	651,000	691,005	704,306	717,873	731,711	958,327	976,974	995,994	1,015,395	1,035,184	1,035,184	1,035,184
Impairment of investments	-	-	-	-	-	-	-	-	-	-	-	-
Impairment of receivables	-	-	-	-	-	-	-	-	-	-	-	-
Other Expenses	-	-	-	-	-	-	-	-	-	-	-	-
Interest & Investment Losses	-	-	-	-	-	-	-	-	-	-	-	-
Net Losses from the Disposal of Assets	271,000	-	-	-	-	-	-	-	-	-	-	-
Revaluation decrement/impairment of IPPE	-	-	-	-	-	-	-	-	-	-	-	-
Fair value decrement on investment properties	-	-	-	-	-	-	-	-	-	-	-	-
Joint Ventures & Associated Entities - Loss	-	-	-	-	-	-	-	-	-	-	-	-
<b>Total Expenses from Continuing Operations</b>	<b>2,929,000</b>	<b>2,563,703</b>	<b>2,922,710</b>	<b>2,850,356</b>	<b>2,913,601</b>	<b>3,893,276</b>	<b>3,967,194</b>	<b>4,042,529</b>	<b>4,119,297</b>	<b>4,197,514</b>	<b>4,258,280</b>	<b>4,320,217</b>
<b>Operating Result from Continuing Operations</b>	<b>(500,000)</b>	<b>324,596</b>	<b>(449,374)</b>	<b>9,625,379</b>	<b>9,743,522</b>	<b>(553,948)</b>	<b>(566,618)</b>	<b>(558,995)</b>	<b>(550,731)</b>	<b>(541,791)</b>	<b>(513,221)</b>	<b>(484,044)</b>
Discontinued Operations - Profit/(Loss)	-	-	-	-	-	-	-	-	-	-	-	-
<b>Net Profit/(Loss) from Discontinued Operations</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>
<b>Net Operating Result for the Year</b>	<b>(500,000)</b>	<b>324,596</b>	<b>(449,374)</b>	<b>9,625,379</b>	<b>9,743,522</b>	<b>(553,948)</b>	<b>(566,618)</b>	<b>(558,995)</b>	<b>(550,731)</b>	<b>(541,791)</b>	<b>(513,221)</b>	<b>(484,044)</b>
<b>Net Operating Result before Grants and Contributions provided for Capital Purposes</b>	<b>(567,000)</b>	<b>94,261</b>	<b>(459,374)</b>	<b>240,379</b>	<b>358,522</b>	<b>(563,948)</b>	<b>(576,618)</b>	<b>(568,995)</b>	<b>(560,731)</b>	<b>(551,791)</b>	<b>(523,221)</b>	<b>(494,044)</b>

Narrandera Shire Council

Water Fund Income Statement

for the period ending 31 May 2024

	Original Budget	Mar Revised Budget	Actual YTD
<b>Income from continuing operations</b>			
Rates and annual charges	887	885	886
User charges and fees	1,289	1,290	1,248
Other revenues	-	-	-
Grants and contributions provided for operating purposes	-	-	-
Grants and contributions provided for capital purposes	10	230	10
Interest and investment revenue	276	482	166
Other income	-	-	-
Net gain from the disposal of assets	-	-	-
<b>Total income from continuing operations</b>	<b>2,462</b>	<b>2,887</b>	<b>2,310</b>
<b>Expenses from continuing operations</b>			
Employee benefits and on-costs	355	352	404
Materials and services	1,401	1,520	1,396
Borrowing costs	-	-	-
Depreciation and amortisation	691	691	518
Impairment of receivables	-	-	-
Other expenses	-	-	-
<b>Total expenses from continuing operations</b>	<b>2,447</b>	<b>2,563</b>	<b>2,318</b>
<b>Operating result from continuing operations</b>	<b>15</b>	<b>324</b>	<b>(8)</b>
<b>Operating result from discontinued operations</b>	<b>-</b>	<b>-</b>	<b>-</b>
<b>Net operating result for the year attributable to Council</b>	<b>15</b>	<b>324</b>	<b>(8)</b>
<b>Net Operating Result for the year before Grants and Contributions provided for Capital Purposes</b>	<b>5</b>	<b>94</b>	<b>(18)</b>

Narrandera Shire Council

**Quarterly Budget Review Statement**  
for the period 01/01/24 to 31/03/24

**Income & expenses budget review statement**

Budget review for the quarter ended 31 March 2024

**Income & expenses - Sewer Fund**

(\$000's)	Original budget 2023/24	Approved Changes				Revised budget 2023/24	Variations for this Mar Qtr	Notes	Projected year end result	Actual YTD figures
		Carry forwards	Other than by QBRS	Sept QBRS	Dec QBRS					
<b>Income</b>										
Rates and annual charges	1,560	-	-	-	(1)	1,559	-	1,559	1,560	
User charges and fees	178	-	-	-	8	186	-	186	123	
Other revenues	-	-	-	-	-	-	-	-	-	
Grants and contributions - operating	-	-	-	-	-	-	-	-	-	
Grants and contributions - capital	308	4,238	-	-	-	4,546	332	4,878	1,418	
Interest and investment revenue	22	-	-	-	88	110	-	110	36	
Net gain from disposal of assets	-	-	-	-	-	-	-	-	-	
Other income	-	-	-	-	-	-	-	-	-	
<b>Total income from continuing operations</b>	<b>2,068</b>	<b>4,238</b>	<b>-</b>	<b>-</b>	<b>95</b>	<b>6,401</b>	<b>332</b>	<b>6,733</b>	<b>3,137</b>	
<b>Expenses</b>										
Employee benefits and on-costs	348	-	-	-	-	348	-	348	268	
Borrowing costs	37	-	-	-	-	37	-	37	28	
Materials and services	712	-	-	-	20	732	-	732	540	
Depreciation and amortisation	408	-	-	-	-	408	-	408	204	
Impairment of receivables	-	-	-	-	-	-	-	-	-	
Legal costs	-	-	-	-	-	-	-	-	-	
Consultants	-	-	-	-	-	-	-	-	-	
Other expenses	-	-	-	-	-	-	-	-	-	
<b>Total expenses from continuing operations</b>	<b>1,505</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>20</b>	<b>1,525</b>	<b>-</b>	<b>1,525</b>	<b>1,040</b>	
<b>Net operating result from continuing operations</b>	<b>563</b>	<b>4,238</b>	<b>-</b>	<b>-</b>	<b>75</b>	<b>4,876</b>	<b>332</b>	<b>5,208</b>	<b>2,097</b>	
Discontinued operations - surplus/(deficit)						-		-		
<b>Net operating result from all operations</b>	<b>563</b>	<b>4,238</b>	<b>-</b>	<b>-</b>	<b>75</b>	<b>4,876</b>	<b>332</b>	<b>5,208</b>	<b>2,097</b>	
<b>Net Operating Result before Capital Items</b>	<b>255</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>75</b>	<b>330</b>	<b>-</b>	<b>330</b>	<b>679</b>	

This statement forms part of Council's Quarterly Budget Review Statement (QBRS) for the quarter ended 31/12/23 and should be read in conjunction with the total QBRS report



Narrandera Shire Council												
10 Year Financial Plan for the Years ending 30 June 2034												
INCOME STATEMENT - SEWER FUND												
Scenario: 2024/25 - 2033/34 With Special Variation (Yr1, Yr2)												
	Actuals	Current Year	Projected Years					Projected Years				
	2022/23	2023/24	2024/25	2025/26	2026/27	2027/28	2028/29	2029/30	2030/31	2031/32	2032/33	2033/34
	\$	\$	\$	\$	\$	\$	\$	\$	\$	\$	\$	\$
<b>Income from Continuing Operations</b>												
<b>Revenue:</b>												
Rates & Annual Charges	1,501,000	1,559,096	1,748,984	1,837,156	1,883,485	2,036,279	2,087,586	2,140,175	2,194,078	2,249,330	2,305,962	2,363,611
User Charges & Fees	173,000	185,771	467,406	189,043	193,720	198,513	203,425	208,461	213,623	218,913	224,336	229,944
Other Revenues	-	-	-	-	-	-	-	-	-	-	-	-
Grants & Contributions provided for Operating Purposes	-	-	-	-	-	-	-	-	-	-	-	-
Grants & Contributions provided for Capital Purposes	344,000	4,878,277	408,000	8,000	8,000	383,000	758,000	758,000	8,000	8,000	8,000	8,000
Interest & Investment Revenue	69,000	109,850	46,500	51,350	70,000	83,500	88,150	88,150	88,150	88,150	88,150	88,150
<b>Other Income:</b>												
Net Gains from the Disposal of Assets	-	-	-	-	-	-	-	-	-	-	-	-
Fair value increment on investment properties	-	-	-	-	-	-	-	-	-	-	-	-
Reversal of revaluation decrements on IPPE previously expensed	-	-	-	-	-	-	-	-	-	-	-	-
Reversal of impairment losses on receivables	-	-	-	-	-	-	-	-	-	-	-	-
Other Income	-	-	-	-	-	-	-	-	-	-	-	-
Joint Ventures & Associated Entities - Gain	-	-	-	-	-	-	-	-	-	-	-	-
<b>Total Income from Continuing Operations</b>	<b>2,087,000</b>	<b>6,732,994</b>	<b>2,670,891</b>	<b>2,085,550</b>	<b>2,155,204</b>	<b>2,701,292</b>	<b>3,137,161</b>	<b>3,194,786</b>	<b>2,503,851</b>	<b>2,564,393</b>	<b>2,626,448</b>	<b>2,689,706</b>
<b>Expenses from Continuing Operations</b>												
Employee Benefits & On-Costs	339,000	347,790	374,227	387,324	397,008	406,933	417,106	427,534	438,222	449,178	460,407	471,917
Borrowing Costs	39,000	36,667	130,445	120,190	109,434	98,151	86,313	73,892	60,856	47,173	32,808	17,727
Materials & Contracts	760,000	732,451	752,064	691,428	708,714	760,432	779,443	798,929	818,902	839,375	860,359	1,105,119
Depreciation & Amortisation	355,000	407,721	477,470	486,784	496,285	539,475	550,030	560,795	571,776	582,976	594,400	594,400
Impairment of investments	-	-	-	-	-	-	-	-	-	-	-	-
Impairment of receivables	-	-	-	-	-	-	-	-	-	-	-	-
Other Expenses	-	-	-	-	-	-	-	-	-	-	-	-
Interest & Investment Losses	-	-	-	-	-	-	-	-	-	-	-	-
Net Losses from the Disposal of Assets	-	-	-	-	-	-	-	-	-	-	-	-
Revaluation decrement/impairment of IPPE	-	-	-	-	-	-	-	-	-	-	-	-
Fair value decrement on investment properties	-	-	-	-	-	-	-	-	-	-	-	-
Joint Ventures & Associated Entities - Loss	-	-	-	-	-	-	-	-	-	-	-	-
<b>Total Expenses from Continuing Operations</b>	<b>1,493,000</b>	<b>1,524,629</b>	<b>1,734,206</b>	<b>1,685,727</b>	<b>1,711,440</b>	<b>1,804,991</b>	<b>1,832,892</b>	<b>1,861,149</b>	<b>1,889,755</b>	<b>1,918,701</b>	<b>1,947,975</b>	<b>2,189,164</b>
<b>Operating Result from Continuing Operations</b>	<b>594,000</b>	<b>5,208,365</b>	<b>936,685</b>	<b>399,823</b>	<b>443,764</b>	<b>896,301</b>	<b>1,304,269</b>	<b>1,333,636</b>	<b>614,096</b>	<b>645,692</b>	<b>678,474</b>	<b>500,542</b>
Discontinued Operations - Profit/(Loss)	-	-	-	-	-	-	-	-	-	-	-	-
<b>Net Profit/(Loss) from Discontinued Operations</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>
<b>Net Operating Result for the Year</b>	<b>594,000</b>	<b>5,208,365</b>	<b>936,685</b>	<b>399,823</b>	<b>443,764</b>	<b>896,301</b>	<b>1,304,269</b>	<b>1,333,636</b>	<b>614,096</b>	<b>645,692</b>	<b>678,474</b>	<b>500,542</b>
<b>Net Operating Result before Grants and Contributions provided for Capital Purposes</b>	<b>250,000</b>	<b>330,088</b>	<b>528,685</b>	<b>391,823</b>	<b>435,764</b>	<b>513,301</b>	<b>546,269</b>	<b>575,636</b>	<b>606,096</b>	<b>637,692</b>	<b>670,474</b>	<b>492,542</b>

Narrandera Shire Council

Sewer Fund Income Statement  
for the period ending 31 May 2024

	Original Budget	Mar Revised Budget	Actual YTD
<b>Income from continuing operations</b>			
Rates and annual charges	1,560	1,559	1,559
User charges and fees	178	186	181
Other revenues	-	-	-
Grants and contributions provided for operating purposes	-	-	-
Grants and contributions provided for capital purposes	308	4,878	2,665
Interest and investment revenue	22	110	48
Other income	-	-	-
Net gain from the disposal of assets	-	-	-
<b>Total income from continuing operations</b>	<b>2,068</b>	<b>6,733</b>	<b>4,453</b>
<b>Expenses from continuing operations</b>			
Employee benefits and on-costs	348	348	338
Materials and services	713	732	593
Borrowing costs	37	37	28
Depreciation and amortisation	408	408	306
Impairment of receivables	-	-	-
Other expenses	-	-	-
<b>Total expenses from continuing operations</b>	<b>1,506</b>	<b>1,525</b>	<b>1,265</b>
<b>Operating result from continuing operations</b>	<b>562</b>	<b>5,208</b>	<b>3,188</b>
<b>Operating result from discontinued operations</b>	<b>-</b>	<b>-</b>	<b>-</b>
<b>Net operating result for the year attributable to Council</b>	<b>562</b>	<b>5,208</b>	<b>3,188</b>
<b>Net operating result for the year before grants and contributions provided for capital purposes</b>	<b>254</b>	<b>330</b>	<b>523</b>

Narrandera Shire Council

**Quarterly Budget Review Statement**

for the period 01/01/24 to 31/03/24

**Capital budget review statement**

Budget review for the quarter ended 31 March 2024

**Capital budget - Council Consolidated**

(\$000's)	Original budget 2023/24	Approved changes				Revised budget 2023/24	Variations for this Mar Qtr		Notes	Projected year end result	Actual YTD figures
		Carry forwards	Other than by QBRS	Sept QBRS	Dec QBRS		Mar	Qtr			
<b>Capital expenditure</b>											
New assets											
- Plant & Equipment	450	-	-	479	-	929	(450)		479	-	
- Land & Buildings	-	753	-	-	-	753	-		753	777	
- Office Equipment	-	9	-	-	-	9	38		47	-	
- Other Structures	369	4,011	50	-	(2,125)	2,305	(1,090)		1,215	899	
- Roads Bridges & Footpaths	1,018	30	175	-	(805)	418	(60)		358	605	
- Recreational	-	225	-	-	-	225	-		225	190	
- Drainage	-	220	-	-	-	220	-		220	-	
- Water	-	674	-	-	-	674	-		674	323	
- Sewer	3,230	5,939	-	-	-	9,169	(67)		9,102	2,843	
- Pool	-	-	-	-	-	-	-		-	-	
Renewal assets (replacement)											
- Plant & Equipment	1,131	-	-	-	-	1,131	-		1,131	928	
- Land & Buildings	334	180	325	250	139	1,228	-		1,228	680	
- Roads, Bridges, Footpaths	2,751	8,408	-	493	3,977	15,629	(4,357)		11,272	2,515	
- Office Equipment	542	53	-	-	-	595	(65)		530	137	
- Other Structures	759	2,077	452	-	43	3,331	(419)		2,912	1,605	
- Library Books	32	-	-	-	-	32	-		32	8	
- Recreational	-	70	-	337	(32)	375	-		375	18	
- Drainage	7,060	279	-	-	-	7,339	(7,135)		204	397	
- Water	385	400	-	-	64	849	(64)		785	314	
- Sewer	350	482	-	450	60	1,342	(137)		1,205	40	
- Pool	-	12	-	-	-	12	-		12	1	
Loan repayments (principal)	147	-	-	-	-	147	-		147	110	
<b>Total capital expenditure</b>	<b>18,558</b>	<b>23,822</b>	<b>1,002</b>	<b>2,009</b>	<b>1,321</b>	<b>46,712</b>	<b>(13,806)</b>		<b>32,906</b>	<b>12,390</b>	
<b>Capital funding</b>											
Rates & other untied funding	3,259	1,112	1	-	-	4,372	(256)		4,116	5,161	
Capital grants & contributions	6,506	18,863	679	1,524	2,210	29,782	(8,635)		21,147	3,926	
Reserves:											
- External restrictions/reserves	1,483	2,273	-	-	95	3,851	(855)		2,996	1,038	
- Internal restrictions/reserves	2,010	1,574	322	485	(984)	3,407	(560)		2,847	2,119	
New loans	5,300	-	-	-	-	5,300	(3,500)		1,800	-	
Receipts from sale of assets											
- Plant & equipment	-	-	-	-	-	-	-		-	146	
- Land & buildings	-	-	-	-	-	-	-		-	-	
<b>Total capital funding</b>	<b>18,558</b>	<b>23,822</b>	<b>1,002</b>	<b>2,009</b>	<b>1,321</b>	<b>46,712</b>	<b>(13,806)</b>		<b>32,906</b>	<b>12,390</b>	
<b>Net capital funding - surplus/(deficit)</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>		<b>-</b>	<b>-</b>	

This statement forms part of Council's Quarterly Budget Review Statement (QBRS) for the quarter ended 31/12/23 and should be read in conjunction with the total QBRS report

for the period 01/01/24 to 31/03/24

**Cash & investments budget review statement**

Budget review for the quarter ended 31 March 2024

**Cash & investments - Council Consolidated**

£000's)	Original Balance 30-Jun-23	Approved changes					Revised Balance 2023/24	Variations Balance Mar Qtr	Projected year end result	Actual YTD figures
		Balance 2023/24	Balance forwards	Other than by QBRS	Sept QBRS	Dec QBRS				
<b>Externally restricted <sup>(1)</sup></b>										
Developer Contributions	836	83	(43)	-	(6)	-	870	-	870	872
Specific Purpose Unexpended Grants	5,476	-	(4,761)	-	-	-	715	-	715	8,472
Inspent Grants & Contributions Liability	2,660	-	-	-	-	-	2,660	(201)	2,459	1,837
Water Supplies	6,025	354	(883)	-	-	204	5,700	(86)	5,614	5,033
Wastewater Service	1,119	119	(732)	-	-	15	521	537	1,058	1,101
Waste Management	1,604	(330)	(466)	-	-	45	853	450	1,303	2,108
Stormwater Management	369	42	(129)	-	6	-	288	159	447	447
Open Lands	302	7	(29)	-	-	1	290	-	290	342
Inspent Internal Loans	1,451	-	(1,451)	-	-	-	-	-	-	1,075
<b>Total externally restricted</b>	<b>19,842</b>	<b>275</b>	<b>(8,485)</b>	<b>-</b>	<b>-</b>	<b>265</b>	<b>11,897</b>	<b>859</b>	<b>12,756</b>	<b>21,287</b>
) Funds that must be spent for a specific purpose										
<b>Internally restricted <sup>(2)</sup></b>										
Employee Leave Entitlements	1,179	-	-	-	-	-	1,179	-	1,179	1,180
Replacement - Plant & Vehicles	1,892	26	(38)	-	(277)	-	1,603	-	1,603	1,899
Carried Over Works	1,198	-	(1,198)	-	-	-	-	-	-	804
Information Technology Replacement	670	(250)	(26)	-	-	-	394	60	454	653
Metemery Perpetual	455	23	(20)	-	-	-	458	-	458	455
Other	632	76	-	(63)	631	-	1,276	(3)	1,273	1,234
Council Committees	60	-	-	-	-	671	731	-	731	60
Property Development	762	305	(21)	-	-	-	1,046	500	1,546	745
Organisational Service Assets & Projects	2,924	240	(1,468)	(337)	-	1,097	2,456	150	2,606	3,043
Quarry Rehabilitation	16	15	-	-	-	-	31	-	31	5
Financial Assistance Grant	6,119	-	(6,119)	-	-	-	-	-	-	-
Reverse Cycle Vending Machine	-	3	-	-	-	-	3	-	3	3
Bonds, Retentions & Trusts	185	-	-	-	-	-	185	-	185	187
<b>Total internally restricted</b>	<b>16,092</b>	<b>438</b>	<b>(8,890)</b>	<b>(400)</b>	<b>354</b>	<b>1,768</b>	<b>9,362</b>	<b>707</b>	<b>10,069</b>	<b>10,268</b>
) Funds that Council has earmarked for a specific purpose										
<b>Unrestricted (ie. available after the above Rest)</b>	<b>345</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>345</b>	<b>-</b>	<b>-</b>	<b>268</b>
<b>Total Cash &amp; investments</b>	<b>36,279</b>	<b>713</b>	<b>(17,375)</b>	<b>(400)</b>	<b>354</b>	<b>2,033</b>	<b>21,604</b>	<b>1,566</b>	<b>22,825</b>	<b>31,823</b>

2778  
2793

Narrandera Shire Council

**Quarterly Budget Review Statement**  
for the period 01/01/24 to 31/03/24

**Cash & investments budget review statement**

**Comment on cash & investments position**

Not applicable

**Investments**

Investments have been invested in accordance with Council's Investment Policy.

**Cash**

The Cash at Bank figure included in the Cash & Investment Statement totals \$31,822,287

This Cash at Bank amount has been reconciled to Council's physical Bank Statements.  
The date of completion of this bank reconciliation is 31/03/24

**Reconciliation status**

The YTD cash & investment figure reconciles to the actual balances held as follows: **March \$ 000's**

Cash at bank (as per bank statements)		211
Investments on hand		31,612
less: unrepresented cheques	(Timing Difference)	-
add: undeposited funds	(Timing Difference)	-
less: identified deposits (not yet accounted in ledger)	(Require Actioning)	-
add: identified outflows (not yet accounted in ledger)	(Require Actioning)	-
less: unidentified deposits (not yet actioned)	(Require Investigation)	-
add: unidentified outflows (not yet actioned)	(Require Investigation)	-
<b>Reconciled cash at bank &amp; investments</b>		<b>31,823</b>
<b>Balance as per QBRS review statement:</b>		<b>31,823</b>
Difference:		-

Narrandera Shire Council

**Quarterly Budget Review Statement**

for the period 01/01/24 to 31/03/24

**Contracts budget review statement**

Budget review for the quarter ended 31 March 2024

**Part A - Contracts listing** - contracts entered into during the quarter

Contractor	Contract detail & purpose	Contract value (GST inc.)	Start date	Duration of contract	Budgeted (Y/N)	Notes
ELM Aquatics	Barellan Memorial Pool - Design and Construct Toddler Pool	778,752	20.3.2024	to 04.10.2024	Y	

Notes:

1. Minimum reporting level is 1% of estimated income from continuing operations of Council or \$50,000 - whatever is the lesser.
2. Contracts listed are those entered into during the quarter being reported and exclude contractors on Council's Preferred Supplier list.
3. Contracts for employment are not required to be included.

This statement forms part of Council's Quarterly Budget Review Statement (QBRS) for the quarter ended 31/12/23 and should be read in conjunction with the total QBRS report

Narrandera Shire Council

**Quarterly Budget Review Statement**  
for the period 01/01/24 to 31/03/24

**Consultancy & legal expenses budget review statement**

Consultancy & legal expenses overview

Expense	YTD expenditure (actual dollars)	Budgeted (Y/N)
Consultancies	200,251	Y
Legal Fees	20,792	Y

**Definition of a consultant:**

A consultant is a person or organisation engaged under contract on a temporary basis to provide recommendations or high level specialist or professional advice to assist decision making by management. Generally it is the advisory nature of the work that differentiates a consultant from other contractors.

**Comments**

Expenditure included in the above YTD figure includes:

**Details**

**Legal Fees**

Rates and Debtors Legal Costs	\$	10,269.38
General Legal Expenses	\$	830.00
Legal Costs Rates Revenue	\$	9,692.20
Other Legal Expenses	\$	-

**Consultancies**

Colin Thompson	IT Consultant	\$	4,765.20
Kim Biggs Consulting	Museum Advisor	\$	16,583.00
Morrison Low	SRV Review & Investigation	\$	95,809.74
National Audits Group	Internal Audit Expenses	\$	33,260.15
Noel Thomson Architecture P/L	Heritage Advisor Services	\$	1,000.00
Riverina Agriconsultants Pty Ltd	Plans of Management	\$	2,200.00
Studio S2 Architects Pty Ltd	Architect Fees	\$	24,482.70
Xeros Piccolo Consulting Engineers	Bridge Designs	\$	1,925.00
Local Government NSW	GM Performance Review	\$	4,338.25
Laurie Knight & LG Appointments	Finance Support	\$	15,886.84

**Council’s Annual Budget Listening Posts - Feedback on Issues - From 20-23 May 2024**

**GRONG GRONG Monday 20 May 2024 – 7pm**

Community members attended **4**, Councillors **3**, Staff **6**

#	Requester	Issue	Responsible Officer	Feedback/Outcome
1.	Linda Brown	Discussion on timeframe of works at Grong Grong Road Culvert. Piggery building new farm towards Matong and gravel delivery trucks costing additional funds to divert trucks around the culvert.	DGMI	Project progressing on schedule and there should be movement next week.
2.	Luke Ferguson	North end of Pamandi Road. White gravel not holding up.		Noted, to be reviewed.
3.	Robert Bensch	Where does council purchase the Gravel from?		Council supports multiple quarries and staff find most suitable gravel for the job.
4.	Donna McPherson	Have the Rubbish issues; skip bins, other than kerbside collection, been reviewed.		Kerbside collection of larger items is going well after five collections since the program commenced.
		Other towns have green waste bins and a green waste area.		Council are required to have a green waste service by 2030. Recent survey strongly opposed the introduction of such service.
		Can another area be considered for skip bins as not everyone has ability to go to Narrandera tip.		The skip bin that was put at the river was abused and therefore removed. These bins costs \$20 each to empty. Other solutions will be considered in the future.
		Can a couple of bins be placed in strategic locations again for those residents who do the right thing and put green waste in them.		Construction rubbish, that should have been taken to the waste depot, was being put in the bin.
		Is there a way to get the information out to the community?	GM	We are working on getting the newsletter back to be delivered to each address, but it’s hard without a mail delivery service. The Newsletters are currently available for collection from the Post Office. The newsletter distribution process is currently being reviewed to find the best way to get the Council News to all shire residents.
5.	Luke Ferguson	Drum Muster? Is the tip accepting drums again.	DGMI	Yes, the backlog has been cleared and tip able to receive drums again. Improvements are underway at the waste depot that will ensure a cleaner facility with waste types segregated. Fees will need to apply in the future.
		Can the Tip cells still be burnt?		No, Council can no longer burn the tip cells as EPA regulations no longer permit that practice.



**Council’s Annual Budget Listening Posts - Feedback on Issues - From 20-23 May 2024**

#	Requester	Issue	Responsible Officer	Feedback/Outcome
6.	Robert Bensch	Can maintenance be done on roads around farm areas? Pinehope Road hasn’t seen a grader in past two years.	DGMI	Road Hierarchy to commence soon, after July. This identifies roads requiring maintenance with Pinehope Road identified as being a road for resheeting.
7.	Luke Ferguson	Angle Road. Sealed one end, will it be completed all way? Main area complete.	DGMI	To be inspected for the potential inclusion in a future program.
		Bicentennial Road gets traffic due to the harvest work and users not wanting to use the gravel road.		Noted and will be considered in the Road Hierarchy review.
		Gravel on these roads notwithstanding the volume of traffic.		Sealing this road to be reviewed.
		Through traffic with users moving though the shire, are the main users of this road (through to Coolamon Shire).		To be considered in the Road Hierarchy review
		Dust sealing the edge of roads. Is this possible to redo this again?		Noted, options to be reviewed.
		Is council supported with State funding for Road Train Routes?		Flood funding to be used to improve roads to an “as was” condition then Council’s funds to be used to seal the road.
		Newland Road and back roads – small trees growing on shoulder and needs grading. Pamandi Road - Good job.		Noted, to be reviewed.
8.	Robert Bensch	Pamandi Road, before it was sealed was nice and smooth, after sealed it has minor bumps.	DGMI	Comment noted.

**Council’s Annual Budget Listening Posts - Feedback on Issues - From 20-23 May 2024**

**BARELLAN Tuesday 21 May 2024 – 7pm**

Community members attended **8**, Councillors **1**, Staff **6**

#	Requester	Issue	Responsible Officer	Feedback/Outcome	
1.	Tony Kitching	Requested a copy of the budget papers as doesn’t have internet access.	EA	Hard copy has been provided to Mr Kitching.	
2.		Dust problem in Barellan streets. Some from GrainCorp and Council Depot. Suggest gravel or sealing.	DGMI	Noted, options to be reviewed.	
3.		Holloway Road culvert works and widening.		Culvert scheduled for completion before harvest and has been widened.	
4.		Are Barellan projects all Grants.	GM	Projects are Grant/Council combined. Some projects are from the \$2M Government Disaster Recovery Flood Funds for the Shire. For road repair, must be like for like replacement then Council funds used to seal if road is to be sealed.	
5.		Sewerage Scheme project - Why borrow more money to complete.		\$1.8M extra to be borrowed by Council to complete the project.	
6.		What happened to the Newsletter?		GM	Newsletters are currently available for collection from the Post Office. The newsletter distribution process is currently being reviewed to find the best way to get the Council News to all shire residents.
7.			Sewerage connection costs	GM/DGMI	Advised connection fee is to be paid by three years. Most letters sent to residents asking for permission to be given for staff to go on to property to review connection spots, have been signed and returned to Council.
8.			Staff going on to resident’s properties to check on connection spots but some people saying they haven’t met with staff.		Again, advised that signed letters giving staff permission to access properties have been received and that the overall project is progressing on target.
9.	Mick Smith	Sewer Connection – Is this to the line?	DGMI	Connection is from house to sewer inlet connecting to the septic tank.	
10.	Tony Kitching	Is new system a Treatment Plant or Ponds. Concerns about smell. Suggests should have septic tanks instead.		Ponds	
11.	Graeme Rouse	\$800 charge, on all properties in the connection area.		The availability charge will be applied to all assessments.	
12.	Nora Malone	Will vacant blocks be charged the connection fee?	DGMI	The availability charge will be applied to all assessments within 75m of the new sewer main.	

**Council’s Annual Budget Listening Posts - Feedback on Issues - From 20-23 May 2024**

#	Requester	Issue	Responsible Officer	Feedback/Outcome
13.	Tony Kitching	What about properties outside the system area?		These will need to have a low-pressure sewer connection at the cost of the property.
14.	Cr Morris	Parking the Barellan main street. High speed, heavy vehicle road. Can parking be reviewed before there is an accident. Traffic is increasingly getting bad.	DGMI	Advised that with the Burley Griffin Way being a classified road and managed by TfNSW, they say the only way to prevent reversing out into the traffic is to move to reverse parking.
15.	Tony Kitching	Barellan needs more Council staff. Illegal to have one person working by themselves.		There are crews come out from Narrandera when required to maintain Barellan. If there is a loss of service level, he asked that Council be advised.
16.		Back lanes haven’t been sprayed in five years.		Noted, this will be further considered once the sewer project is completed.
17.	Cameron Rouse	Sewerage timeframe?		Looking at going live late September and project in on track.
18.	Peter Brown	Access \$835, connection \$1,600.		Advised that the connection covered the cost of plumbing works from the sewer main to the inlet connecting the septic tank.
19.	Mase McEwan	Existing Sewer Tanks – Will they be emptied and can they be filled for future uses.		It is the property owners to do as they want with the old tanks.
20.	Tony Kitching	Lane, Council have put in water hydrants. Have been dug up four times so far. Why weren’t the water connection be installed when hydrants are dug up.		Council has renewed what has been needed for the system to comply with the standards.
21.	Sharon Oram	Kids pump track. Too high and kids falling off. Not suitable.		Noted, options to be reviewed.

**Council’s Annual Budget Listening Posts - Feedback on Issues - From 20-23 May 2024**

**SANDIGO Wednesday 22 May 2024 – 10am**

Community members attended **4**, Councillors **2**, Staff **5**

#	Requester	Issue	Responsible Officer	Feedback/Outcome
1.	Dave Anderson	Settlers Road bridge needs approach raised	DGMI	Inspection to be undertaken and maintenance works to be considered.
2.		Green Lane surface condition is rough		Inspection to be undertaken and maintenance works to be considered.
3.		Quilters and Peters Roads surface condition is rough		Inspection to be undertaken and maintenance works to be considered.
4.		Henry Mathieson Oval – Suggests Council be responsible for changing the goal posts depending on which game is being played there. This will help the game organisers and reduce any danger to volunteers.		Post arrangement being reviewed, with new sleeves being considered.
5.	John Williams	Paintings Bridge Road western end approach surface is rough	DGMI	Inspection to be undertaken and maintenance works to be considered.
6.		Settlers Road – Weeds need attention, and the contour of road is too high, a load of gravel in the gateways would help moving machinery around.		Slashing is to no longer be undertaken, with roadside spraying to be undertaken. Access being reviewed to determine how the crest in the road can be reduced.
7.		Highway and Lockhart Intersection works by TfNSW, five (5) Council vehicles and 10-12 Council staff standing around. Waste of money.		Investigation undertaken. This was a combined TfNSW and NSC training event for GPS operations.
8.		Settlers Road last Tuesday 14 May, Council staff spotted cutting wood.		Investigation undertaken.
9.		Don’t waste the rate increase!!		GM
10.		Has council considered utilising local trades to do some mechanical maintenance work.	GM/DGMI	Yes, contractors have been considered and often used.

**Council’s Annual Budget Listening Posts - Feedback on Issues - From 20-23 May 2024**

**NARRANDERA Thursday 23 May 2023 – 10am**

Community members attended **3**, Councillors **3**, Staff **5**

#	Requester	Issue	Responsible Officer	Feedback/Outcome
1.	Eve Webb	Expressed a Thank you for Council providing the Digital Literacy Sessions held at the library. The sessions were very helpful to senior residents.	DGMI	Noted
2.		Street Signage around town. Some Streets are missing the street sign.		Review to be undertaken.
3.		Walking Trail Signs – Some are pointing the wrong direction. Example – the sign at end of Brewer Flat Canal Bridge.		Review to be undertaken.
4.	Louise Carroll	Short presentation – is this supposed to be a summary of the exhibited documents.	GM/EA/Comms	Advised that the full suite of documents is currently on Public Exhibition on Council’s website. It is better to view the budget documents on computer or tablet and enlarge to view detail easier. This presentation will be loaded to the website. Hard copy has been provided to Louise.
5.		How long for the project of the new Green Waste Facility?	GM / DGMI	This project has commenced with upgrades to the Waste Depot. Advised that commercial, and those users who do not wish to separate their waste, will pay a charge. Those users who do separate their waste, will not pay a fee (approx. 90% of users). Commercial operators at the moment work with an invoice system.
6.		Boom Gate installed?	DGMI	The project is around three months off completion at this point. Education pamphlets will be distributed closer to commencement of new system. The main change will be a much cleaner experience for users as they won’t be going near the main waste tip face.
7.		Solar Panels at sewerage works. Were they in Management Plans prior to being installed.	DGMI	Advised of the process that project has been through since 2022.
8.		Red Hill Sewerage – People don’t seem to hear of these projects ahead of time.	DGMI	Noted

**Council’s Annual Budget Listening Posts - Feedback on Issues - From 20-23 May 2024**

9.	Eve Webb	Agrees its costly to put information out to the broader community and community needs to have faith and trust their council are doing the right thing. DGMI advised that all projects advertised, especially to those residents affected.		Noted
10.		Water Mains. Agrees that residents understand and accept the condition and age of pipelines are old.		Noted
11.	Louise Carroll	Irrigation Way water pipeline is new.	DGMI	Advised pipeline stops at the airport.
12.	Eve Webb	Nallabooma blocks – are they still classified as residential.	DGMI	Yes, these are large lot residential.
13.	Betty Bradney	Shady Trees. What happened to Town of Shady Trees? Newer trees around Larmer and Frederica Streets, Plane tree. Why are we not planting Currajong and Plane?	DGMI	Advised of Council’s Tree Management Plan and species are selected by a Horticultural expert who was appointed to provide advice on suitable species.
14.		Common/Reserve; Narrandera’s best asset. Disappearing into mountain of weeds. Council should train staff to get on top of the weeds. Trees along the Canal need to be cut down and sprayed with roundup.	DGMI	Council is aware of the issues and working to have these rectified.
15.		Plane Trees should only be in Victoria Avenue for historical reasons.		Noted
16.	Eve Webb	Horse in common is in poor condition.	DGMI	Advised that Council has been in consultation with RSPCA regarding this horse.
17.		Trees / Garden Committee – Is it still going?	DGMI	Advised this committee has been disbanded and no longer operates.
18.	Betty Bradney	London Plane tree is a Hazard and not suitable for Narrandera. Should consult people at broken hill on suitable species for our area. Trees need to be planted in a Bowl to retain water (Stanley Street). This is not happening. Trees are being planted at locations that the residents in the area do not want.	GM	Advised that a Horticultural expert was appointed to provide advice on suitable species.
19.		Weeds - Cathead problems around the town bike/walking tracks. Takes secateurs when out walking and cuts them off the edge of the walking track.	DGMI	Council is aware of the issues and working to have these rectified.
20.	Eve Webb	Hear people talking in town, is there are council policy for planting trees.	DGMI	Advised Council has a Tree Planting Management Plan and can be made available to public if asked to view it.

**Council’s Annual Budget Listening Posts - Feedback on Issues - From 20-23 May 2024**

21.	Betty Bradney	Hankinson Park. There was a well-established Crepe Myrtle that was removed, and new Crepe Myrtles have been planted in the new gardens. Doesn’t make sense to remove one and replace with the same.	DGMI	New garden design was created/implemented by the past Parks and Gardens Committee which is no longer running.
22.	Bob Manning	Why and who approved for the established Crepe Myrtle to be removed?	DGMI	Advised the decision to remove it was by the past Parks and Gardens Committee which is no longer running.

**NARRANDERA Thursday 23 May 2023 – 7pm**

Community members attended 5, Councillors 4, Staff 5

#	Requester	Issue	Responsible Officer	Feedback/Outcome
1.	Bob Manning	Larmer Street – New footbridge or widening of vehicle bridge	DGMI	The plans are to build a separate footbridge, keeping pedestrians away from traffic.
2.	Pam Campbell	Urban Streets and Lane Upgrades – Should have been consultation with residents. Robertson Street.		Will review adding on flood upgrade program.
3.	Kathy Ryan	Stormwater Upgrade grant applied for in 2022 was unsuccessful in 2024.		Advised Council is hopeful for a new EOI being successful in 2025. Federal grants are 50/50. Council is sourcing funding from State Government for the 50% contribution.
4.		Local Government grant funding was used to replace the Softfall in Marie Bashir Park when Flood damaged it.		This is to prevent the future cost of replacement when the next flood event happens.
5.	Narelle Daly	What percentage % does council have to contribute.		Advised depends on the grant, but most have a Council contribution of 25%.
6.	Bob Manning	Happy to see Erigolia Road being upgraded.		Noted.
7.	Leigh Mathieson	Where are the projects in the environmental space, especially in a time where there is so much money for environmental/biodiversity repair.		Council is happy to work with any group to acquire environmental grant funding for projects.
8.	Cr Lewis	What do you get for the new cemeteries’ Fees?	GM	Nothing. The new fees are collected and sent to State Government.
9.		Who is the Minister for cemeteries?		On 31 May 2024, The Hon. Stephen Kamper MP.

**Council’s Annual Budget Listening Posts - Feedback on Issues - From 20-23 May 2024**

				Minister for Small Business, Minister for Lands and Property, Minister for Multiculturalism, and Minister for Sport. Member of the Australian Labor Party.
10.	Pam Campbell	What is the difference between cremation and internment?		The difference comes down to whether your loved one’s body has been cremated or not. Burial is the process of burying a person’s non-cremated body, whereas interment involves putting a person’s cremated ashes in a permanent resting place.
11.		Works at Council’s Water Pump Station	DGMI	Council’s new treatment plant is being moved away from its current location to a more suitable one, and a new rising main is being installed.
12.	Alistair Campbell	30 years ago, Hay have installed new water filtration plant with the water being used for potable only.		Noted
13.	Bob Manning	Can Council get Elections to change their process and meet with locals who are involved in community / footballs clubs etc.	GM	No, Council is not involved in the Local Government Elections.
14.	Narelle Daly	Politician / Local Members when coming to town, community don’t have any connection with them. Suggest a yearly community meeting where residents can meet with local members to put forward questions/concerns.		Noted, will take suggestion to our local members; Sussan Ley MP and Steph Cooke MP.
15.	Kathy Ryan	Victoria Avenue footpath.	DGMI	Footpath renewal is already funded and will be undertaken in the near future.
16.	Pam Campbell	Robertson Street hasn’t had any works.		Will be reviewed for inclusion in a future program.
17.		Brewery Flats wetlands. Picnic table has not been replaced after the flood. Is dangerously close to water edge.		Noted
18.	Bob Manning	Picnic Table at wetlands is being maintained by Bob and asks that if it is reinstalled to chain it down, so it doesn’t get watched away.		Noted
19.		How many cars does council have.		Council has a light plant fleet of 35 vehicles across all departments.
20.		Mechanic shortage in workshop. Council needs a trainee.		Recruitment process continues. Finding it difficult to attract applicants.
21.		Ranger. What is the procedure when someone reports a kangaroo is down?		Kangaroos are not able to be cared for by Council. this is an accredited wildlife groups area.
22.		Consultants. How many does Council use over the year?	GM	Consultants are engaged “As Required”, it depends on the project.
23.		Streetlights lighting is too low.	DGMI	Review and solutions being undertaken.



**Council’s Annual Budget Listening Posts - Feedback on Issues - From 20-23 May 2024**

		<ul style="list-style-type: none"> <li>- Corner High School and Elizabeth/Chantilly/Lethbridge Drive - lighting is too low. There used to be funds allocated to maintain.</li> <li>- Karawatha Drive - Nallabooma intersection.</li> </ul>		
24.	Pam Campbell	Old Brewery Road and Oakbank Street. Very poor condition and vehicles speeding.		Improvement works being programmed.
25.		Oakbank Street around to the common, palm trees and weeds growing out of control.		Council is aware of the issues and working to have these rectified.
26.	Bob Manning	Nullong Road at Grong Grong, each end of gravel is wet and damp and being cut up by vehicles. Has been reported couple years back but nothing has happened yet.		Inspection undertaken, however this is a Class 8 unformed dirt road with 2 paddock accesses , no houses , a 15T load limit. The Newell Hwy runs parallel and should be used as the main access road.
27.	Narelle Daly	<p>Parking in areas where Tree Roots have risen to the road surface and are very dangerous, causing Trip Hazards.</p> <ul style="list-style-type: none"> <li>- East Street in front of Custom Music. Lady fell couple weeks ago and is still in Wagga Base Hospital with her injuries.</li> <li>- In front of the Medical Centre.</li> </ul>	DGMI	Review of the Plane trees are to be undertaken prior to a decision on the most suitable treatment.
28.	Pam Campbell	Why were the listening posts held later this year?	GM	They were scheduled this year to be held within the timeframe of the budget documents being on public exhibition.



# Draft Long Term Financial Plan 2024 - 2034

Narrandera Shire Council

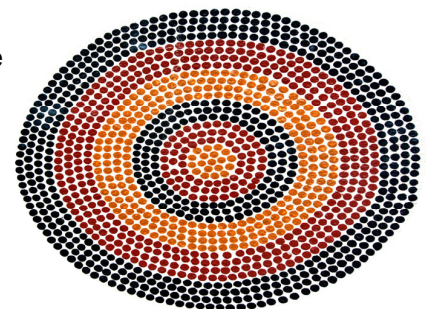
June 2024



**ACKNOWLEDGEMENT**

Council would like to acknowledge the Wiradjuri people who are the traditional custodians of the land and

pay its respects to their Elders past present and emerging and extend that respect to other Aboriginal Australians who may be living in the Shire.







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## 1 Executive summary

### 1.1 The Shire

Narrandera Shire is centrally located in the Riverina Region of NSW being 554kms southwest of Sydney, 339km west of Canberra, 437kms north of Melbourne and 824kms east of Adelaide.

The Shire lies within the catchment area of the Murrumbidgee River and is located at the junction of both the Newell and Sturt Highways. Having an area of 4,116 square kilometers, the Shire sits midway between the main regional centres of Wagga Wagga (99km to the east) and Griffith (98km to the west).

The Shire marks the transition between the extensive broad acre agricultural areas of the western slopes and plains to the east and the highly productive Murrumbidgee Irrigation Area (MIA) to the west. The economy is based on the very productive farmlands and associated processing and manufacturing.

The overall population has been declining for the past few decades based on regionalization of higher order services, rural consolidation and mechanization and is now just over 5698.

Narrandera Shire residents enjoy quality services and facilities. The road system is regularly acknowledged as one of the best in the region, our parks and gardens are renown, the Narrandera Sports Ground boasts the best playing surface in the league. The Lake Talbot Water Park and surrounds draws visitors from across the region and the state. The Barellan sporting facilities are superb.

This quality is deserved but comes at a price.

### 1.2 Financial Context

All NSW councils develop a Long-Term Financial Plan (LTFP) as part of the Resourcing Strategy, Delivery Program, and associated IP&R documents. Financial planning supports the Council's delivery and realisation of the community vision, as set out in the Community Strategic Plan, while ensuring Council's continued financial sustainability. The Long-Term Financial Plan addresses challenging questions:

- How financially resilient are we?
- Are community assets fit for purpose?
- Can we afford what the community is asking for?
- What are the opportunities for new revenue and economic growth?

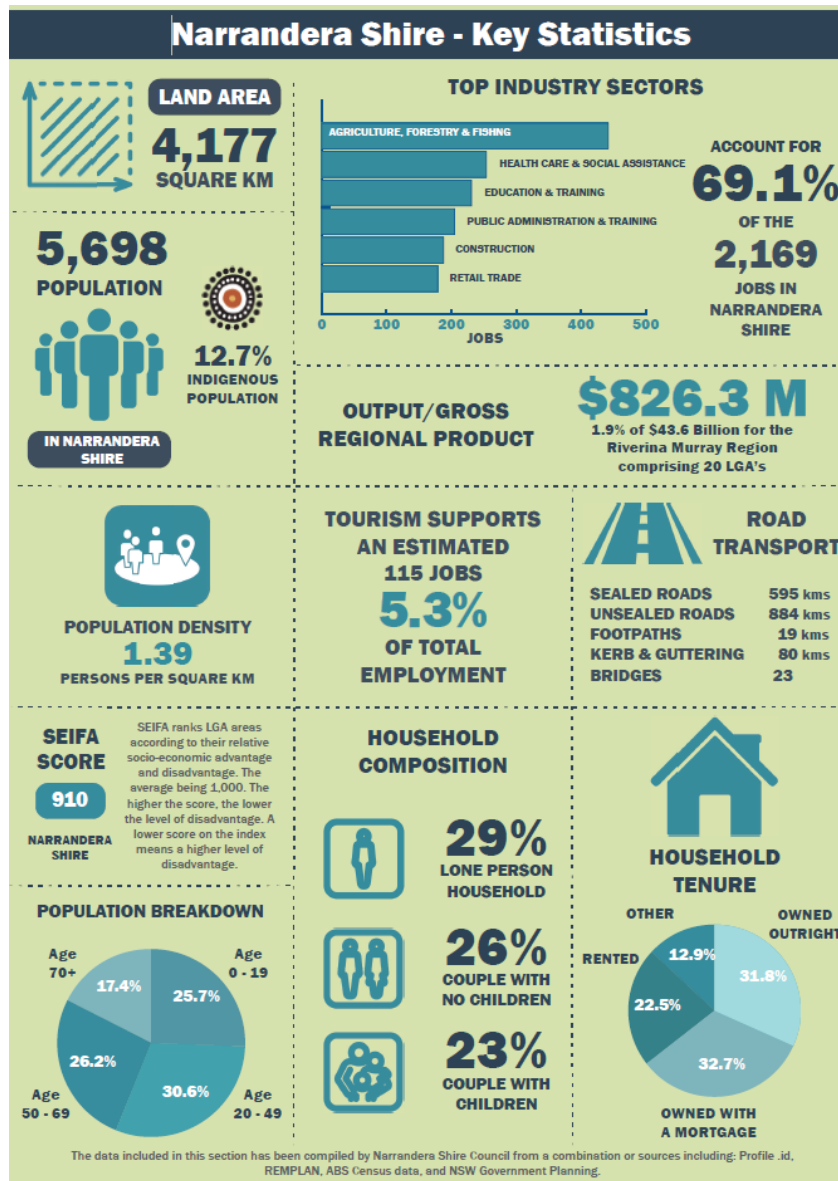
In the six years to 2021/22, the average operating performance ratio of NSW councils has steadily declined from 9.8% in 2016/17, to 1.5% in 2021/22. Councils have been faced with a range of natural disasters, COVID 19, periods of low unemployment and a high inflationary economic environment. The level of inflation during 2021/23 continues to impact on the cost of wages, materials, and contracts that Council purchases to deliver services.

The cost to maintain, repair, replace or improve community assets and infrastructure has dramatically risen over the past couple of years. These increased costs have been reflected in the results of capital works tenders called by Council during 2022-2024 including Barellan Sewerage Scheme, the taxiway at the Narrandera airport, upgrades to playground equipment and the new toddlers pool at Barellan. Projected wages growth and increased regulatory demands on local government have added additional pressure to levels forecast in the 2023/24 LTFP and are impacting on service delivery to the community.





Figure 1 Narrandera Shire Key Statistics



### 1.3 What we know

The assessment of Councils financial position as being “unsustainable” at the current levels of expenditure and income led to the application to IPART for a Special Variation in general fund rates. This situation has been reached because of the long-term impacts of rate capping with rates income capped and expenses uncapped driven by economic conditions: The annual inflation rate in Australia climbed from 6.1% to 7.3% in the third quarter of 2022, above market forecasts of 7.0%. RBA forecast included in the Statement of Monetary Policy – February 2024 is for inflation to continue to moderate and return to the target range of 2-3% in 2025/26. The annual CPI has dropped from June 2023 at 6.0% to 4.1% at the end of December 2023.

Cost shifting from state government to local government, such as Internal Audit and Risk



Committee obligations and the emergency service levy, impose additional operating costs on councils. A report prepared by Local Government NSW and submitted to Council in February 2024 concludes that cost shifting remains one of the biggest challenges facing NSW Councils. The report estimates that cost shifting totalled \$1.36 billion in 2021-22. Since then, the full effects of the changes to Audit Risk and Improvement Committees have impacted as have the ongoing and increasing costs of meeting the Audit Office requirements.

As part of the Special Variation process a document entitled Organisational Sustainability Review and Improvement Plan was compiled. The review identified 59 past improvements which have already been completed, 32 of which increased cost savings, 24 encouraged productivity gains and 3 increased revenue generation. The review also identified 33 present improvements which will be implemented over the next three years and a further 6 lower priority areas that required further analysis. Efforts such as these to address the operating deficit position are proving beneficial in containing costs and implementing efficiency gains, ensuring value for money to the community. Savings found to date of approximately \$0.939 million per year in financial benefits plus an estimated \$384,000 in additional efficiency and productivity savings.

Going forward, further improvement initiatives that will be implemented in the coming years provide annual net benefits of \$388, 000. Council has also absorbed some key service expenditure items such as the Emergency Service Levy subsidy reduction and additional operation costs of the Barellan swimming pool totaling \$169k. These impacts have been included in the updated LTFP in both scenarios. Additional costs have also been identified that must be incurred to ensure ongoing organisational sustainability. These are investing in an updated technology solution to address operational and cyber security issues and an adequate remuneration system to attract and retain staff across the whole organisation over the long term. These additional costs total \$1.04 million per year including a one-off cost of \$780 thousand for the IT solution and have been included in the updated LTFP.

As part of this review Council also undertook a review of its asset management planning, practices, data, system and processes including revised asset modelling of renewal and maintenance requirements. The revised asset management strategy and plans include an ongoing improvement plan and the required level of investment to implement the asset strategies and plans to address the asset backlog ratio of 10.6%.

These changes will lead to an improvement in sustainability, but alone they will not be sufficient for Council to be financially sustainable.

#### 1.4 What are our scenarios?

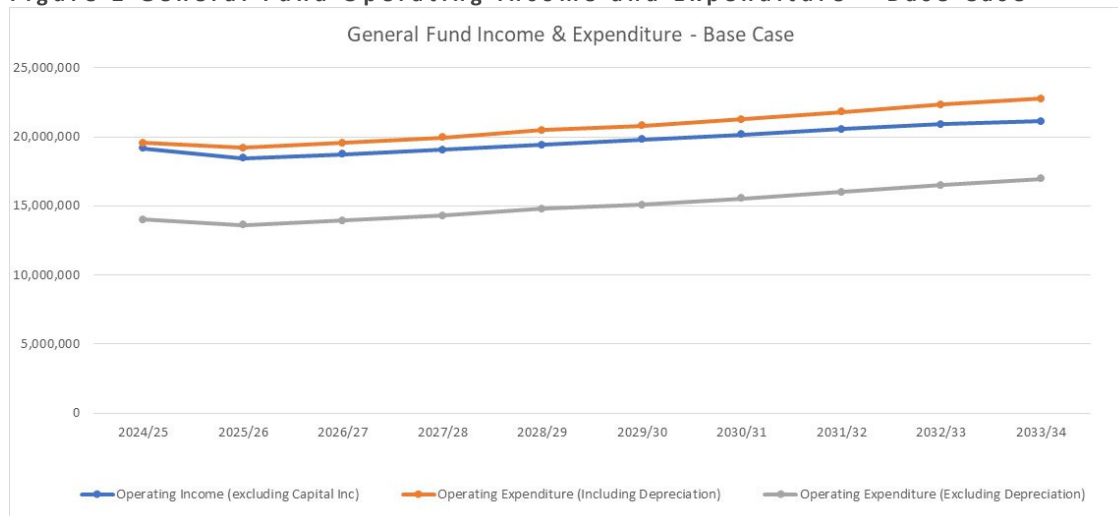
This long-term financial plan presents two scenarios, for Councils General Fund.

**Scenario One** – Base case including known rate pegging increases and modest grant income and expenditures. It shows a declining cash position and is not recommended.

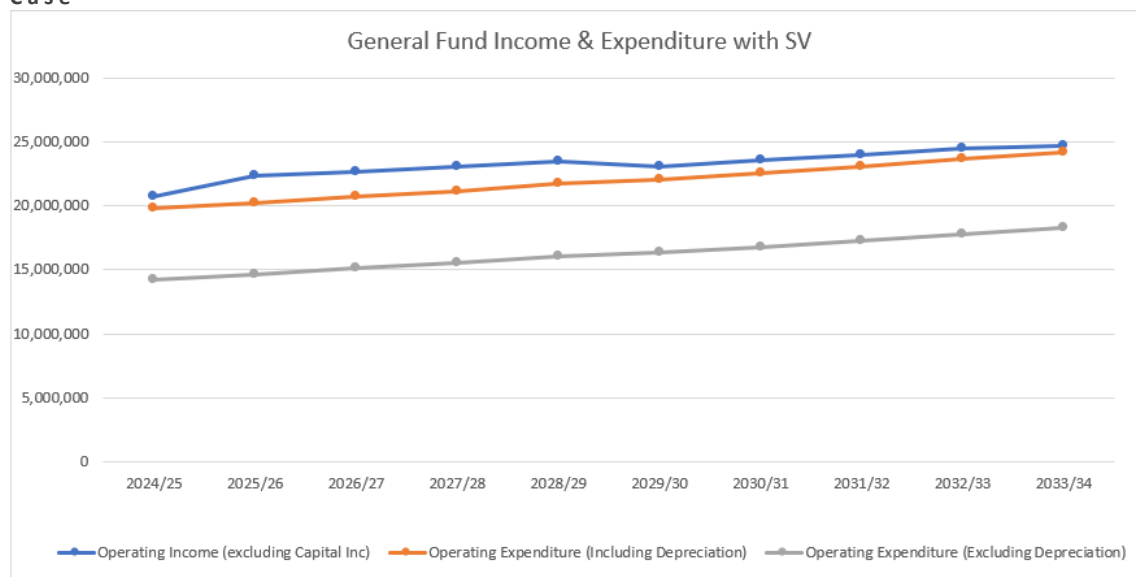
**Scenario Two** – Includes the 48% increase in General Fund rates, as approved by IPART, introduced over two years together with expected grant levels and expenditures. The scenario shows a more sustainable cash position and responsible investment in the renewal of assets and is recommended.



**Figure 2 General Fund Operating Income and Expenditure – Base Case**



**Figure 3 General Fund Operating Income and Expenditure – Special Variation Case**



To achieve financial sustainability and maintain fit for purpose infrastructure, Council requires a permanent cumulative rate increase from 1 July 2024. This includes the expected rate peg increases that Council would have otherwise increased rates by.

Council has an obligation to ensure that it manages its financial resources sustainably, including ensuring that it has adequate revenue to cover expenditure. This LTFP looks at how Council’s finances will shape up if it continues as it currently is (the base case) as well as modelling the recommended scenario for a Special Variation (SV) to increase rates.

Sound financial management encourages planning for modest operating surpluses and building of unrestricted cash reserves over time. This enables councils to respond to events that cannot be predicted



or planned for in their Long-Term Financial Plan. Narrandera Shire Council has experienced these events and, while what exactly will occur in the future is unpredictable, it is prudent that it plans for similar un-forecasted expenditure in the future.

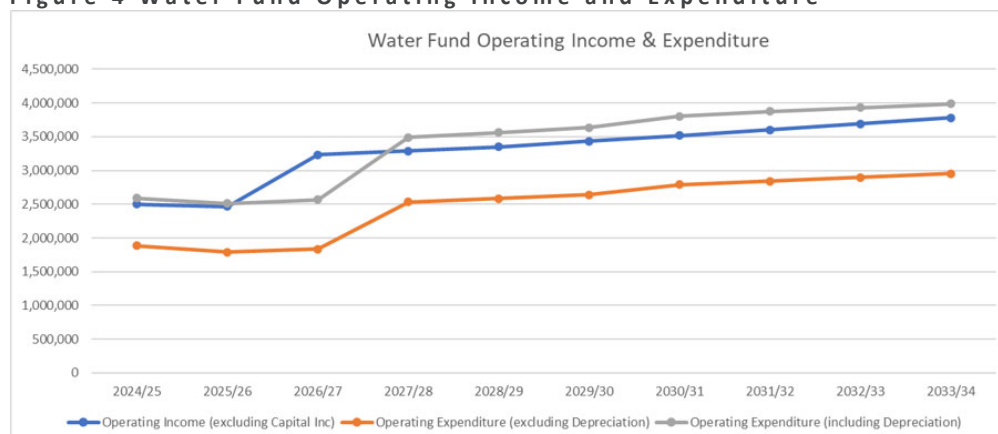
### 1.5 Other Businesses

Narrandera Council operates General, Water and Sewer Funds, along with a domestic waste business.

Domestic waste services are provided to Narrandera, Grong Grong and Barellan with waste depots operating at Narrandera and Barellan. Charges are set to increase in line with CPI. Longer term the current service will have to be augmented with a green waste service.

Narrandera Water supply is facing significant capital and operational expenditure increases and user charges will have to increase accordingly. The sensitivity of resident’s consumption rates to the increased charges will have to be monitored and managed over time as expenditure including depreciation exceeds expected income levels from 2027/28.

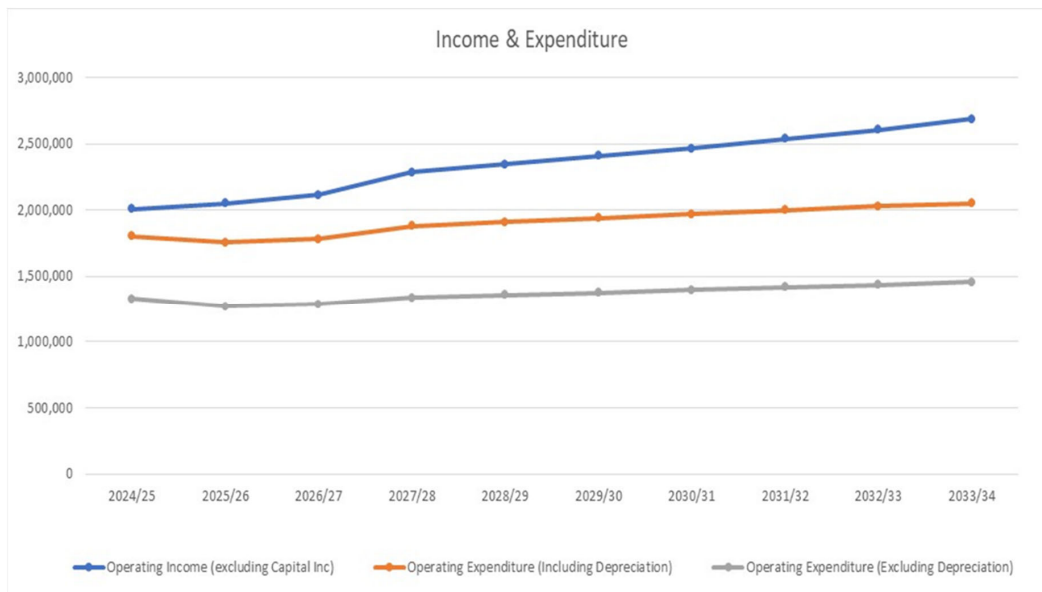
**Figure 4 Water Fund Operating Income and Expenditure**



The sewerage fund will be affected by the commencement of the Barellan Scheme and expansions into Red Hill industrial estate and west Narrandera. The fund financial position is sound and will steadily improve as the loans for capital works are paid down.

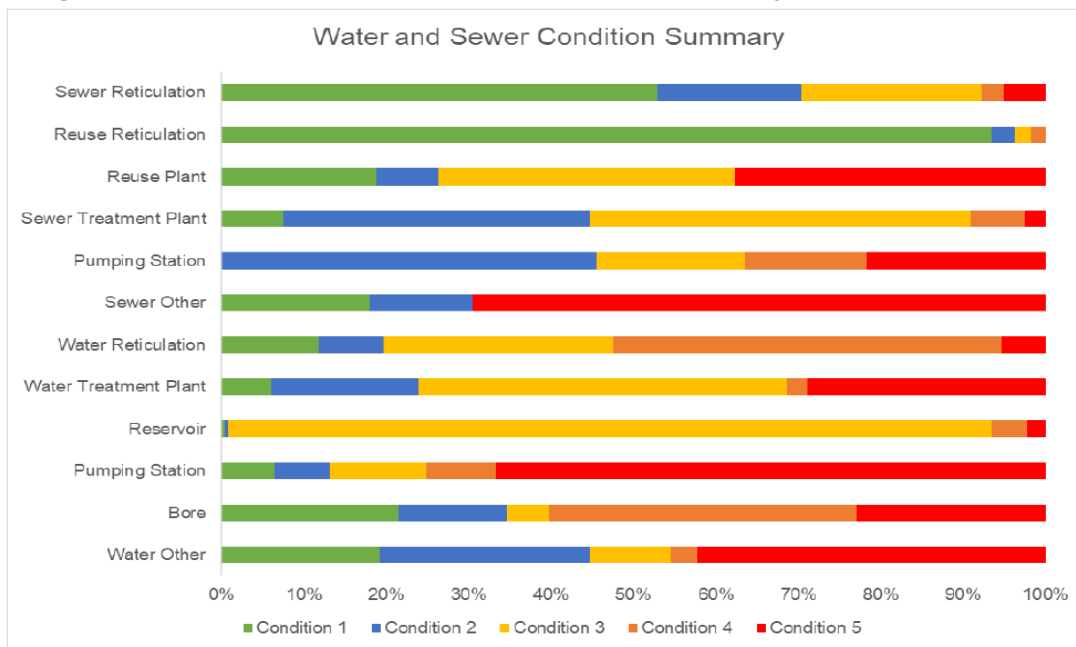


**Figure 5 Sewerage Fund Operating Income and Expenditure**



The following graph shows the condition rating for the water and sewer fund assets at 30 June 2022 and shows the importance of Council having the capacity to continue to replace and renew assets in both systems.

**Figure 6 Water and Sewer Asset Condition Summary**





## 2 Introduction

The NSW Local Government Act requires councils to have:

- a Community Strategic Plan (of at least ten years)
- a Delivery Program (four years)
- an Operational Plan (one year)
- a Resourcing Strategy containing:
  - Long-Term Financial Plan (LTFP, 10 years)
  - Workforce Management Plan
  - Asset Management Strategy.

The Resourcing Strategy is used to assist Council in drafting and finalising its Delivery Program and Operational Plan actions and projects. It details how Council will provide the financial, human and infrastructure resources needed to play its role in achieving the objectives of the Community Strategic Plan and Delivery Program. The Delivery Program sets out the activities that Council will undertake in this term of Council and the Operational Plan incorporates all the actions Council will undertake in the financial year, and includes an overview of the respective business unit, and details how the delivery of these actions will be measured.

Annual and bi-annual reports will be prepared to measure performance against targets set out in the Delivery Program, along with an End of Term Report at the end of Council's term of office. This report will focus on the outcomes of the strategies implemented by the Community Strategic Plan.

The Long-Term Financial Plan (LTFP) spans eleven years from 2023-2024 to 2033-2034, providing a consolidated and separate Funds position, being the funding for the 2024-25 Operational Plan and 2024-2027 Delivery Program.

The LTFP includes the following:

- The planning assumptions used to develop the plan.
- Projected income and expenditure statement, balance sheet and cash-flow statement
- Sensitivity analysis and testing
- Financial modelling for two different scenarios
- Methods of monitoring financial performance.

The LTFP forecasts will be updated annually, as part of the preparation of the Operational Plan. On adoption of a revised Community Strategic Plan and new Delivery Program every four years, a detailed review of the LTFP will be undertaken.

### 2.1 Our Narrandera Shire 2034

'Our Narrandera Shire 2034' Community Strategic plan was developed following considerable consultation with the community. Outcomes are focused around five themes that were identified by the community as important to the future of Narrandera Shire. The themes show the extent of the expectation of Council by residents. The five themes are:

1. **Our community** – To live in an inclusive, healthy, and tolerant community. To work together to advocate for quality health, education, youth, and social services. To feel connected also safe
2. **Our environment** – To value, care for and protect our natural environment. Enhance our public spaces to enrich our community. Maximise greater re-use of resources to increase sustainability within our community.



3. **Our economy** – Create strong conditions for investment and job creation through quality infrastructure and proactive business support. Encourage new housing supply to meet the needs of the community.
4. **Our infrastructure** – to have an improved and appropriately maintained road network. Actively investigate opportunities to enhance our potable water supply. To improve maintain and value add to our essential public and recreational infrastructure.
5. **Our civic leadership.** – Have a Council that provides leadership through actions and effective communication. Promotes a community spirit that encourages volunteerism and values effective partnerships.

Our Narrandera Shire 2034 vision is ‘to preserve and enhance the lifestyle of our community by encouraging, promoting and facilitating the sustainable development of the Shire’. We do this by ‘Achieving Together’. A revision of the community strategic plan will occur in the first year of the new term of Council during 2024-2025.

## 2.2 Long term Financial Plan (LTFP)

The LTFP is a tool for Council and the community to use in deciding what resources Council has available to apply to deliver on the outcomes contained in Our Narrandera Shire 2034, through its Delivery Program. The LTFP seeks to answer the following questions:

- Can we survive the financial pressures of the future?
- What are the opportunities for future income and economic growth?
- Can we afford what the community wants?
- How can we go about achieving these outcomes?

This plan will model the financial capacity of Councils to maintain existing services, facilities and infrastructure based on a range of assumptions and within any known constraints.

## 2.3 Financial Model

Council has a long-term financial forecasting model. This provides a budgetary projection (from a profit and loss perspective) for a ten-year period for Consolidated and separate General, Water and Sewer Fund positions. The model was used to prepare this LTFP and will be reviewed on an annual basis.

The model has been informed by updated asset management planning documents and the Workforce Management Plan and by a range of assumptions based on the best available data to guide forward projections. This forms the basis for the ten-year projections presented in this LTFP.

# 3 Long term Financial Sustainability

## 3.1 How do we define long term financial sustainability

A financially sustainable council is one that can fund ongoing service delivery and renew and replace assets without imposing excessive debt or rate increases on future generations. This definition has been translated into four key financial sustainability principles: Council must...

- Achieve a **fully funded operating position** reflecting that it collects enough revenue to fund operational expenditure, repayment of debt and depreciation.
- **Maintain sufficient cash reserves** to ensure it can meet its short-term working capital requirements.
- Have a **fully funded capital program**, where the source of funding is identified



and secured for both capital renewal and new capital works.

- **Maintain its asset base**, by renewing identified ageing infrastructure, and ensuring cash reserves are set aside for those works yet to be identified.

The characteristics of sound and sustainable financial management, as outlined in the Local Government Act 1993, include:

- Responsible and sustainable spending
- Alignment of general revenue and expenditure
- Achieving a fully funded operating position
- Effective financial and asset management
- Adequate cash reserves and use of borrowings
- Responsible and sustainable infrastructure investment
- Constant monitoring of options to improve the operating position, and
- Intergenerational equity

### 3.2 How financially sustainable is council?

The most recent Audited Consolidated Financial Statements, as of 30 June 2023, displayed a \$4,546,000 operating surplus which excludes capital income. The General Fund estimated operating surplus was \$4,863,000. The underlying result was masked by the receipt of a significantly greater level of operational grants which remained largely unexpended as of 30 June 2023. (Refer Schedule B2-4 2023 Financial Reports for details) The increased grants related to a prepayment of the Financial Assistance Grant (additional \$2m) and Flood Damage grants (additional \$3.4m) which are one-offs.

The performance indicators Table 1 reported in the Annual Statements as of 30 June 2023 are a measure of Council's broader financial performance and position. These indicators have been used to review Council's LTFP forecasts as part of assessing the long-term financial health of the organisation and its capacity to fund the delivery program.

Many of these indicators show an acceptable financial performance however some key indicators do not.

Own Source Revenue continues to wallow in the mid 40% range well below the level of 60% set by Government as their preferred range. This indicates a strong reliance by Council on grant revenue to fund operations and capital works and comes at a time when we know the State Government, in particular, have terminated a number of grant programs such as Stronger Country Communities.

The Asset Renewal ratio and the infrastructure backlog ratio are both also well below par and strongly indicate a lack of capacity to invest in renewal of essential community infrastructure. This is a natural and inevitable outcome of the financial squeeze that is caused by decades of rate pegging.



**Table 1 2021/22 2022/2023 Performance Indicators**

Ratio	Calculation	What is being measured	Benchmark	2021/22 actual ratio	2022/23 actual ratio
Operating performance ratio	Total operating revenue less revenue for capital purposes less total operating expenditure	Is the council sustainable in terms of its operating result?	>0%	0.28%	15.77%
Own source operating revenue	Total continuing operating revenue excluding all grants and contributions divided by Total continuing operating revenue inclusive of all grants and contributions.	The 'own source operating revenue ratio' measures a council's fiscal flexibility and the degree to which it relies on external funding sources such as operating grants and contributions	>60%	46.51%	43.31%
Unrestricted current ratio	Current assets less external restrictions divided by current liabilities	How much unrestricted current assets are available to cover current liabilities	>1.5	5.99	6.57
Cash expense cover ratio	Current year's cash and cash equivalents plus term deposits divided by monthly payments from cash flow operating and financing activities	How many months' worth of cash is at hand to cover monthly payments	>3 months	18.4	21.51
Debt service cover ratio	Operating result before capital excluding interest and depreciating impairment amortisation divided by principal repayments plus borrowing costs	Whether there are sufficient funds to cover debt servicing obligations	>2x	44.41	51.53
Asset renewal ratio (buildings and infrastructure)	Asset renewal expenditure divided by depreciation	Is asset renewal expenditure sufficient to maintain assets in the long term?	>=100%	154.6%	56.74%
Infrastructure backlog ratio	Estimated cost to bring assets to satisfactory condition divided by net carrying amount of infrastructure assets	Measures ratio of renewal backlog against net carrying value of assets and reflects success of strategy to invest in asset renewals	<2%	14.68%	8.51%
Asset maintenance ratio	Actual maintenance costs divided by required maintenance costs	Measures the level of maintenance required to maintain current assets	>100%	190.7%	169.9%

## 4 Financial Management in Council

### 4.1 Regulatory environment

Council operates in a highly regulated environment driven by State Government legislation and directives including:

- Acts and Regulations
  - The Local Government Act defines the scope and boundaries of Council’s role and the way it must conduct its business.
  - Local Government (General) Regulation 2021 – provides more detailed provisions under which Councils function.
  - The Environmental Planning and Assessment Act – provides for the control of development within the council area
  - Codes – such as the Model Code of Conduct made under the provisions of Sec 440 of the Act
- NSW State Plan
  - The State Plan: A new direction for NSW which defines the overarching goals and outcomes that the NSW Government has set for the state, and which should shape public policy.

### 4.2 Financial environment – rate pegging

The ability to align rating revenues with the increased cost of providing local government services has been restrained by rate pegging since the 1980s, a legislative instrument whereby the maximum increase in rating revenues is set by the government and more recently by IPART NSW on the governments behalf.

IPART set the 2024/25 base rate peg for NSW councils at 4.5%. There is also an allowance for the level of population growth, meaning some councils will have rate pegs of up to 6.8% pa. For 2025/2026, 2.5% is the estimated rate peg and 2.5% for the remaining forecast years.

Following a period of considerable analysis of Councils finances and community consultation an application was lodged with IPART for a special variation in rates of 48.1% (including the rate peg) introduced over two years and this is included in the recommended scenario Two. This application has been approved.

IPART assessed Councils application against the six criteria established by the Office of Local Government and reported that Council had.

- *Demonstrated a financial need for the SV to address its financial sustainability.*
- *Had satisfactorily engaged with and consulted its community and provided sufficient information about the need for and extent of the proposed SV.*
- *Demonstrated that the impact on ratepayers is generally reasonable.*
- *Exhibited and adopted all necessary Integrated Planning and Reporting documents.*
- *Quantified the extent of savings initiatives both already enacted and planned.*
- *Met the other matters on balance.*
- *The full report can be found at [Narrandera Shire Council Special Variation and Minimum Rate Application 2024-25 – Final Report \(nsw.gov.au\)](https://www.nsw.gov.au/narrandera-shire-council-special-variation-and-minimum-rate-application-2024-25-final-report)*

Table 2 Special Variation Additional Revenue

Allocation	Year one 21%	Year Two 15.5%	Total 40.1%
Maintain current service levels – Salary system upgrade	300,000	285,393	585,393
Stormwater (loan interest)	153,743	146,257	300,000
Technology	122,994	117,006	240,000
Additional resources – compliance	80,600	71,806	152,406
Asset backlog - OSR	100,000	100,000	200,000
Asset Backlog - Buildings	400,000	-	400,000
Asset Backlog – Roads	-	380,524	380,524
<b>Total</b>	<b>1,157,337</b>	<b>1,100,986</b>	<b>2,258,323</b>

The instrument of approval requires Council to report against the use of the funds and the implementation of the improvement plan annually until 2031.

### 4.3 Financial environment – the state of Council’s finances

Schedule C 1-3 in the 2023 Financial reports details Councils cash position. It notes that Council held \$36.279m in cash on 30 June 2023 but only \$345, 000 was unrestricted. At that time Council had borrowings of \$1.94 million. Total carrying value of infrastructure and land assets was \$255.7 million, while the total liabilities were only \$9.5 million.

Most of the key financial ratios outlined in Table 1 are within industry benchmarks, however Council is below the benchmark for own source revenue and asset backlog ratios. These are important ratios and will be monitored as part of becoming a sustainable council.

Council has an ability to borrow for key infrastructure where required. Both scenarios include capital works funded from loan borrowings.

### 4.4 Imperatives

In addition to maintaining the current level of services Council faces several imperatives...

- **Narrandera Water Supply** – improving the quality and reliability of the Narrandera potable water supply has been a high priority for the Council for several years. Significant investment has been made throughout the system and staff have been working with NSW Water on a treatment plant. The LTFP includes finance for continuing the improvement work and for the construction of a filtration plant in 2026/2027. Residents currently enjoy consumption charges at the lower end of the scale, and it is likely that the additional cost of loan repayments and operations will cause a substantial increase in charges in future years.
- **Technology** – in October Council accepted a tender for new computer systems. The successful tenderers are a consortium providing cloud-based software for financial, document, asset and facility management. The new systems allow resident interaction and replace systems that are aged but have served the Council well. The additional costs have been included in both scenarios. A component of the additional income from the special variation has been allocated in scenario two.
- **Barellan Sewerage Scheme** – construction of the works commenced following acceptance of a tender by

Council in August 2023 and should be complete by 30 September 2024. The cost of the scheme exceeded early estimates and grant approvals and has resulted in additional loan funds being required. The repayment of the loans and the ongoing operational cost including depreciation, has been included in the LTFP in both scenarios.

- **Narrandera Stormwater Upgrades** – following the storm and flood events of 2022 work to develop a solution to the stormwater flooding in Narrandera has been ongoing. Designs and cost estimates of a solution have formed the basis of expressions of interest to both State and Federal government grant programs - to date unsuccessfully. The cost of the upgrade estimated at \$17.325m has been included in Scenario Two on the basis that Council will be required to fund \$4.331m (25%) if a grant application is successful. A component of the additional income from the special variation has been allocated to meet the loan repayments in scenario two.
- **Compliance** – the impact of implementing State Government requirements has been felt for many years. More recently that has been reflected in the work of the NSW Audit Office. Since their appointment to Councils audit costs have increased significantly and the cost of meeting requirements in terms of asset management has been challenging. More regular reviews of valuations and condition ratings and updates on depreciation have all come at additional cost to Councils.
- **Asset Renewals and Backlog** – as part of meeting the Audit Office requirements and the special variation application considerable work has been carried out in updating Councils asset management processes. To the extent that it is now possible to have some confidence in the accounting outcomes associated with assets. New asset management plans have been developed and the asset registers reviewed. The asset management plans revised as part of this process establish depreciation at \$4.346M on general fund assets with a renewal backlog of \$16M. The local government benchmark is 2% or \$6.12M. The SV is expected to generate \$400K in year one and a further \$380k in the second year and thereafter to be allocated to asset renewal to commence the process of addressing that backlog. It will not be sufficient to remove the backlog completely but will be used to invest directly into operational assets or to match grants for the renewal of community assets. These numbers have been included in scenario two.
- **Roads** – Erigolia Road widening and Brewarrana Bridge redevelopment will be largely completed by the end of June 2024. Council faces a continuation of the repair work following the 2022 floods and both scenarios include flood damage funding to be utilized over the next three years. Road to Recovery, Block grant and Repair funding together with the flood damage funds will enable Council to deliver a significant program. Details have been included in a separate document available at [24-27\\_3\\_year\\_works\\_plan\\_0.pdf](#)
- **Becoming Competitive in the Labor Market** – The SV provides for an 6% increase in the salary base to lift Council's capacity to attract and retain skilled staff. The performance of the organisation relies heavily on the quality and effort of the staff and given the current employment environment, being competitive in the market is critical. We have had trouble in recruiting in several professional positions and attracting quality staff can be challenging. \$585,393 has been included in scenario two.
- **Stimulating the local housing supply** –The Council is regularly pressured to promote growth in the local housing supply and in particular in the supply of self-care style retirement housing. A number of approaches have been made to encourage Council and as a result social housing providers have been contacted to consider partnering Council in a project of this nature. No provision has been made in the LTFP to address this issue.
- **Second Stage Red Hill Industrial** –Following the successful sale of the remaining owned Council land at the Red Hill industrial estate work began on the next stage. Preliminary zoning design documents have been prepared and work on providing sewerage to the estate commenced. The future growth of Narrandera rests on the availability of employment lands.

## 4.5 Rating Strategy

### 4.5.1 Rating Income Strategy

General rate income is generated by a levy on properties within the council area in order to provide local government services. Council continually reviews its rating structure to ensure it is fair, equitable, simple, and efficient, where each rating category and property will contribute to the rate levy according to the demands placed on Council’s limited resources.

Councils current structure and 2023/24 rating information is detailed in the following table.

**Table 3 Narrandera Shire 2023/24 rate structure and charges**

Rate Category	Minimum/ Base Amount	Ad Valorem-Cents in \$	Yield	Percentage of Yield
Residential Ordinary	\$510	\$0.696000	\$236,158	4.3%
Residential Narrandera	\$314.98 (BA)	\$0.610100	\$1,569,356	28.4%
Business Ordinary	\$510	\$1.032000	\$90,696	1.6%
Business Narrandera	\$570	\$1.645000	\$399,817	7.2%
Farmland Ordinary	\$510	\$0.181900	\$3,235,072	58.5%
Total			\$5,531,099	

Under the Local Government Act, councils are able to seek additional increases in general rates income beyond the annual rate peg, by applying to IPART for a 'special variation' to rates (SV). Council has been successful in an application for a special variation to be introduced over two years.

In resolving to lodge an application with IPART Council also resolved requiring a review of the balance of the rate yield to be undertaken

**Table 4 General Rate Options**

Options	2024-25	2025-26	Cumulative increase over SV period
Base Case (Scenario One)	4.5%	2.5%	7.10%
Special Variation (Scenario Two)	25.5%	18.0%	48.1%

**Table 5 Proposed minimum rates**

Rate Category	Current Minimum Amount	Minimum for 2024/25	Minimum for 2025/26
Residential Ordinary 2 year SV	\$510	\$640	\$755
Business Ordinary 2 year SV	\$510	\$640	\$755
Business Narrandera 2 year SV	\$570	\$715	\$845
Farmland Ordinary 2 year SV	\$510	\$640	\$755

The impact on an individual’s rates will be different depending on the unimproved land value of their property. The following table provides an indication of the annual rates increase likely to be experienced by the average land value for each rating category. The increases include the forecast rate peg. Land values are set by the NSW Valuer General and are reviewed every three years. The next review will affect rates in 2026.

**Table 6 Estimated average rates to 2025/26**

Rate Category	Average Rate 2023/24	Average Rate Cumulative 2024/25	Average Rate Cumulative 2025/26	Average Annual Increase Over First Year	Average Annual Increase Over Second Year
<b>Residential</b>	<b>2023/24</b>	<b>2024/25</b>	<b>2025/26</b>	<b>Annual Increase 2024/25</b>	<b>Annual Increase 2025/26</b>
Scenario One – rate peg only	\$743	\$769	\$788	\$26	\$22.50
Scenario Two – SV	\$743	\$932	\$1,100	\$189	\$178.50
<b>Business</b>					
Scenario One – rate peg only	\$1,265	\$1,309	\$1,342	\$44	\$38.50
Scenario Two – SV	\$1,265	\$1,588	\$1,873	\$323	\$304
<b>Farmland</b>					
Scenario One – Rate peg only	\$3,957	\$4,095	\$4,198	\$138	\$120.50
Scenario Two – SV	\$3,957	\$4,966	\$5,860	\$1009	\$951.50

In researching the impact on ratepayers from an SV Council had a Capacity to Pay report prepared. That report found that the community had varying capacity to pay and that some ratepayers would be substantially impacted by the SV but that the overall impact would be reasonable. Council has in place policies that can assist in managing these situations.

#### 4.5.2 Domestic waste management

Council charges a Domestic Waste Management charge to owners of rateable properties. This covers the cost of general garbage, recycling and household clean-up and includes the full cost of administration, service provision, state government charges and tipping fees. Both scenarios include increases in charges in line with inflation.

**Table 7 Waste Management Charges**

Service	2023/24	2024/25	Increase %
<b>Replacement Garbage Bin - new</b>	<b>126.00</b>	<b>133.00</b>	<b>5.56%</b>
Replacement Garbage Bin – second hand.	67.00	71.00	5.97%
Domestic/non-domestic waste availability charge	54.90	57.30	4.37%
Domestic/non-domestic waste collection (per bin)	232.50	242.90	4.47%
Recycled waste collection	88.20	92.15	4.48%

#### 4.5.3 Water and Sewer Charges

The draft LTFP includes the following water and sewerage charges.

**Table 8 Water and Sewer Charges**

Service	2023/24	2024/25	Increase %
<b>Consumption charge per kilolitre for water (November account)</b>	<b>1.26</b>	<b>1.31</b>	<b>3.97%</b>
Consumption charge per kilolitre for water (Feb and May accounts)	1.31	1.35	3.05%
Water access charge (standard)	320.00	334.00	4.37%
Water connection fee (standard)	1542.10	1628.50	5.60%
Sewer Connection (standard)	1,622.30	1,713.20	5.60%
Sewer Access charge	799.80	835.00	4.40%

#### 4.5.4 Investments and Loan borrowings

Investments are placed in accordance with Council’s Investment Policy objectives and framework. The policy objective is:

*“Preservation of capital is the principal purpose of the investment portfolio. Investments are to be placed in a manner that seeks to ensure the security and safeguarding of the investment portfolio. This includes managing credit and interest rate risk within identified thresholds and parameter”.*

Investments comply with the three framework criteria, namely:

1. **Within Council Portfolio Credit Framework:** limits the overall credit exposure of the portfolio.
2. **Counterparty Institution Credit Framework:** limits exposure to individual institutions based on their credit ratings.
3. **Term to Maturity Framework:** limits based upon maturity of securities.

The interest earned on General Fund investments is generally untied and forms part of Council’s consolidated revenue for use in meeting the cost of services. The increased interest rates currently available have improved Councils financial outlook however those rates are predicted to lessen into the future.

Council debt as at 30/6/2023 was \$1.904 million. It is anticipated that the debt at 30/06/2024 will be within expectations and further borrowings to finance the stormwater upgrade and water and sewerage capital improvements have been included in scenario 2 and the associated consolidation.

#### 4.5.5 Cash Reserves and Restrictions

Council has several cash reserves that are either established by a legislative requirement (externally restricted) or were made through a Council decision (internally restricted).

Establishing cash reserves is a financial management strategy to provide funds for future expenditures that could not otherwise be financed during a single year without having a material impact on the budget.

The balance of cash as at 30 June 2023 was \$36,279,000 comprising:

- externally restricted reserves \$19,842,000
- internally restricted reserves \$16,092,000
- unrestricted cash \$3 4 5 , 0 0 0

Council’s external reserves are made up of unexpended grants and loans, developer contributions, water fund, sewer fund, stormwater, crown lands and domestic waste management.

Council’s internal reserves relate to plant and vehicle replacement, employees leave entitlements, organisational service assets and projects, deposits, FAG received in advance, technology, property development, cemetery, and others.

The industry standard for unrestricted cash is that Councils should have sufficient unrestricted cash to fund 2 to 3 months of operations. At \$345k that level is well below the standard. As the Council has to carry a significant level of receivables this issue is a key consideration for the future.



#### 4.5.6 Developer Contributions

The Environmental Planning and Assessment Act (1979) enables Council to levy contributions for public amenities and services required as a consequence of development. Council's adopted Developer Contributions Plans (section 7.11 and 7.12 Developer Contribution Plan) provides funds for Council-wide application:

The Contributions Plan detail works for which development contributions are to fund. A balance of \$524,000 is held, as at 30 June 2023.

#### 4.5.7 Discretionary and Regulatory Fees and Charges

Council can raise revenues by adopting a fee or charge for services or facilities. Fees and charges are reviewed on an annual basis in conjunction with the preparation of the operational budget.

The fees and charges which Council can charge can be split into two categories:

1. Regulatory fees – these fees are generally determined by state government legislation, and primarily relate to building, development or compliance activities. Council has no control over the calculation or any annual increases of these fees and charges.
2. Discretionary fees – Council has the capacity to determine the charge or fee for discretionary works or services such as the use of community facilities and access to community services.

#### 4.5.8 Asset Management

Narrandera Shire Council is responsible for assets with a gross replacement value of \$350.122 million and a depreciated value of approximately \$228.1 million, as of 30 June 2023.

As custodian of these assets, Council is responsible for establishing and implementing optimal asset management strategies and practices in line with Council's Policy and Procedures, that enable the assets to be sustained. Related levels of service acceptable to the community are provided at the minimal Life Cycle Cost (LCC) whilst controlling exposure to risk and loss.

**Table 9 Asset values and annual depreciation as at 30 June 2023**

Asset Class	Gross Replacement Cost (CRC) \$ (000's)	Written Down Value (WDV) \$ (000's)	Annual Depreciation Expense \$ (000's)
Buildings	\$48,758	\$19,812	-\$1,205
Other structures	\$22,094	\$12,490	-\$675
Roads	\$101,737	\$64,023	-\$1,900
Bridges	\$17,817	\$10,601	-\$145
Footpaths	\$1,927	\$1,327	-\$21
Bulk earthworks	\$68,950	\$68,950	\$0
Stormwater	\$11,891	\$7,710	-\$82
Water supply network	\$44,937	\$22,706	-\$633
Sewer network	\$25,613	\$16,416	-\$348
Swimming pools	\$4,452	\$3,094	-\$105
Open space and recreation (inc. land improvements)	\$1,946	\$1,024	-\$116
<b>Total</b>	<b>\$350,122</b>	<b>\$228,153</b>	<b>-\$5,230</b>

As part of Council’s sustainability review, the asset management strategy and plans were reviewed and updated. This review and analysis demonstrated that the infrastructure asset condition had a backlog ratio of 8.2% in June 2022. In practical terms the backlog is reflected in the condition of components of a number of major assets across all asset classes. A new set of asset sustainability indicators will be developed in conjunction with the implementation of the special variation rate increase.

*Council is planning to spend around \$2.3 million per year to reduce the backlog to 9.1% over the 10-year LTFP planning period and improve the safety and condition of the community’s assets.*

#### 4.6 Workforce plan

The Workforce Management Plan – **Achieving Together**, supports Council’s values and key directions and assists Council in achieving its community vision. Staff levels are relatively stable around 100 permanent positions complimented by casuals as needed.

All staff except for the General Manager are employed under the terms of the Local Government State Award 2023. Both scenarios include provision for annual 3.5% increases in pay rates. The labour market generally and in local government specifically is very competitive. Some professional positions such as planners, finance professionals and engineers are proving very difficult to fill.

All staff have been offered the opportunity to trial flexible working conditions and hours and strong support is being provided in terms of training and psychosocial health and wellbeing.

The recommended case including the SV includes the proposed review of the salary system to attract and retain employees to the Narrandera Shire. If the SV is successful, the first stage of that salary review can be implemented in 2024/2025. Mastertek were engaged in 2023 to conduct a review and to provide Council with advice on a competitive salary level. An amount of \$300k has been allowed in the first year to increase salaries by 3.0% and a further \$283k is included from 2025/2026.

Currently, 88% of the workforce live in the Narrandera LGA and 18.3% have been employed for 20 years or more, 37.5% of staff have been employed for less than five years. The average employee age is 49.02 years. The Workforce Plan does not indicate a need to increase staff numbers.

#### 4.7 Long term financial plan assumptions

The long-term financial model requires Council to identify all material items of revenue and expenditure and determine the external and internal influences that could significantly impact on financial trends.

In preparing the LTFP, the following economic drivers have been assessed and included:

- Population forecast.
- Inflation
- Interest rate movements
- Revenue and expenditure assumptions
- Improvements – cost reductions, income increases, new resources and efficiency improvements
- Asset renewal expenses.

##### 4.7.1 Population forecasts

Population growth can have a significant influence on asset provision and long-term financial sustainability. In Narrandera Shire’s case Planning NSW estimate the shires population to decrease by 0.37% annually, with the 2041 estimate of 5,373. This decrease in population is driven by rural consolidation and ongoing regionalization of government services.

There is a growing demand in the community for Council to become active in the housing market in order to address the decline. One area that has emerged is the lack of suitable independent living units forcing aged residents to look to the larger centres to fill this need.

##### 4.7.2 Inflation

The Consumer Price Index for the year ending June 2023 is 6.0% and is forecast to decrease to 3.5% for the year ending June 2024 and remain at around 2.5% for the year ending June 2025.

The LTFP has modelled inflation in accordance with the following table.

**Table 10 Inflation**

Year	2023-24	2024-25	2025-26	2026-27 onwards
CPI	3.5%	3.0%	3.0%	3.0%

##### 4.7.3 Interest rate movements

The current Reserve Bank of Australia (RBA) cash rate is **4.35%** March 2024

Council has used an average of 3.58% as the investment interest rate over the life of this LTFP. Interest rates are currently at an 11-year high and are expected to decrease into the longer term.

A future high rate will have an influence on any future borrowings and investments of Council.

#### 4.7.4 Revenue and expenditure assumptions

The following table outlines Council’s planning assumptions by revenue and expenditure types. These assumptions are reviewed by a lending authority to ensure reliability for capacity to repay new borrowings.

Note: The assumptions included in the following tables are those which could have a material impact on Council’s finances.

**Table 11 Revenue and expenditure assumptions**

Year	2024-25	2025-26	2026-27	2027-28 onwards
Rate peg (Base case)	4.5%	2.5%	2.5%	2.5%
Rate Special Variation	21.0%	15.5%		
Annual charges	3.0%	3.0%	3.0%	3.0%
Fees and charges	3.0%	3.0%	3.0%	3.0%
Employee benefits and costs	4.0%	3.5%	3.0%	3.5%
Materials and contracts	3.5%	2.5%	2.5%	3.5%
Other expenditure	3.5%	3.0%	2.5%	2.5%

#### 4.7.5 Improvements

As part of the Special Variation process a document entitled Organisational Sustainability Review and Improvement Plan was compiled. The review identified 59 past improvements which have already been completed, 32 of which increased cost savings, 24 encouraged productivity gains and 3 increased revenue generation. The review also identified 33 present improvements which will be implemented over the next three years and a further 6 lower priority areas that required further analysis.

Efforts such as these to address the operating deficit position are proving beneficial in containing costs and implementing efficiency gains, ensuring value for money to the community. Council has found savings to date of approximately \$0.939 million per year in financial benefits plus an estimated \$384,000 in additional efficiency and productivity savings.

Going forward, a further 33 improvement initiatives will be implemented in the coming years providing a further annual net benefit of \$388, 000. Costs associated with some key service expenditure items such as the Emergency Service Levy subsidy reduction and additional operation costs of the Barellan swimming pool totaling \$169k, have been absorbed. These amounts have been included in the updated LTFP in both scenarios.

Additional costs that must be incurred to ensure ongoing organisational sustainability. These are investing in an updated technology solution to address operational and cyber security issues and an adequate remuneration system to attract and retain staff across the whole organisation over the long term. These additional costs total \$1.04 million per year including a one-off cost of \$780 thousand for the IT solution, which have been included in the updated LTFP.

A requirement of the SV approval is that Council report annually against the achievement of these

improvements.

## 5 General Fund Scenario 1 – Base case (No SV)

Council operates four separate businesses - General, Water, Sewer Funds and Domestic Waste. The following scenario information for 1 and 2 relates to General Fund operations.

### 5.1 Introduction

The base case scenario details what would happen if Council continued to provide the current level of services and relied upon rate pegging as it has previously. The outcome means Council would:

- have an average operating deficit for 10-year forecast period estimated at \$1.25 million pa
- have insufficient money to maintain current service levels
- have inadequate funding for infrastructure renewal
- forecast negative unrestricted cash from 2026 onwards, averaging -\$2.0 million per year

This scenario results in the need to reduce service delivery and will lead to an overall deterioration of asset conditions.

### 5.2 Components included in scenario.

The assumption used in this scenario are:

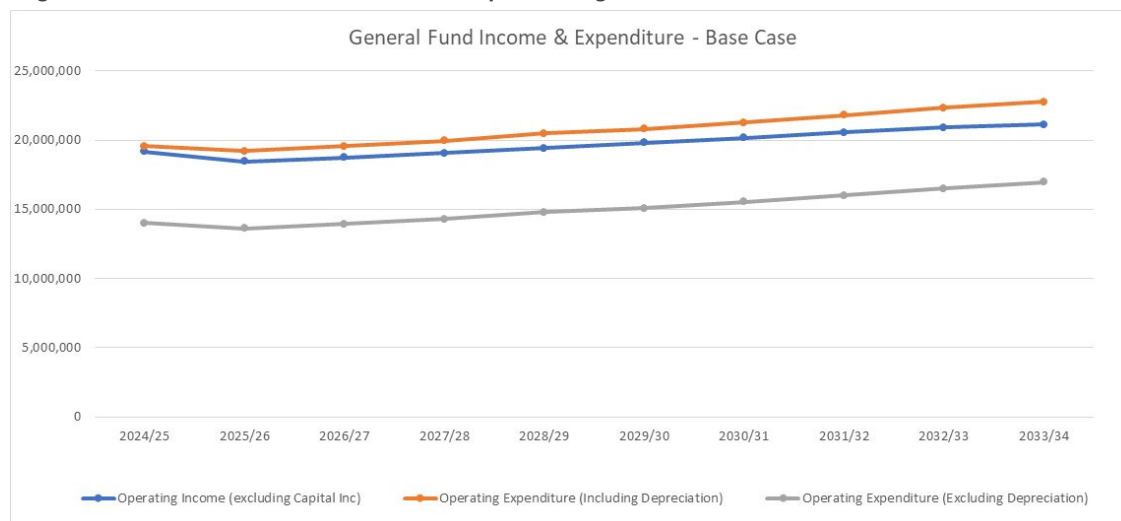
- a 4.5% rate peg for 2024/25 and the IPART NSW recommended rate of 2.5% for the remaining forecast years
- rates growth forecast adjusted to better align to IPART population factor
- the known resource requirements of the Workforce Management Plan are included in LTFP
- the \$17.3 million stormwater project is not included
- asset maintenance and renewal program based on the current delivery program and operational plan.

### 5.3 Sustainability assessment

This scenario is not financially sustainable and not recommended. Without a Special Variation, there will be a need to generate savings through service rationalisation to create a fully funded operating position, enabling an appropriate level of asset renewal expenditure. This will require service level reductions; staff cuts and increases to fees and charges, which both the Council and the community will find unacceptable.

The following graph illustrates ongoing estimated operating deficits culminating in 2033/34 with a \$3.0 million annual operating deficit and an average operating performance ratio of negative 10%.

**Figure 7 General fund forecast operating results Base case**



### 5.4 Sensitivity analysis

The LTFP contains several assumptions based on various sources such as population growth, inflation and wage markets. Variations in these assumptions during the life of the plan may have a significant impact on Council’s future financial plans. The assumptions in the Base Case scenario have been tested for sensitivity to both favourable and unfavourable fluctuations in revenues and expenditure, with particular reference to rates income and employee costs.

## 6 General Fund Scenario 2 (includes SV) – Long term Sustainability.

### 6.1 Introduction

This scenario includes a combination of improvement savings identified in Council’s Improvement Program, the revised asset management plans and the special rate variation (SV) and will assist Council to become financially sustainable over the longer term. This scenario will also enable Council to address its ongoing core deficits in the General Fund and its cash position, ensuring Council is more resilient and responsive to shocks and unexpected events in the future.

### 6.2 Components included in this scenario.

Under this scenario, in addition to the base case assumptions, the following assumptions are included:

- Asset maintenance and renewal program based on the requirements in Councils revised asset management strategy and plans.
- A special variation to general fund rate income of 48.5% (including the approved annual rate peg limits) introduced over two years
- Improvement plan savings and benefits, productivity and efficiency gains and additional technology and salary system costs.
- Funding building and recreation asset renewals by 75% grant finds and 25% Council funds.

### 6.3 Sustainability assessment

Council can deliver consolidated surpluses with the special rate variation and address the core deficits in the General Fund, which finances all services and infrastructure except for domestic waste, water and sewer operations.

The special rate variation will ensure Council’s ongoing financial sustainability with surpluses in the General Fund estimated from 2024/35.

Implementing Council’s adopted SV option (introduced over two-years), will enable Council to meet the following objectives:

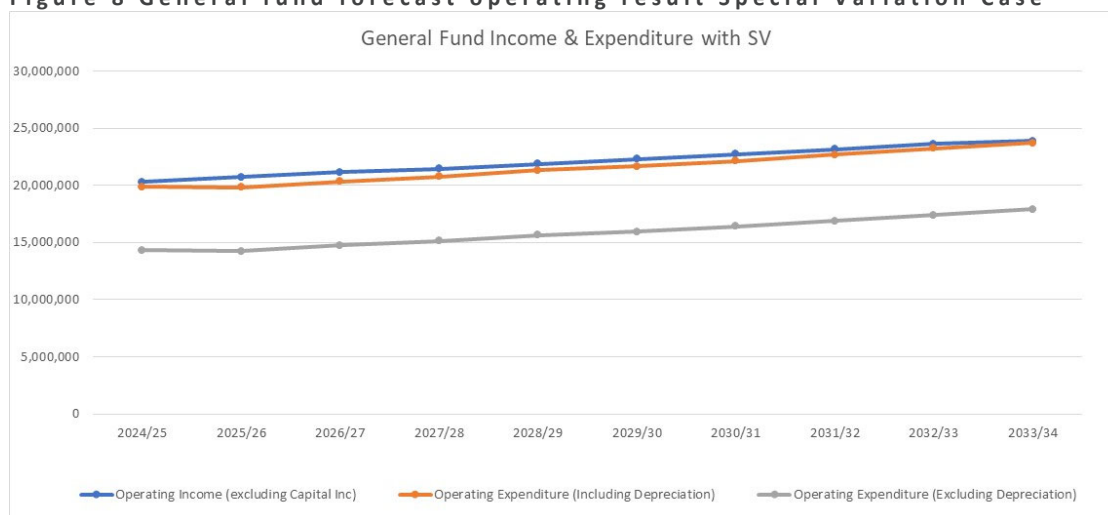
- Maintain and improve council assets.
- Achieve sufficient cash reserves.
- Achieve a fully funded operating position.
- Secure continued service delivery.

It will also allow Council to address the following operational challenges in achieving long term financial sustainability:

- Construction of a stormwater line to address flooding within Narrandera urban area.
- Updating the IT system to address operational and cyber security issues.
- Decreasing its asset backlog ratio of 8.2%.
- Having a current industry aligned salary system.

This is illustrated in the following graph where Council estimates operating surpluses under the preferred scenario.

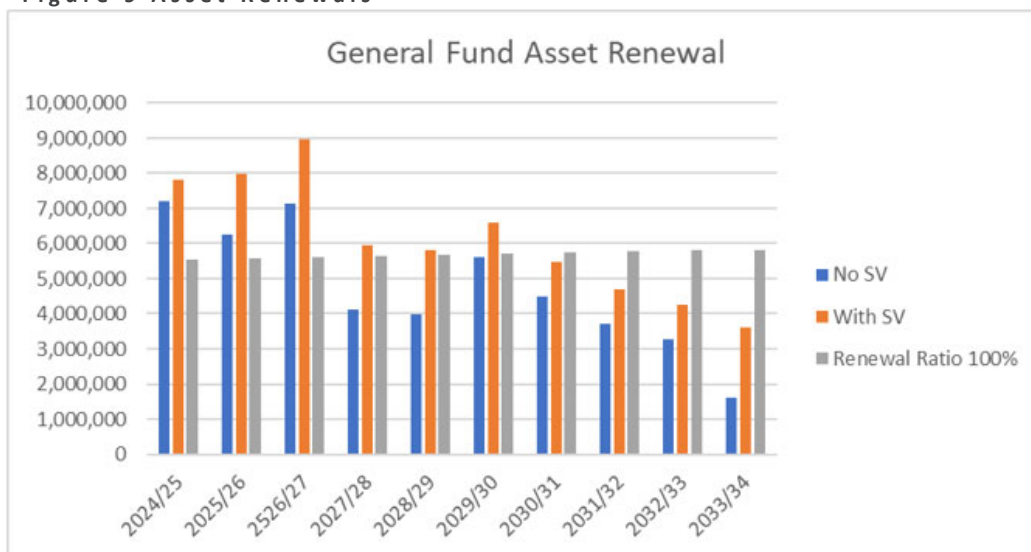
**Figure 8 General fund forecast operating result Special Variation Case**



The average annual investment in the asset renewal program has a positive impact on the renewal and backlog ratios.

In addition to addressing the operating deficits the additional income will resolve the cash position and based on the receipt of a modest flow of grant funds for community asset renewal the unrestricted cash position should increase. The general fund asset renewal graph is in draft form particularly in the later years, The accumulation of cash will position council to invest in renewal of assets such as the Barellan pool and the caretaker’s cottage and amenities at Lake Talbot Water park.

Figure 9 Asset Renewals



As it stands at the moment the draft capital works budget is heavily focused on roads in the early years, followed by the stormwater project in 25/27. Additional funds generated in the later years can be held in reserves until Council confirms its priorities.

All councils need to hold sufficient unrestricted cash balance to at least cover the next two to three months of day-to-day operating expenditure, at which point Council starts to collect the majority of its rates revenue for any given quarter.

Sound financial management encourages planning for modest operating surpluses and building of unrestricted cash reserves over time. This enables councils to respond to events that cannot be predicted or planned for in their Long-Term Financial Plan. Narrandera Shire Council has experienced these events and, while what exactly will occur in the future is unpredictable, it is prudent that it plans for similar unplanned expenditure in the future. This exact situation occurred in Narrandera with the 2022 emergencies where significant expenditure was required by Council to fund emergency response, in advance of receiving State assistance.

The forecast unrestricted cash position does not take into account any movements in internal restrictions. As Council builds its cash balances over time, it will be able to transfer unrestricted cash for specific purposes to internal restrictions, including employee leave provisions, which will reduce its reported unrestricted cash.

### 6.4 Sensitivity analysis

There are a number of risks associated with any long-term financial planning predictions. Risk can be minimised by regular review of LTFP assumptions, incorporation of risk assessment in all major project reviews, and modelling of scenarios.

The following is a range of identified external risks that may also impact on the LTFP should they eventuate as they could result in a significant change in operating revenue or expenditure and the need to review service levels. The annual budgets are under constant review by Council.

- Budget reductions in state and federal governments may impact future funding provisions of grants and contributions.
- Continued increased cost-shifting from other levels of government may adversely impact current expenditure levels of Council.



- Climate change and its effect on council assets (roads, drainage, footpaths).
- Global issues impacting cost and supply of materials.

## 7 Water Fund

Council operates a potable water supply for the town of Narrandera. Goldenfields Water provide water to Grong Grong and Barellan.

### 7.1 Introduction

The Water Fund has been in sound financial condition and consumption is well supported by residents. The water supply is bore water and is unfiltered allowing a buildup of sediment in the system which occasionally causes “dirty” water. Council receives a steady flow of complaints about this. The system itself dates back well into last century and Council has been progressively replacing mains, services, and control structures. New twin reservoirs have recently been constructed at Pine Hill.

Staff have been working with Water NSW to develop a long-term plan for the fund which will allow Council to seek State Government financial support for the construction of a filtration plant. This investment will improve water quality but will require a substantial increase in charges.

### 7.2 Components included in scenario.

The assumptions used in this scenario are:

- a continuation of the current service levels
- The construction of a new filtration plant over two years – 2026/27 and 2027/28
- A 4.0% annual increase in consumption charges for 24/25, 25/26, a 7.55% increase in charges in 2026/27 followed by 61% in 2027/28 and 2.5% increases annually thereafter.
- Increases in operating costs including wages and salaries in line with the general fund with a substantial increase in operating costs and loan financing costs associated with the new treatment plant.
- An ongoing capital works program to maintain an asset renewal ratio of ....

### 7.3 Sustainability assessment

This scenario will only be sustainable if expenditure is contained within the budget predictions and consumers maintain current consumption levels after the new filtration plant comes online. If income levels are sustained the following priority capital works can include:

Water main replacement - \$2,700,000 has been included to fund replacements over the forward estimates. Replacements are based on pipe condition, age, material, service history, level of complaints, pressure, and network significance.

Hydrant and valve replacements - \$585,000 has been allocated to valve and hydrant replacement aimed at minimizing customer interruptions.

New water treatment plant - \$25m has been included which will fund a new plant, associated mains, river offtake, and clear water storage.

New low-level reservoir - \$2,700,000 is planned to replace the existing 100-year-old reservoir in Dalgetty Street

The following graphs illustrates ongoing estimated operating results, cash position and average

residential charges.

**Figure 10 Average availability and consumption charges**

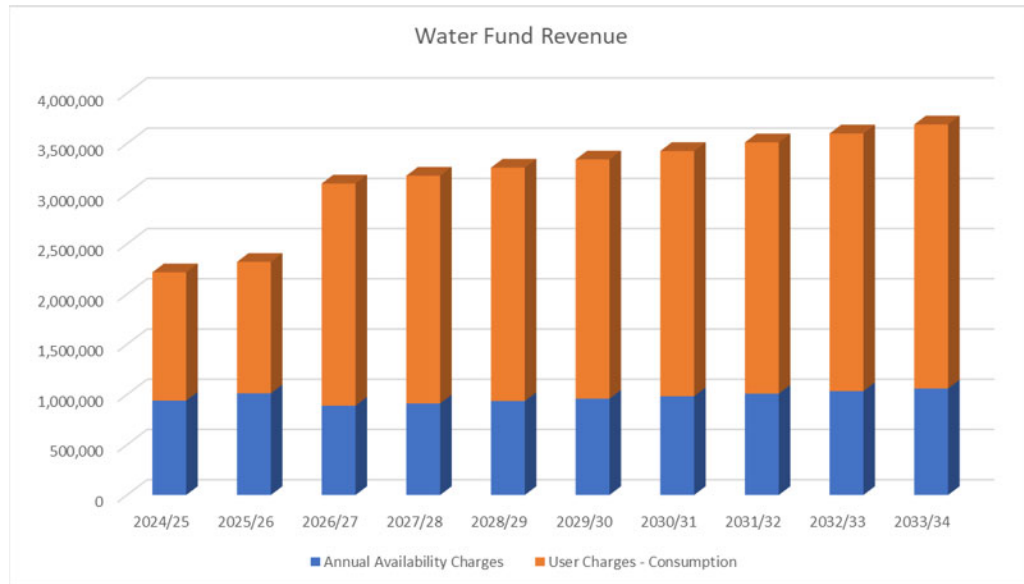
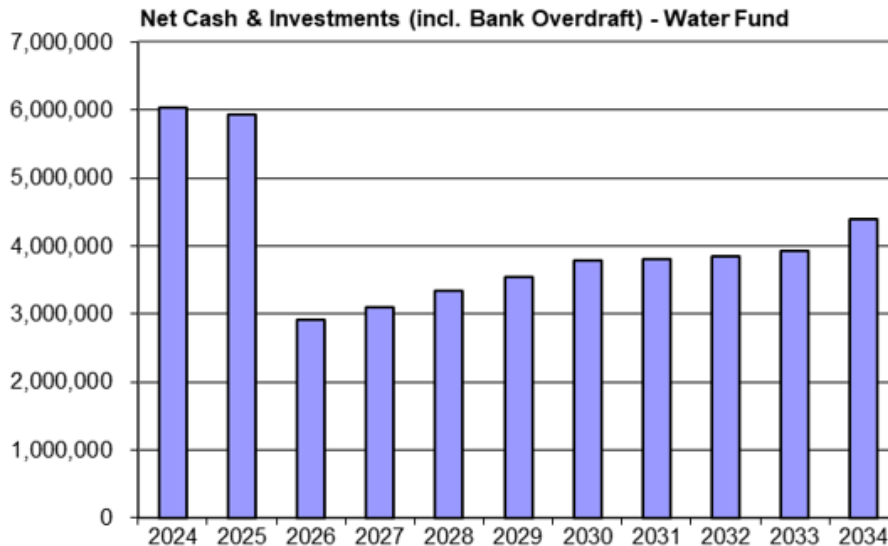


Figure 10 shows the impact on cash levels of the new treatment plant in 2026 and the reservoir in 2030.

**Figure 11 Water Fund Cash and Investments**



**7.4 Sensitivity analysis**

The Cash and Investments graph indicates a vulnerable position for the fund in 2030-2031 which will require management at that time.

The Operating Income and Expenditure graphs confirm ongoing deficits of approximately \$750k

growing to \$1m in 2033/34 supporting the notion that even at these funding levels Council is not going to be able to meet the depreciation costs.

Of concern is the risk that consumption will fall when the charges are increased significantly in 2026/27. This situation will require close monitoring.

## 8 Sewer Fund

Council operates a sewer fund covering sewerage schemes in Narrandera and a new scheme under construction in Barellan.

### 8.1 Introduction

The Narrandera Sewerage Scheme has been operating satisfactorily for many years and is in a reasonable financial position following sustained increases in user charges since 2017.

Work to improve the system at the treatment plant and in the mains has continued over the last several years and is planned to continue in the future.

The new scheme at Barellan is in the advanced stages of construction with connections to properties planned over the next three months.

### 8.2 Components included in scenario.

The assumptions used in this scenario are:

- a continuation of the current service levels
- The construction of the new scheme at Barellan being completed with connections coming online from 01/07/2024.
- The expansion of the scheme into the Red Hill industrial estate in 2024/25
- The expansion of the scheme into west Narrandera in 2027/28
- A 3.0% annual increase in the residential access charge.
- Increases in operating costs including wages and salaries in line with the general fund.
- An ongoing capital works program to maintain an asset renewal ratio of ....

### 8.3 Sustainability assessment

This scenario is financially sustainable.

Major items in the capital budget include mains relines \$1,450,000, manhole replacements \$900,000, SPS1 replacement, \$450,000 expansion into west Narrandera \$2.5m, expansion into the Red Hill industrial area \$1.25m

The following graphs illustrates ongoing estimated operating results, cash position and average residential charges.

Figure 12 Sewer Fund Residential Access Charge

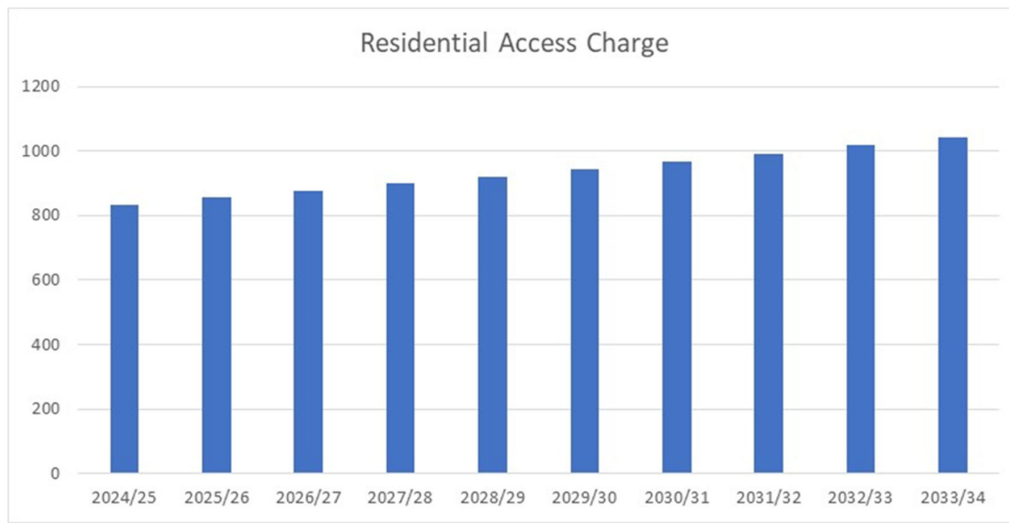


Figure 13 Sewerage Fund Cash and Investments

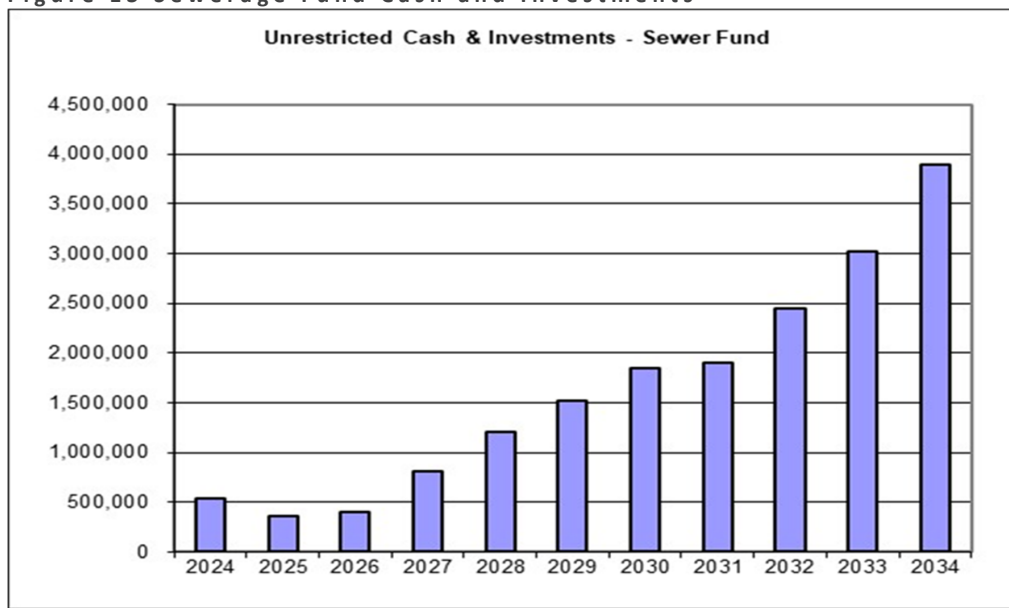


Figure 14 Sewerage Fund External Loan balances

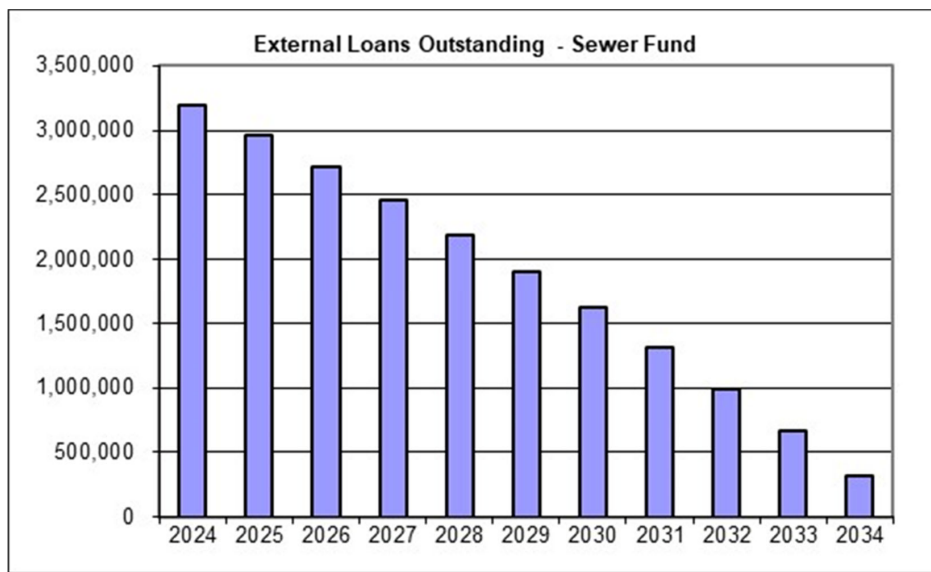
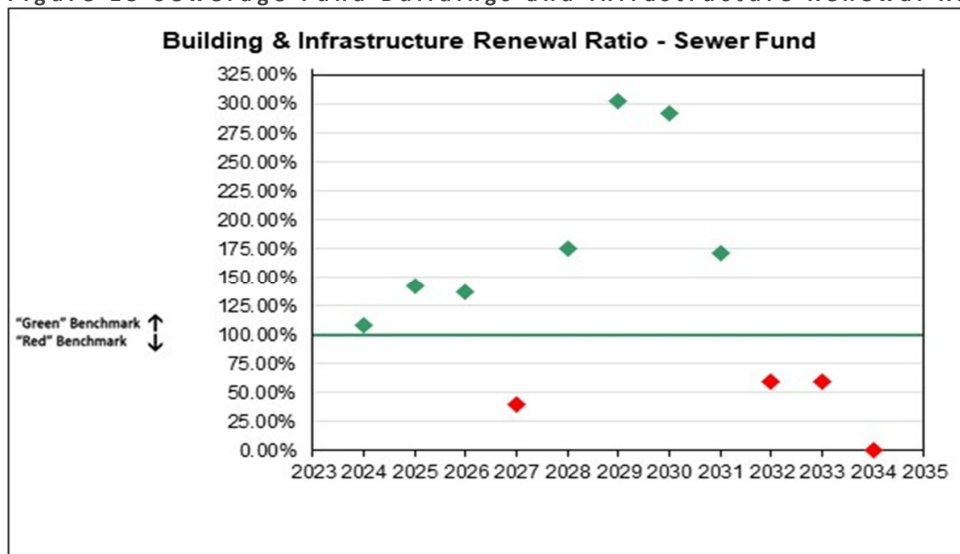


Figure 15 Sewerage Fund Buildings and Infrastructure Renewal Ratio



### 8.4 Sensitivity analysis

The Cash and Investments graph indicates a steady improvement in the financial position through to 2030-2031.

The Operating Income and Expenditure graphs confirm ongoing deficits of approximately \$1m p.a. supporting the notion that even at these funding levels Council is not going to be able to meet the depreciation costs.

## 9 Conclusion

### 9.1 Conclusion

Council's general fund base case is not financially sustainable, as it involves significant deficits of an average of approximately \$2.0 million over the ten-year forecast.

If Council could not increase its rates revenue through an SV, it would need to cut its operating costs by around \$2.0 million per year and continue not to adequately fund its asset renewal. Council would be faced with the decision to stop or significantly reduce discretionary services such as cultural or recreational services and facilities. Council's infrastructure would also continue to deteriorate without sufficient funds to maintain them fit for purpose.

Council will undertake the community engagement process on the two options and determine the preferred option after considering submissions received.

## 10 Financial statements

Following are the 10-year financial forecasts for both scenarios - Base Case and Long-Term Sustainability Case together with water, sewer funds and a consolidated result. This includes the respective Income, Balance Sheet and Cashflows Statements and Capital expenditure.

10.1- General Fund – Base Case

**Narrandera Shire Council**

**10 Year Financial Plan for the Years ending 30 June 2034**

**INCOME STATEMENT - GENERAL FUND**

Scenario: 2024/25 - 2033/34 4.5% Rates no Special Variation

	Actuals 2022/23	Current Year 2023/24	2024/25	2025/26	2026/27	2027/28	Projected Years					2033/34
	\$	\$	\$	\$	\$	\$	2028/29	2029/30	2030/31	2031/32	2032/33	\$
<b>Income from Continuing Operations</b>												
<b>Revenue:</b>												
Rates & Annual Charges	6,237,000	6,492,443	6,794,616	6,928,498	7,101,426	7,278,677	7,460,360	7,646,584	7,837,464	8,033,117	8,233,660	8,437,698
User Charges & Fees	2,320,000	1,996,729	1,480,779	1,573,134	1,611,842	1,651,518	1,692,186	1,733,871	1,776,598	1,820,393	1,865,282	1,911,915
Other Revenues	1,508,000	2,466,239	1,174,837	1,149,137	1,149,137	1,149,137	1,149,137	1,149,137	1,149,137	1,149,137	1,149,137	1,149,137
Grants & Contributions provided for Operating Purposes	14,187,000	8,368,268	8,382,564	7,858,066	7,983,654	8,108,494	8,235,848	8,365,766	8,498,299	8,633,500	8,771,425	8,699,108
Grants & Contributions provided for Capital Purposes	4,806,000	10,003,414	4,932,000	2,560,000	347,500	232,500	227,500	245,000	407,500	220,000	220,000	135,000
Interest & Investment Revenue	436,000	1,214,680	998,750	606,780	547,960	553,140	554,140	554,640	555,140	555,640	555,640	555,640
<b>Other Income:</b>												
Net Gains from the Disposal of Assets	249,000	91,500	91,500	91,500	91,500	91,500	91,500	91,500	91,500	91,500	91,500	91,500
Fair value increment on investment properties	-	-	-	-	-	-	-	-	-	-	-	-
Reversal of revaluation decrements on IPPE previously expensed	-	-	-	-	-	-	-	-	-	-	-	-
Reversal of impairment losses on receivables	-	-	-	-	-	-	-	-	-	-	-	-
Other Income	217,000	245,289	233,600	238,772	241,921	245,146	248,451	251,838	255,307	258,862	262,505	262,505
Joint Ventures & Associated Entities - Gain	-	-	-	-	-	-	-	-	-	-	-	-
<b>Total Income from Continuing Operations</b>	<b>29,960,000</b>	<b>30,878,562</b>	<b>24,088,646</b>	<b>21,005,886</b>	<b>19,074,939</b>	<b>19,310,112</b>	<b>19,659,123</b>	<b>20,038,336</b>	<b>20,570,945</b>	<b>20,762,148</b>	<b>21,149,149</b>	<b>21,242,502</b>
<b>Expenses from Continuing Operations</b>												
Employee Benefits & On-Costs	7,692,000	8,143,623	8,781,636	8,779,006	9,028,852	9,345,515	9,658,954	9,990,544	10,333,675	10,688,750	11,056,187	11,443,153
Borrowing Costs	25,000	23,038	20,562	17,502	14,714	12,901	11,839	10,981	10,165	10,000	10,000	10,000
Materials & Contracts	6,768,000	5,473,317	4,745,630	4,356,443	4,443,711	4,472,743	4,642,647	4,589,423	4,668,119	4,788,782	4,891,461	4,952,248
Depreciation & Amortisation	5,291,000	5,523,372	5,555,266	5,583,296	5,603,945	5,649,124	5,683,372	5,718,232	5,753,717	5,789,837	5,826,605	5,826,605
Impairment of investments	-	-	-	-	-	-	-	-	-	-	-	-
Impairment of receivables	7,000	6,120	6,120	6,120	6,120	6,120	6,120	6,120	6,120	6,120	6,120	6,120
Other Expenses	507,000	444,893	437,193	447,648	458,364	469,348	480,607	492,147	503,976	516,100	528,528	541,741
Interest & Investment Losses	-	-	-	-	-	-	-	-	-	-	-	-
Net Losses from the Disposal of Assets	-	-	-	-	-	-	-	-	-	-	-	-
Revaluation decrement/impairment of IPPE	1,000	-	-	-	-	-	-	-	-	-	-	-
Fair value decrement on investment properties	-	-	-	-	-	-	-	-	-	-	-	-
Joint Ventures & Associated Entities - Loss	-	-	-	-	-	-	-	-	-	-	-	-
<b>Total Expenses from Continuing Operations</b>	<b>20,291,000</b>	<b>19,614,362</b>	<b>19,546,407</b>	<b>19,190,015</b>	<b>19,555,706</b>	<b>19,955,752</b>	<b>20,483,539</b>	<b>20,807,447</b>	<b>21,275,772</b>	<b>21,799,589</b>	<b>22,318,901</b>	<b>22,779,867</b>
<b>Operating Result from Continuing Operations</b>	<b>9,669,000</b>	<b>11,264,200</b>	<b>4,542,239</b>	<b>1,815,872</b>	<b>(480,767)</b>	<b>(645,639)</b>	<b>(824,417)</b>	<b>(769,112)</b>	<b>(704,827)</b>	<b>(1,037,441)</b>	<b>(1,169,752)</b>	<b>(1,537,365)</b>
Discontinued Operations - Profit/(Loss)	-	-	-	-	-	-	-	-	-	-	-	-
<b>Net Profit/(Loss) from Discontinued Operations</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>
<b>Net Operating Result for the Year</b>	<b>9,669,000</b>	<b>11,264,200</b>	<b>4,542,239</b>	<b>1,815,872</b>	<b>(480,767)</b>	<b>(645,639)</b>	<b>(824,417)</b>	<b>(769,112)</b>	<b>(704,827)</b>	<b>(1,037,441)</b>	<b>(1,169,752)</b>	<b>(1,537,365)</b>
<b>Net Operating Result before Grants and Contributions provided for Capital Purposes</b>	<b>4,863,000</b>	<b>1,260,786</b>	<b>(389,761)</b>	<b>(744,128)</b>	<b>(828,267)</b>	<b>(878,139)</b>	<b>(1,051,917)</b>	<b>(1,014,112)</b>	<b>(1,112,327)</b>	<b>(1,257,441)</b>	<b>(1,389,752)</b>	<b>(1,672,365)</b>

10.2 - General Fund

**Narrandera Shire Council**  
**10 Year Financial Plan for the Years ending 30 June 2034**  
**INCOME STATEMENT - GENERAL FUND**  
**Scenario: 2024/25 - 2033/34 With Special Variation (Yr1, Yr2)**

	Actuals 2022/23	Current Year 2023/24	2024/25	2025/26	2026/27	2027/28	Projected Years					2033/34
	\$	\$	\$	\$	\$	\$	\$	\$	\$	\$	\$	\$
<b>Income from Continuing Operations</b>												
<b>Revenue:</b>												
Rates & Annual Charges	6,237,000	6,492,443	7,949,359	9,208,978	9,438,780	9,674,327	9,915,763	10,163,234	10,416,892	10,676,892	10,943,392	11,215,035
User Charges & Fees	2,320,000	1,996,729	1,480,779	1,517,178	1,554,487	1,592,730	1,631,928	1,672,106	1,713,289	1,755,501	1,798,769	1,843,738
Other Revenues	1,508,000	2,470,890	1,174,837	1,145,837	1,145,837	1,145,837	1,145,837	1,145,837	1,145,837	1,145,837	1,145,837	1,145,837
Grants & Contributions provided for Operating Purposes	14,187,000	4,394,690	8,985,144	9,427,966	9,567,861	9,707,293	9,849,531	9,145,749	9,293,767	9,444,763	9,598,799	9,526,482
Grants & Contributions provided for Capital Purposes	4,806,000	9,006,478	8,156,000	13,115,000	1,247,500	232,500	227,500	245,000	407,500	220,000	220,000	135,000
Interest & Investment Revenue	436,000	1,214,680	783,750	735,750	648,750	607,750	607,750	607,750	607,750	607,750	607,750	607,750
<b>Other Income:</b>												
Net Gains from the Disposal of Assets	249,000	91,500	91,500	91,500	91,500	91,500	91,500	91,500	91,500	91,500	91,500	91,500
Fair value increment on investment properties	-	-	-	-	-	-	-	-	-	-	-	-
Reversal of revaluation decrements on IPPE previously expensed	-	-	-	-	-	-	-	-	-	-	-	-
Reversal of impairment losses on receivables	-	-	-	-	-	-	-	-	-	-	-	-
Other Income	217,000	245,289	233,600	236,672	239,821	243,046	246,351	249,738	253,207	256,762	260,405	260,405
Joint Ventures & Associated Entities - Gain	-	-	-	-	-	-	-	-	-	-	-	-
<b>Total Income from Continuing Operations</b>	<b>29,960,000</b>	<b>25,912,698</b>	<b>28,854,969</b>	<b>35,478,881</b>	<b>23,934,535</b>	<b>23,294,983</b>	<b>23,716,161</b>	<b>23,320,913</b>	<b>23,929,742</b>	<b>24,199,005</b>	<b>24,666,451</b>	<b>24,825,747</b>
<b>Expenses from Continuing Operations</b>												
Employee Benefits & On-Costs	7,692,000	8,180,898	8,564,507	8,859,035	9,110,106	9,428,360	9,743,437	10,076,715	10,421,585	10,778,454	11,147,739	11,537,385
Borrowing Costs	25,000	23,038	20,562	65,627	205,597	201,088	197,179	193,314	189,322	185,803	182,260	178,519
Materials & Contracts	6,768,000	5,476,378	5,251,985	5,268,833	5,381,272	5,433,925	5,628,041	5,599,635	5,703,769	5,850,507	5,979,912	6,067,910
Depreciation & Amortisation	5,291,000	5,523,372	5,555,266	5,583,296	5,615,478	5,649,124	5,683,372	5,718,232	5,753,717	5,789,837	5,826,605	5,826,605
Impairment of investments	-	-	-	-	-	-	-	-	-	-	-	-
Impairment of receivables	7,000	6,120	6,120	6,120	6,120	6,120	6,120	6,120	6,120	6,120	6,120	6,120
Other Expenses	507,000	444,893	415,433	425,344	435,503	445,915	456,588	467,528	478,741	490,234	502,015	514,566
Interest & Investment Losses	-	-	-	-	-	-	-	-	-	-	-	-
Net Losses from the Disposal of Assets	-	-	-	-	-	-	-	-	-	-	-	-
Revaluation decrement/impairment of IPPE	1,000	-	-	-	-	-	-	-	-	-	-	-
Fair value decrement on investment properties	-	-	-	-	-	-	-	-	-	-	-	-
Joint Ventures & Associated Entities - Loss	-	-	-	-	-	-	-	-	-	-	-	-
<b>Total Expenses from Continuing Operations</b>	<b>20,291,000</b>	<b>19,654,698</b>	<b>19,813,873</b>	<b>20,208,255</b>	<b>20,754,075</b>	<b>21,164,532</b>	<b>21,714,737</b>	<b>22,061,544</b>	<b>22,553,255</b>	<b>23,100,954</b>	<b>23,644,651</b>	<b>24,131,104</b>
<b>Operating Result from Continuing Operations</b>	<b>9,669,000</b>	<b>6,258,000</b>	<b>9,041,095</b>	<b>15,270,627</b>	<b>3,180,460</b>	<b>2,130,450</b>	<b>2,001,423</b>	<b>1,259,369</b>	<b>1,376,487</b>	<b>1,098,051</b>	<b>1,021,800</b>	<b>694,643</b>
Discontinued Operations - Profit/(Loss)	-	-	-	-	-	-	-	-	-	-	-	-
<b>Net Profit/(Loss) from Discontinued Operations</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>
<b>Net Operating Result for the Year</b>	<b>9,669,000</b>	<b>6,258,000</b>	<b>9,041,095</b>	<b>15,270,627</b>	<b>3,180,460</b>	<b>2,130,450</b>	<b>2,001,423</b>	<b>1,259,369</b>	<b>1,376,487</b>	<b>1,098,051</b>	<b>1,021,800</b>	<b>694,643</b>
<b>Net Operating Result before Grants and Contributions provided for Capital Purposes</b>	<b>4,863,000</b>	<b>(2,748,478)</b>	<b>885,095</b>	<b>2,155,627</b>	<b>1,932,960</b>	<b>1,897,950</b>	<b>1,773,923</b>	<b>1,014,369</b>	<b>968,987</b>	<b>878,051</b>	<b>801,800</b>	<b>559,643</b>



**Narrandera Shire Council**  
**10 Year Financial Plan for the Years ending 30 June 2034**  
**BALANCE SHEET - GENERAL FUND**  
**Scenario: 2024/25 - 2033/34 With Special Variation (Yr1, Yr2)**

	Actuals 2022/23 \$	Current Year 2023/24 \$	2024/25 \$	2025/26 \$	2026/27 \$	2027/28 \$	Projected Years					2033/34 \$
							2028/29 \$	2029/30 \$	2030/31 \$	2031/32 \$	2032/33 \$	
<b>ASSETS</b>												
<b>Current Assets</b>												
Cash & Cash Equivalents	3,585,000	650,000	520,010	791,806	420,000	2,147,592	4,055,866	4,561,945	6,336,520	8,520,319	10,820,300	13,427,686
Investments	23,787,000	16,339,934	14,403,803	14,403,803	13,493,993	13,493,993	13,493,993	13,493,993	13,493,993	13,493,993	13,493,993	13,493,993
Receivables	1,703,000	1,400,435	1,447,193	1,699,717	1,356,652	1,353,536	1,380,933	1,379,124	1,441,630	1,437,067	1,468,697	1,565,480
Inventories	447,000	292,555	280,567	281,467	287,474	290,287	300,657	299,139	304,702	312,541	319,454	324,155
Contract assets and contract cost assets	877,000	877,000	877,000	877,000	877,000	877,000	877,000	877,000	877,000	877,000	877,000	877,000
Other	26,000	-	-	-	-	-	-	-	-	-	-	-
Non-current assets classified as "held for sale"	-	-	-	-	-	-	-	-	-	-	-	-
<b>Total Current Assets</b>	<b>30,425,000</b>	<b>19,559,923</b>	<b>17,528,574</b>	<b>18,053,793</b>	<b>16,435,118</b>	<b>18,162,408</b>	<b>20,108,448</b>	<b>20,611,200</b>	<b>22,453,844</b>	<b>24,640,919</b>	<b>26,979,444</b>	<b>29,688,314</b>
<b>Non-Current Assets</b>												
Investments	-	-	-	-	-	-	-	-	-	-	-	-
Receivables	-	90,427	94,338	97,719	98,336	98,968	99,616	100,281	100,961	101,659	102,375	30,104
Inventories	161,000	180,000	180,000	180,000	180,000	180,000	180,000	180,000	180,000	180,000	180,000	180,000
Contract assets and contract cost assets	-	-	-	-	-	-	-	-	-	-	-	-
Infrastructure, Property, Plant & Equipment	214,059,000	230,342,187	241,874,444	260,809,358	264,137,105	264,418,356	264,510,579	265,157,174	264,755,617	263,723,743	262,420,319	260,440,744
Investment Property	-	-	-	-	-	-	-	-	-	-	-	-
Intangible Assets	-	-	-	-	-	-	-	-	-	-	-	-
Right of use assets	12,000	6,664	1,342	467	467	467	467	467	467	467	467	467
Investments Accounted for using the equity method	-	-	-	-	-	-	-	-	-	-	-	-
Non-current assets classified as "held for sale"	-	-	-	-	-	-	-	-	-	-	-	-
Other	-	-	-	-	-	-	-	-	-	-	-	-
<b>Total Non-Current Assets</b>	<b>214,232,000</b>	<b>230,619,279</b>	<b>242,150,124</b>	<b>261,087,544</b>	<b>264,415,908</b>	<b>264,697,791</b>	<b>264,790,663</b>	<b>265,437,922</b>	<b>265,037,046</b>	<b>264,005,870</b>	<b>262,703,161</b>	<b>260,651,315</b>
<b>TOTAL ASSETS</b>	<b>244,657,000</b>	<b>250,179,201</b>	<b>259,678,698</b>	<b>279,141,337</b>	<b>280,851,027</b>	<b>282,860,199</b>	<b>284,899,110</b>	<b>286,049,122</b>	<b>287,490,890</b>	<b>288,646,789</b>	<b>289,682,605</b>	<b>290,339,629</b>
<b>LIABILITIES</b>												
<b>Current Liabilities</b>												
Bank Overdraft	-	-	-	-	-	-	-	-	-	-	-	-
Payables	1,738,000	2,040,403	2,068,166	2,139,034	2,186,356	2,225,517	2,292,640	2,318,125	2,369,923	2,430,860	2,492,560	2,544,681
Income received in advance	-	-	-	-	-	-	-	-	-	-	-	-
Contract liabilities	2,661,000	1,649,124	2,109,358	2,774,097	1,330,919	1,223,173	1,240,061	1,155,609	1,193,820	1,189,328	1,208,284	1,188,925
Lease liabilities	5,000	-	-	-	-	-	-	-	-	-	-	-
Borrowings	92,000	94,097	96,494	139,414	117,193	111,024	114,889	89,229	63,097	66,639	70,381	74,332
Employee benefit provisions	2,443,000	2,518,959	2,581,557	2,644,155	2,706,753	2,769,351	2,831,949	2,894,547	2,957,145	3,019,743	3,019,743	3,019,743
Other provisions	-	-	-	-	-	-	-	-	-	-	-	-
Liabilities associated with assets classified as "held for sale"	-	-	-	-	-	-	-	-	-	-	-	-
<b>Total Current Liabilities</b>	<b>6,939,000</b>	<b>6,302,583</b>	<b>6,855,576</b>	<b>7,696,700</b>	<b>6,341,221</b>	<b>6,329,065</b>	<b>6,479,540</b>	<b>6,457,509</b>	<b>6,583,984</b>	<b>6,706,570</b>	<b>6,790,967</b>	<b>6,827,680</b>
<b>Non-Current Liabilities</b>												
Payables	-	-	-	-	-	-	-	-	-	-	-	-
Income received in advance	-	-	-	-	-	-	-	-	-	-	-	-
Contract liabilities	-	-	-	-	-	-	-	-	-	-	-	-
Lease liabilities	6,000	11,431	11,431	11,431	11,431	11,431	11,431	11,431	11,431	11,431	11,431	11,431
Borrowings	493,000	399,647	303,153	3,652,139	3,534,946	3,423,922	3,309,033	3,219,804	3,156,707	3,090,068	3,019,687	2,945,355
Employee benefit provisions	88,000	76,541	78,443	80,345	82,247	84,149	86,051	87,953	89,855	91,757	91,757	91,757
Other provisions	500,000	500,000	500,000	500,000	500,000	500,000	500,000	500,000	500,000	500,000	500,000	500,000
Investments Accounted for using the equity method	-	-	-	-	-	-	-	-	-	-	-	-
Liabilities associated with assets classified as "held for sale"	-	-	-	-	-	-	-	-	-	-	-	-
<b>Total Non-Current Liabilities</b>	<b>1,087,000</b>	<b>987,619</b>	<b>893,027</b>	<b>4,243,915</b>	<b>4,128,624</b>	<b>4,019,502</b>	<b>3,906,515</b>	<b>3,819,188</b>	<b>3,757,993</b>	<b>3,693,256</b>	<b>3,622,875</b>	<b>3,548,543</b>
<b>TOTAL LIABILITIES</b>	<b>8,026,000</b>	<b>7,290,202</b>	<b>7,748,603</b>	<b>11,940,614</b>	<b>10,469,844</b>	<b>10,348,567</b>	<b>10,386,055</b>	<b>10,276,697</b>	<b>10,341,977</b>	<b>10,399,826</b>	<b>10,413,842</b>	<b>10,376,223</b>
<b>Net Assets</b>	<b>236,631,000</b>	<b>242,889,000</b>	<b>251,930,096</b>	<b>267,200,722</b>	<b>270,381,182</b>	<b>272,511,633</b>	<b>274,513,056</b>	<b>275,772,425</b>	<b>277,148,912</b>	<b>278,246,963</b>	<b>279,268,763</b>	<b>279,963,406</b>
<b>EQUITY</b>												
Retained Earnings	144,851,000	151,109,000	160,150,096	175,420,722	178,601,182	180,731,633	182,733,056	183,992,425	185,368,912	186,466,963	187,488,763	188,183,406
Revaluation Reserves	91,780,000	91,780,000	91,780,000	91,780,000	91,780,000	91,780,000	91,780,000	91,780,000	91,780,000	91,780,000	91,780,000	91,780,000
Other Reserves	-	-	-	-	-	-	-	-	-	-	-	-
Council Equity Interest	236,631,000	242,889,000	251,930,096	267,200,722	270,381,182	272,511,633	274,513,056	275,772,425	277,148,912	278,246,963	279,268,763	279,963,406
Non-controlling equity interests	-	-	-	-	-	-	-	-	-	-	-	-
<b>Total Equity</b>	<b>236,631,000</b>	<b>242,889,000</b>	<b>251,930,096</b>	<b>267,200,722</b>	<b>270,381,182</b>	<b>272,511,633</b>	<b>274,513,056</b>	<b>275,772,425</b>	<b>277,148,912</b>	<b>278,246,963</b>	<b>279,268,763</b>	<b>279,963,406</b>

**Narrandera Shire Council**  
**10 Year Financial Plan for the Years ending 30 June 2034**  
**CASH FLOW STATEMENT - GENERAL FUND**  
**Scenario: 2024/25 - 2033/34 With Special Variation (Yr1, Yr2)**

	Actuals 2022/23	Current Year 2023/24	2024/25	2025/26	2026/27	2027/28	Projected Years					2033/34
	\$	\$	\$	\$	\$	\$	2028/29	2029/30	2030/31	2031/32	2032/33	\$
<b>Cash Flows from Operating Activities</b>												
<b>Receipts:</b>												
Rates & Annual Charges	-	6,271,540	7,911,008	9,175,820	9,432,730	9,668,126	9,909,408	10,156,720	10,410,215	10,670,048	10,936,377	11,207,885
User Charges & Fees	-	2,236,928	1,505,533	1,515,432	1,552,697	1,590,895	1,630,047	1,670,178	1,711,313	1,753,476	1,796,693	1,841,580
Investment & Interest Revenue Received	-	1,377,900	773,199	719,593	652,599	597,893	598,270	603,252	598,474	597,441	596,608	595,639
Grants & Contributions	-	12,505,466	17,519,100	23,088,865	9,630,190	9,851,310	10,090,900	9,321,394	9,703,543	9,690,177	9,834,366	9,645,584
Bonds & Deposits Received	-	-	-	-	-	-	-	-	-	-	-	-
Other	-	2,620,711	1,514,893	1,339,512	1,476,931	1,393,063	1,388,175	1,398,093	1,393,494	1,399,756	1,401,792	1,404,162
<b>Payments:</b>												
Employee Benefits & On-Costs	-	(7,981,918)	(8,479,708)	(8,778,179)	(9,030,973)	(9,346,230)	(9,660,693)	(9,993,335)	(10,337,548)	(10,693,735)	(11,123,758)	(11,515,431)
Materials & Contracts	-	(5,148,214)	(5,288,559)	(5,264,614)	(5,363,826)	(5,424,674)	(5,599,236)	(5,601,459)	(5,687,267)	(5,828,076)	(5,959,817)	(6,053,376)
Borrowing Costs	-	(23,038)	(20,562)	(65,627)	(205,597)	(201,088)	(197,179)	(193,314)	(189,322)	(185,803)	(182,260)	(178,519)
Bonds & Deposits Refunded	-	-	-	-	-	-	-	-	-	-	-	-
Other	-	(440,893)	(416,228)	(425,077)	(435,229)	(445,634)	(456,300)	(467,233)	(478,438)	(489,924)	(501,698)	(514,227)
<b>Net Cash provided (or used in) Operating Activities</b>	-	11,418,482	15,018,677	21,305,725	7,709,522	7,683,660	7,703,392	6,894,296	7,124,464	6,913,359	6,798,302	6,433,297
<b>Cash Flows from Investing Activities</b>												
<b>Receipts:</b>												
Sale of Investment Securities	-	7,447,066	1,936,131	-	909,810	-	-	-	-	-	-	-
Sale of Investment Property	-	-	-	-	-	-	-	-	-	-	-	-
Sale of Real Estate Assets	-	-	-	-	-	-	-	-	-	-	-	-
Sale of Infrastructure, Property, Plant & Equipment	-	358,800	310,550	364,900	513,300	280,650	271,900	490,950	363,250	190,650	-	-
Sale of non-current assets classified as "held for sale"	-	-	-	-	-	-	-	-	-	-	-	-
Sale of Intangible Assets	-	-	-	-	-	-	-	-	-	-	-	-
Sale of Interests in Joint Ventures & Associates	-	-	-	-	-	-	-	-	-	-	-	-
Sale of Disposal Groups	-	-	-	-	-	-	-	-	-	-	-	-
Deferred Debtors Receipts	-	-	-	-	-	-	-	-	-	-	-	-
Distributions Received from Joint Ventures & Associates	-	-	-	-	-	-	-	-	-	-	-	-
Other Investing Activity Receipts	-	-	-	-	-	-	-	-	-	-	-	-
<b>Payments:</b>												
Purchase of Investment Securities	-	-	-	-	-	-	-	-	-	-	-	-
Purchase of Investment Property	-	-	-	-	-	-	-	-	-	-	-	-
Purchase of Infrastructure, Property, Plant & Equipment	-	(22,068,523)	(17,301,251)	(24,790,735)	(9,365,025)	(6,119,525)	(5,955,995)	(6,764,277)	(5,623,910)	(4,857,113)	(4,431,681)	(3,755,530)
Purchase of Real Estate Assets	-	-	-	-	-	-	-	-	-	-	-	-
Purchase of Intangible Assets	-	-	-	-	-	-	-	-	-	-	-	-
Purchase of Interests in Joint Ventures & Associates	-	-	-	-	-	-	-	-	-	-	-	-
Deferred Debtors & Advances Made	-	-	-	-	-	-	-	-	-	-	-	-
Contributions Paid to Joint Ventures & Associates	-	-	-	-	-	-	-	-	-	-	-	-
Other Investing Activity Payments	-	-	-	-	-	-	-	-	-	-	-	-
<b>Net Cash provided (or used in) Investing Activities</b>	-	(14,262,657)	(15,054,570)	(24,425,835)	(7,941,915)	(5,838,875)	(5,684,095)	(6,273,327)	(5,260,660)	(4,666,463)	(4,431,681)	(3,755,530)
<b>Cash Flows from Financing Activities</b>												
<b>Receipts:</b>												
Proceeds from Borrowings & Advances	-	-	-	3,500,000	-	-	-	-	-	-	-	-
Proceeds from Finance Leases	-	-	-	-	-	-	-	-	-	-	-	-
Other Financing Activity Receipts	-	-	-	-	-	-	-	-	-	-	-	-
<b>Payments:</b>												
Repayment of Borrowings & Advances	-	(91,257)	(94,097)	(108,094)	(139,414)	(117,193)	(111,024)	(114,889)	(89,229)	(63,097)	(66,639)	(70,381)
Repayment of lease liabilities (principal repayments)	-	431	-	-	-	-	-	-	-	-	-	-
Distributions to non-controlling interests	-	-	-	-	-	-	-	-	-	-	-	-
Other Financing Activity Payments	-	-	-	-	-	-	-	-	-	-	-	-
<b>Net Cash Flow provided (used in) Financing Activities</b>	-	(90,826)	(94,097)	3,391,906	(139,414)	(117,193)	(111,024)	(114,889)	(89,229)	(63,097)	(66,639)	(70,381)
<b>Net Increase/(Decrease) in Cash &amp; Cash Equivalents</b>	-	(2,935,000)	(129,990)	271,796	(371,806)	1,727,592	1,908,273	506,079	1,774,575	2,183,799	2,299,982	2,607,386
<b>plus: Cash &amp; Cash Equivalents - beginning of year</b>	-	3,585,000	650,000	520,010	791,806	420,000	2,147,592	4,055,866	4,561,945	6,336,520	8,520,319	10,820,300
<b>Cash &amp; Cash Equivalents - end of the year</b>	<b>3,585,000</b>	<b>650,000</b>	<b>520,010</b>	<b>791,806</b>	<b>420,000</b>	<b>2,147,592</b>	<b>4,055,866</b>	<b>4,561,945</b>	<b>6,336,520</b>	<b>8,520,319</b>	<b>10,820,300</b>	<b>13,427,686</b>
Cash & Cash Equivalents - end of the year	3,585,000	650,000	520,010	791,806	420,000	2,147,592	4,055,866	4,561,945	6,336,520	8,520,319	10,820,300	13,427,686
Investments - end of the year	23,787,000	16,339,934	14,403,803	14,403,803	13,493,993	13,493,993	13,493,993	13,493,993	13,493,993	13,493,993	13,493,993	13,493,993
<b>Cash, Cash Equivalents &amp; Investments - end of the year</b>	<b>27,372,000</b>	<b>16,989,934</b>	<b>14,923,813</b>	<b>15,195,609</b>	<b>13,913,993</b>	<b>15,641,585</b>	<b>17,549,858</b>	<b>18,055,938</b>	<b>19,830,512</b>	<b>22,014,311</b>	<b>24,314,293</b>	<b>26,921,679</b>
<b>Representing:</b>												
- External Restrictions	10,935,000	5,829,096	3,736,283	2,696,428	1,651,498	2,028,066	2,396,944	2,756,623	3,104,507	3,443,312	3,772,534	4,083,346
- Internal Restrictions	16,092,000	10,315,299	9,376,451	9,632,025	9,878,760	10,767,963	11,547,639	11,099,792	12,053,712	13,323,951	14,738,136	16,173,174
- Unrestricted	345,000	845,539	1,811,079	2,867,156	2,383,735	2,845,556	3,605,275	4,199,523	4,672,293	5,247,048	5,803,623	6,665,159
	<b>27,372,000</b>	<b>16,989,934</b>	<b>14,923,813</b>	<b>15,195,609</b>	<b>13,913,993</b>	<b>15,641,585</b>	<b>17,549,858</b>	<b>18,055,938</b>	<b>19,830,512</b>	<b>22,014,311</b>	<b>24,314,293</b>	<b>26,921,679</b>

<b>Narrandera Shire Council</b>												
<b>10 Year Financial Plan for the Years ending 30 June 2034</b>												
<b>EQUITY STATEMENT - GENERAL FUND</b>												
<b>Scenario: 2024/25 - 2033/34 With Special Variation (Yr1, Yr2)</b>												
	<b>Actuals</b>	<b>Current Year</b>	<b>Projected Years</b>									
	<b>2022/23</b>	<b>2023/24</b>	<b>2024/25</b>	<b>2025/26</b>	<b>2026/27</b>	<b>2027/28</b>	<b>2028/29</b>	<b>2029/30</b>	<b>2030/31</b>	<b>2031/32</b>	<b>2032/33</b>	<b>2033/34</b>
	\$	\$	\$	\$	\$	\$	\$	\$	\$	\$	\$	\$
Opening Balance (as at 1/7)	200,895,000	236,631,000	242,889,000	251,930,096	267,200,722	270,381,182	272,511,633	274,513,056	275,772,425	277,148,912	278,246,963	279,268,763
Adjustments to opening balance	-	-	-	-	-	-	-	-	-	-	-	-
<b>Restated opening Balance (as at 1/7)</b>	<b>200,895,000</b>	<b>236,631,000</b>	<b>242,889,000</b>	<b>251,930,096</b>	<b>267,200,722</b>	<b>270,381,182</b>	<b>272,511,633</b>	<b>274,513,056</b>	<b>275,772,425</b>	<b>277,148,912</b>	<b>278,246,963</b>	<b>279,268,763</b>
Net Operating Result for the Year	9,669,000	6,258,000	9,041,095	15,270,627	3,180,460	2,130,450	2,001,423	1,259,369	1,376,487	1,098,051	1,021,800	694,643
Adjustments to net operating result	-	-	-	-	-	-	-	-	-	-	-	-
<b>Restated Net Operating Result for the Year</b>	<b>9,669,000</b>	<b>6,258,000</b>	<b>9,041,095</b>	<b>15,270,627</b>	<b>3,180,460</b>	<b>2,130,450</b>	<b>2,001,423</b>	<b>1,259,369</b>	<b>1,376,487</b>	<b>1,098,051</b>	<b>1,021,800</b>	<b>694,643</b>
Other Comprehensive Income	-	-	-	-	-	-	-	-	-	-	-	-
- Correction of prior period errors	-	-	-	-	-	-	-	-	-	-	-	-
- Gain (loss) on revaluation of IPP&E	26,067,000	-	-	-	-	-	-	-	-	-	-	-
- Gain (loss) on revaluation of available for sale investments	-	-	-	-	-	-	-	-	-	-	-	-
- Realised (gain) loss on available for sale investments recognised in operating	-	-	-	-	-	-	-	-	-	-	-	-
- Gain (loss) on revaluation of other reserves	-	-	-	-	-	-	-	-	-	-	-	-
- Realised (gain) loss from other reserves recognised in operating result	-	-	-	-	-	-	-	-	-	-	-	-
- Impairment loss (reversal) – financial assets at fair value through OCI	-	-	-	-	-	-	-	-	-	-	-	-
- Realised (gain) loss on financial assets at fair value through OCI	-	-	-	-	-	-	-	-	-	-	-	-
- Gain/(loss) on revaluation of financial assets at fair value through OCI (other t	-	-	-	-	-	-	-	-	-	-	-	-
- Gain/(loss) on revaluation of equity instruments at fair value through OCI	-	-	-	-	-	-	-	-	-	-	-	-
- Transfers to Income Statement	-	-	-	-	-	-	-	-	-	-	-	-
- Impairment (loss) reversal relating to I,PP&E	-	-	-	-	-	-	-	-	-	-	-	-
- Impairment (reversal) of available for sale investments to (from) operating res	-	-	-	-	-	-	-	-	-	-	-	-
- Joint ventures and associates	-	-	-	-	-	-	-	-	-	-	-	-
- Other reserves movements	-	-	-	-	-	-	-	-	-	-	-	-
- Other Movements (combined)	-	-	-	-	-	-	-	-	-	-	-	-
<b>Other Comprehensive Income</b>	<b>26,067,000</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>
<b>Total Comprehensive Income</b>	<b>35,736,000</b>	<b>6,258,000</b>	<b>9,041,095</b>	<b>15,270,627</b>	<b>3,180,460</b>	<b>2,130,450</b>	<b>2,001,423</b>	<b>1,259,369</b>	<b>1,376,487</b>	<b>1,098,051</b>	<b>1,021,800</b>	<b>694,643</b>
Distributions to/(contributions from) non-controlling interests	-	-	-	-	-	-	-	-	-	-	-	-
Transfers between Equity	-	-	-	-	-	-	-	-	-	-	-	-
<b>Equity - Balance at end of the reporting period</b>	<b>236,631,000</b>	<b>242,889,000</b>	<b>251,930,096</b>	<b>267,200,722</b>	<b>270,381,182</b>	<b>272,511,633</b>	<b>274,513,056</b>	<b>275,772,425</b>	<b>277,148,912</b>	<b>278,246,963</b>	<b>279,268,763</b>	<b>279,963,406</b>

### 10.3 - Water Fund

Narrandera Shire Council												
10 Year Financial Plan for the Years ending 30 June 2034												
INCOME STATEMENT - WATER FUND												
Scenario: Treatment Plant constructed 2025-27 \$25 million												
	Actuals	Current Year	Projected Years					Projected Years				
	2022/23	2023/24	2024/25	2025/26	2026/27	2027/28	2028/29	2029/30	2030/31	2031/32	2032/33	2033/34
	\$	\$	\$	\$	\$	\$	\$	\$	\$	\$	\$	\$
<b>Income from Continuing Operations</b>												
<b>Revenue:</b>												
Rates & Annual Charges	848,000	885,193	940,381	1,012,277	889,564	912,259	935,521	959,365	983,804	1,008,855	1,034,532	1,060,395
User Charges & Fees	1,361,000	1,290,526	1,277,158	1,309,087	2,211,814	2,267,109	2,323,787	2,381,882	2,441,429	2,502,464	2,565,026	2,629,152
Other Revenues	-	-	-	-	-	-	-	-	-	-	-	-
Grants & Contributions provided for Operating Purposes	-	-	-	-	-	-	-	-	-	-	-	-
Grants & Contributions provided for Capital Purposes	67,000	230,335	10,000	9,385,000	9,385,000	10,000	10,000	10,000	10,000	10,000	10,000	10,000
Interest & Investment Revenue	153,000	482,246	280,798	145,421	131,941	110,185	90,500	90,500	90,500	90,500	90,500	90,500
<b>Other Income:</b>												
Net Gains from the Disposal of Assets	-	-	-	-	-	-	-	-	-	-	-	-
Fair value increment on investment properties	-	-	-	-	-	-	-	-	-	-	-	-
Reversal of revaluation decrements on IPPE previously expensed	-	-	-	-	-	-	-	-	-	-	-	-
Reversal of impairment losses on receivables	-	-	-	-	-	-	-	-	-	-	-	-
Other Income	-	-	-	-	-	-	-	-	-	-	-	-
Joint Ventures & Associated Entities - Gain	-	-	-	-	-	-	-	-	-	-	-	-
<b>Total Income from Continuing Operations</b>	<b>2,429,000</b>	<b>2,888,300</b>	<b>2,508,337</b>	<b>11,851,784</b>	<b>12,618,319</b>	<b>3,299,553</b>	<b>3,359,808</b>	<b>3,441,746</b>	<b>3,525,733</b>	<b>3,611,819</b>	<b>3,700,058</b>	<b>3,790,047</b>
<b>Expenses from Continuing Operations</b>												
Employee Benefits & On-Costs	528,000	352,168	379,189	392,356	402,059	612,003	627,196	642,769	658,730	675,089	691,966	709,265
Borrowing Costs	-	-	-	-	-	107,272	101,548	95,622	182,168	170,868	159,168	147,053
Materials & Contracts	1,479,000	1,520,531	1,506,714	1,399,312	1,430,496	1,813,217	1,856,946	1,901,756	1,947,676	1,994,732	2,044,113	2,094,778
Depreciation & Amortisation	651,000	691,005	704,306	717,873	731,711	958,327	976,974	995,994	1,015,395	1,035,184	1,035,184	1,035,184
Impairment of investments	-	-	-	-	-	-	-	-	-	-	-	-
Impairment of receivables	-	-	-	-	-	-	-	-	-	-	-	-
Other Expenses	-	-	-	-	-	-	-	-	-	-	-	-
Interest & Investment Losses	-	-	-	-	-	-	-	-	-	-	-	-
Net Losses from the Disposal of Assets	271,000	-	-	-	-	-	-	-	-	-	-	-
Revaluation decrement/impairment of IPPE	-	-	-	-	-	-	-	-	-	-	-	-
Fair value decrement on investment properties	-	-	-	-	-	-	-	-	-	-	-	-
Joint Ventures & Associated Entities - Loss	-	-	-	-	-	-	-	-	-	-	-	-
<b>Total Expenses from Continuing Operations</b>	<b>2,929,000</b>	<b>2,563,703</b>	<b>2,590,208</b>	<b>2,509,541</b>	<b>2,564,266</b>	<b>3,490,819</b>	<b>3,562,664</b>	<b>3,636,141</b>	<b>3,803,968</b>	<b>3,875,873</b>	<b>3,930,431</b>	<b>3,986,280</b>
<b>Operating Result from Continuing Operations</b>	<b>(500,000)</b>	<b>324,596</b>	<b>(81,872)</b>	<b>9,342,243</b>	<b>10,054,053</b>	<b>(191,266)</b>	<b>(202,857)</b>	<b>(194,395)</b>	<b>(278,235)</b>	<b>(264,054)</b>	<b>(230,373)</b>	<b>(196,233)</b>
Discontinued Operations - Profit/(Loss)	-	-	-	-	-	-	-	-	-	-	-	-
<b>Net Profit/(Loss) from Discontinued Operations</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>
<b>Net Operating Result for the Year</b>	<b>(500,000)</b>	<b>324,596</b>	<b>(81,872)</b>	<b>9,342,243</b>	<b>10,054,053</b>	<b>(191,266)</b>	<b>(202,857)</b>	<b>(194,395)</b>	<b>(278,235)</b>	<b>(264,054)</b>	<b>(230,373)</b>	<b>(196,233)</b>
<b>Net Operating Result before Grants and Contributions provided for Capital Purposes</b>	<b>(567,000)</b>	<b>94,261</b>	<b>(91,872)</b>	<b>(42,757)</b>	<b>669,053</b>	<b>(201,266)</b>	<b>(212,857)</b>	<b>(204,395)</b>	<b>(288,235)</b>	<b>(274,054)</b>	<b>(240,373)</b>	<b>(206,233)</b>

Narrandera Shire Council												
10 Year Financial Plan for the Years ending 30 June 2034												
BALANCE SHEET - WATER FUND												
Scenario: Treatment Plant constructed 2025-27 \$25 million												
	Actuals	Current Year	Projected Years					Projected Years				
	2022/23	2023/24	2024/25	2025/26	2026/27	2027/28	2028/29	2029/30	2030/31	2031/32	2032/33	2033/34
	\$	\$	\$	\$	\$	\$	\$	\$	\$	\$	\$	\$
<b>ASSETS</b>												
<b>Current Assets</b>												
Cash & Cash Equivalents	89,000	-	-	-	201,030	426,337	640,081	875,021	901,882	951,007	1,021,732	1,495,234
Investments	6,155,000	6,028,334	5,936,619	2,904,516	2,904,516	2,904,516	2,904,516	2,904,516	2,904,516	2,904,516	2,904,516	2,904,516
Receivables	519,000	321,504	326,772	307,434	380,304	378,154	388,964	400,197	409,547	419,372	429,645	444,187
Inventories	-	-	-	-	-	-	-	-	-	-	-	-
Contract assets and contract cost assets	24,000	6,000	6,000	6,000	6,000	6,000	6,000	6,000	6,000	6,000	6,000	6,000
Other	-	-	-	-	-	-	-	-	-	-	-	-
Non-current assets classified as "held for sale"	-	-	-	-	-	-	-	-	-	-	-	-
<b>Total Current Assets</b>	<b>6,787,000</b>	<b>6,355,838</b>	<b>6,269,391</b>	<b>3,217,950</b>	<b>3,491,850</b>	<b>3,715,007</b>	<b>3,939,561</b>	<b>4,185,734</b>	<b>4,221,945</b>	<b>4,280,894</b>	<b>4,361,893</b>	<b>4,849,937</b>
<b>Non-Current Assets</b>												
Investments	-	-	-	-	-	-	-	-	-	-	-	-
Receivables	127,000	91,051	52,174	11,648	-	-	-	-	-	-	-	-
Inventories	-	-	-	-	-	-	-	-	-	-	-	-
Contract assets and contract cost assets	-	18,000	18,000	18,000	18,000	18,000	18,000	18,000	18,000	18,000	18,000	18,000
Infrastructure, Property, Plant & Equipment	23,951,000	24,719,180	24,768,709	37,210,836	50,114,125	49,540,798	48,948,824	51,037,830	50,407,435	49,757,251	49,107,067	48,071,883
Investment Property	-	-	-	-	-	-	-	-	-	-	-	-
Intangible Assets	-	-	-	-	-	-	-	-	-	-	-	-
Right of use assets	-	-	-	-	-	-	-	-	-	-	-	-
Investments Accounted for using the equity method	-	-	-	-	-	-	-	-	-	-	-	-
Non-current assets classified as "held for sale"	-	-	-	-	-	-	-	-	-	-	-	-
Other	-	-	-	-	-	-	-	-	-	-	-	-
<b>Total Non-Current Assets</b>	<b>24,078,000</b>	<b>24,828,231</b>	<b>24,838,883</b>	<b>37,240,484</b>	<b>50,132,125</b>	<b>49,558,798</b>	<b>48,966,824</b>	<b>51,055,830</b>	<b>50,425,435</b>	<b>49,775,251</b>	<b>49,125,067</b>	<b>48,089,883</b>
<b>TOTAL ASSETS</b>	<b>30,865,000</b>	<b>31,184,069</b>	<b>31,108,274</b>	<b>40,458,434</b>	<b>53,623,974</b>	<b>53,273,805</b>	<b>52,906,385</b>	<b>55,241,564</b>	<b>54,647,380</b>	<b>54,056,145</b>	<b>53,486,960</b>	<b>52,939,820</b>
<b>LIABILITIES</b>												
<b>Current Liabilities</b>												
Bank Overdraft	-	-	-	-	-	-	-	-	-	-	-	-
Payables	124,000	118,472	124,549	132,466	118,953	121,453	124,014	126,640	129,331	132,089	134,917	137,764
Income received in advance	-	-	-	-	-	-	-	-	-	-	-	-
Contract liabilities	-	-	-	-	-	-	-	-	-	-	-	-
Lease liabilities	-	-	-	-	-	-	-	-	-	-	-	-
Borrowings	-	-	-	-	161,402	167,125	173,052	318,640	329,940	341,640	353,755	366,300
Employee benefit provisions	-	-	-	-	-	-	-	-	-	-	-	-
Other provisions	-	-	-	-	-	-	-	-	-	-	-	-
Liabilities associated with assets classified as "held for sale"	-	-	-	-	-	-	-	-	-	-	-	-
<b>Total Current Liabilities</b>	<b>124,000</b>	<b>118,472</b>	<b>124,549</b>	<b>132,466</b>	<b>280,355</b>	<b>288,578</b>	<b>297,066</b>	<b>445,279</b>	<b>459,270</b>	<b>473,729</b>	<b>488,672</b>	<b>504,064</b>
<b>Non-Current Liabilities</b>												
Payables	-	-	-	-	-	-	-	-	-	-	-	-
Income received in advance	-	-	-	-	-	-	-	-	-	-	-	-
Contract liabilities	-	-	-	-	-	-	-	-	-	-	-	-
Lease liabilities	-	-	-	-	-	-	-	-	-	-	-	-
Borrowings	-	-	-	-	2,963,598	2,796,473	2,623,421	5,004,781	4,674,841	4,333,201	3,979,446	3,613,146
Employee benefit provisions	-	-	-	-	-	-	-	-	-	-	-	-
Other provisions	-	-	-	-	-	-	-	-	-	-	-	-
Investments Accounted for using the equity method	-	-	-	-	-	-	-	-	-	-	-	-
Liabilities associated with assets classified as "held for sale"	-	-	-	-	-	-	-	-	-	-	-	-
<b>Total Non-Current Liabilities</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>2,963,598</b>	<b>2,796,473</b>	<b>2,623,421</b>	<b>5,004,781</b>	<b>4,674,841</b>	<b>4,333,201</b>	<b>3,979,446</b>	<b>3,613,146</b>
<b>TOTAL LIABILITIES</b>	<b>124,000</b>	<b>118,472</b>	<b>124,549</b>	<b>132,466</b>	<b>3,243,953</b>	<b>3,085,051</b>	<b>2,920,487</b>	<b>5,450,060</b>	<b>5,134,111</b>	<b>4,806,930</b>	<b>4,468,118</b>	<b>4,117,210</b>
<b>Net Assets</b>	<b>30,741,000</b>	<b>31,065,596</b>	<b>30,983,725</b>	<b>40,325,968</b>	<b>50,380,021</b>	<b>50,188,755</b>	<b>49,985,898</b>	<b>49,791,503</b>	<b>49,513,268</b>	<b>49,249,215</b>	<b>49,018,842</b>	<b>48,822,609</b>
<b>EQUITY</b>												
Retained Earnings	17,733,000	18,057,596	17,975,725	27,317,968	37,372,021	37,180,755	36,977,898	36,783,503	36,505,268	36,241,215	36,010,842	35,814,609
Revaluation Reserves	13,008,000	13,008,000	13,008,000	13,008,000	13,008,000	13,008,000	13,008,000	13,008,000	13,008,000	13,008,000	13,008,000	13,008,000
Other Reserves	-	-	-	-	-	-	-	-	-	-	-	-
Council Equity Interest	30,741,000	31,065,596	30,983,725	40,325,968	50,380,021	50,188,755	49,985,898	49,791,503	49,513,268	49,249,215	49,018,842	48,822,609
Non-controlling equity interests	-	-	-	-	-	-	-	-	-	-	-	-
<b>Total Equity</b>	<b>30,741,000</b>	<b>31,065,596</b>	<b>30,983,725</b>	<b>40,325,968</b>	<b>50,380,021</b>	<b>50,188,755</b>	<b>49,985,898</b>	<b>49,791,503</b>	<b>49,513,268</b>	<b>49,249,215</b>	<b>49,018,842</b>	<b>48,822,609</b>

Narrandera Shire Council												
10 Year Financial Plan for the Years ending 30 June 2034												
CASH FLOW STATEMENT - WATER FUND												
Scenario: Treatment Plant constructed 2025-27 \$25 million												
	Actuals	Current Year	Projected Years									
	2022/23	2023/24	2024/25	2025/26	2026/27	2027/28	2028/29	2029/30	2030/31	2031/32	2032/33	2033/34
	\$	\$	\$	\$	\$	\$	\$	\$	\$	\$	\$	\$
<b>Cash Flows from Operating Activities</b>												
<b>Receipts:</b>												
Rates & Annual Charges	-	1,076,849	942,043	1,014,442	885,869	912,942	936,222	960,083	984,540	1,009,610	1,035,305	1,061,174
User Charges & Fees	-	1,277,663	1,278,762	1,305,255	2,103,487	2,260,474	2,316,986	2,374,910	2,434,283	2,495,140	2,557,518	2,621,456
Investment & Interest Revenue Received	-	494,933	279,706	175,991	128,703	108,852	88,352	88,146	90,250	90,004	89,788	85,722
Grants & Contributions	-	230,335	10,000	9,385,000	9,385,000	10,000	10,000	10,000	10,000	10,000	10,000	10,000
Bonds & Deposits Received	-	-	-	-	-	-	-	-	-	-	-	-
Other	-	-	-	-	-	-	-	-	-	-	-	-
<b>Payments:</b>												
Employee Benefits & On-Costs	-	(352,168)	(379,189)	(392,356)	(402,059)	(612,003)	(627,196)	(642,769)	(658,730)	(675,089)	(691,966)	(709,265)
Materials & Contracts	-	(1,520,531)	(1,506,714)	(1,399,312)	(1,430,496)	(1,813,217)	(1,856,946)	(1,901,756)	(1,947,676)	(1,994,732)	(2,044,113)	(2,094,778)
Borrowing Costs	-	-	-	-	-	(107,272)	(101,548)	(95,622)	(182,168)	(170,868)	(159,168)	(147,053)
Bonds & Deposits Refunded	-	-	-	-	-	-	-	-	-	-	-	-
Other	-	-	-	-	-	-	-	-	-	-	-	-
<b>Net Cash provided (or used in) Operating Activities</b>	-	1,207,082	624,609	10,089,020	10,670,504	759,775	765,869	792,993	730,500	764,064	797,365	827,257
<b>Cash Flows from Investing Activities</b>												
<b>Receipts:</b>												
Sale of Investment Securities	-	126,666	91,714	3,032,103	-	-	-	-	-	-	-	-
Sale of Investment Property	-	-	-	-	-	-	-	-	-	-	-	-
Sale of Real Estate Assets	-	-	-	-	-	-	-	-	-	-	-	-
Sale of Infrastructure, Property, Plant & Equipment	-	-	-	-	-	-	-	-	-	-	-	-
Sale of non-current assets classified as "held for sale"	-	-	-	-	-	-	-	-	-	-	-	-
Sale of Intangible Assets	-	-	-	-	-	-	-	-	-	-	-	-
Sale of Interests in Joint Ventures & Associates	-	-	-	-	-	-	-	-	-	-	-	-
Sale of Disposal Groups	-	-	-	-	-	-	-	-	-	-	-	-
Deferred Debtors Receipts	-	36,437	37,512	38,877	40,526	11,934	-	-	-	-	-	-
Distributions Received from Joint Ventures & Associates	-	-	-	-	-	-	-	-	-	-	-	-
Other Investing Activity Receipts	-	-	-	-	-	-	-	-	-	-	-	-
<b>Payments:</b>												
Purchase of Investment Securities	-	-	-	-	-	-	-	-	-	-	-	-
Purchase of Investment Property	-	-	-	-	-	-	-	-	-	-	-	-
Purchase of Infrastructure, Property, Plant & Equipment	-	(1,459,185)	(753,835)	(13,160,000)	(13,635,000)	(385,000)	(385,000)	(3,085,000)	(385,000)	(385,000)	(385,000)	-
Purchase of Real Estate Assets	-	-	-	-	-	-	-	-	-	-	-	-
Purchase of Intangible Assets	-	-	-	-	-	-	-	-	-	-	-	-
Purchase of Interests in Joint Ventures & Associates	-	-	-	-	-	-	-	-	-	-	-	-
Deferred Debtors & Advances Made	-	-	-	-	-	-	-	-	-	-	-	-
Contributions Paid to Joint Ventures & Associates	-	-	-	-	-	-	-	-	-	-	-	-
Other Investing Activity Payments	-	-	-	-	-	-	-	-	-	-	-	-
<b>Net Cash provided (or used in) Investing Activities</b>	-	(1,296,082)	(624,609)	(10,089,020)	(13,594,474)	(373,066)	(385,000)	(3,085,000)	(385,000)	(385,000)	(385,000)	-
<b>Cash Flows from Financing Activities</b>												
<b>Receipts:</b>												
Proceeds from Borrowings & Advances	-	-	-	-	3,125,000	-	-	2,700,000	-	-	-	-
Proceeds from Finance Leases	-	-	-	-	-	-	-	-	-	-	-	-
Other Financing Activity Receipts	-	-	-	-	-	-	-	-	-	-	-	-
<b>Payments:</b>												
Repayment of Borrowings & Advances	-	-	-	-	-	(161,402)	(167,125)	(173,052)	(318,640)	(329,940)	(341,640)	(353,755)
Repayment of lease liabilities (principal repayments)	-	-	-	-	-	-	-	-	-	-	-	-
Distributions to non-controlling interests	-	-	-	-	-	-	-	-	-	-	-	-
Other Financing Activity Payments	-	-	-	-	-	-	-	-	-	-	-	-
<b>Net Cash Flow provided (used in) Financing Activities</b>	-	-	-	-	3,125,000	(161,402)	(167,125)	2,526,948	(318,640)	(329,940)	(341,640)	(353,755)
<b>Net Increase/(Decrease) in Cash &amp; Cash Equivalents</b>	-	(89,000)	0	0	201,030	225,307	213,743	234,941	26,860	49,125	70,725	473,502
<b>plus: Cash &amp; Cash Equivalents - beginning of year</b>	-	89,000	0	0	0	201,030	426,337	640,081	875,021	901,882	951,007	1,021,732
<b>Cash &amp; Cash Equivalents - end of the year</b>	<b>89,000</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>201,030</b>	<b>426,337</b>	<b>640,081</b>	<b>875,021</b>	<b>901,882</b>	<b>951,007</b>	<b>1,021,732</b>	<b>1,495,234</b>
Cash & Cash Equivalents - end of the year	89,000	0	0	0	201,030	426,337	640,081	875,021	901,882	951,007	1,021,732	1,495,234
Investments - end of the year	6,155,000	6,028,334	5,936,619	2,904,516	2,904,516	2,904,516	2,904,516	2,904,516	2,904,516	2,904,516	2,904,516	2,904,516
<b>Cash, Cash Equivalents &amp; Investments - end of the year</b>	<b>6,244,000</b>	<b>6,028,334</b>	<b>5,936,619</b>	<b>2,904,516</b>	<b>3,105,546</b>	<b>3,330,853</b>	<b>3,544,597</b>	<b>3,779,537</b>	<b>3,806,398</b>	<b>3,855,523</b>	<b>3,926,248</b>	<b>4,399,750</b>
<b>Representing:</b>												
- External Restrictions	6,244,061	5,878,138	5,790,086	2,733,397	3,044,351	3,274,634	3,496,626	3,740,173	3,773,692	3,886,630	3,964,801	4,449,996
- Internal Restrictions	-	-	-	-	-	-	-	-	-	-	-	-
- Unrestricted	(61)	150,196	146,534	171,119	61,196	56,220	47,971	39,365	32,706	(31,107)	(38,553)	(50,246)

<b>Narrandera Shire Council</b>												
<b>10 Year Financial Plan for the Years ending 30 June 2034</b>												
<b>EQUITY STATEMENT - WATER FUND</b>												
<b>Scenario: Treatment Plant constructed 2025-27 \$25 million</b>												
	<b>Actuals</b>	<b>Current Year</b>	<b>Projected Years</b>									
	<b>2022/23</b>	<b>2023/24</b>	<b>2024/25</b>	<b>2025/26</b>	<b>2026/27</b>	<b>2027/28</b>	<b>2028/29</b>	<b>2029/30</b>	<b>2030/31</b>	<b>2031/32</b>	<b>2032/33</b>	<b>2033/34</b>
	\$	\$	\$	\$	\$	\$	\$	\$	\$	\$	\$	\$
Opening Balance (as at 1/7)	29,467,000	30,741,000	31,065,596	30,983,725	40,325,968	50,380,021	50,188,755	49,985,898	49,791,503	49,513,268	49,249,215	49,018,842
Adjustments to opening balance	-	-	-	-	-	-	-	-	-	-	-	-
<b>Restated opening Balance (as at 1/7)</b>	<b>29,467,000</b>	<b>30,741,000</b>	<b>31,065,596</b>	<b>30,983,725</b>	<b>40,325,968</b>	<b>50,380,021</b>	<b>50,188,755</b>	<b>49,985,898</b>	<b>49,791,503</b>	<b>49,513,268</b>	<b>49,249,215</b>	<b>49,018,842</b>
Net Operating Result for the Year	(500,000)	324,596	(81,872)	9,342,243	10,054,053	(191,266)	(202,857)	(194,395)	(278,235)	(264,054)	(230,373)	(196,233)
Adjustments to net operating result	-	-	-	-	-	-	-	-	-	-	-	-
<b>Restated Net Operating Result for the Year</b>	<b>(500,000)</b>	<b>324,596</b>	<b>(81,872)</b>	<b>9,342,243</b>	<b>10,054,053</b>	<b>(191,266)</b>	<b>(202,857)</b>	<b>(194,395)</b>	<b>(278,235)</b>	<b>(264,054)</b>	<b>(230,373)</b>	<b>(196,233)</b>
Other Comprehensive Income												
- Correction of prior period errors	-	-	-	-	-	-	-	-	-	-	-	-
- Gain (loss) on revaluation of IPP&E	1,774,000	-	-	-	-	-	-	-	-	-	-	-
- Gain (loss) on revaluation of available for sale investments	-	-	-	-	-	-	-	-	-	-	-	-
- Realised (gain) loss on available for sale investments recognised in operating	-	-	-	-	-	-	-	-	-	-	-	-
- Gain (loss) on revaluation of other reserves	-	-	-	-	-	-	-	-	-	-	-	-
- Realised (gain) loss from other reserves recognised in operating result	-	-	-	-	-	-	-	-	-	-	-	-
- Impairment loss (reversal) – financial assets at fair value through OCI	-	-	-	-	-	-	-	-	-	-	-	-
- Realised (gain) loss on financial assets at fair value through OCI	-	-	-	-	-	-	-	-	-	-	-	-
- Gain/(loss) on revaluation of financial assets at fair value through OCI (other t	-	-	-	-	-	-	-	-	-	-	-	-
- Gain/(loss) on revaluation of equity instruments at fair value through OCI	-	-	-	-	-	-	-	-	-	-	-	-
- Transfers to Income Statement	-	-	-	-	-	-	-	-	-	-	-	-
- Impairment (loss) reversal relating to I,PP&E	-	-	-	-	-	-	-	-	-	-	-	-
- Impairment (reversal) of available for sale investments to (from) operating res	-	-	-	-	-	-	-	-	-	-	-	-
- Joint ventures and associates	-	-	-	-	-	-	-	-	-	-	-	-
- Other reserves movements	-	-	-	-	-	-	-	-	-	-	-	-
- Other Movements (combined)	-	-	-	-	-	-	-	-	-	-	-	-
<b>Other Comprehensive Income</b>	<b>1,774,000</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>
<b>Total Comprehensive Income</b>	<b>1,274,000</b>	<b>324,596</b>	<b>(81,872)</b>	<b>9,342,243</b>	<b>10,054,053</b>	<b>(191,266)</b>	<b>(202,857)</b>	<b>(194,395)</b>	<b>(278,235)</b>	<b>(264,054)</b>	<b>(230,373)</b>	<b>(196,233)</b>
Distributions to/(contributions from) non-controlling interests	-	-	-	-	-	-	-	-	-	-	-	-
Transfers between Equity	-	-	-	-	-	-	-	-	-	-	-	-
<b>Equity - Balance at end of the reporting period</b>	<b>30,741,000</b>	<b>31,065,596</b>	<b>30,983,725</b>	<b>40,325,968</b>	<b>50,380,021</b>	<b>50,188,755</b>	<b>49,985,898</b>	<b>49,791,503</b>	<b>49,513,268</b>	<b>49,249,215</b>	<b>49,018,842</b>	<b>48,822,609</b>

10.4 - Sewer Fund

Narrandera Shire Council												
10 Year Financial Plan for the Years ending 30 June 2034												
INCOME STATEMENT - SEWER FUND												
Scenario: Including Barellan Sewer (Yr1 4.5% then 2.5%)												
	Actuals	Current Year	Projected Years					Projected Years				
	2022/23	2023/24	2024/25	2025/26	2026/27	2027/28	2028/29	2029/30	2030/31	2031/32	2032/33	2033/34
	\$	\$	\$	\$	\$	\$	\$	\$	\$	\$	\$	\$
<b>Income from Continuing Operations</b>												
<b>Revenue:</b>												
Rates & Annual Charges	1,501,000	1,559,096	1,748,984	1,837,156	1,883,485	2,036,279	2,087,586	2,140,175	2,194,078	2,249,330	2,305,962	2,363,611
User Charges & Fees	173,000	185,771	467,406	189,043	193,720	198,513	203,425	208,461	213,623	218,913	224,336	229,944
Other Revenues	-	-	-	-	-	-	-	-	-	-	-	-
Grants & Contributions provided for Operating Purposes	-	-	-	-	-	-	-	-	-	-	-	-
Grants & Contributions provided for Capital Purposes	344,000	4,878,277	408,000	8,000	8,000	383,000	758,000	758,000	8,000	8,000	8,000	8,000
Interest & Investment Revenue	69,000	109,850	46,500	51,350	70,000	83,500	88,150	88,150	88,150	88,150	88,150	88,150
<b>Other Income:</b>												
Net Gains from the Disposal of Assets	-	-	-	-	-	-	-	-	-	-	-	-
Fair value increment on investment properties	-	-	-	-	-	-	-	-	-	-	-	-
Reversal of revaluation decrements on IPPE previously expensed	-	-	-	-	-	-	-	-	-	-	-	-
Reversal of impairment losses on receivables	-	-	-	-	-	-	-	-	-	-	-	-
Other Income	-	-	-	-	-	-	-	-	-	-	-	-
Joint Ventures & Associated Entities - Gain	-	-	-	-	-	-	-	-	-	-	-	-
<b>Total Income from Continuing Operations</b>	<b>2,087,000</b>	<b>6,732,994</b>	<b>2,670,891</b>	<b>2,085,550</b>	<b>2,155,204</b>	<b>2,701,292</b>	<b>3,137,161</b>	<b>3,194,786</b>	<b>2,503,851</b>	<b>2,564,393</b>	<b>2,626,448</b>	<b>2,689,706</b>
<b>Expenses from Continuing Operations</b>												
Employee Benefits & On-Costs	339,000	347,790	374,227	387,324	397,008	406,933	417,106	427,534	438,222	449,178	460,407	471,917
Borrowing Costs	39,000	36,667	130,445	120,190	109,434	98,151	86,313	73,892	60,856	47,173	32,808	17,727
Materials & Contracts	760,000	732,451	805,318	746,014	764,664	817,781	838,225	859,181	880,660	902,677	925,244	1,171,626
Depreciation & Amortisation	355,000	407,721	477,470	486,784	496,285	539,475	550,030	560,795	571,776	582,976	594,400	594,400
Impairment of investments	-	-	-	-	-	-	-	-	-	-	-	-
Impairment of receivables	-	-	-	-	-	-	-	-	-	-	-	-
Other Expenses	-	-	-	-	-	-	-	-	-	-	-	-
Interest & Investment Losses	-	-	-	-	-	-	-	-	-	-	-	-
Net Losses from the Disposal of Assets	-	-	-	-	-	-	-	-	-	-	-	-
Revaluation decrement/impairment of IPPE	-	-	-	-	-	-	-	-	-	-	-	-
Fair value decrement on investment properties	-	-	-	-	-	-	-	-	-	-	-	-
Joint Ventures & Associated Entities - Loss	-	-	-	-	-	-	-	-	-	-	-	-
<b>Total Expenses from Continuing Operations</b>	<b>1,493,000</b>	<b>1,524,629</b>	<b>1,787,460</b>	<b>1,740,312</b>	<b>1,767,390</b>	<b>1,862,340</b>	<b>1,891,674</b>	<b>1,921,401</b>	<b>1,951,514</b>	<b>1,982,003</b>	<b>2,012,859</b>	<b>2,255,671</b>
<b>Operating Result from Continuing Operations</b>	<b>594,000</b>	<b>5,208,365</b>	<b>883,431</b>	<b>345,237</b>	<b>387,814</b>	<b>838,952</b>	<b>1,245,487</b>	<b>1,273,385</b>	<b>552,337</b>	<b>582,390</b>	<b>613,589</b>	<b>434,035</b>
Discontinued Operations - Profit/(Loss)	-	-	-	-	-	-	-	-	-	-	-	-
<b>Net Profit/(Loss) from Discontinued Operations</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>
<b>Net Operating Result for the Year</b>	<b>594,000</b>	<b>5,208,365</b>	<b>883,431</b>	<b>345,237</b>	<b>387,814</b>	<b>838,952</b>	<b>1,245,487</b>	<b>1,273,385</b>	<b>552,337</b>	<b>582,390</b>	<b>613,589</b>	<b>434,035</b>
<b>Net Operating Result before Grants and Contributions provided for Capital Purposes</b>	<b>250,000</b>	<b>330,088</b>	<b>475,431</b>	<b>337,237</b>	<b>379,814</b>	<b>455,952</b>	<b>487,487</b>	<b>515,385</b>	<b>544,337</b>	<b>574,390</b>	<b>605,589</b>	<b>426,035</b>



Narrandera Shire Council												
10 Year Financial Plan for the Years ending 30 June 2034												
BALANCE SHEET - SEWER FUND												
Scenario: Including Barellan Sewer (Yr1 4.5% then 2.5%)												
	Actuals	Current Year	Projected Years									
	2022/23	2023/24	2024/25	2025/26	2026/27	2027/28	2028/29	2029/30	2030/31	2031/32	2032/33	2033/34
	\$	\$	\$	\$	\$	\$	\$	\$	\$	\$	\$	\$
<b>ASSETS</b>												
<b>Current Assets</b>												
Cash & Cash Equivalents	42,000	50,000	50,000	155,751	400,000	400,000	400,000	400,000	400,000	400,000	400,000	400,000
Investments	2,621,000	1,114,842	1,068,514	1,068,514	1,293,082	1,745,990	2,104,289	2,488,450	2,602,126	3,188,449	3,802,674	4,471,618
Receivables	176,000	159,711	177,687	177,398	186,538	194,627	202,570	210,885	216,577	227,186	238,146	249,742
Inventories	-	-	-	-	-	-	-	-	-	-	-	-
Contract assets and contract cost assets	323,000	323,000	323,000	323,000	323,000	323,000	323,000	323,000	323,000	323,000	323,000	323,000
Other	-	-	-	-	-	-	-	-	-	-	-	-
Non-current assets classified as "held for sale"	-	-	-	-	-	-	-	-	-	-	-	-
<b>Total Current Assets</b>	<b>3,162,000</b>	<b>1,647,554</b>	<b>1,619,201</b>	<b>1,724,663</b>	<b>2,202,620</b>	<b>2,663,617</b>	<b>3,029,858</b>	<b>3,422,335</b>	<b>3,541,704</b>	<b>4,138,635</b>	<b>4,763,819</b>	<b>5,444,359</b>
<b>Non-Current Assets</b>												
Investments	-	-	-	-	-	-	-	-	-	-	-	-
Receivables	-	11,146	28,044	9,452	9,686	9,926	10,171	10,423	10,681	10,946	11,217	11,497
Inventories	-	-	-	-	-	-	-	-	-	-	-	-
Contract assets and contract cost assets	-	-	-	-	-	-	-	-	-	-	-	-
Infrastructure, Property, Plant & Equipment	17,686,000	26,104,371	26,764,358	26,777,573	26,431,289	26,541,813	27,141,784	27,730,989	27,859,213	27,526,237	27,181,837	26,587,436
Investment Property	-	-	-	-	-	-	-	-	-	-	-	-
Intangible Assets	-	-	-	-	-	-	-	-	-	-	-	-
Right of use assets	-	-	-	-	-	-	-	-	-	-	-	-
Investments Accounted for using the equity method	-	-	-	-	-	-	-	-	-	-	-	-
Non-current assets classified as "held for sale"	-	-	-	-	-	-	-	-	-	-	-	-
Other	-	-	-	-	-	-	-	-	-	-	-	-
<b>Total Non-Current Assets</b>	<b>17,686,000</b>	<b>26,115,517</b>	<b>26,792,402</b>	<b>26,787,026</b>	<b>26,440,975</b>	<b>26,551,739</b>	<b>27,151,955</b>	<b>27,741,412</b>	<b>27,869,894</b>	<b>27,537,183</b>	<b>27,193,054</b>	<b>26,598,934</b>
<b>TOTAL ASSETS</b>	<b>20,848,000</b>	<b>27,763,071</b>	<b>28,411,603</b>	<b>28,511,689</b>	<b>28,643,595</b>	<b>29,215,356</b>	<b>30,181,813</b>	<b>31,163,747</b>	<b>31,411,598</b>	<b>31,675,818</b>	<b>31,956,873</b>	<b>32,043,293</b>
<b>LIABILITIES</b>												
<b>Current Liabilities</b>												
Bank Overdraft	-	-	-	-	-	-	-	-	-	-	-	-
Payables	-	-	-	-	-	-	-	-	-	-	-	-
Income received in advance	-	-	-	-	-	-	-	-	-	-	-	-
Contract liabilities	-	-	-	-	-	-	-	-	-	-	-	-
Lease liabilities	-	-	-	-	-	-	-	-	-	-	-	-
Borrowings	93,000	234,897	245,152	255,908	267,191	279,029	291,451	304,487	318,170	332,534	347,615	123,336
Employee benefit provisions	-	-	-	-	-	-	-	-	-	-	-	-
Other provisions	-	-	-	-	-	-	-	-	-	-	-	-
Liabilities associated with assets classified as "held for sale"	-	-	-	-	-	-	-	-	-	-	-	-
<b>Total Current Liabilities</b>	<b>93,000</b>	<b>234,897</b>	<b>245,152</b>	<b>255,908</b>	<b>267,191</b>	<b>279,029</b>	<b>291,451</b>	<b>304,487</b>	<b>318,170</b>	<b>332,534</b>	<b>347,615</b>	<b>123,336</b>
<b>Non-Current Liabilities</b>												
Payables	-	-	-	-	-	-	-	-	-	-	-	-
Income received in advance	-	-	-	-	-	-	-	-	-	-	-	-
Contract liabilities	-	-	-	-	-	-	-	-	-	-	-	-
Lease liabilities	-	-	-	-	-	-	-	-	-	-	-	-
Borrowings	1,391,000	2,955,809	2,710,656	2,454,748	2,187,557	1,908,528	1,617,077	1,312,590	994,421	661,887	314,272	190,936
Employee benefit provisions	-	-	-	-	-	-	-	-	-	-	-	-
Other provisions	-	-	-	-	-	-	-	-	-	-	-	-
Investments Accounted for using the equity method	-	-	-	-	-	-	-	-	-	-	-	-
Liabilities associated with assets classified as "held for sale"	-	-	-	-	-	-	-	-	-	-	-	-
<b>Total Non-Current Liabilities</b>	<b>1,391,000</b>	<b>2,955,809</b>	<b>2,710,656</b>	<b>2,454,748</b>	<b>2,187,557</b>	<b>1,908,528</b>	<b>1,617,077</b>	<b>1,312,590</b>	<b>994,421</b>	<b>661,887</b>	<b>314,272</b>	<b>190,936</b>
<b>TOTAL LIABILITIES</b>	<b>1,484,000</b>	<b>3,190,706</b>	<b>2,955,808</b>	<b>2,710,656</b>	<b>2,454,748</b>	<b>2,187,557</b>	<b>1,908,528</b>	<b>1,617,077</b>	<b>1,312,591</b>	<b>994,421</b>	<b>661,887</b>	<b>314,272</b>
<b>Net Assets</b>	<b>19,364,000</b>	<b>24,572,365</b>	<b>25,455,795</b>	<b>25,801,033</b>	<b>26,188,846</b>	<b>27,027,799</b>	<b>28,273,286</b>	<b>29,546,670</b>	<b>30,099,007</b>	<b>30,681,397</b>	<b>31,294,986</b>	<b>31,729,021</b>
<b>EQUITY</b>												
Retained Earnings	13,054,000	18,262,365	19,145,795	19,491,033	19,878,846	20,717,799	21,963,286	23,236,670	23,789,007	24,371,397	24,984,986	25,419,021
Revaluation Reserves	6,310,000	6,310,000	6,310,000	6,310,000	6,310,000	6,310,000	6,310,000	6,310,000	6,310,000	6,310,000	6,310,000	6,310,000
Other Reserves	-	-	-	-	-	-	-	-	-	-	-	-
Council Equity Interest	19,364,000	24,572,365	25,455,795	25,801,033	26,188,846	27,027,799	28,273,286	29,546,670	30,099,007	30,681,397	31,294,986	31,729,021
Non-controlling equity interests	-	-	-	-	-	-	-	-	-	-	-	-
<b>Total Equity</b>	<b>19,364,000</b>	<b>24,572,365</b>	<b>25,455,795</b>	<b>25,801,033</b>	<b>26,188,846</b>	<b>27,027,799</b>	<b>28,273,286</b>	<b>29,546,670</b>	<b>30,099,007</b>	<b>30,681,397</b>	<b>31,294,986</b>	<b>31,729,021</b>

Narrandera Shire Council												
10 Year Financial Plan for the Years ending 30 June 2034												
CASH FLOW STATEMENT - SEWER FUND												
Scenario: Including Barellan Sewer (Yr1 4.5% then 2.5%)												
	Actuals	Current Year	Projected Years									
	2022/23	2023/24	2024/25	2025/26	2026/27	2027/28	2028/29	2029/30	2030/31	2031/32	2032/33	2033/34
	\$	\$	\$	\$	\$	\$	\$	\$	\$	\$	\$	\$
<b>Cash Flows from Operating Activities</b>												
<b>Receipts:</b>												
Rates & Annual Charges	-	1,556,982	1,730,945	1,837,966	1,879,315	2,032,709	2,083,225	2,135,705	2,189,497	2,244,633	2,301,149	2,358,711
User Charges & Fees	-	174,624	450,508	207,636	193,486	198,273	203,180	208,209	213,364	218,649	224,065	229,664
Investment & Interest Revenue Received	-	128,253	46,563	50,830	65,029	78,981	84,568	84,305	87,039	82,238	82,004	81,454
Grants & Contributions	-	4,878,277	408,000	8,000	8,000	383,000	758,000	758,000	8,000	8,000	8,000	8,000
Bonds & Deposits Received	-	-	-	-	-	-	-	-	-	-	-	-
Other	-	-	-	-	-	-	-	-	-	-	-	-
<b>Payments:</b>												
Employee Benefits & On-Costs	-	(347,790)	(374,227)	(387,324)	(397,008)	(406,933)	(417,106)	(427,534)	(438,222)	(449,178)	(460,407)	(471,917)
Materials & Contracts	-	(732,451)	(805,318)	(746,014)	(764,664)	(817,781)	(838,225)	(859,181)	(880,660)	(902,677)	(925,244)	(1,171,626)
Borrowing Costs	-	(36,667)	(130,445)	(120,190)	(109,434)	(98,151)	(86,313)	(73,892)	(60,856)	(47,173)	(32,808)	(17,727)
Bonds & Deposits Refunded	-	-	-	-	-	-	-	-	-	-	-	-
Other	-	-	-	-	-	-	-	-	-	-	-	-
<b>Net Cash provided (or used in) Operating Activities</b>	-	5,621,228	1,326,026	850,904	874,725	1,370,099	1,787,328	1,825,612	1,118,163	1,154,493	1,196,758	1,016,559
<b>Cash Flows from Investing Activities</b>												
<b>Receipts:</b>												
Sale of Investment Securities	-	1,506,158	46,328	-	-	-	-	-	-	-	-	-
Sale of Investment Property	-	-	-	-	-	-	-	-	-	-	-	-
Sale of Real Estate Assets	-	-	-	-	-	-	-	-	-	-	-	-
Sale of Infrastructure, Property, Plant & Equipment	-	-	-	-	-	-	-	-	-	-	-	-
Sale of non-current assets classified as "held for sale"	-	-	-	-	-	-	-	-	-	-	-	-
Sale of Intangible Assets	-	-	-	-	-	-	-	-	-	-	-	-
Sale of Interests in Joint Ventures & Associates	-	-	-	-	-	-	-	-	-	-	-	-
Sale of Disposal Groups	-	-	-	-	-	-	-	-	-	-	-	-
Deferred Debtors Receipts	-	-	-	-	-	-	-	-	-	-	-	-
Distributions Received from Joint Ventures & Associates	-	-	-	-	-	-	-	-	-	-	-	-
Other Investing Activity Receipts	-	-	-	-	-	-	-	-	-	-	-	-
<b>Payments:</b>												
Purchase of Investment Securities	-	-	-	-	(224,568)	(452,908)	(358,299)	(384,162)	(113,676)	(586,323)	(614,225)	(668,944)
Purchase of Investment Property	-	-	-	-	-	-	-	-	-	-	-	-
Purchase of Infrastructure, Property, Plant & Equipment	-	(8,826,092)	(1,137,457)	(500,000)	(150,000)	(650,000)	(1,150,000)	(1,150,000)	(700,000)	(250,000)	(250,000)	-
Purchase of Real Estate Assets	-	-	-	-	-	-	-	-	-	-	-	-
Purchase of Intangible Assets	-	-	-	-	-	-	-	-	-	-	-	-
Purchase of Interests in Joint Ventures & Associates	-	-	-	-	-	-	-	-	-	-	-	-
Deferred Debtors & Advances Made	-	-	-	-	-	-	-	-	-	-	-	-
Contributions Paid to Joint Ventures & Associates	-	-	-	-	-	-	-	-	-	-	-	-
Other Investing Activity Payments	-	-	-	-	-	-	-	-	-	-	-	-
<b>Net Cash provided (or used in) Investing Activities</b>	-	(7,319,934)	(1,091,129)	(500,000)	(374,568)	(1,102,908)	(1,508,299)	(1,534,162)	(813,676)	(836,323)	(864,225)	(668,944)
<b>Cash Flows from Financing Activities</b>												
<b>Receipts:</b>												
Proceeds from Borrowings & Advances	-	1,800,000	-	-	-	-	-	-	-	-	-	-
Proceeds from Finance Leases	-	-	-	-	-	-	-	-	-	-	-	-
Other Financing Activity Receipts	-	-	-	-	-	-	-	-	-	-	-	-
<b>Payments:</b>												
Repayment of Borrowings & Advances	-	(93,294)	(234,897)	(245,152)	(255,908)	(267,191)	(279,029)	(291,451)	(304,487)	(318,170)	(332,534)	(347,615)
Repayment of lease liabilities (principal repayments)	-	-	-	-	-	-	-	-	-	-	-	-
Distributions to non-controlling interests	-	-	-	-	-	-	-	-	-	-	-	-
Other Financing Activity Payments	-	-	-	-	-	-	-	-	-	-	-	-
<b>Net Cash Flow provided (used in) Financing Activities</b>	-	1,706,706	(234,897)	(245,152)	(255,908)	(267,191)	(279,029)	(291,451)	(304,487)	(318,170)	(332,534)	(347,615)
<b>Net Increase/(Decrease) in Cash &amp; Cash Equivalents</b>	-	8,000	(0)	105,751	244,249	-	0	-	-	0	(0)	0
<b>plus: Cash &amp; Cash Equivalents - beginning of year</b>	-	42,000	50,000	50,000	155,751	400,000	400,000	400,000	400,000	400,000	400,000	400,000
<b>Cash &amp; Cash Equivalents - end of the year</b>	<b>42,000</b>	<b>50,000</b>	<b>50,000</b>	<b>155,751</b>	<b>400,000</b>	<b>400,000</b>	<b>400,000</b>	<b>400,000</b>	<b>400,000</b>	<b>400,000</b>	<b>400,000</b>	<b>400,000</b>
Cash & Cash Equivalents - end of the year	42,000	50,000	50,000	155,751	400,000	400,000	400,000	400,000	400,000	400,000	400,000	400,000
Investments - end of the year	2,621,000	1,114,842	1,068,514	1,068,514	1,293,082	1,745,990	2,104,289	2,488,450	2,602,126	3,188,449	3,802,674	4,471,618
<b>Cash, Cash Equivalents &amp; Investments - end of the year</b>	<b>2,663,000</b>	<b>1,164,842</b>	<b>1,118,514</b>	<b>1,224,265</b>	<b>1,693,082</b>	<b>2,145,990</b>	<b>2,504,289</b>	<b>2,888,450</b>	<b>3,002,126</b>	<b>3,588,449</b>	<b>4,202,674</b>	<b>4,871,618</b>
<b>Representing:</b>												
- External Restrictions	2,662,886	1,159,423	1,147,969	1,234,838	1,713,028	2,174,624	2,541,112	2,933,841	3,053,467	3,650,663	4,276,118	5,077,203
- Internal Restrictions	-	-	-	-	-	-	-	-	-	-	-	-
- Unrestricted	114	5,419	(29,455)	(10,573)	(19,946)	(28,635)	(36,823)	(45,391)	(51,341)	(62,214)	(73,445)	(205,586)
	<b>2,663,000</b>	<b>1,164,842</b>	<b>1,118,514</b>	<b>1,224,265</b>	<b>1,693,082</b>	<b>2,145,990</b>	<b>2,504,289</b>	<b>2,888,450</b>	<b>3,002,126</b>	<b>3,588,449</b>	<b>4,202,674</b>	<b>4,871,618</b>

<b>Narrandera Shire Council</b>												
<b>10 Year Financial Plan for the Years ending 30 June 2034</b>												
<b>EQUITY STATEMENT - SEWER FUND</b>												
<b>Scenario: Including Barellan Sewer (Yr1 4.5% then 2.5%)</b>												
	<b>Actuals</b>	<b>Current Year</b>	<b>Projected Years</b>									
	<b>2022/23</b>	<b>2023/24</b>	<b>2024/25</b>	<b>2025/26</b>	<b>2026/27</b>	<b>2027/28</b>	<b>2028/29</b>	<b>2029/30</b>	<b>2030/31</b>	<b>2031/32</b>	<b>2032/33</b>	<b>2033/34</b>
	\$	\$	\$	\$	\$	\$	\$	\$	\$	\$	\$	\$
Opening Balance (as at 1/7)	17,558,000	19,364,000	24,572,365	25,455,795	25,801,033	26,188,846	27,027,799	28,273,286	29,546,670	30,099,007	30,681,397	31,294,986
Adjustments to opening balance	-	-	-	-	-	-	-	-	-	-	-	-
<b>Restated opening Balance (as at 1/7)</b>	<b>17,558,000</b>	<b>19,364,000</b>	<b>24,572,365</b>	<b>25,455,795</b>	<b>25,801,033</b>	<b>26,188,846</b>	<b>27,027,799</b>	<b>28,273,286</b>	<b>29,546,670</b>	<b>30,099,007</b>	<b>30,681,397</b>	<b>31,294,986</b>
Net Operating Result for the Year	594,000	5,208,365	883,431	345,237	387,814	838,952	1,245,487	1,273,385	552,337	582,390	613,589	434,035
Adjustments to net operating result	-	-	-	-	-	-	-	-	-	-	-	-
<b>Restated Net Operating Result for the Year</b>	<b>594,000</b>	<b>5,208,365</b>	<b>883,431</b>	<b>345,237</b>	<b>387,814</b>	<b>838,952</b>	<b>1,245,487</b>	<b>1,273,385</b>	<b>552,337</b>	<b>582,390</b>	<b>613,589</b>	<b>434,035</b>
Other Comprehensive Income	-	-	-	-	-	-	-	-	-	-	-	-
- Correction of prior period errors	-	-	-	-	-	-	-	-	-	-	-	-
- Gain (loss) on revaluation of IPP&E	1,212,000	-	-	-	-	-	-	-	-	-	-	-
- Gain (loss) on revaluation of available for sale investments	-	-	-	-	-	-	-	-	-	-	-	-
- Realised (gain) loss on available for sale investments recognised in operating	-	-	-	-	-	-	-	-	-	-	-	-
- Gain (loss) on revaluation of other reserves	-	-	-	-	-	-	-	-	-	-	-	-
- Realised (gain) loss from other reserves recognised in operating result	-	-	-	-	-	-	-	-	-	-	-	-
- Impairment loss (reversal) – financial assets at fair value through OCI	-	-	-	-	-	-	-	-	-	-	-	-
- Realised (gain) loss on financial assets at fair value through OCI	-	-	-	-	-	-	-	-	-	-	-	-
- Gain/(loss) on revaluation of financial assets at fair value through OCI (other t	-	-	-	-	-	-	-	-	-	-	-	-
- Gain/(loss) on revaluation of equity instruments at fair value through OCI	-	-	-	-	-	-	-	-	-	-	-	-
- Transfers to Income Statement	-	-	-	-	-	-	-	-	-	-	-	-
- Impairment (loss) reversal relating to I,PP&E	-	-	-	-	-	-	-	-	-	-	-	-
- Impairment (reversal) of available for sale investments to (from) operating res	-	-	-	-	-	-	-	-	-	-	-	-
- Joint ventures and associates	-	-	-	-	-	-	-	-	-	-	-	-
- Other reserves movements	-	-	-	-	-	-	-	-	-	-	-	-
- Other Movements (combined)	-	-	-	-	-	-	-	-	-	-	-	-
<b>Other Comprehensive Income</b>	<b>1,212,000</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>
<b>Total Comprehensive Income</b>	<b>1,806,000</b>	<b>5,208,365</b>	<b>883,431</b>	<b>345,237</b>	<b>387,814</b>	<b>838,952</b>	<b>1,245,487</b>	<b>1,273,385</b>	<b>552,337</b>	<b>582,390</b>	<b>613,589</b>	<b>434,035</b>
Distributions to/(contributions from) non-controlling interests	-	-	-	-	-	-	-	-	-	-	-	-
Transfers between Equity	-	-	-	-	-	-	-	-	-	-	-	-
<b>Equity - Balance at end of the reporting period</b>	<b>19,364,000</b>	<b>24,572,365</b>	<b>25,455,795</b>	<b>25,801,033</b>	<b>26,188,846</b>	<b>27,027,799</b>	<b>28,273,286</b>	<b>29,546,670</b>	<b>30,099,007</b>	<b>30,681,397</b>	<b>31,294,986</b>	<b>31,729,021</b>



**10.5 Consolidated Fund Scenario two – Special Variation – Long Term Sustainability**

Following are the income statements, balance sheets and cash flow statements for Council's consolidated position for this scenario.

10.5 - Consolidated Fund

Narrandera Shire Council												
10 Year Financial Plan for the Years ending 30 June 2034												
INCOME STATEMENT - CONSOLIDATED												
Scenario: 2024/25 - 2033/34 With Special Variation (Yr1, Yr2)												
	Actuals	Current Year	Projected Years					Projected Years				
	2022/23	2023/24	2024/25	2025/26	2026/27	2027/28	2028/29	2029/30	2030/31	2031/32	2032/33	2033/34
	\$	\$	\$	\$	\$	\$	\$	\$	\$	\$	\$	\$
<b>Income from Continuing Operations</b>												
<b>Revenue:</b>												
Rates & Annual Charges	8,586,000	8,936,732	10,638,724	12,058,411	12,211,829	12,622,865	12,938,870	13,262,773	13,594,775	13,935,077	14,283,886	14,639,042
User Charges & Fees	3,854,000	3,473,025	3,225,343	3,015,308	3,960,021	4,058,351	4,159,140	4,262,449	4,368,340	4,476,878	4,588,130	4,702,834
Other Revenues	1,508,000	2,470,890	1,174,837	1,145,837	1,145,837	1,145,837	1,145,837	1,145,837	1,145,837	1,145,837	1,145,837	1,145,837
Grants & Contributions provided for Operating Purposes	14,187,000	4,394,690	8,985,144	9,427,966	9,567,861	9,707,293	9,849,531	9,145,749	9,293,767	9,444,763	9,598,799	9,526,482
Grants & Contributions provided for Capital Purposes	5,217,000	14,115,090	8,574,000	22,508,000	10,640,500	625,500	995,500	1,013,000	425,500	238,000	238,000	153,000
Interest & Investment Revenue	658,000	1,804,955	1,108,750	930,600	849,750	801,250	786,400	786,400	786,400	786,400	786,400	786,400
<b>Other Income:</b>												
Net Gains from the Disposal of Assets	-	91,500	91,500	91,500	91,500	91,500	91,500	91,500	91,500	91,500	91,500	91,500
Fair value increment on investment properties	-	-	-	-	-	-	-	-	-	-	-	-
Reversal of revaluation decrements on IPPE previously expensed	-	-	-	-	-	-	-	-	-	-	-	-
Reversal of impairment losses on receivables	-	-	-	-	-	-	-	-	-	-	-	-
Other Income	217,000	245,289	233,600	236,672	239,821	243,046	246,351	249,738	253,207	256,762	260,405	260,405
Joint Ventures & Associated Entities - Gain	-	-	-	-	-	-	-	-	-	-	-	-
<b>Total Income from Continuing Operations</b>	<b>34,227,000</b>	<b>35,532,171</b>	<b>34,031,898</b>	<b>49,414,295</b>	<b>38,707,118</b>	<b>29,295,643</b>	<b>30,213,130</b>	<b>29,957,445</b>	<b>29,959,326</b>	<b>30,375,217</b>	<b>30,992,957</b>	<b>31,305,500</b>
<b>Expenses from Continuing Operations</b>												
Employee Benefits & On-Costs	8,559,000	8,880,856	9,317,923	9,638,715	9,909,172	10,447,296	10,787,739	11,147,017	11,518,537	11,902,720	12,300,112	12,718,567
Borrowing Costs	64,000	57,884	148,709	183,896	314,090	406,326	385,041	362,827	432,346	403,843	374,237	343,299
Materials & Contracts	9,007,000	7,729,359	7,564,017	7,414,159	7,576,432	8,064,923	8,323,212	8,360,572	8,532,105	8,747,915	8,949,268	9,334,314
Depreciation & Amortisation	6,297,000	6,622,098	6,737,042	6,787,954	6,843,474	7,146,926	7,210,375	7,275,022	7,340,887	7,407,997	7,456,189	7,456,189
Impairment of investments	-	-	-	-	-	-	-	-	-	-	-	-
Impairment of receivables	7,000	6,120	6,120	6,120	6,120	6,120	6,120	6,120	6,120	6,120	6,120	6,120
Other Expenses	507,000	444,893	415,433	425,344	435,503	445,915	456,588	467,528	478,741	490,234	502,015	514,566
Interest & Investment Losses	-	-	-	-	-	-	-	-	-	-	-	-
Net Losses from the Disposal of Assets	22,000	-	-	-	-	-	-	-	-	-	-	-
Revaluation decrement/impairment of IPPE	1,000	-	-	-	-	-	-	-	-	-	-	-
Fair value decrement on investment properties	-	-	-	-	-	-	-	-	-	-	-	-
Joint Ventures & Associated Entities	-	-	-	-	-	-	-	-	-	-	-	-
<b>Total Expenses from Continuing Operations</b>	<b>24,464,000</b>	<b>23,741,210</b>	<b>24,189,244</b>	<b>24,456,187</b>	<b>25,084,791</b>	<b>26,517,506</b>	<b>27,169,076</b>	<b>27,619,086</b>	<b>28,308,737</b>	<b>28,958,830</b>	<b>29,587,941</b>	<b>30,373,054</b>
<b>Operating Result from Continuing Operations</b>	<b>9,763,000</b>	<b>11,790,961</b>	<b>9,842,654</b>	<b>24,958,108</b>	<b>13,622,327</b>	<b>2,778,136</b>	<b>3,044,054</b>	<b>2,338,359</b>	<b>1,650,589</b>	<b>1,416,387</b>	<b>1,405,016</b>	<b>932,445</b>
Discontinued Operations - Profit/(Loss)	-	-	-	-	-	-	-	-	-	-	-	-
<b>Net Profit/(Loss) from Discontinued Operations</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>
<b>Net Operating Result for the Year</b>	<b>9,763,000</b>	<b>11,790,961</b>	<b>9,842,654</b>	<b>24,958,108</b>	<b>13,622,327</b>	<b>2,778,136</b>	<b>3,044,054</b>	<b>2,338,359</b>	<b>1,650,589</b>	<b>1,416,387</b>	<b>1,405,016</b>	<b>932,445</b>
<b>Net Operating Result before Grants and Contributions provided for Capital Purposes</b>	<b>4,546,000</b>	<b>(2,324,129)</b>	<b>1,268,654</b>	<b>2,450,108</b>	<b>2,981,827</b>	<b>2,152,636</b>	<b>2,048,554</b>	<b>1,325,359</b>	<b>1,225,089</b>	<b>1,178,387</b>	<b>1,167,016</b>	<b>779,445</b>

Narrandera Shire Council												
10 Year Financial Plan for the Years ending 30 June 2034												
BALANCE SHEET - CONSOLIDATED												
Scenario: 2024/25 - 2033/34 With Special Variation (Yr1, Yr2)												
	Actuals	Current Year	Projected Years									
	2022/23	2023/24	2024/25	2025/26	2026/27	2027/28	2028/29	2029/30	2030/31	2031/32	2032/33	2033/34
	\$	\$	\$	\$	\$	\$	\$	\$	\$	\$	\$	\$
<b>ASSETS</b>												
<b>Current Assets</b>												
Cash & Cash Equivalents	3,716,000	700,000	570,010	947,557	1,021,030	2,973,930	5,095,946	5,836,966	7,638,401	9,871,325	12,242,032	15,322,920
Investments	32,563,000	23,483,110	21,408,937	18,376,833	17,691,591	18,144,498	18,502,798	18,886,959	19,000,635	19,586,958	20,201,182	20,870,126
Receivables	2,360,000	1,844,138	1,912,775	2,148,926	1,913,604	1,926,603	1,972,752	1,990,491	2,068,040	2,083,911	2,136,774	2,259,695
Inventories	447,000	292,555	280,567	281,467	287,474	290,287	300,657	299,139	304,702	312,541	319,454	324,155
Contract assets and contract cost assets	1,224,000	1,206,000	1,206,000	1,206,000	1,206,000	1,206,000	1,206,000	1,206,000	1,206,000	1,206,000	1,206,000	1,206,000
Other	26,000	-	-	-	-	-	-	-	-	-	-	-
Non-current assets classified as "held for sale"	-	-	-	-	-	-	-	-	-	-	-	-
<b>Total Current Assets</b>	<b>40,336,000</b>	<b>27,525,802</b>	<b>25,378,289</b>	<b>22,960,784</b>	<b>22,119,698</b>	<b>24,541,318</b>	<b>27,078,153</b>	<b>28,219,556</b>	<b>30,217,779</b>	<b>33,060,735</b>	<b>36,105,442</b>	<b>39,982,896</b>
<b>Non-Current Assets</b>												
Investments	-	-	-	-	-	-	-	-	-	-	-	-
Receivables	-	105,571	129,044	108,929	108,022	108,894	109,788	110,704	111,643	112,605	113,591	41,601
Inventories	161,000	180,000	180,000	180,000	180,000	180,000	180,000	180,000	180,000	180,000	180,000	180,000
Contract assets and contract cost assets	-	18,000	18,000	18,000	18,000	18,000	18,000	18,000	18,000	18,000	18,000	18,000
Infrastructure, Property, Plant & Equipment	255,696,000	281,165,738	293,407,511	324,797,767	340,682,519	340,500,968	340,601,187	343,925,993	343,022,265	341,007,231	338,709,223	335,100,064
Investment Property	-	-	-	-	-	-	-	-	-	-	-	-
Intangible Assets	-	-	-	-	-	-	-	-	-	-	-	-
Right of use assets	12,000	6,664	1,342	467	467	467	467	467	467	467	467	467
Investments Accounted for using the equity method	-	-	-	-	-	-	-	-	-	-	-	-
Non-current assets classified as "held for sale"	-	-	-	-	-	-	-	-	-	-	-	-
Other	-	-	-	-	-	-	-	-	-	-	-	-
<b>Total Non-Current Assets</b>	<b>255,869,000</b>	<b>281,475,973</b>	<b>293,735,897</b>	<b>325,105,164</b>	<b>340,989,007</b>	<b>340,808,328</b>	<b>340,909,442</b>	<b>344,235,163</b>	<b>343,332,375</b>	<b>341,318,303</b>	<b>339,021,281</b>	<b>335,340,132</b>
<b>TOTAL ASSETS</b>	<b>296,205,000</b>	<b>309,001,775</b>	<b>319,114,187</b>	<b>348,065,948</b>	<b>363,108,706</b>	<b>365,349,646</b>	<b>367,987,595</b>	<b>372,454,719</b>	<b>373,550,153</b>	<b>374,379,038</b>	<b>375,126,724</b>	<b>375,323,028</b>
<b>LIABILITIES</b>												
<b>Current Liabilities</b>												
Bank Overdraft	-	-	-	-	-	-	-	-	-	-	-	-
Payables	1,862,000	2,158,875	2,192,716	2,271,500	2,305,309	2,346,969	2,416,654	2,444,764	2,499,253	2,562,949	2,627,476	2,682,445
Income received in advance	-	-	-	-	-	-	-	-	-	-	-	-
Contract liabilities	2,661,000	1,649,124	2,109,358	2,774,097	1,330,919	1,223,173	1,240,061	1,155,609	1,193,820	1,189,328	1,208,284	1,188,925
Lease liabilities	5,000	-	-	-	-	-	-	-	-	-	-	-
Borrowings	147,000	291,482	302,769	359,700	535,896	557,464	579,678	712,642	711,492	741,099	772,037	564,254
Employee benefit provisions	2,443,000	2,518,959	2,581,557	2,644,155	2,706,753	2,769,351	2,831,949	2,894,547	2,957,145	3,019,743	3,019,743	3,019,743
Other provisions	-	-	-	-	-	-	-	-	-	-	-	-
Liabilities associated with assets classified as "held for sale"	-	-	-	-	-	-	-	-	-	-	-	-
<b>Total Current Liabilities</b>	<b>7,118,000</b>	<b>6,618,440</b>	<b>7,186,401</b>	<b>8,049,452</b>	<b>6,878,877</b>	<b>6,896,958</b>	<b>7,068,342</b>	<b>7,207,561</b>	<b>7,361,710</b>	<b>7,513,119</b>	<b>7,627,539</b>	<b>7,455,367</b>
<b>Non-Current Liabilities</b>												
Payables	-	-	-	-	-	-	-	-	-	-	-	-
Income received in advance	-	-	-	-	-	-	-	-	-	-	-	-
Contract liabilities	-	-	-	-	-	-	-	-	-	-	-	-
Lease liabilities	6,000	11,431	11,431	11,431	11,431	11,431	11,431	11,431	11,431	11,431	11,431	11,431
Borrowings	1,757,000	3,268,402	2,968,297	6,096,997	8,686,101	8,128,923	7,549,531	9,537,175	8,825,969	8,085,156	7,313,405	6,749,437
Employee benefit provisions	88,000	76,541	78,443	80,345	82,247	84,149	86,051	87,953	89,855	91,757	91,757	91,757
Other provisions	500,000	500,000	500,000	500,000	500,000	500,000	500,000	500,000	500,000	500,000	500,000	500,000
Investments Accounted for using the equity method	-	-	-	-	-	-	-	-	-	-	-	-
Liabilities associated with assets classified as "held for sale"	-	-	-	-	-	-	-	-	-	-	-	-
<b>Total Non-Current Liabilities</b>	<b>2,351,000</b>	<b>3,856,374</b>	<b>3,558,171</b>	<b>6,688,773</b>	<b>9,279,779</b>	<b>8,724,503</b>	<b>8,147,013</b>	<b>10,136,559</b>	<b>9,427,255</b>	<b>8,688,344</b>	<b>7,916,593</b>	<b>7,352,625</b>
<b>TOTAL LIABILITIES</b>	<b>9,469,000</b>	<b>10,474,814</b>	<b>10,744,571</b>	<b>14,738,225</b>	<b>16,158,656</b>	<b>15,621,461</b>	<b>15,215,355</b>	<b>17,344,120</b>	<b>16,788,965</b>	<b>16,201,463</b>	<b>15,544,133</b>	<b>14,807,992</b>
<b>Net Assets</b>	<b>286,736,000</b>	<b>298,526,961</b>	<b>308,369,615</b>	<b>333,327,723</b>	<b>346,950,050</b>	<b>349,728,186</b>	<b>352,772,240</b>	<b>355,110,599</b>	<b>356,761,188</b>	<b>358,177,575</b>	<b>359,582,591</b>	<b>360,515,036</b>
<b>EQUITY</b>												
Retained Earnings	175,638,000	187,428,961	197,271,615	222,229,723	235,852,050	238,630,186	241,674,240	244,012,599	245,663,188	247,079,575	248,484,591	249,417,036
Revaluation Reserves	111,098,000	111,098,000	111,098,000	111,098,000	111,098,000	111,098,000	111,098,000	111,098,000	111,098,000	111,098,000	111,098,000	111,098,000
Other Reserves	-	-	-	-	-	-	-	-	-	-	-	-
Council Equity Interest	286,736,000	298,526,961	308,369,615	333,327,723	346,950,050	349,728,186	352,772,240	355,110,599	356,761,188	358,177,575	359,582,591	360,515,036
Non-controlling equity interests	-	-	-	-	-	-	-	-	-	-	-	-
<b>Total Equity</b>	<b>286,736,000</b>	<b>298,526,961</b>	<b>308,369,615</b>	<b>333,327,723</b>	<b>346,950,050</b>	<b>349,728,186</b>	<b>352,772,240</b>	<b>355,110,599</b>	<b>356,761,188</b>	<b>358,177,575</b>	<b>359,582,591</b>	<b>360,515,036</b>

Narrandera Shire Council 10 Year Financial Plan for the Years ending 30 June 2034 CASH FLOW STATEMENT - CONSOLIDATED Scenario: 2024/25 - 2033/34 With Special Variation (Yr1, Yr2)												
	Actuals 2022/23	Current Year 2023/24	Projected Years									
	2022/23	2023/24	2024/25	2025/26	2026/27	2027/28	2028/29	2029/30	2030/31	2031/32	2032/33	2033/34
	\$	\$	\$	\$	\$	\$	\$	\$	\$	\$	\$	\$
<b>Cash Flows from Operating Activities</b>												
<b>Receipts:</b>												
Rates & Annual Charges	8,651,000	8,905,371	10,583,996	12,028,228	12,197,915	12,613,778	12,928,854	13,252,507	13,584,252	13,924,291	14,272,831	14,627,770
User Charges & Fees	3,752,000	3,689,215	3,234,803	3,028,322	3,849,670	4,049,641	4,150,212	4,253,298	4,358,960	4,467,264	4,578,276	4,692,701
Investment & Interest Revenue Received	409,000	1,999,265	1,097,171	944,493	845,391	785,541	771,190	775,703	775,764	769,682	768,400	762,815
Grants & Contributions	19,427,000	17,614,078	17,937,100	32,481,865	19,023,190	10,244,310	10,858,900	10,089,394	9,721,543	9,708,177	9,852,366	9,663,584
Bonds & Deposits Received	30,000	-	-	-	-	-	-	-	-	-	-	-
Other	3,599,000	2,620,711	1,514,893	1,339,512	1,476,931	1,393,063	1,388,175	1,398,093	1,393,494	1,399,756	1,401,792	1,404,162
<b>Payments:</b>												
Employee Benefits & On-Costs	(8,679,000)	(8,681,875)	(9,233,123)	(9,557,859)	(9,830,039)	(10,365,166)	(10,704,995)	(11,063,638)	(11,434,500)	(11,818,002)	(12,276,132)	(12,696,613)
Materials & Contracts	(9,198,000)	(7,401,196)	(7,600,590)	(7,409,940)	(7,558,986)	(8,055,672)	(8,294,407)	(8,362,396)	(8,515,603)	(8,725,485)	(8,929,173)	(9,319,780)
Borrowing Costs	(47,000)	(57,884)	(148,709)	(183,896)	(314,090)	(406,326)	(385,041)	(362,827)	(432,346)	(403,843)	(374,237)	(343,299)
Bonds & Deposits Refunded	-	-	-	-	-	-	-	-	-	-	-	-
Other	(2,162,000)	(440,893)	(416,228)	(425,077)	(435,229)	(445,634)	(456,300)	(467,233)	(478,438)	(489,924)	(501,698)	(514,227)
<b>Net Cash provided (or used in) Operating Activities</b>	<b>15,782,000</b>	<b>18,246,792</b>	<b>16,969,312</b>	<b>32,245,648</b>	<b>19,254,751</b>	<b>9,813,534</b>	<b>10,256,589</b>	<b>9,512,901</b>	<b>8,973,127</b>	<b>8,831,916</b>	<b>8,792,425</b>	<b>8,277,113</b>
<b>Cash Flows from Investing Activities</b>												
<b>Receipts:</b>												
Sale of Investment Securities	27,846,000	9,079,890	2,074,173	3,032,103	909,810	-	-	-	-	-	-	-
Sale of Investment Property	-	-	-	-	-	-	-	-	-	-	-	-
Sale of Real Estate Assets	1,325,000	-	-	-	-	-	-	-	-	-	-	-
Sale of Infrastructure, Property, Plant & Equipment	101,000	358,800	310,550	364,900	513,300	280,650	271,900	490,950	363,250	190,650	-	-
Sale of non-current assets classified as "held for sale"	-	-	-	-	-	-	-	-	-	-	-	-
Sale of Intangible Assets	-	-	-	-	-	-	-	-	-	-	-	-
Sale of Interests in Joint Ventures & Associates	-	-	-	-	-	-	-	-	-	-	-	-
Sale of Disposal Groups	-	-	-	-	-	-	-	-	-	-	-	-
Deferred Debtors Receipts	-	-	-	-	4,904	2,044	-	-	-	-	-	-
Distributions Received from Joint Ventures & Associates	-	-	-	-	-	-	-	-	-	-	-	-
Other Investing Activity Receipts	-	-	-	-	-	-	-	-	-	-	-	-
<b>Payments:</b>												
Purchase of Investment Securities	(27,846,000)	-	-	-	(224,568)	(452,908)	(358,299)	(384,162)	(113,676)	(586,323)	(614,225)	(668,944)
Purchase of Investment Property	-	-	-	-	-	-	-	-	-	-	-	-
Purchase of Infrastructure, Property, Plant & Equipment	(9,175,000)	(32,353,800)	(19,192,543)	(38,450,735)	(23,150,025)	(7,154,525)	(7,490,995)	(10,999,277)	(6,708,910)	(5,492,113)	(5,066,681)	(3,755,530)
Purchase of Real Estate Assets	(774,000)	-	-	-	-	-	-	-	-	-	-	-
Purchase of Intangible Assets	-	-	-	-	-	-	-	-	-	-	-	-
Purchase of Interests in Joint Ventures & Associates	-	-	-	-	-	-	-	-	-	-	-	-
Deferred Debtors & Advances Made	(73,000)	-	-	-	-	-	-	-	-	-	-	-
Contributions Paid to Joint Ventures & Associates	-	-	-	-	-	-	-	-	-	-	-	-
Other Investing Activity Payments	(4,717,000)	-	-	-	-	-	-	-	-	-	-	-
<b>Net Cash provided (or used in) Investing Activities</b>	<b>(13,313,000)</b>	<b>(22,915,110)</b>	<b>(16,807,820)</b>	<b>(35,053,732)</b>	<b>(21,946,578)</b>	<b>(7,324,739)</b>	<b>(7,577,394)</b>	<b>(10,892,489)</b>	<b>(6,459,336)</b>	<b>(5,887,786)</b>	<b>(5,680,906)</b>	<b>(4,424,474)</b>
<b>Cash Flows from Financing Activities</b>												
<b>Receipts:</b>												
Proceeds from Borrowings & Advances	-	1,800,000	-	3,500,000	3,125,000	-	-	2,700,000	-	-	-	-
Proceeds from Finance Leases	-	-	-	-	-	-	-	-	-	-	-	-
Other Financing Activity Receipts	-	-	-	-	-	-	-	-	-	-	-	-
<b>Payments:</b>												
Repayment of Borrowings & Advances	(144,000)	(148,114)	(291,482)	(314,369)	(359,700)	(535,896)	(557,178)	(579,392)	(712,356)	(711,206)	(740,813)	(771,751)
Repayment of lease liabilities (principal repayments)	(5,000)	431	-	-	-	-	-	-	-	-	-	-
Distributions to non-controlling interests	-	-	-	-	-	-	-	-	-	-	-	-
Other Financing Activity Payments	-	-	-	-	-	-	-	-	-	-	-	-
<b>Net Cash Flow provided (used in) Financing Activities</b>	<b>(149,000)</b>	<b>1,652,317</b>	<b>(291,482)</b>	<b>3,185,631</b>	<b>2,765,300</b>	<b>(535,896)</b>	<b>(557,178)</b>	<b>2,120,608</b>	<b>(712,356)</b>	<b>(711,206)</b>	<b>(740,813)</b>	<b>(771,751)</b>
<b>Net Increase/(Decrease) in Cash &amp; Cash Equivalents</b>	<b>2,320,000</b>	<b>(3,016,000)</b>	<b>(129,990)</b>	<b>377,547</b>	<b>73,473</b>	<b>1,952,899</b>	<b>2,122,017</b>	<b>741,020</b>	<b>1,801,435</b>	<b>2,232,924</b>	<b>2,370,707</b>	<b>3,080,888</b>
<b>plus: Cash &amp; Cash Equivalents - beginning of year</b>	<b>1,396,000</b>	<b>3,716,000</b>	<b>700,000</b>	<b>570,010</b>	<b>947,557</b>	<b>1,021,030</b>	<b>2,973,930</b>	<b>5,095,946</b>	<b>5,836,966</b>	<b>7,638,401</b>	<b>9,871,325</b>	<b>12,242,032</b>
<b>Cash &amp; Cash Equivalents - end of the year</b>	<b>3,716,000</b>	<b>700,000</b>	<b>570,010</b>	<b>947,557</b>	<b>1,021,030</b>	<b>2,973,930</b>	<b>5,095,946</b>	<b>5,836,966</b>	<b>7,638,401</b>	<b>9,871,325</b>	<b>12,242,032</b>	<b>15,322,920</b>
<b>Cash &amp; Cash Equivalents - end of the year</b>	<b>3,716,000</b>	<b>700,000</b>	<b>570,010</b>	<b>947,557</b>	<b>1,021,030</b>	<b>2,973,930</b>	<b>5,095,946</b>	<b>5,836,966</b>	<b>7,638,401</b>	<b>9,871,325</b>	<b>12,242,032</b>	<b>15,322,920</b>
<b>Investments - end of the year</b>	<b>32,563,000</b>	<b>23,483,110</b>	<b>21,408,937</b>	<b>18,376,833</b>	<b>17,691,591</b>	<b>18,144,498</b>	<b>18,502,798</b>	<b>18,886,959</b>	<b>19,000,635</b>	<b>19,586,958</b>	<b>20,201,182</b>	<b>20,870,126</b>
<b>Cash, Cash Equivalents &amp; Investments - end of the year</b>	<b>36,279,000</b>	<b>24,183,110</b>	<b>21,978,947</b>	<b>19,324,391</b>	<b>18,712,621</b>	<b>21,118,428</b>	<b>23,598,744</b>	<b>24,723,925</b>	<b>26,639,036</b>	<b>29,458,283</b>	<b>32,443,215</b>	<b>36,193,047</b>
<b>Representing:</b>												
- External Restrictions	19,842,000	13,022,272	10,791,242	6,824,855	6,449,587	7,504,182	8,444,910	9,423,493	9,911,710	10,885,755	11,899,714	13,352,753
- Internal Restrictions	16,092,000	10,315,299	9,376,451	9,632,025	9,878,760	10,767,963	11,547,639	11,099,792	12,053,712	13,323,951	14,738,136	16,173,174
- Unrestricted	345,000	845,539	1,811,254	2,867,511	2,384,274	2,846,283	3,606,195	4,200,641	4,673,614	5,248,577	5,805,365	6,667,120
	<b>36,279,000</b>	<b>24,183,110</b>	<b>21,978,947</b>	<b>19,324,391</b>	<b>18,712,621</b>	<b>21,118,428</b>	<b>23,598,744</b>	<b>24,723,925</b>	<b>26,639,036</b>	<b>29,458,283</b>	<b>32,443,215</b>	<b>36,193,047</b>

Narrandera Shire Council												
10 Year Financial Plan for the Years ending 30 June 2034												
EQUITY STATEMENT - CONSOLIDATED												
Scenario: 2024/25 - 2033/34 With Special Variation (Yr1, Yr2)												
	Actuals	Current Year	Projected Years									
	2022/23	2023/24	2024/25	2025/26	2026/27	2027/28	2028/29	2029/30	2030/31	2031/32	2032/33	2033/34
	\$	\$	\$	\$	\$	\$	\$	\$	\$	\$	\$	\$
Opening Balance (as at 1/7)	247,920,000	286,736,000	298,526,961	308,369,615	333,327,723	346,950,050	349,728,186	352,772,240	355,110,599	356,761,188	358,177,575	359,582,591
Adjustments to opening balance	-	-	-	-	-	-	-	-	-	-	-	-
<b>Restated opening Balance (as at 1/7)</b>	<b>247,920,000</b>	<b>286,736,000</b>	<b>298,526,961</b>	<b>308,369,615</b>	<b>333,327,723</b>	<b>346,950,050</b>	<b>349,728,186</b>	<b>352,772,240</b>	<b>355,110,599</b>	<b>356,761,188</b>	<b>358,177,575</b>	<b>359,582,591</b>
Net Operating Result for the Year	9,763,000	11,790,961	9,842,654	24,958,108	13,622,327	2,778,136	3,044,054	2,338,359	1,650,589	1,416,387	1,405,016	932,445
Adjustments to net operating result	-	-	-	-	-	-	-	-	-	-	-	-
<b>Restated Net Operating Result for the Year</b>	<b>9,763,000</b>	<b>11,790,961</b>	<b>9,842,654</b>	<b>24,958,108</b>	<b>13,622,327</b>	<b>2,778,136</b>	<b>3,044,054</b>	<b>2,338,359</b>	<b>1,650,589</b>	<b>1,416,387</b>	<b>1,405,016</b>	<b>932,445</b>
Other Comprehensive Income												
- Correction of prior period errors	-	-	-	-	-	-	-	-	-	-	-	-
- Gain (loss) on revaluation of IPP&E	29,053,000	-	-	-	-	-	-	-	-	-	-	-
- Gain (loss) on revaluation of available for sale investments	-	-	-	-	-	-	-	-	-	-	-	-
- Realised (gain) loss on available for sale investments recognised in operating result	-	-	-	-	-	-	-	-	-	-	-	-
- Gain (loss) on revaluation of other reserves	-	-	-	-	-	-	-	-	-	-	-	-
- Realised (gain) loss from other reserves recognised in operating result	-	-	-	-	-	-	-	-	-	-	-	-
- Impairment loss (reversal) – financial assets at fair value through OCI	-	-	-	-	-	-	-	-	-	-	-	-
- Realised (gain) loss on financial assets at fair value through OCI	-	-	-	-	-	-	-	-	-	-	-	-
- Gain/(loss) on revaluation of financial assets at fair value through OCI (other than equity instruments)	-	-	-	-	-	-	-	-	-	-	-	-
- Gain/(loss) on revaluation of equity instruments at fair value through OCI	-	-	-	-	-	-	-	-	-	-	-	-
- Transfers to Income Statement	-	-	-	-	-	-	-	-	-	-	-	-
- Impairment (loss) reversal relating to I,PP&E	-	-	-	-	-	-	-	-	-	-	-	-
- Impairment (reversal) of available for sale investments to (from) operating res	-	-	-	-	-	-	-	-	-	-	-	-
- Joint ventures and associates	-	-	-	-	-	-	-	-	-	-	-	-
- Other reserves movements	-	-	-	-	-	-	-	-	-	-	-	-
- Other Movements (combined)	-	-	-	-	-	-	-	-	-	-	-	-
<b>Other Comprehensive Income</b>	<b>29,053,000</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>
<b>Total Comprehensive Income</b>	<b>38,816,000</b>	<b>11,790,961</b>	<b>9,842,654</b>	<b>24,958,108</b>	<b>13,622,327</b>	<b>2,778,136</b>	<b>3,044,054</b>	<b>2,338,359</b>	<b>1,650,589</b>	<b>1,416,387</b>	<b>1,405,016</b>	<b>932,445</b>
Distributions to/(contributions from) non-controlling interests	-	-	-	-	-	-	-	-	-	-	-	-
Transfers between Equity	-	-	-	-	-	-	-	-	-	-	-	-
<b>Equity - Balance at end of the reporting period</b>	<b>286,736,000</b>	<b>298,526,961</b>	<b>308,369,615</b>	<b>333,327,723</b>	<b>346,950,050</b>	<b>349,728,186</b>	<b>352,772,240</b>	<b>355,110,599</b>	<b>356,761,188</b>	<b>358,177,575</b>	<b>359,582,591</b>	<b>360,515,036</b>



Capital works Program 2024-2027

1 UT :

10.6 - Capital Program

No	Dept	New / Renewal	Project	Project Total	Capital Funding FY 24/25						Capital Funding FY 25/26						Capital Funding FY 26/27					
					Budget	Revenue	SV	Reserve	Grant/Cont	Loan	Budget	Revenue	SV	Reserve	Grant/Cont	Loan	Budget	Revenue	SV	Reserve	Grant/Cont	Loan
<b>Infrc Information Services</b>																						
1	IS	Renewal	Replace Desktops/Laptops	\$ 60,000	\$ 20,000	\$ 20,000	\$ -	\$ -	\$ -	\$ -	\$ 20,000	\$ 20,000	\$ -	\$ -	\$ -	\$ -	\$ 20,000	\$ 20,000	\$ -	\$ -	\$ -	\$ -
2	IS	Renewal	Councillor iPad Project	\$ 20,000	\$ 20,000	\$ -	\$ -	\$ 20,000	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
3	IS	Renewal	Electronic Business Papers	\$ 25,000	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 25,000	\$ 25,000	\$ -	\$ -	\$ -	\$ -
4	IS	Renewal	Replacement Workgroup Printers	\$ 2,000	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 2,000	\$ 2,000	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
5	IS	Renewal	Software Licencing	\$ 50,000	\$ 30,000	\$ 30,000	\$ -	\$ -	\$ -	\$ 10,000	\$ 10,000	\$ -	\$ -	\$ -	\$ -	\$ 10,000	\$ 10,000	\$ -	\$ -	\$ -	\$ -	\$ -
6	IS	Renewal	Replace Virtualising Hardware & Software	\$ 80,000	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 80,000	\$ 80,000	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
7	IS	Renewal	Replace Plotter/ Scanner	\$ 10,000	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 10,000	\$ 10,000	\$ -	\$ -	\$ -	\$ -
8	IS	Renewal	Replace Backup Hardware	\$ 5,000	\$ 5,000	\$ 5,000	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
9	IS	Renewal	Replace Firewall	\$ 35,000	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 35,000	\$ 35,000	\$ -	\$ -	\$ -	\$ -	\$ -
10	IS	Renewal	Secure Wireless Network	\$ 15,000	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 15,000	\$ 15,000	\$ -	\$ -	\$ -	\$ -	\$ -
11	IS	Renewal	Upgrade Phone System	\$ 60,000	\$ 60,000	\$ 60,000	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
12	IS	Renewal	Replace Network Switches	\$ 30,000	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 30,000	\$ 30,000	\$ -	\$ -	\$ -	\$ -	\$ -
13	IS	Renewal	Website revamp	\$ 30,000	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 30,000	\$ 30,000	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
14	IS	Renewal	Business Continuity Site	\$ 10,000	\$ 10,000	\$ 10,000	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
15	IS	New	Electronic signature software	\$ 20,000	\$ 20,000	\$ 20,000	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
16	IS	New	IT Review	\$ 5,000	\$ 5,000	\$ 5,000	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
17	IS	Renewal	Integrated Software System	\$ 380,000	\$ 380,000	\$ -	\$ 122,994	\$ 257,006	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
18	IS	New	GIS Imagery	\$ 10,000	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 10,000	\$ 10,000	\$ -	\$ -	\$ -	\$ -	\$ -
19	IS	Renewal	Depot & HACC Replace network cabling	\$ 20,000	\$ 20,000	\$ 20,000	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
20	IS	Renewal	HACC & Library - Alarm & Access Control	\$ 20,000	\$ 20,000	\$ 20,000	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
21	IS	Renewal	Depot & VIC - Alarm & Access Control	\$ 20,000	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 20,000	\$ 20,000	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
22	IS	Renewal	Replace Chambers Network Cabling	\$ 40,000	\$ 40,000	\$ -	\$ -	\$ 40,000	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
<b>Tot Total - Information Services</b>				<b>\$ 947,000</b>	<b>\$ 630,000</b>	<b>\$ 190,000</b>	<b>\$ 122,994</b>	<b>\$ 317,006</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ 162,000</b>	<b>\$ 162,000</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ 155,000</b>	<b>\$ 155,000</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>
<b>Ord Pound</b>																						
23	ORD	New		\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
<b>Tot Total - Pound</b>				<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>
<b>Stre CCTV</b>																						
24	SC	Renewal	CCTV system - Main Street	\$ 60,000	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 60,000	\$ 60,000	\$ -	\$ -	\$ -	\$ -	\$ -
<b>Tot Total - CCTV</b>				<b>\$ 60,000</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ 60,000</b>	<b>\$ 60,000</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>
<b>Noxious Weeds</b>																						
<b>Noxious Weeds</b>																						
25	MBP		OSR - Asset Backlog (SV)	\$ 360,000	\$ 60,000	\$ -	\$ 60,000	\$ -	\$ -	\$ -	\$ 100,000	\$ -	\$ 100,000	\$ -	\$ -	\$ 200,000	\$ -	\$ 200,000	\$ -	\$ -	\$ -	\$ -
<b>Tot Total - Noxious Weeds</b>				<b>\$ 360,000</b>	<b>\$ 60,000</b>	<b>\$ -</b>	<b>\$ 60,000</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ 100,000</b>	<b>\$ -</b>	<b>\$ 100,000</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ 200,000</b>	<b>\$ -</b>	<b>\$ 200,000</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>
<b>Waste Management</b>																						
<b>Narandera Landfill</b>																						
26	NL	Renewal	New cell	\$ 45,000	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 45,000	\$ -	\$ -	\$ -	\$ 45,000	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
27	NL	New	Greenwaste handling facility	\$ 150,000	\$ 150,000	\$ -	\$ -	\$ 150,000	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
<b>Tot Total - Narandera Landfill</b>				<b>\$ 195,000</b>	<b>\$ 150,000</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ 150,000</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ 45,000</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ 45,000</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>
<b>Sto Stormwater</b>																						
28	SW	Renewal	Stormwater Improvement Works	\$ 194,996	\$ 134,996	\$ -	\$ -	\$ 134,996	\$ -	\$ -	\$ 30,000	\$ -	\$ -	\$ 30,000	\$ -	\$ -	\$ 30,000	\$ -	\$ -	\$ 30,000	\$ -	\$ -
29	SW	New	Narrandera Urban Stormwater Upgrade	\$ 17,000,000	\$ 3,000,000	\$ -	\$ -	\$ 750,000	\$ 2,250,000	\$ -	\$ 14,000,000	\$ -	\$ -	\$ -	\$ 10,500,000	\$ 3,500,000	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
30	SW	NEW	Voluntary House Purchase Scheme	\$ 440,000	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 220,000	\$ -	\$ -	\$ 35,000	\$ 185,000	\$ -	\$ -	\$ 35,000	\$ 185,000	\$ -	\$ -	\$ -
<b>Tot Total - Stormwater</b>				<b>\$ 17,634,996</b>	<b>\$ 3,134,996</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ 884,996</b>	<b>\$ 2,250,000</b>	<b>\$ -</b>	<b>\$ 14,250,000</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ 65,000</b>	<b>\$ 10,685,000</b>	<b>\$ 3,500,000</b>	<b>\$ 250,000</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ 65,000</b>	<b>\$ 185,000</b>	<b>\$ -</b>
<b>Lighting</b>																						
31	SL	New		\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
<b>Total - Lighting</b>				<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>
<b>Public Cemeteries</b>																						
<b>Narrandera Cemetery</b>																						
32	NC	New	Narrandera Cemetery- Furniture	\$ 5,000	\$ 5,000	\$ -	\$ -	\$ -	\$ 5,000	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
<b>Total - Narrandera Cemetery</b>				<b>\$ 5,000</b>	<b>\$ 5,000</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ 5,000</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>
<b>Barellan Cemetery</b>																						
33	BC	New	Barellan Cemetery- Furniture	\$ 5,000	\$ 5,000	\$ -	\$ -	\$ -	\$ 5,000	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
<b>Total - Barellan Cemetery</b>				<b>\$ 5,000</b>	<b>\$ 5,000</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ 5,000</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>
<b>Grong Grong Cemetery</b>																						
34	GGC	New		\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
<b>Total - Grong Grong Cemetery</b>				<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>
<b>Total - Public Cemeteries</b>				<b>\$ 10,000</b>	<b>\$ 10,000</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ 10,000</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>

Capital Works Program 2024-2027

Z UT :

No	Dept	New / Renewal	Project	Project Total	Capital Funding FY 24/25						Capital Funding FY 25/26						Capital Funding FY 26/27					
					Budget	Revenue	SV	Reserve	Grant/Cont	Loan	Budget	Revenue	SV	Reserve	Grant/Cont	Loan	Budget	Revenue	SV	Reserve	Grant/Cont	Loan
<b>Libr Library</b>																						
35	LB	Renewal	Book & Resources replacement	\$ 100,342	\$ 32,787	\$ 32,787	\$ -	\$ -	\$ -	\$ -	\$ 33,443	\$ 33,443	\$ -	\$ -	\$ -	\$ -	\$ 34,112	\$ 34,112	\$ -	\$ -	\$ -	\$ -
36	LB	Renewal	Library Replacement of Service Desk	\$ 5,000	\$ 5,000	\$ -	\$ -	\$ 5,000	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
<b>Tot Total - Library</b>				<b>\$ 105,342</b>	<b>\$ 37,787</b>	<b>\$ 32,787</b>	<b>\$ -</b>	<b>\$ 5,000</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ 33,443</b>	<b>\$ 33,443</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ 34,112</b>	<b>\$ 34,112</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>
<b>Swimming Pools</b>																						
<i>Lake Talbot Swimming Pool Complex</i>																						
37	LTP	Renewal	Replace Sump well Pump	\$ 9,000	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 9,000	\$ 9,000	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
38	LTP	Renewal	Replace Shade structure Material	\$ 10,000	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 10,000	\$ 10,000	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
39	LTP	New	Additional Seating/Replace Settings	\$ 15,000	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 15,000	\$ -	\$ -	\$ -	\$ -	\$ 15,000
40	LTP	Renewal	Replace Kitchen at Cottage	\$ 25,000	\$ 25,000	\$ -	\$ 25,000	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
41	LTP	Renewal	Renewal of Kiosk decking and hand rails	\$ 55,000	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 55,000	\$ 55,000	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
42	LTP	Renewal	Renewal of Top Changerooms	\$ 500,000	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 500,000	\$ -	\$ -	\$ -	\$ -	\$ 500,000
43	LTP	Renewal	Renewal of BBQ Elements	\$ 12,000	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 12,000	\$ 12,000	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
44	LTP	Renewal	Replace Remaining Fencing (125m)	\$ 50,000	\$ 50,000	\$ -	\$ -	\$ -	\$ 50,000	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
45	LTP	Renewal	Replace - Pumps	\$ 50,000	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 50,000	\$ 50,000	\$ -	\$ -	\$ -	\$ -
46	LTP	Renewal	Replace Filter Medium	\$ 50,000	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 50,000	\$ 50,000	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
47	LTP	Renewal	Shotcrete Treatment crib wall	\$ 35,000	\$ 35,000	\$ -	\$ -	\$ -	\$ 35,000	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
<b>Total - Lake Talbot Swimming Pool Compl</b>				<b>\$ 811,000</b>	<b>\$ 110,000</b>	<b>\$ -</b>	<b>\$ 25,000</b>	<b>\$ -</b>	<b>\$ 85,000</b>	<b>\$ -</b>	<b>\$ 136,000</b>	<b>\$ 136,000</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ 565,000</b>	<b>\$ 50,000</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ 515,000</b>	<b>\$ -</b>
<b>Barellan Swimming Pools</b>																						
48	BSP	Renewal	Replace Well Pump	\$ 3,000	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 3,000	\$ 3,000	\$ -	\$ -	\$ -	\$ -	\$ -
49	BSP	New	Replace Pool blankets	\$ 30,000	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 30,000	\$ 30,000	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
50	BSP	Renewal	Kiosk/Toilet rehabilitate & refurbish	\$ 450,000	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 450,000	\$ 50,000	\$ -	\$ -	\$ -	\$ 400,000	\$ -
51	BSP	Renewal	Replacement of Pool Cleaner	\$ 10,000	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 10,000	\$ 10,000	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
52	BSP	Renewal	Safety Signage & Pool Marking	\$ 7,000	\$ 7,000	\$ 7,000	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
53	BSP	New	Construction of additional BBQ Shelter	\$ 45,000	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 45,000	\$ -	\$ -	\$ -	\$ 45,000	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
54	BSP	Renewal	Replace Café Furniture	\$ 3,000	\$ 3,000	\$ 3,000	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
55	BSP	New	Install irrigation System	\$ 45,000	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 45,000	\$ 45,000	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
56	BSP	Renewal	Renewal of Shaded Seating	\$ 10,000	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 10,000	\$ 10,000	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
57	BSP	Renewal	Replace Dosing unit / Filter Medium	\$ 15,000	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 15,000	\$ 15,000	\$ -	\$ -	\$ -	\$ -	\$ -
58	BSP	Renewal	Replace Marine Carpet	\$ 25,000	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 15,000	\$ 15,000	\$ -	\$ -	\$ -	\$ -	\$ 10,000	\$ 10,000	\$ -	\$ -	\$ -	\$ -	\$ -
<b>Total - Barellan Swimming Pools</b>				<b>\$ 643,000</b>	<b>\$ 10,000</b>	<b>\$ 10,000</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ 155,000</b>	<b>\$ 110,000</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ 45,000</b>	<b>\$ -</b>	<b>\$ 478,000</b>	<b>\$ 78,000</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ 400,000</b>	<b>\$ -</b>	
<b>Total - Swimming Pools</b>				<b>\$ 1,454,000</b>	<b>\$ 120,000</b>	<b>\$ 10,000</b>	<b>\$ 25,000</b>	<b>\$ -</b>	<b>\$ 85,000</b>	<b>\$ -</b>	<b>\$ 291,000</b>	<b>\$ 246,000</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ 45,000</b>	<b>\$ -</b>	<b>\$ 1,043,000</b>	<b>\$ 128,000</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ 915,000</b>	<b>\$ -</b>
<b>Sportsgrounds</b>																						
<i>Narrandera Sportsground</i>																						
59	NSG	New	Hot mixing/ sealing spectator walkways	\$ 50,000	\$ 50,000	\$ -	\$ -	\$ -	\$ 50,000	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
60	NSG	Renewal	External fence replacement	\$ 80,000	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 80,000	\$ -	\$ -	\$ -	\$ 80,000	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
61	NSG	New	Irrigation system for trees	\$ 15,000	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 15,000	\$ 15,000	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
<b>Total - Narrandera Sportsground</b>				<b>\$ 145,000</b>	<b>\$ 50,000</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ 50,000</b>	<b>\$ -</b>	<b>\$ 95,000</b>	<b>\$ 15,000</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ 80,000</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>
<i>Outdoor courts</i>																						
62	ODC	Renewal		\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
<b>Total - Outdoor courts</b>				<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>
<b>Barellan Sports Ground</b>																						
63	BSG	Renewal	Lighting Upgrades Eastern	\$ 84,000	\$ 84,000	\$ -	\$ -	\$ -	\$ 84,000	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
64	BSG	New	Storm water drainage works	\$ 30,000	\$ 30,000	\$ -	\$ -	\$ -	\$ 30,000	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
<b>Total - Barellan Sports Ground</b>				<b>\$ 114,000</b>	<b>\$ 114,000</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ 114,000</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>
<b>Henry Mathieson Oval</b>																						
65	HMO	New	Irrigation Dog Park CRIF2023/24	\$ 40,000	\$ 40,000	\$ -	\$ 40,000	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
<b>Total - Henry Mathieson Oval</b>				<b>\$ 40,000</b>	<b>\$ 40,000</b>	<b>\$ -</b>	<b>\$ 40,000</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>
<b>Narrandera Park Oval</b>																						
66	NPO	Renewal		\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
<b>Total - Narrandera Park Oval</b>				<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>
<b>Total - Sportsgrounds</b>				<b>\$ 299,000</b>	<b>\$ 204,000</b>	<b>\$ -</b>	<b>\$ 40,000</b>	<b>\$ -</b>	<b>\$ 164,000</b>	<b>\$ -</b>	<b>\$ 95,000</b>	<b>\$ 15,000</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ 80,000</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>
<b>Parks and Reserves</b>																						
<i>Marie Bashir Park</i>																						
67	MBP	New	Paths & Lighting	\$ 120,000	\$ 120,000	\$ -	\$ -	\$ -	\$ 120,000	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
68	MBP	New	Garden bed new	\$ 5,000	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 5,000	\$ -	\$ -	\$ -	\$ 5,000	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
69	MBP	New	Up Lighting	\$ 15,000	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 15,000	\$ -	\$ -	\$ -	\$ 15,000	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
70	MBP	New	Furniture	\$ 25,000	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 25,000	\$ 5,000	\$ -	\$ -	\$ 20,000	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
71	MBP	New	MBP PowerPoint vendor sites	\$ 30,000	\$ 30,000	\$ -	\$ -	\$ 10,000	\$ 20,000	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
<b>Total - Marie Bashir Park</b>				<b>\$ 195,000</b>	<b>\$ 150,000</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ 10,000</b>	<b>\$ 140,000</b>	<b>\$ -</b>	<b>\$ 45,000</b>	<b>\$ 5,000</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ 40,000</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>

Capital works Program 2024-2027

3 UT :

No	Dept	New / Renewal	Project	Project Total	Capital Funding FY 24/25						Capital Funding FY 25/26						Capital Funding FY 26/27					
					Budget	Revenue	SV	Reserve	Grant/Cont	Loan	Budget	Revenue	SV	Reserve	Grant/Cont	Loan	Budget	Revenue	SV	Reserve	Grant/Cont	Loan
<b>Narrandera Parks</b>																						
72	NP	Renewal	Adventure playground upgrade - Infant are	\$ 320,000	\$ 300,000	\$ -	\$ -	\$ 20,000	\$ 280,000	\$ -	\$ 20,000	\$ -	\$ -	\$ -	\$ 20,000	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	
73	NP	New	Remote Signage	\$ 15,000	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 7,500	\$ 7,500	\$ -	\$ -	\$ -	\$ -	\$ 7,500	\$ 7,500	\$ -	\$ -	\$ -	
74	NP	Renewal	Narrandera Playgrounds Upgrades	\$ 25,000	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 25,000	\$ -	\$ -	\$ -	\$ 25,000	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	
<b>Total - Narrandera Parks</b>				<b>\$ 360,000</b>	<b>\$ 300,000</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ 20,000</b>	<b>\$ 280,000</b>	<b>\$ -</b>	<b>\$ 52,500</b>	<b>\$ 7,500</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ 45,000</b>	<b>\$ -</b>	<b>\$ 7,500</b>	<b>\$ 7,500</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	
<b>Barellan Parks</b>																						
75	BP	Renewal	Playground Upgrades	\$ 5,000	\$ 5,000	\$ 5,000	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	
76	BP	Renewal	BBQ replacement	\$ 5,000	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 5,000	\$ 5,000	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	
77	BP	New	Park Furniture	\$ 10,000	\$ 10,000	\$ -	\$ -	\$ -	\$ 10,000	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	
78	BP	New	Irrigation System for Main Street trees	\$ 20,000	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 20,000	\$ -	\$ -	\$ -	\$ 20,000	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	
79	BP	New	Barellan Main Street Planter Boxes	\$ 40,000	\$ 40,000	\$ -	\$ -	\$ 10,000	\$ 30,000	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	
80	BP	New	Replace Barellan Main street BBQ shelter	\$ 50,000	\$ 50,000	\$ -	\$ -	\$ -	\$ 50,000	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	
<b>Total - Barellan Parks</b>				<b>\$ 130,000</b>	<b>\$ 105,000</b>	<b>\$ 5,000</b>	<b>\$ -</b>	<b>\$ 10,000</b>	<b>\$ 90,000</b>	<b>\$ -</b>	<b>\$ 25,000</b>	<b>\$ 5,000</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ 20,000</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	
<b>Grong Grong General Parks</b>																						
81	GGP	Renewal	Grong Grong Park - Furniture	\$ 10,000	\$ 5,000	\$ -	\$ -	\$ -	\$ 5,000	\$ -	\$ 5,000	\$ 5,000	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	
<b>Total - Grong Grong General Parks</b>				<b>\$ 10,000</b>	<b>\$ 5,000</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ 5,000</b>	<b>\$ -</b>	<b>\$ 5,000</b>	<b>\$ 5,000</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	
<b>Narrandera Memorial Park &amp; Other Areas</b>																						
82	NMP	New	Lighting/uplighting memorials & trees	\$ 30,000	\$ 30,000	\$ -	\$ -	\$ -	\$ 30,000	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	
83	NMP	New	Larmer St - Irrigation, driveways, curb etc.	\$ 180,000	\$ 180,000	\$ -	\$ -	\$ 25,000	\$ 155,000	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	
84	NMP	Renewal	Ndra Memorial Park Fountain Maintenance	\$ 50,000	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 50,000	\$ 50,000	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	
<b>Total - Narrandera Memorial Park &amp; Othe</b>				<b>\$ 260,000</b>	<b>\$ 210,000</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ 25,000</b>	<b>\$ 185,000</b>	<b>\$ -</b>	<b>\$ 50,000</b>	<b>\$ 50,000</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	
<b>Brewery Flats</b>																						
85	BFP	Renewal		\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	
<b>Total - Brewery Flats</b>				<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	
<b>Total - Parks and Reserves</b>				<b>\$ 955,000</b>	<b>\$ 770,000</b>	<b>\$ 5,000</b>	<b>\$ -</b>	<b>\$ 65,000</b>	<b>\$ 700,000</b>	<b>\$ -</b>	<b>\$ 177,500</b>	<b>\$ 72,500</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ 105,000</b>	<b>\$ -</b>	<b>\$ 7,500</b>	<b>\$ 7,500</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	
<b>Lake Talbot Recreation Area</b>																						
<b>Lake Talbot Recreation area</b>																						
86	LTRA	New	Irrigation systems (where Possible)	\$ 15,000	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 15,000	\$ 15,000	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	
87	LTRA	New	LT Deepening Works	\$ 2,200,000	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 2,200,000	\$ 200,000	\$ -	\$ -	\$ 2,000,000	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	
<b>Total - Lake Talbot Recreation area</b>				<b>\$ 2,215,000</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ 2,215,000</b>	<b>\$ 215,000</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ 2,000,000</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	
<b>Boating</b>																						
88	BOAT	New	Pontoon x 3	\$ 30,000	\$ 30,000	\$ 10,000	\$ -	\$ -	\$ 20,000	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	
<b>Total - Boating</b>				<b>\$ 30,000</b>	<b>\$ 30,000</b>	<b>\$ 10,000</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ 20,000</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	
<b>Total - Lake Talbot Recreation Area</b>				<b>\$ 2,245,000</b>	<b>\$ 30,000</b>	<b>\$ 10,000</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ 20,000</b>	<b>\$ -</b>	<b>\$ 2,215,000</b>	<b>\$ 215,000</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ 2,000,000</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	
<b>Sports Stadiums</b>																						
<b>Narrandera Stadium</b>																						
89	NSS	Renewal	Stadium Lighting Replacement	\$ 10,000	\$ 5,000	\$ -	\$ -	\$ -	\$ 5,000	\$ -	\$ 5,000	\$ -	\$ -	\$ 5,000	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	
90	NSS	Renewal	Stadium & Sportsground Master plan	\$ 30,000	\$ 30,000	\$ -	\$ -	\$ 30,000	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	
<b>Tot Total - Narrandera Stadium</b>				<b>\$ 40,000</b>	<b>\$ 35,000</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ 30,000</b>	<b>\$ 5,000</b>	<b>\$ -</b>	<b>\$ 5,000</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ 5,000</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	
<b>Transport</b>																						
<b>Urban Roads</b>																						
91	UR	Renewal	Urban Roads Construction	\$ 428,780	\$ 140,106	\$ 140,106	\$ -	\$ -	\$ -	\$ -	\$ 142,908	\$ 142,908	\$ -	\$ -	\$ -	\$ -	\$ 145,766	\$ 145,766	\$ -	\$ -	\$ -	
92	UR	New	Urban Roads Construction - Laneways	\$ 133,555	\$ 43,640	\$ 43,640	\$ -	\$ -	\$ -	\$ -	\$ 44,512	\$ 44,512	\$ -	\$ -	\$ -	\$ -	\$ 45,403	\$ 45,403	\$ -	\$ -	\$ -	
93	UR	Renewal	Urban Reseals	\$ 684,598	\$ 335,522	\$ 169,422	\$ -	\$ 166,100	\$ -	\$ -	\$ 172,810	\$ 172,810	\$ -	\$ -	\$ -	\$ -	\$ 176,266	\$ 176,266	\$ -	\$ -	\$ -	
94	UR	Renewal	Urban Pavement Rehabilitation	\$ 432,295	\$ 141,255	\$ 141,255	\$ -	\$ -	\$ -	\$ -	\$ 144,080	\$ 144,080	\$ -	\$ -	\$ -	\$ -	\$ 146,961	\$ 146,961	\$ -	\$ -	\$ -	
95	UR	Renewal	Urban K&G Replacement	\$ 51,432	\$ 16,806	\$ 16,806	\$ -	\$ -	\$ -	\$ -	\$ 17,142	\$ 17,142	\$ -	\$ -	\$ -	\$ -	\$ 17,484	\$ 17,484	\$ -	\$ -	\$ -	
96	UR	Renewal	Urban Footpath Replacement	\$ 34,288	\$ 11,204	\$ 11,204	\$ -	\$ -	\$ -	\$ -	\$ 11,428	\$ 11,428	\$ -	\$ -	\$ -	\$ -	\$ 11,656	\$ 11,656	\$ -	\$ -	\$ -	
97	UR	Renewal	Urban Emergency Drainage Works - Januar	\$ 53,562	\$ 53,562	\$ -	\$ -	\$ 53,562	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	
<b>Total - Urban Roads</b>				<b>\$ 1,818,510</b>	<b>\$ 742,093</b>	<b>\$ 522,431</b>	<b>\$ -</b>	<b>\$ 219,662</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ 532,880</b>	<b>\$ 532,880</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ 543,537</b>	<b>\$ 543,537</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	
<b>Rural Local Roads</b>																						
98	RLR	Renewal	Rural Sealed Roads Construction -	\$ 835,880	\$ 339,015	\$ 241,150	\$ -	\$ 97,865	\$ -	\$ -	\$ 245,973	\$ 245,973	\$ -	\$ -	\$ -	\$ -	\$ 250,892	\$ 250,892	\$ -	\$ -	\$ -	
99	RLR	Renewal	Asset Backlog (SV)	\$ 761,048	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 380,524	\$ -	\$ 380,524	\$ -	\$ -	\$ -	\$ 380,524	\$ -	\$ 380,524	\$ -	\$ -	
100	RLR	Renewal	Rural Roads Reseals	\$ 627,449	\$ 205,022	\$ 205,022	\$ -	\$ -	\$ -	\$ -	\$ 209,122	\$ 209,122	\$ -	\$ -	\$ -	\$ -	\$ 213,305	\$ 213,305	\$ -	\$ -	\$ -	
<b>Total - Rural Local Roads</b>				<b>\$ 2,224,377</b>	<b>\$ 544,036</b>	<b>\$ 446,171</b>	<b>\$ -</b>	<b>\$ 97,865</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ 835,619</b>	<b>\$ 455,095</b>	<b>\$ 380,524</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ 844,721</b>	<b>\$ 464,197</b>	<b>\$ 380,524</b>	<b>\$ -</b>	<b>\$ -</b>	
<b>Rural Unsealed Roads</b>																						
101	RLR	Renewal	Roads Resheeting (Unsealed roads)	\$ 1,034,183	\$ 337,924	\$ 337,924	\$ -	\$ -	\$ -	\$ -	\$ 344,682	\$ 344,682	\$ -	\$ -	\$ -	\$ -	\$ 351,576	\$ 351,576	\$ -	\$ -	\$ -	
<b>Total - Rural Unsealed Roads</b>				<b>\$ 1,034,183</b>	<b>\$ 337,924</b>	<b>\$ 337,924</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ 344,682</b>	<b>\$ 344,682</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ 351,576</b>	<b>\$ 351,576</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>
<b>Regional Roads</b>																						
102	RR	Renewal	Regional Roads Capital Works (Block grant)	\$ 1,069,200	\$ 356,400	\$ 356,400	\$ -	\$ -	\$ -	\$ -	\$ 356,400	\$ 356,400	\$ -	\$ -	\$ -	\$ -	\$ 356,400	\$ 356,400	\$ -	\$ -	\$ -	
<b>Total - Regional Roads</b>				<b>\$ 1,069,200</b>	<b>\$ 356,400</b>	<b>\$ 356,400</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ 356,400</b>	<b>\$ 356,400</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ 356,400</b>	<b>\$ 356,400</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>

**Capital works Program 2024-2027**

4 UT :

No	Dept	New / Renewal	Project	Project Total	Capital Funding FY 24/25						Capital Funding FY 25/26						Capital Funding FY 26/27						
					Budget	Revenue	SV	Reserve	Grant/Cont	Loan	Budget	Revenue	SV	Reserve	Grant/Cont	Loan	Budget	Revenue	SV	Reserve	Grant/Cont	Loan	
<b>Roads to Recovery</b>																							
103	BR	Renewal	Roads to Recovery RTR	\$ 5,084,332	\$ 1,391,842	\$ 1,391,842	\$ -	\$ -	\$ -	\$ -	\$ 1,846,245	\$ 1,846,245	\$ -	\$ -	\$ -	\$ -	\$ 1,846,245	\$ 1,846,245	\$ -	\$ -	\$ -	\$ -	
<b>Total - Roads to Recovery</b>				\$ 5,084,332	\$ 1,391,842	\$ 1,391,842	\$ -	\$ -	\$ -	\$ -	\$ 1,846,245	\$ 1,846,245	\$ -	\$ -	\$ -	\$ -	\$ 1,846,245	\$ 1,846,245	\$ -	\$ -	\$ -	\$ -	
<b>Bridges</b>																							
104	BR	New		\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	
<b>Total - Bridges</b>				\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
<b>Ancillary Roadworks</b>																							
105	ARW	New	Get NSW Active	\$ 827,000	\$ 627,000	\$ 70,000	\$ -	\$ -	\$ 557,000	\$ -	\$ 100,000	\$ 50,000	\$ -	\$ -	\$ 50,000	\$ -	\$ 100,000	\$ 50,000	\$ -	\$ -	\$ 50,000	\$ -	
<b>Total - Ancillary Roadworks</b>				\$ 827,000	\$ 627,000	\$ 70,000	\$ -	\$ -	\$ 557,000	\$ -	\$ 100,000	\$ 50,000	\$ -	\$ -	\$ 50,000	\$ -	\$ 100,000	\$ 50,000	\$ -	\$ -	\$ 50,000	\$ -	
<b>Regional Emergency Road Repair Fund</b>																							
106	RERRF	Renewal	Regional Emergency Road Repair Fund	\$ 4,200,000	\$ 1,400,000	\$ -	\$ -	\$ 1,400,000	\$ -	\$ -	\$ 1,400,000	\$ -	\$ -	\$ 1,400,000	\$ -	\$ -	\$ 1,400,000	\$ -	\$ -	\$ 1,400,000	\$ -	\$ -	
<b>Total - Regional Emergency Road Repair Fund</b>				\$ 4,200,000	\$ 1,400,000	\$ -	\$ -	\$ 1,400,000	\$ -	\$ -	\$ 1,400,000	\$ -	\$ -	\$ 1,400,000	\$ -	\$ -	\$ 1,400,000	\$ -	\$ -	\$ 1,400,000	\$ -	\$ -	
<b>Total - Transport</b>				\$ 16,257,602	\$ 5,399,296	\$ 3,124,769	\$ -	\$ 1,717,527	\$ 557,000	\$ -	\$ 5,415,826	\$ 3,585,302	\$ -	\$ -	\$ 1,400,000	\$ 50,000	\$ -	\$ 5,442,479	\$ 3,611,955	\$ 380,524	\$ 1,400,000	\$ 50,000	\$ -
<b>Economic Development</b>																							
<b>Economic Development / Real Estate</b>																							
107	EC	New	Red Hill Industrial Expansion - Sewer	\$ 930,000	\$ 930,000	\$ -	\$ -	\$ 500,000	\$ 430,000	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	
108	EC	New	Red Hill Industrial Expansion	\$ 3,970,000	\$ 3,970,000	\$ -	\$ -	\$ 220,000	\$ 3,750,000	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	
<b>Total - Economic Development / Real Estate</b>				\$ 4,900,000	\$ 4,900,000	\$ -	\$ -	\$ 720,000	\$ 4,180,000	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
<b>Industrial Promotion</b>																							
109	IP	Renewal	Gateway/Entrance signs	\$ 10,000	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 10,000	\$ 10,000	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	
<b>Total - Industrial Promotion</b>				\$ 10,000	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 10,000	\$ 10,000	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
<b>Visitor Services</b>																							
110	VS	New		\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	
<b>Total - Visitor Services</b>				\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
<b>Total - Economic Development</b>				\$ 4,910,000	\$ 4,900,000	\$ -	\$ -	\$ 720,000	\$ 4,180,000	\$ -	\$ 10,000	\$ 10,000	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
<b>Caravan Parks</b>																							
<b>Lake Talbot Tourist Park</b>																							
111	LTPP	Renewal		\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	
<b>Total - Lake Talbot Tourist Park</b>				\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
<b>Plant</b>																							
112	Plant	Renewal	Light Vehicles	\$ 762,177	\$ 213,375	\$ -	\$ -	\$ 213,375	\$ -	\$ -	\$ 120,593	\$ -	\$ -	\$ 120,593	\$ -	\$ -	\$ 428,209	\$ -	\$ -	\$ 428,209	\$ -	\$ -	
113	Plant	Renewal	Trucks & Trailers	\$ 1,443,000	\$ 93,000	\$ -	\$ -	\$ 93,000	\$ -	\$ -	\$ 850,000	\$ -	\$ -	\$ 850,000	\$ -	\$ -	\$ 500,000	\$ -	\$ -	\$ 500,000	\$ -	\$ -	
114	Plant	Renewal	Heavy Plant Purchases	\$ 1,785,213	\$ 766,470	\$ -	\$ -	\$ 766,470	\$ -	\$ -	\$ 400,000	\$ -	\$ -	\$ 400,000	\$ -	\$ -	\$ 618,743	\$ -	\$ -	\$ 618,743	\$ -	\$ -	
115	Plant	Renewal	Other Plant Capital	\$ 60,000	\$ 20,000	\$ -	\$ -	\$ 20,000	\$ -	\$ -	\$ 20,000	\$ -	\$ -	\$ 20,000	\$ -	\$ -	\$ 20,000	\$ -	\$ -	\$ 20,000	\$ -	\$ -	
<b>Total - Plant</b>				\$ 4,050,390	\$ 1,092,845	\$ -	\$ -	\$ 1,092,845	\$ -	\$ -	\$ 1,390,593	\$ -	\$ -	\$ 1,390,593	\$ -	\$ -	\$ 1,566,952	\$ -	\$ -	\$ 1,566,952	\$ -	\$ -	
<b>Buildings</b>																							
<b>Other Council buildings</b>																							
116	OCB	Renewal	Building renewal & upgrades in portfolio	\$ 466,182	\$ 152,327	\$ 152,327	\$ -	\$ -	\$ -	\$ -	\$ 155,374	\$ 155,374	\$ -	\$ -	\$ -	\$ -	\$ 158,481	\$ 158,481	\$ -	\$ -	\$ -	\$ -	
117	OCB	Renewal	Asset Backlog (SV)	\$ 1,200,000	\$ 400,000	\$ 25,000	\$ 375,000	\$ -	\$ -	\$ -	\$ 400,000	\$ -	\$ 400,000	\$ -	\$ -	\$ -	\$ 400,000	\$ -	\$ 400,000	\$ -	\$ -	\$ -	
118	CCB	New	Parkside Museum - Outdoor Space Upgrade	\$ 50,000	\$ 50,000	\$ -	\$ -	\$ -	\$ 50,000	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	
119	OCB	New	GG Sportsground - Toilet / Shower Fitout	\$ 25,000	\$ 25,000	\$ 25,000	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	
<b>Total - Other Council buildings</b>				\$ 1,741,182	\$ 627,327	\$ 202,327	\$ 375,000	\$ -	\$ 50,000	\$ -	\$ 555,374	\$ 155,374	\$ 400,000	\$ -	\$ -	\$ -	\$ 558,481	\$ 158,481	\$ 400,000	\$ -	\$ -	\$ -	\$ -
<b>Emergency Operations Centre</b>																							
120	EOC	New	Irrigation System Rear of Building	\$ 15,000	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 15,000	\$ 15,000	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	
<b>Total - Emergency Operations Centre</b>				\$ 15,000	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 15,000	\$ 15,000	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
<b>Quarry Communications Tower</b>																							
121	QCT	Renewal	Static Line Replace & Structural Inspection	\$ 35,000	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 35,000	\$ 35,000	\$ -	\$ -	\$ -	\$ -	
<b>Total - Quarry Communications Tower</b>				\$ 35,000	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 35,000	\$ 35,000	\$ -	\$ -	\$ -	\$ -	\$ -
<b>Total - Buildings</b>				\$ 1,791,182	\$ 627,327	\$ 202,327	\$ 375,000	\$ -	\$ 50,000	\$ -	\$ 570,374	\$ 170,374	\$ 400,000	\$ -	\$ -	\$ -	\$ 593,481	\$ 193,481	\$ 400,000	\$ -	\$ -	\$ -	\$ -
<b>Aer Aerodrome</b>																							
122	AERO	Renewal	Replace Wind Socks	\$ 50,000	\$ 50,000	\$ 25,000	\$ -	\$ -	\$ 25,000	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	
123	AERO	Renewal	Reseal of existing carpark	\$ 30,000	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 30,000	\$ 15,000	\$ -	\$ -	\$ 15,000	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
124	AERO	Renewal	Landscaping of carpark area	\$ 12,500	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 12,500	\$ -	\$ -	\$ -	\$ -	\$ 12,500	
125	AERO	New	Amenity building for SES	\$ 50,000	\$ 50,000	\$ 25,000	\$ -	\$ -	\$ 25,000	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	
<b>Total - Aerodrome</b>				\$ 142,500	\$ 100,000	\$ 50,000	\$ -	\$ -	\$ 50,000	\$ -	\$ 30,000	\$ 15,000	\$ -	\$ -	\$ 15,000	\$ -	\$ 12,500	\$ -	\$ -	\$ -	\$ -	\$ 12,500	

**Capital Works Program 2024-2027**

5 UT :

No	Dept	New / Renewal	Project	Project Total	Capital Funding FY 24/25						Capital Funding FY 25/26						Capital Funding FY 26/27					
					Budget	Revenue	SV	Reserve	Grant/Cont	Loan	Budget	Revenue	SV	Reserve	Grant/Cont	Loan	Budget	Revenue	SV	Reserve	Grant/Cont	Loan
<b>Wa Water</b>																						
126	WAT	Renewal	Water Main Replacements	\$ 900,000	\$ 300,000	\$ -	\$ -	\$ 300,000	\$ -	\$ -	\$ 300,000	\$ -	\$ -	\$ 300,000	\$ -	\$ -	\$ 300,000	\$ -	\$ -	\$ 300,000	\$ -	\$ -
127	WAT	Renewal	Main Pump Overhaul and Maintenance	\$ 45,000	\$ 45,000	\$ -	\$ -	\$ 45,000	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
128	WAT	Renewal	Hydrant and Valve replacements	\$ 195,000	\$ 65,000	\$ -	\$ -	\$ 65,000	\$ -	\$ -	\$ 65,000	\$ -	\$ -	\$ 65,000	\$ -	\$ -	\$ 65,000	\$ -	\$ -	\$ 65,000	\$ -	\$ -
129	WAT	Renewal	Services Replacements	\$ 60,000	\$ 20,000	\$ -	\$ -	\$ 20,000	\$ -	\$ -	\$ 20,000	\$ -	\$ -	\$ 20,000	\$ -	\$ -	\$ 20,000	\$ -	\$ -	\$ 20,000	\$ -	\$ -
130	WAT	New	WTP filter/Upgrade - incl. energy efficiency	\$ 25,000,000	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 12,500,000	\$ -	\$ -	\$ 3,125,000	\$ 9,375,000	\$ -	\$ 12,500,000	\$ -	\$ -	\$ -	\$ 9,375,000	\$ 3,125,000
131	WAT	Renewal	Bore 3 replacement	\$ 350,000	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 350,000	\$ -	\$ -	\$ -	\$ 350,000	\$ -	\$ -
132	WAT	Renewal	Water Meter Replacements	\$ 275,000	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 275,000	\$ -	\$ -	\$ 275,000	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
133	WAT	Renewal	Rising Main Renewal	\$ 400,000	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 400,000	\$ -	\$ -	\$ 400,000	\$ -	\$ -	
134	WAT	New	SCADA online analysers	\$ 70,000	\$ 70,000	\$ -	\$ -	\$ 70,000	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
135	WAT	Renewal	North Zone Pressure Pump - low pressure	\$ 37,434	\$ 37,434	\$ -	\$ -	\$ 37,434	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
136	WAT	Renewal	Pine Hill Pumps Replacement	\$ 26,401	\$ 26,401	\$ -	\$ -	\$ 26,401	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
137	WAT	New	Back power inputs for pump stations	\$ 70,000	\$ 70,000	\$ -	\$ -	\$ 70,000	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
138	WAT	New	Automatic hydrant flushing	\$ 120,000	\$ 120,000	\$ -	\$ -	\$ 120,000	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
			<b>Tot Total - Water</b>	<b>\$27,548,835</b>	<b>\$ 753,835</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ 753,835</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ 13,160,000</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ 3,785,000</b>	<b>\$ 9,375,000</b>	<b>\$ -</b>	<b>\$ 13,635,000</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ 1,135,000</b>	<b>\$ 9,375,000</b>	<b>\$ 3,125,000</b>
<b>Sev Sewer</b>																						
139	SEW	Renewal	Sewer Main Relines	\$ 700,000	\$ 350,000	\$ -	\$ -	\$ 350,000	\$ -	\$ -	\$ 350,000	\$ -	\$ -	\$ 350,000	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
140	SEW	Renewal	Manhole Replacements	\$ 450,000	\$ 150,000	\$ -	\$ -	\$ 150,000	\$ -	\$ -	\$ 150,000	\$ -	\$ -	\$ 150,000	\$ -	\$ -	\$ 150,000	\$ -	\$ -	\$ 150,000	\$ -	\$ -
141	SEW	New	Primary Filter	\$ 400,000	\$ 400,000	\$ -	\$ -	\$ -	\$ 400,000	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
142	SEW	New	SCADA online analysers	\$ 50,000	\$ 50,000	\$ -	\$ -	\$ 50,000	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
143	SEW	Renewal	Sewer - Telemetry hardware upgrade	\$ 97,457	\$ 97,457	\$ -	\$ -	\$ 97,457	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
144	SEW	Renewal	Sewer - Telemetry software upgrade	\$ 40,000	\$ 40,000	\$ -	\$ -	\$ 40,000	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
145	SEW	New	Backup power inputs for pump stations	\$ 50,000	\$ 50,000	\$ -	\$ -	\$ 50,000	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
			<b>Tot Total - Sewer</b>	<b>\$ 1,787,457</b>	<b>\$ 1,137,457</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ 737,457</b>	<b>\$ 400,000</b>	<b>\$ -</b>	<b>\$ 500,000</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ 500,000</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ 150,000</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ 150,000</b>	<b>\$ -</b>	<b>\$ -</b>
			<b>GRAND TOTAL</b>	<b>\$80,793,304</b>	<b>\$ 19,192,543</b>	<b>\$ 3,624,883</b>	<b>\$ 622,994</b>	<b>\$ 6,473,666</b>	<b>\$ 8,471,000</b>	<b>\$ -</b>	<b>\$ 38,450,736</b>	<b>\$ 4,524,619</b>	<b>\$ 880,524</b>	<b>\$ 7,140,593</b>	<b>\$ 22,405,000</b>	<b>\$ 3,500,000</b>	<b>\$ 23,150,025</b>	<b>\$ 4,190,049</b>	<b>\$ 980,524</b>	<b>\$ 4,316,952</b>	<b>\$ 10,537,500</b>	<b>\$ 3,125,000</b>
			General Fund	\$51,457,011	\$ 17,301,251	\$ 3,624,883	\$ 622,994	\$ 4,982,374	\$ 8,071,000	\$ -	\$ 24,790,736	\$ 4,524,619	\$ 880,524	\$ 2,855,593	\$ 13,030,000	\$ 3,500,000	\$ 9,365,025	\$ 4,190,049	\$ 980,524	\$ 3,031,952	\$ 1,162,500	\$ -
			Water	\$27,548,835	\$ 753,835	\$ -	\$ -	\$ 753,835	\$ -	\$ -	\$ 13,160,000	\$ -	\$ -	\$ 3,785,000	\$ 9,375,000	\$ -	\$ 13,635,000	\$ -	\$ -	\$ 1,135,000	\$ 9,375,000	\$ 3,125,000
			Sewer	\$ 1,787,457	\$ 1,137,457	\$ -	\$ -	\$ 737,457	\$ 400,000	\$ -	\$ 500,000	\$ -	\$ -	\$ 500,000	\$ -	\$ -	\$ 150,000	\$ -	\$ -	\$ 150,000	\$ -	\$ -
			<b>Total</b>	<b>\$80,793,304</b>	<b>\$ 19,192,543</b>	<b>\$ 3,624,883</b>	<b>\$ 622,994</b>	<b>\$ 6,473,666</b>	<b>\$ 8,471,000</b>	<b>\$ -</b>	<b>\$ 38,450,736</b>	<b>\$ 4,524,619</b>	<b>\$ 880,524</b>	<b>\$ 7,140,593</b>	<b>\$ 22,405,000</b>	<b>\$ 3,500,000</b>	<b>\$ 23,150,025</b>	<b>\$ 4,190,049</b>	<b>\$ 980,524</b>	<b>\$ 4,316,952</b>	<b>\$ 10,537,500</b>	<b>\$ 3,125,000</b>

### 10.7 Budget Reserve Balances

BUDGETED RESERVE BALANCES												
RESERVE DETAILS	Balance 30 Jun 2023	Budget Transfer 23/24	Other	Carry over	Sept	Dec	March	Interest	Net Transfer 23/24	Balance 30 Jun 2024	24/25 Budget Movement	Balance 30 Jun 2025
<b>GENERAL FUND - DETAILS</b>												
<b>Employee's Leave Entitlement</b>												
Employee's Leave Entitlement	\$ 1,178,228.00								\$ -	\$ 1,178,228.00		\$ 1,178,228.00
<b>Plant &amp; Vehicle Replacement</b>												
Plant & Vehicle Replacement	\$ 1,891,758.95	\$ 25,896.00	-\$	38,021.58	-\$ 277,449.00				-\$ 289,574.58	\$ 1,602,184.37	\$ 119,941.00	\$ 1,722,125.37
<b>Information Technology Replacement</b>												
Street Camera Replacement	\$ 1,000.00		-\$	1,000.00					-\$ 1,000.00	\$ -		\$ -
Computer Replacement	\$ 669,343.04	-\$ 250,000.00	-\$	25,000.00			\$ 60,000.00		-\$ 215,000.00	\$ 454,343.04	-\$ 317,006.00	\$ 137,337.04
<b>Carry Over Works</b>												
Carry Over Operating Program	\$ 85,562.52		-\$	85,562.52					-\$ 85,562.52	\$ 0.00		\$ 0.00
Carry Over Capital Program	\$ 1,112,382.61		-\$	1,112,382.61					-\$ 1,112,382.61	\$ 0.00		\$ 0.00
<b>Organisational service assets and projects</b>												
Public Art & Festive Tree Maintenance	\$ 32,082.28	\$ 20,000.00	-\$	5,829.28					\$ 14,170.72	\$ 46,253.00		\$ 46,253.00
Infrastructure Replacement & Renewal	\$ 1,912,896.51	\$ 200,000.00	-\$ 322,956.00	-\$ 1,424,537.92		\$ 1,192,325.00	\$ 149,144.00		-\$ 206,024.92	\$ 1,706,871.59	-\$ 14,965.00	\$ 1,691,906.59
Narrandera Business Centre Master Plan	\$ 228,574.90								\$ -	\$ 228,574.90		\$ 228,574.90
Delivery of Aged strategies	\$ 213,001.61		-\$	11,792.50					-\$ 11,792.50	\$ 201,209.11		\$ 201,209.11
Shire Property Renewal & Cyclical Maint.	\$ 449,964.00	-\$ 30,000.00				-\$ 95,481.00			-\$ 125,481.00	\$ 324,483.00		\$ 324,483.00
Visitor Centre Building Replacement	\$ 26,305.80		-\$	26,305.80					-\$ 26,305.80	\$ 0.00		-\$ 0.00
Renewable Energy	\$ 50,878.00	\$ 50,000.00	-\$ 13,980.00						\$ 36,020.00	\$ 86,898.00		\$ 86,898.00
Narrandera Park Landscape	\$ 10,176.00								\$ -	\$ 10,176.00		\$ 10,176.00
<b>Other Internal Reserves</b>												
Election & Integrated Planning Exp	\$ 29,535.91						\$ 29,660.00		\$ 29,660.00	\$ 59,195.91	-\$ 48,500.00	\$ 10,695.91
Financial Management Reserve Strategy	\$ 296,679.78		-\$ 63,277.00		\$ 631,285.00	\$ 628,925.00	-\$ 32,533.00		\$ 1,164,400.00	\$ 1,461,079.78		\$ 1,461,079.78
Community Transport	\$ 305,923.00	\$ 76,143.00							\$ 76,143.00	\$ 382,066.00		\$ 382,066.00
Employee Training Programs	\$ -					\$ 42,500.00			\$ 42,500.00	\$ 42,500.00		\$ 42,500.00
<b>Financial Assistance Grant</b>												
Financial Assistance Grant	\$ 6,118,620.00		-\$	6,118,620.00					-\$ 6,118,620.00	\$ -		\$ -
<b>Council Committees</b>												
Committee - Barellan Museum	\$ 4,156.68								\$ -	\$ 4,156.68		\$ 4,156.68
Committee - Koala Committee	\$ 18,394.16								\$ -	\$ 18,394.16		\$ 18,394.16
Committee - Railway Station	\$ 10,460.76								\$ -	\$ 10,460.76		\$ 10,460.76
355 Committee - Parkside Museum	\$ 3,717.72								\$ -	\$ 3,717.72		\$ 3,717.72
Committee - Barellan Hall	\$ 21,877.24								\$ -	\$ 21,877.24		\$ 21,877.24
Committee - Grong Grong Community Hall	\$ 1,472.75								\$ -	\$ 1,472.75		\$ 1,472.75
Committee - Domestic Violence	\$ 186.90								\$ -	\$ 186.90		\$ 186.90
<b>Cemetery Perpetual</b>												
N'dra Cemetery - Perpetual mtnce all	\$ 454,762.88	\$ 23,472.00	-\$	20,000.00					\$ 3,472.00	\$ 458,234.88	\$ 23,472.00	\$ 481,706.88
<b>Property Development</b>												
Property Development (Red Hill)	\$ 762,159.66	\$ 305,000.00	-\$	21,414.49			\$ 500,000.00		\$ 783,585.51	\$ 1,545,745.17	-\$ 720,000.00	\$ 825,745.17
<b>Quarry Rehabilitation</b>												
Quarry Rehabilitation	\$ 16,521.72	\$ 15,000.00							\$ 15,000.00	\$ 31,521.72	\$ 15,000.00	\$ 46,521.72
<b>Reverse Cycle Vending Machine</b>												
Reverse Cycle Vending Machine	\$ 498.83	\$ 3,280.00							\$ 3,280.00	\$ 3,778.83	\$ 3,210.00	\$ 6,988.83
<b>Waste Management</b>												
Narrandera Waste Depot	\$ 799,222.93	-\$ 330,123.00	-\$	379,317.20		\$ 45,225.00	\$ 450,000.00		-\$ 214,215.20	\$ 585,007.73	\$ 6,939.00	\$ 591,946.73
Narrandera Waste Depot - Excavation	\$ 104,704.00								\$ -	\$ 104,704.00		\$ 104,704.00
Narrandera Waste Depot - Rehabilitation	\$ 368,644.00								\$ -	\$ 368,644.00		\$ 368,644.00
Barellan Waste Depot	\$ 119,586.39		-\$	86,308.39					-\$ 86,308.39	\$ 33,278.00		\$ 33,278.00
Barellan Waste Depot - Excavation	\$ 36,592.00								\$ -	\$ 36,592.00		\$ 36,592.00
Barellan Waste Depot - Rehabilitation	\$ 53,429.00								\$ -	\$ 53,429.00		\$ 53,429.00
Narrandera Depot Compactor Expenses	\$ 48,379.00								\$ -	\$ 48,379.00		\$ 48,379.00
Grong Grong Waste Depot Rehabilitation	\$ 73,876.00								\$ -	\$ 73,876.00		\$ 73,876.00

BUDGETED RESERVE BALANCES												
RESERVE DETAILS	Balance 30 Jun 2023	Budget Transfer 23/24	Other	Carry over	Sept	Dec	March	Interest	Net Transfer 23/24	Balance 30 Jun 2024	24/25 Budget Movement	Balance 30 Jun 2025
<b>Crown Reserves</b>												
Lake Talbot Tourist Park	\$ 301,961.56	\$ 6,462.00		-\$ 20,000.00		\$ 667.00			-\$ 12,871.00	\$ 289,090.56	\$ 80,774.00	\$ 369,864.56
<b>Stormwater</b>												
Narrandera Stormwater Reserve	\$ 352,251.00	\$ 33,275.00		-\$ 129,500.22	\$ 6,350.00		\$ 158,558.00		\$ 68,682.78	\$ 420,933.78	-\$ 893,908.00	-\$ 472,974.22
Barellan Stormwater Reserve	\$ 16,535.11	\$ 8,850.00			-\$ 25.00				\$ 8,825.00	\$ 25,360.11		\$ 25,360.11
<b>Developer Contributions</b>												
Section 7.11 (94)	\$ 57,485.78								\$ -	\$ 57,485.78		\$ 57,485.78
Section 7.12 (94A)	\$ 209,806.37			-\$ 43,597.96					-\$ 43,597.96	\$ 166,208.41		\$ 166,208.41
Section 7.4 - Youth activities	\$ 205,740.00				-\$ 5,740.00				-\$ 5,740.00	\$ 200,000.00		\$ 200,000.00
Section 7.4	\$ 51,389.51	\$ 65,000.00							\$ 65,000.00	\$ 116,389.51	\$ 65,000.00	\$ 181,389.51
<b>Bonds, Retentions &amp; Trusts</b>												
Kaniva Quarry	\$ 30,000.00								\$ -	\$ 30,000.00		\$ 30,000.00
Arts Centre Trust	\$ 53,323.12								\$ -	\$ 53,323.12		\$ 53,323.12
Sale of Land	\$ 101,428.43								\$ -	\$ 101,428.43		\$ 101,428.43
<b>External Restrictions (Note 6 order)</b>												
<b>Water Fund</b>												
Asset Replacement	\$ 5,121,208.61	\$ 354,147.00	\$ -	\$ -	\$ -	\$ 204,068.00	-\$ 86,165.00		\$ 472,050.00	\$ 5,593,258.61	-\$ 98,052.00	\$ 5,495,206.61
Carry Over Works	\$ 882,973.29	\$ -	\$ -	-\$ 882,973.29	\$ -	\$ -	\$ -		-\$ 882,973.29	\$ 0.00	\$ -	-\$ 0.00
Retention - Pine Hill Construction	\$ 20,701.90	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -		\$ -	\$ 20,701.90	\$ -	\$ 20,701.90
Section 64	\$ 219,176.63	\$ 10,000.00	\$ -	\$ -	\$ -	\$ -	\$ -		\$ 10,000.00	\$ 229,176.63	\$ 10,000.00	\$ 239,176.63
<b>Sewer Fund</b>												
Asset Replacement	\$ 387,456.41	\$ 119,044.00	\$ -	\$ -	\$ -	\$ 15,309.00	\$ 537,457.00		\$ 671,810.00	\$ 1,059,266.41	-\$ 19,454.00	\$ 1,039,812.41
Carry Over Works	\$ 731,820.51	\$ -	\$ -	-\$ 731,820.51	\$ -	\$ -	\$ -		-\$ 731,820.51	\$ 0.00	\$ -	-\$ 0.00
Unspent Loan	\$ 1,451,451.67	\$ -	\$ -	-\$ 1,451,451.67	\$ -	\$ -	\$ -		-\$ 1,451,451.67	\$ -	\$ -	\$ -
Section 64	\$ 92,157.97	\$ 8,000.00	\$ -	\$ -	\$ -	\$ -	\$ -		\$ 8,000.00	\$ 100,157.97	\$ 8,000.00	\$ 108,157.97
<b>General Fund - External Restrictions</b>												
Specific Purpose Unexpended Grants	\$ 5,372,929.52	\$ -	\$ -	-\$ 4,760,732.00	\$ -	\$ -	-\$ 201,091.00		-\$ 4,961,823.00	\$ 411,106.52	-\$ 1,351,618.00	-\$ 940,511.48
Other Contributions	\$ 103,248.64	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -		\$ -	\$ 103,248.64	\$ -	\$ 103,248.64
Unspent grant & contributions Liability	\$ 2,660,165.59	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -		\$ -	\$ 2,660,165.59	\$ -	\$ 2,660,165.59
Developer Contributions	\$ 524,421.66	\$ 65,000.00	\$ -	-\$ 43,597.96	-\$ 5,740.00	\$ -	\$ -		\$ 15,662.04	\$ 540,083.70	\$ 65,000.00	\$ 605,083.70
Waste Management	\$ 1,604,433.32	-\$ 330,123.00	\$ -	-\$ 465,625.59	\$ -	\$ 45,225.00	\$ 450,000.00		-\$ 300,523.59	\$ 1,303,909.73	\$ 6,939.00	\$ 1,310,848.73
Stormwater	\$ 368,786.11	\$ 42,125.00	\$ -	-\$ 129,500.22	\$ 6,325.00	\$ -	\$ 158,558.00		\$ 77,507.78	\$ 446,293.89	-\$ 893,908.00	-\$ 447,614.11
Crown Reserves	\$ 301,961.56	\$ 6,462.00	\$ -	-\$ 20,000.00	\$ -	\$ 667.00	\$ -		-\$ 12,871.00	\$ 289,090.56	\$ 80,774.00	\$ 369,864.56
<b>Total External Restrictions</b>	<b>\$ 19,842,893.39</b>	<b>\$ 274,655.00</b>	<b>\$ -</b>	<b>-\$ 8,485,701.24</b>	<b>\$ 585.00</b>	<b>\$ 265,269.00</b>	<b>\$ 858,759.00</b>		<b>-\$ 7,086,433.24</b>	<b>\$ 12,756,460.15</b>	<b>-\$ 2,192,319.00</b>	<b>\$ 10,564,141.15</b>
<b>Internal Restrictions (Note 6 order)</b>												
Plant & vehicle replacement	\$ 1,891,758.95	\$ 25,896.00	\$ -	-\$ 38,021.58	-\$ 277,449.00	\$ -	\$ -		-\$ 289,574.58	\$ 1,602,184.37	\$ 119,941.00	\$ 1,722,125.37
Employee Leave Entitlements	\$ 1,178,228.00	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -		\$ -	\$ 1,178,228.00	\$ -	\$ 1,178,228.00
Carry over works	\$ 1,197,945.14	\$ -	\$ -	-\$ 1,197,945.13	\$ -	\$ -	\$ -		-\$ 1,197,945.13	\$ 0.01	\$ -	\$ 0.01
Other Internal	\$ 632,138.69	\$ 76,143.00	-\$ 63,277.00	\$ -	\$ 631,285.00	\$ 671,425.00	-\$ 2,873.00		\$ 1,312,703.00	\$ 1,944,841.69	-\$ 48,500.00	\$ 1,896,341.69
Cemetery Perpetual	\$ 454,762.88	\$ 23,472.00	\$ -	-\$ 20,000.00	\$ -	\$ -	\$ -		\$ 3,472.00	\$ 458,234.88	\$ 23,472.00	\$ 481,706.88
Council Committees	\$ 60,266.21	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -		\$ -	\$ 60,266.21	\$ -	\$ 60,266.21
Information Technology Replacement	\$ 670,343.04	-\$ 250,000.00	\$ -	-\$ 26,000.00	\$ -	\$ -	\$ 60,000.00		-\$ 216,000.00	\$ 454,343.04	-\$ 317,006.00	\$ 137,337.04
Property Development	\$ 762,159.66	\$ 305,000.00	\$ -	-\$ 21,414.49	\$ -	\$ -	\$ 500,000.00		\$ 783,585.51	\$ 1,545,745.17	-\$ 720,000.00	\$ 825,745.17
Organisational service assets and projects	\$ 2,923,879.10	\$ 240,000.00	-\$ 336,936.00	-\$ 1,468,465.50	\$ -	\$ 1,096,844.00	\$ 149,144.00		-\$ 319,413.50	\$ 2,604,465.60	-\$ 14,965.00	\$ 2,589,500.60
Quarry Rehabilitation	\$ 16,521.72	\$ 15,000.00	\$ -	\$ -	\$ -	\$ -	\$ -		\$ 15,000.00	\$ 31,521.72	\$ 15,000.00	\$ 46,521.72
Financial Assistance Grant	\$ 6,118,620.00	\$ -	\$ -	-\$ 6,118,620.00	\$ -	\$ -	\$ -		-\$ 6,118,620.00	\$ -	\$ -	\$ -
Reverse Cycle Vending Machine	\$ 498.83	\$ 3,280.00	\$ -	\$ -	\$ -	\$ -	\$ -		\$ 3,280.00	\$ 3,778.83	\$ 3,210.00	\$ 6,988.83
Bonds, Retentions & Trusts	\$ 184,751.55	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -		\$ -	\$ 184,751.55	\$ -	\$ 184,751.55
<b>Total Internal Restrictions</b>	<b>\$ 16,091,873.77</b>	<b>\$ 438,791.00</b>	<b>-\$ 400,213.00</b>	<b>-\$ 8,890,466.70</b>	<b>\$ 353,836.00</b>	<b>\$ 1,768,269.00</b>	<b>\$ 706,271.00</b>		<b>-\$ 6,023,512.70</b>	<b>\$ 10,068,361.07</b>	<b>-\$ 938,848.00</b>	<b>\$ 9,129,513.07</b>
<b>Total Restrictions</b>	<b>\$ 35,934,767.15</b>	<b>\$ 713,446.00</b>	<b>-\$ 400,213.00</b>	<b>-\$ 17,376,167.94</b>	<b>\$ 354,421.00</b>	<b>\$ 2,033,538.00</b>	<b>\$ 1,565,030.00</b>		<b>-\$ 13,109,945.94</b>	<b>\$ 22,824,821.21</b>	<b>-\$ 3,131,167.00</b>	<b>\$ 19,693,654.21</b>







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Narrandera Shire Council